Authorization for Credit Card Transactions

Department of Homeland Security

Form G-1450

How To Fill Out Form G-1450

1. Type or print legibly in black ink.
2. Complete the "**Applicant's/Petitioner's/Requester's Information**," "**Credit Card Billing Information**," and "**Credit Card Information**" sections and sign the authorization. **NOTE:** The credit card must be issued by a U.S. bank.
3. Place your Form G-1450 ON TOP of your application, petition, or request package.

NOTE: Failure to provide the requested information may result in DHS and your financial institution not accepting the payment. DHS cannot process credit card payments without an authorized signature.

NOTE: Please see the USCIS Form G-1450 website for additional information.

We recommend that you print or save a copy of your completed Form G-1450 to review in the future and for your records.

By completing this transaction, you agree that you have paid for a government service and that the filing fee, biometric services fee and all related financial transactions are final and not refundable, regardless of any action DHS takes on an application, petition, or request. You must submit all fees in the exact amounts. DHS will charge your credit card up to the amount you authorize below.

Please refer to the form(s) you are filing for additional information, or you may call the USCIS Customer Contact number at **1-800-375-5283**. For TTY (deaf or hard of hearing) call: **1-800-767-1833**.

Applicant's/Petitioner's/Requester's Information (Full Legal Name)		
Given Name (First Name) Renato	Middle Name (if any) N/A	Family Name (Last Name) LOPES APOLINARIO JUNIOR
Credit Card Billing Information (Credit Card Holder's Name as it Appears on the Card)		
Given Name (First Name) Otavio	Middle Name (if any) H	Family Name (Last Name) SILVA
Credit Card Holder's Billing Address:		
Street Number and Name 5051 La Jolla Blvd	Apt. Ste. Flr. ☒ ☐ ☐	Number 202
City or Town San Diego	State CA	ZIP Code 92109
Credit Card Holder's Signature and Contact Information:		
Credit Card Holder's Signature		
Credit Card Holder's Daytime Telephone Number 5102419336	Credit Card Holder's Email Address otavio@legalhs.com	

Credit Card Information		
Credit Card Number	**Credit Card Type:** ☐ Visa ☐ MasterCard ☐ American Express ☐ Discover	Authorized Payment Amount $ 715.00
Credit Card Expiration Date (mm/yyyy) CVV Code		

Authorization for Credit Card Transactions

Department of Homeland Security

Form G-1450

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Applicant's/Petitioner's/Requester's Information (Full Legal Name)		
Given Name (First Name) Renato	Middle Name (if any) N/A	Family Name (Last Name) LOPES APOLINARIO JUNIOR
Credit Card Billing Information (Credit Card Holder's Name as it Appears on the Card)		
Given Name (First Name) Otavio	Middle Name (if any) H	Family Name (Last Name) SILVA
Credit Card Holder's Billing Address:		
Street Number and Name 5051 La Jolla Blvd	Apt. Ste. Flr. ☒ ☐ ☐	Number 202
City or Town San Diego	State CA	ZIP Code 92109
Credit Card Holder's Signature and Contact Information:		
Credit Card Holder's Signature		
Credit Card Holder's Daytime Telephone Number 5102419336	Credit Card Holder's Email Address otavio@legalhs.com	

Credit Card Information		
Credit Card Number	**Credit Card Type:** ☐ Visa ☐ MasterCard ☐ American Express ☐ Discover	Authorized Payment Amount $ 300.00
Credit Card Expiration Date (mm/yyyy) CVV Code		

e-Notification of Application/Petition Acceptance

Department of Homeland Security
U.S. Citizenship and Immigration Services

USCIS
Form G-1145

What Is the Purpose of This Form?

Use this form to request an electronic notification (e-Notification) when U.S. Citizenship and Immigration Services accepts your immigration application. This service is available for applications filed at a USCIS Lockbox facility.

General Information

Complete the information below and clip this form to the first page of your application package. You will receive one e-mail and/or text message for each form you are filing.

We will send the e-Notification within 24 hours after we accept your application. Domestic customers will receive an e-mail and/or text message; overseas customers will only receive an e-mail. Undeliverable e-Notifications cannot be resent.

The e-mail or text message will display your receipt number and tell you how to get updated case status information. It will not include any personal information. The e-Notification does not grant any type of status or benefit; rather it is provided as a convenience to customers.

USCIS will also mail you a receipt notice (I-797C), which you will receive within 10 days after your application has been accepted; use this notice as proof of your pending application or petition.

USCIS Privacy Act Statement

AUTHORITIES: The information requested on this form is collected pursuant to section 103(a) of the Immigration and Nationality Act, as amended INA section 101, et seq.

PURPOSE: The primary purpose for providing the information on this form is to request an electronic notification when USCIS accepts immigration form. The information you provide will be used to send you a text and/or email message.

DISCLOSURE: The information you provide is voluntary. However, failure to provide the requested information may prevent USCIS from providing you a text and/or email message receipting your immigration form.

ROUTINE USES: The information provided on this form will be used by and disclosed to DHS personnel and contractors in accordance with approved routine uses, as described in the associated published system of records notices [**DHS/USCIS-007 - Benefits Information System and DHS/USCIS-001 - Alien File (A-File) and Central Index System (CIS)**, which can be found at **www.dhs.gov/privacy**]. The information may also be made available, as appropriate for law enforcement purposes or in the interest of national security.

Complete this form and clip it on top of the first page of your immigration form(s).

Applicant/Petitioner Full Last Name	Applicant/Petitioner Full First Name	Applicant/Petitioner Full Middle Name
LOPES APOLINARIO JUNIOR	Renato	N/A

Email Address	Mobile Phone Number (Text Message)
renato.apolinario@gmail.com	N/A

Notice of Entry of Appearance as Attorney or Accredited Representative

Department of Homeland Security

DHS Form G-28
OMB No. 1615-0105
Expires 05/31/2021

Part 1. Information About Attorney or Accredited Representative

1. USCIS Online Account Number (if any)

► 0 0 7 4 9 2 6 2 5 4 3 8

Name of Attorney or Accredited Representative

2.a. Family Name (Last Name): HAVERROTH SILVA

2.b. Given Name (First Name): Otavio

2.c. Middle Name: N/A

Address of Attorney or Accredited Representative

3.a. Street Number and Name: PO Box 90487

3.b. ☐ Apt. ☐ Ste. ☐ Flr. N/A

3.c. City or Town: San Diego

3.d. State: CA **3.e.** ZIP Code: 92169

3.f. Province: N/A

3.g. Postal Code: N/A

3.h. Country: USA

Contact Information of Attorney or Accredited Representative

4. Daytime Telephone Number: 5102419336

5. Mobile Telephone Number (if any): 5102419336

6. Email Address (if any): otavio@legalhs.com

7. Fax Number (if any): N/A

Part 2. Eligibility Information for Attorney or Accredited Representative

Select **all applicable** items.

1.a. ☒ I am an attorney eligible to practice law in, and a member in good standing of, the bar of the highest courts of the following states, possessions, territories, commonwealths, or the District of Columbia. If you need extra space to complete this section, use the space provided in **Part 6. Additional Information**.

Licensing Authority: California

1.b. Bar Number (if applicable): 343486

1.c. I (select **only one** box) ☒ am not ☐ am subject to any order suspending, enjoining, restraining, disbarring, or otherwise restricting me in the practice of law. If you are subject to any orders, use the space provided in **Part 6. Additional Information** to provide an explanation.

1.d. Name of Law Firm or Organization (if applicable): HS Law Corp

2.a. ☐ I am an accredited representative of the following qualified nonprofit religious, charitable, social service, or similar organization established in the United States and recognized by the Department of Justice in accordance with 8 CFR part 1292.

2.b. Name of Recognized Organization: N/A

2.c. Date of Accreditation (mm/dd/yyyy): N/A

3. ☐ I am associated with N/A, the attorney or accredited representative of record who previously filed Form G-28 in this case, and my appearance as an attorney or accredited representative for a limited purpose is at his or her request.

4.a. ☐ I am a law student or law graduate working under the direct supervision of the attorney or accredited representative of record on this form in accordance with the requirements in 8 CFR 292.1(a)(2).

4.b. Name of Law Student or Law Graduate: N/A

Part 3. Notice of Appearance as Attorney or Accredited Representative

If you need extra space to complete this section, use the space provided in **Part 6. Additional Information**.

This appearance relates to immigration matters before (select **only one** box):

1.a. ☒ U.S. Citizenship and Immigration Services (USCIS)

1.b. List the form numbers or specific matter in which appearance is entered.

I-140 ETA-9089

2.a. ☐ U.S. Immigration and Customs Enforcement (ICE)

2.b. List the specific matter in which appearance is entered.

N/A

3.a. ☐ U.S. Customs and Border Protection (CBP)

3.b. List the specific matter in which appearance is entered.

N/A

4. Receipt Number (if any)

► N/A

5. I enter my appearance as an attorney or accredited representative at the request of the (select **only one** box):

☐ Applicant ☒ Petitioner ☐ Requestor
☐ Beneficiary/Derivative ☐ Respondent (ICE, CBP)

Information About Client (Applicant, Petitioner, Requestor, Beneficiary or Derivative, Respondent, or Authorized Signatory for an Entity)

6.a. Family Name (Last Name): LOPES APOLINARIO JUNIOR

6.b. Given Name (First Name): Renato

6.c. Middle Name: N/A

7.a. Name of Entity (if applicable)

N/A

7.b. Title of Authorized Signatory for Entity (if applicable)

N/A

8. Client's USCIS Online Account Number (if any)

► N/A

9. Client's Alien Registration Number (A-Number) (if any)

► A- N/A

Client's Contact Information

10. Daytime Telephone Number

+55 (13) 99708-0613

11. Mobile Telephone Number (if any)

+55 (13) 99708-0613

12. Email Address (if any)

renato.apolinario@gmail.com

Mailing Address of Client

NOTE: Provide the client's mailing address. **Do not** provide the business mailing address of the attorney or accredited representative **unless** it serves as the safe mailing address on the application or petition being filed with this Form G-28.

13.a. Street Number and Name: PO Box 90487

13.b. ☐ Apt. ☐ Ste. ☐ Flr. N/A

13.c. City or Town: San Diego

13.d. State: CA **13.e.** ZIP Code: 92169

13.f. Province: N/A

13.g. Postal Code: N/A

13.h. Country

USA

Part 4. Client's Consent to Representation and Signature

Consent to Representation and Release of Information

I have requested the representation of and consented to being represented by the attorney or accredited representative named in **Part 1.** of this form. According to the Privacy Act of 1974 and U.S. Department of Homeland Security (DHS) policy, I also consent to the disclosure to the named attorney or accredited representative of any records pertaining to me that appear in any system of records of USCIS, ICE, or CBP.

Part 4. Client's Consent to Representation and Signature (continued)

Options Regarding Receipt of USCIS Notices and Documents

USCIS will send notices to both a represented party (the client) and his, her, or its attorney or accredited representative either through mail or electronic delivery. USCIS will send all secure identity documents and Travel Documents to the client's U.S. mailing address.

If you want to have notices and/or secure identity documents sent to your attorney or accredited representative of record rather than to you, please select **all applicable** items below. You may change these elections through written notice to USCIS.

1.a. ☒ I request that USCIS send original notices on an application or petition to the business address of my attorney or accredited representative as listed in this form.

1.b. ☒ I request that USCIS send any secure identity document (Permanent Resident Card, Employment Authorization Document, or Travel Document) that I receive to the U.S. business address of my attorney or accredited representative (or to a designated military or diplomatic address in a foreign country (if permitted)).

NOTE: If your notice contains Form I-94, Arrival-Departure Record, USCIS will send the notice to the U.S. business address of your attorney or accredited representative. If you would rather have your Form I-94 sent directly to you, select **Item Number 1.c.**

1.c. ☐ I request that USCIS send my notice containing Form I-94 to me at my U.S. mailing address.

Signature of Client or Authorized Signatory for an Entity

2.a. Signature of Client or Authorized Signatory for an Entity

➡ [signature]

2.b. Date of Signature (mm/dd/yyyy) 07/01/2026

Part 5. Signature of Attorney or Accredited Representative

I have read and understand the regulations and conditions contained in 8 CFR 103.2 and 292 governing appearances and representation before DHS. I declare under penalty of perjury under the laws of the United States that the information I have provided on this form is true and correct.

1. a. Signature of Attorney or Accredited Representative

[signature]

1.b. Date of Signature (mm/dd/yyyy) 07/01/2026

2.a. Signature of Law Student or Law Graduate

N/A

2.b. Date of Signature (mm/dd/yyyy) N/A

Part 6. Additional Information

If you need extra space to provide any additional information within this form, use the space below. If you need more space than what is provided, you may make copies of this page to complete and file with this form or attach a separate sheet of paper. Type or print your name at the top of each sheet; indicate the **Page Number**, **Part Number**, and **Item Number** to which your answer refers; and sign and date each sheet.

1.a Family Name (Last Name): LOPES APOLINARIO JUNIOR

1.b. Given Name (First Name): Renato

1.c. Middle Name: N/A

2.a. Page Number: N/A **2.b.** Part Number: N/A **2.c.** Item Number: N/A

2.d. N/A

3.a. Page Number: N/A **3.b.** Part Number: N/A **3.c.** Item Number: N/A

3.d. N/A

4.a. Page Number: N/A **4.b.** Part Number: N/A **4.c.** Item Number: N/A

4.d. N/A

5.a. Page Number: N/A **5.b.** Part Number: N/A **5.c.** Item Number: N/A

5.d. N/A

6.a. Page Number: N/A **6.b.** Part Number: N/A **6.c.** Item Number: N/A

6.d. N/A

Immigrant Petition for Alien Workers

Department of Homeland Security
U.S. Citizenship and Immigration Services

USCIS
Form I-140
OMB No. 1615-0015
Expires 02/28/2027

For USCIS Use Only	Fee Stamp	Priority Date	Consulate	Action Block

Classification

- ☐ 203(b)(1)(A) Alien of Extraordinary Ability
- ☐ 203(b)(1)(B) Outstanding Professor or Researcher
- ☐ 203(b)(1)(C) Multinational Executive or Manager
- ☐ 203(b)(2) Member of Professions with Advanced Degree/Exceptional Ability
- ☐ 203(b)(3)(A)(i) Skilled Worker
- ☐ 203(b)(3)(A)(ii) Professional
- ☐ 203(b)(3)(A)(iii) Other Worker

Certification

- ☐ National Interest Waiver (NIW)
- ☐ Schedule A, Group I
- ☐ Schedule A, Group II

Remarks

To be completed by an Attorney or Accredited Representative (if any).	☒ Select this box if Form G-28 or Form G-28I is attached.	Attorney State Bar Number (if applicable)	Attorney or Accredited Representative USCIS Online Account Number (if any)
		343486	007492625438

► **START HERE - Type or print in black ink.**

Part 1. Information About the Person or Organization Filing This Petition

If an individual is filing this petition, answer **Item Numbers 1.a. - 1.c.** If a company or organization is filing this petition, answer **Item Number 2.**

1.a. Family Name (Last Name): LOPES APOLINARIO JUNIOR

1.b. Given Name (First Name): Renato

1.c. Middle Name: N/A

2. Company or Organization Name: N/A

Mailing Address

3.a. In Care Of Name: Otavio Haverroth Silva

3.b. Street Number and Name: PO Box 90487

3.c. ☐ Apt. ☐ Ste. ☐ Flr. N/A

3.d. City or Town: San Diego

3.e. State: CA **3.f.** ZIP Code: 92169

3.g. Province: N/A

3.h. Postal Code: N/A

3.i. Country: USA

Other Information

4. IRS Employer Identification Number (EIN) ► N/A

5. Are you a nonprofit organized as tax exempt or a governmental research organization? ☐ Yes ☒ No

6. Do you currently employ a total of 25 or fewer full-time equivalent employees in the United States, including all affiliates or subsidiaries of this company/organization? ☒ Yes ☐ No

7. U.S. Social Security Number (SSN) (if any) ► N/A

8. USCIS Online Account Number (if any) ► N/A

Part 2. Petition Type

This petition is being filed for (select **only one** box):

1.a. ☐ An alien of extraordinary ability.

1.b. ☐ An outstanding professor or researcher.

1.c. ☐ A multinational executive or manager.

1.d. ☐ A member of the professions holding an advanced degree or an alien of exceptional ability (who is **NOT** seeking a National Interest Waiver (NIW)).

1.e. ☐ A professional (at a minimum, possessing a bachelor's degree or a foreign degree equivalent to a U.S. bachelor's degree).

Part 2. Petition Type (continued)

1.f. ☐ A skilled worker (requiring at least two years of specialized training or experience).

1.g. ☐ Any other worker (requiring less than two years of training or experience).

1.h. ☒ An alien applying for an NIW (who **IS** a member of the professions holding an advanced degree or an alien of exceptional ability).

This petition is being filed (select **only one** box):

2.a. ☐ To amend a previously filed petition.

Previous Petition Receipt Number

► N/A

2.b. ☐ For the Schedule A, Group I or II designation.

Part 3. Information About the Person for Whom You Are Filing

1.a. Family Name (Last Name): LOPES APOLINARIO JUNIOR

1.b. Given Name (First Name): Renato

1.c. Middle Name: N/A

Mailing Address

2.a. In Care Of Name: Otavio Haverroth Silva

2.b. Street Number and Name: PO Box 90487

2.c. ☐ Apt. ☐ Ste. ☐ Flr. N/A

2.d. City or Town: San Diego

2.e. State: CA **2.f.** ZIP Code: 92169

2.g. Province: N/A

2.h. Postal Code: N/A

2.i. Country: USA

Other Information

3. Date of Birth (mm/dd/yyyy): 06/18/1986

4. City/Town/Village of Birth: Santos

5. State or Province of Birth: Sao Paulo

6. Country of Birth: Brazil

7. Country of Citizenship or Nationality: Brazil

8. Alien Registration Number (A-Number) (if any)

► A- N/A

9. U.S. SSN (if any) ► N/A

Information About His or Her Last Arrival in the United States

If the person for whom you are filing is in the United States, provide the following information.

10. Date of Last Arrival (mm/dd/yyyy): N/A

11.a. Form I-94 Arrival-Departure Record Number

► N/A

11.b. Expiration Date of Authorized Stay Shown on Form I-94 (mm/dd/yyyy): N/A

11.c. Status on Form I-94 (for example, class of admission, or paroled, if paroled): N/A

12. Passport Number: N/A

13. Travel Document Number: N/A

14. Country of Issuance for Passport or Travel Document: N/A

15. Expiration Date for Passport or Travel Document (mm/dd/yyyy): N/A

Part 4. Processing Information

Provide the following information for the person named in **Part 3.** (select **only one** box):

1.a. ☒ Alien will apply for a visa abroad at a U.S. Embassy or U.S. Consulate at:

1.b. City or Town: Rio de Janeiro

1.c. Country: Brazil

2.a. ☐ Alien is in the United States and will apply for adjustment of status to that of lawful permanent resident.

Part 4. Processing Information (continued)

2.b. Alien's current country of residence or, if now in the United States, last country of permanent residence abroad.

Brazil

If you provided a United States address in **Part 3.**, provide the person's foreign address in **Item Numbers 3.a. - 3.f.**:

3.a. Street Number and Name: 298 Oswaldo Cochrane St

3.b. ☒ Apt. ☐ Ste. ☐ Flr. A

3.c. City or Town: Santos

3.d. Province: Sao Paulo

3.e. Postal Code: 11040111

3.f. Country

Brazil

If the person's native alphabet is other than Roman letters, type or print the person's foreign name and address in the native alphabet in **Item Numbers 4.a. - 5.g.**:

4.a. Family Name (Last Name): N/A

4.b. Given Name (First Name): N/A

4.c. Middle Name: N/A

Mailing Address

5.a. In Care Of Name

N/A

5.b. Street Number and Name: N/A

5.c. ☐ Apt. ☐ Ste. ☐ Flr. N/A

5.d. City or Town: N/A

5.e. Province: N/A

5.f. Postal Code: N/A

5.g. Country

N/A

If you answer "Yes" to **Item Numbers 6.a. - 10.**, provide the case number, office location, date of decision, and disposition of the decision in the space provided in **Part 11. Additional Information**.

6.a. Are you filing any other petitions or applications with this Form I-140? ☐ Yes ☒ No

6.b. If you answered "Yes" **to Item Number 6.a.**, select all applicable boxes:

- ☐ Form I-485
- ☐ Form I-131
- ☐ Form I-765
- ☐ Other (Provide an explanation in **Part 11. Additional Information**.)

7. Is the person for whom you are filing in removal proceedings? ☐ Yes ☒ No

8. Has any immigrant visa petition ever been filed by or on behalf of this person? ☐ Yes ☒ No

9. Are you filing this petition without an original labor certification because the original labor certification was previously submitted in support of another Form I-140? ☐ Yes ☒ No

10. If you are filing this petition without an original labor certification, are you requesting that U.S. Citizenship and Immigration Services (USCIS) request a duplicate labor certification from the Department of Labor (DOL)? ☐ Yes ☒ No

Part 5. Additional Information About the Petitioner

Type of petitioner (select **only one** box):

1.a. ☐ Employer

1.b. ☒ Self

1.c. ☐ Other (For example, Lawful Permanent Resident, U.S. citizen or any other person filing on behalf of the alien)

If a company or an organization is filing this petition, provide the following information:

2. Type of Business

N/A

3. Date Established (mm/dd/yyyy): N/A

4. Current Number of U.S. Employees: N/A

5. Gross Annual Income $ N/A

6. Net Annual Income $ N/A

7. NAICS Code ▶ N/A

8. Labor Certification DOL Case Number

N/A

Part 5. Additional Information About the Petitioner (continued)

9. Labor Certification DOL Filing Date (mm/dd/yyyy)

N/A

10. Labor Certification Expiration Date (mm/dd/yyyy)

N/A

If an individual is filing this petition, provide the following information.

11. Occupation

Manager and Dentist

12. Annual Income $ N/A

Part 6. Basic Information About the Proposed Employment

1. Job Title

General and Operations Managers

2. SOC Code ▶ 11 - 1021

3. Nontechnical Job Description

See page 8.

4. Is this a full-time position? ☒ Yes ☐ No

5. If the answer to **Item Number 4.** is "No," how many hours per week for the position?

6. Is this a permanent position? ☒ Yes ☐ No

7. Is this a new position? ☒ Yes ☐ No

8. Wages (Specify hour, week, month, or year):

$ 140,000.00 per year

Worksite Location

For **Item Numbers 9.a. - 9.e.**, provide the address where the person will work if different from the address provided in **Part 1.**

9.a. Street Number and Name: To be determined

9.b. ☐ Apt. ☐ Ste. ☐ Flr. To be determined

9.c. City or Town: Tulsa

9.d. State: OK **9.e.** ZIP Code: To be determined

Part 7. Information About the Spouse and All Children of the Person for Whom You Are Filing

For **Part 7.**, provide information on the spouse and all children related to the individual for whom you are filing this petition. Also, note if the individual will apply for a visa abroad or adjustment of status as the dependent of the individual for whom the petition is filed. If you need extra space to provide information about additional family members, use the space provided in **Part 11. Additional Information**.

Person 1

1.a. Family Name (Last Name): GONZALEZ TABOADA

1.b. Given Name (First Name): Camila Andrea

1.c. Middle Name: N/A

2. Date of Birth (mm/dd/yyyy): 07/01/1986

3. Country of Birth: Brazil

4. Relationship: Spouse

5. Is he or she applying for adjustment of status? ☐ Yes ☒ No

6. Is he or she applying for a visa abroad? ☒ Yes ☐ No

Person 2

7.a. Family Name (Last Name): TABOADA APOLINARIO

7.b. Given Name (First Name): Pedro

7.c. Middle Name: N/A

8. Date of Birth (mm/dd/yyyy): 07/19/2011

9. Country of Birth: Brazil

10. Relationship: Son

11. Is he or she applying for adjustment of status? ☐ Yes ☒ No

12. Is he or she applying for a visa abroad? ☒ Yes ☐ No

Part 7. Information About Spouse and All Children of the Person for Whom You Are Filing (continued)

Person 3

13.a. Family Name (Last Name) N/A

13.b. Given Name (First Name) N/A

13.c. Middle Name N/A

14. Date of Birth (mm/dd/yyyy) N/A

15. Country of Birth
N/A

16. Relationship N/A

17. Is he or she applying for adjustment of status?
☐ Yes ☐ No

18. Is he or she applying for a visa abroad?
☐ Yes ☐ No

Person 4

19.a. Family Name (Last Name) N/A

19.b. Given Name (First Name) N/A

19.c. Middle Name N/A

20. Date of Birth (mm/dd/yyyy) N/A

21. Country of Birth
N/A

22. Relationship N/A

23. Is he or she applying for adjustment of status?
☐ Yes ☐ No

24. Is he or she applying for a visa abroad?
☐ Yes ☐ No

Person 5

25.a. Family Name (Last Name) N/A

25.b. Given Name (First Name) N/A

25.c. Middle Name N/A

26. Date of Birth (mm/dd/yyyy) N/A

27. Country of Birth
N/A

28. Relationship N/A

29. Is he or she applying for adjustment of status?
☐ Yes ☐ No

30. Is he or she applying for a visa abroad?
☐ Yes ☐ No

Person 6

31.a. Family Name (Last Name) N/A

31.b. Given Name (First Name) N/A

N/A
31.c. Middle Name N/A

32. Date of Birth (mm/dd/yyyy) N/A

33. Country of Birth
N/A

34. Relationship N/A

35. Is he or she applying for adjustment of status?
☐ Yes ☐ No

36. Is he or she applying for a visa abroad?
☐ Yes ☐ No

Part 8. Contact Information, Certification, and Signature of the Petitioner or Authorized Signatory

Petitioner or Authorized Signatory's Contact Information

1.a. Petitioner's or Authorized Signatory's Family Name (Last Name)

LOPES APOLINARIO JUNIOR

1.b. Petitioner's or Authorized Signatory's Given Name (First Name)

Renato

2. Petitioner's or Authorized Signatory's Title

N/A

3. Petitioner's or Authorized Signatory's Daytime Telephone Number

+55 (13) 99708-0613

4. Petitioner's or Authorized Signatory's Mobile Telephone Number (if any)

+55 (13) 99708-0613

5. Petitioner's or Authorized Signatory's Email Address (if any)

renato.apolinario@gmail.com

Petitioner's or Authorized Signatory's Certification and Signature

If filing this petition on behalf of an organization, I certify that I am authorized to do so by the organization.

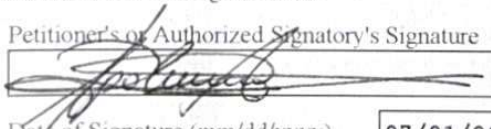
a. I reviewed and provided or authorized all of the responses and information in my petition;

b. I understood all of the responses and information contained in, and submitted with, my petition; and

c. All of the responses and information were complete, true, and correct at the time of filing.

Furthermore, I authorize the release of any information from any and all of my records as authorized signatory and the petitioner's records that USCIS may need to determine the petitioner's eligibility for an immigration request and to other entities and persons where necessary for the administration and enforcement of U.S. immigration law.

6.a. Petitioner's or Authorized Signatory's Signature



6.b. Date of Signature (mm/dd/yyyy) 07/01/2026

Part 9. Interpreter's Contact Information, Certification, and Signature

Interpreter's Full Name

1.a. Interpreter's Family Name (Last Name)

N/A

1.b. Interpreter's Given Name (First Name)

N/A

2. Interpreter's Business or Organization Name

N/A

Interpreter's Contact Information

3. Interpreter's Daytime Telephone Number

N/A

4. Interpreter's Mobile Telephone Number (if any)

N/A

5. Interpreter's Email Address (if any)

N/A

Interpreter's Certification and Signature

I certify, under penalty of perjury, that I am fluent in English and N/A, and I have interpreted every question on the petition and Instructions and interpreted the petitioner's or authorized signatory's answers to the questions in that language, and the petitioner or authorized signatory informed me that they understood every instruction, question, and answer on the petition.

6.a. Interpreter's Signature

N/A

6.b. Date of Signature (mm/dd/yyyy) N/A

Part 10. Contact Information, Certification, and Signature of the Person Preparing this Petition, if Other Than the Petitioner or Authorized Signatory

Preparer's Full Name

1. Preparer's Family Name (Last Name)

HAVERROTH SILVA

Preparer's Given Name (First Name)

Otavio

2. Preparer's Business or Organization Name

HS Law Corp

Preparer's Contact Information

3. Preparer's Daytime Telephone Number

5102419336

4. Preparer's Mobile Telephone Number (if any)

5102419336

5. Preparer's Email Address (if any)

otavio@legalhs.com

Preparer's Certification and Signature

I certify, under penalty of perjury, that I prepared this petition for the petitioner or authorized signatory at their request and with express consent and that all of the responses and information contained in and submitted with the petition are complete, true, and correct and reflects only information provided by the petitioner or authorized signatory. The petitioner or authorized signatory reviewed the responses and information and informed me that they understand the responses and information in or submitted with the petition.

6. Preparer's Signature



Date of Signature (mm/dd/yyyy) 07/01/2026

Part 11. Additional Information

If you need extra space to provide any additional information within this petition, use the space below. If you need more space than what is provided, you may make copies of this page to complete and file with this petition or attach a separate sheet of paper. Type or print your name and A-Number (if any) at the top of each sheet; indicate the **Page Number**, **Part Number**, and **Item Number** to which your answer refers; and sign and date each sheet.

1. Family Name (Last Name): LOPES APOLINARIO JUNIOR

Given Name (First Name): Renato

Middle Name: N/A

2. IRS EIN ► N/A

3.

Page Number	Part Number	Item Number
4	6	3

Overseeing operations, maintaining quality standards, supporting organizational growth, managing staff, leading strategic initiatives, developing partnerships, coordinating expansion projects, and ensuring compliance with regulations and industry standards.

4.

Page Number	Part Number	Item Number
N/A	N/A	N/A

N/A

5.

Page Number	Part Number	Item Number
N/A	N/A	N/A

N/A

6.

Page Number	Part Number	Item Number
N/A	N/A	N/A

N/A

7.

Page Number	Part Number	Item Number
N/A	N/A	N/A

N/A

Employment OMB Approval: 1205-0451
Expiration Date: 02/28/2029

Application for Permanent Employment Certification
Form ETA-9089 – Final Determination: Permanent Employment Certification Approval
U.S. Department of Labor

PERMANENT EMPLOYMENT CERTIFICATION APPROVAL

A. U.S. Government Agency Use Only

Pursuant to the provisions of Sections 212(a)(5)(A) of the Immigration and Nationality Act, as amended, the Department hereby certifies that there are not sufficient workers who are able, willing, and qualified, and who will be available at the time of application for a visa and admission into the United States and place needed to fill the job opportunities for which certification is sought, and the permanent employment of the foreign worker will not adversely affect the wages and working conditions of workers in the United States similarly employed.

Therefore, by virtue of the signature below, the Department hereby acknowledges granting certification for the following *Application for Permanent Employment Certification* (Form ETA-9089):

1. DOL Case Number		2. Case Status
3. Employer Legal Business Name		4. Employer FEIN
5. Foreign Worker's Last (family) Name		
6. Foreign Worker's First (given) Name		
7. Foreign Worker's Middle Name(s)		
8. Job Title		
9. SOC Code	10. SOC Occupational Title	
Labor Certification Validity Information		
11. Filing Date	12. Determination Date	13. Expiration Date
14. Department of Labor Office of Foreign Labor Certification *(electronic signature)*		

Pursuant to 20 CFR 656, the aforementioned permanent labor certification is valid only for the job opportunity, the foreign worker, and the area of intended employment specified on the approved Form ETA-9089, including all appendices and any modifications approved by the Department. The aforementioned filing date on this approved *Application for Permanent Employment Certification*, established under 20 CFR 656.17(c), may be used as a priority date by the Department of Homeland Security and the Department of State, as appropriate. This approved *Application for Permanent Employment Certification* will expire if not filed in support of *Immigrant Petition for Alien Workers* (Form I-140) with the Department of Homeland Security by the aforementioned expiration date.

The foreign worker covered by this approved *Application for Permanent Employment Certification* has declared under Section B below, under penalty of perjury, that the foreign worker has read and reviewed every page of Appendix A for this approved Form ETA-9089, takes full responsibility for the accuracy of all information contained therein, and intends to accept permanent employment in the job opportunity specified on the approved Form ETA-9089, including all appendices, offered by the employer if granted a visa or an adjustment of status based on this permanent labor certification.

The employer covered by this approved *Application for Permanent Employment Certification* has declared under Section D below under penalty of perjury that it has read and reviewed every page of this approved Form ETA-9089, including all appendices, and takes full responsibility for the accuracy of all information contained therein and all documentation supporting this approved *Application for Permanent Employment Certification*, including any representations made by the employer's authorized preparer, agent or attorney, as applicable.

Application for Permanent Employment Certification
Form ETA-9089 – Final Determination: Permanent Labor Certification Approval
U.S. Department of Labor

B. Foreign Worker Declaration

I declare under penalty of perjury that I have read and reviewed all information contained in Appendix A of this approved Form ETA-9089, and that to the best of my knowledge the information contained therein is true and accurate. *I understand that to knowingly and/or willfully furnish materially false information in the preparation of this form and any supplement thereto or to aid, abet, or counsel another to do so is a federal offense punishable by fines, imprisonment, or both (18 U.S.C. 2, 1001, 1546, 1621).*

I further declare that I am the person identified under Section A, Fields 5, 6, and 7 above. I did not participate in any activities involving the interviewing or consideration of U.S. workers and intend to accept permanent employment in the job opportunity specified on this approved Form ETA-9089, including all appendices, offered by the employer if granted a visa or an adjustment of status based on this permanent labor certification.

1. Signature *	2. Date Signed *
	07/01/2026

C. Attorney or Agent Declaration

I declare under penalty of perjury that I am an attorney for the employer, or that I am an employee of, or hired by, the employer listed in Section C of the Form ETA-9089, and that I have been designated by that employer in accordance with 20 CFR 656.10(b) to act on its behalf in connection with this application.

I hereby certify that I have provided to the employer the entire Form ETA-9089, appendices, and all supporting documentation for review and to the best of my knowledge the information contained herein is true and accurate, including the employer's declaration regarding activities that I have undertaken on the employer's behalf in connection with this application. *I understand that to knowingly and/or willfully furnish materially false information in the preparation of this form and any supplement hereto or to aid, abet, or counsel another to do so is a federal offense punishable by fines, imprisonment, or both (18 U.S.C. 2, 1001, 1546, 1621).*

1. Attorney or Agent's Last (family) Name *	2. First (given) Name *	3. Middle Initial §
HAVERROTH SILVA	Otavio	N/A
4. Firm/Business Name §		
HS Law Corp		
5. Signature *		6. Date Signed *
		07/01/2026

D. Employer Declaration

I hereby designate the agent or attorney identified in Section C (if any) of the Form ETA-9089 to represent me for the purpose of labor certification and, by virtue of my signature in Field 5 below, **I take full responsibility** for the accuracy of any representations made by my agent or attorney, and my designated preparer identified in Section C above, on every page of the Form ETA-9089, including all appendices, and documentation supporting this application.

I declare under penalty of perjury that I have read and reviewed this application, including every page of the Form ETA-9089, appendices, and supporting documentation, and that to the best of my knowledge the information contained therein is true and accurate. *I understand that to knowingly and/or willfully furnish materially false information in the preparation of this form and any supplement thereto or to aid, abet, or counsel another to do so is a federal offense punishable by fines, imprisonment, or both (18 U.S.C. 2, 1001, 1546, 1621).*

1. Last (family) Name *	2. First (given) Name *	3. Middle Initial §
4. Title *		
5. Signature *		6. Date Signed *

For Public Burden Statement, see the Instructions for Form ETA-9089.

OMB Approval: 1205-0451
Expiration Date:02/28/2029

Application for Permanent Employment Certification
Form ETA-9089 – Appendix A: Foreign Worker Information
U.S. Department of Labor

FOREIGN WORKER INFORMATION

A. Foreign Worker Contact Information

1. Foreign Worker's Last (family) Name * LOPES APOLINARIO JUNIOR		
2. Foreign Worker's First (given) Name * Renato		
3. Foreign Worker's Middle Name(s) * N/A		
4. Address 1 *(current)* * 298 Oswaldo Cochrane St		
5. Address 2 *(apartment/suite/floor and number)* ***§*** N/A		
6. City * Santos	7. State * N/A	8. Postal Code * 11040111
9. Country * Brazil	10. Province ***§*** Sao Paulo	
11. Date of Birth *(mm/dd/yyyy)* * 06/18/1986	12. Class of Admission * N/A	13. Alien Registration Number (A#) (if applicable) * N/A
14. Country of Birth * Brazil		
15. Country of Citizenship or Nationality * Brazil		

B. Foreign Worker Education §

a. Educational Attainment Information 1

1. Education: U.S. Diploma/Degree attained relevant to the job opportunity ☐ None ☐ High School/GED ☐ Associate ☐ Bachelor's ☐ Master's ☐ Doctorate (PhD) ■ Other Degree (JD, MD, etc.)	
1a. If "Other Degree" in question 1, specify the diploma/degree attained Postgraduate Specialization	
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field) Dental Prosthodontics	
1c. Name of Institution that issued the degree/diploma Metropolitan University of Santos	
1d. Name of Country of institution identified in question 1c Brazil	1e. Month/year attained (*mm/yyyy*) 04/2021

b. Educational Attainment Information 2

1. Education: U.S. Diploma/Degree attained relevant to the job opportunity ☐ None ☐ High School/GED ☐ Associate ☐ Bachelor's ☐ Master's ☐ Doctorate (PhD) ■ Other Degree (JD, MD, etc.)	
1a. If "Other Degree" in question 1, specify the diploma/degree attained Postgraduate Specialization	
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field) Implant dentistry	
1c. Name of Institution that issued the degree/diploma Mozarteum College of Sao Paulo	
1d. Name of Country of Institution identified in question 1c Brazil	1e. Month/year attained (*mm/yyyy*) 08/2012

PERM Case Number: _____ Case Status: _____ Determination Date: _____ Expiration Date: _____

***B. Foreign Worker Education** (continued)*

c. Educational Attainment Information 3

1. Education: U.S. Diploma/Degree attained relevant to the job opportunity ☐ None ☐ High School/GED ☐ Associate ☐ Bachelor's ☐ Master's ☐ Doctorate (PhD) ■ Other Degree (JD, MD, etc.)
1a. If "Other Degree" in question 1, specify the diploma/degree attained Postgraduate Specialization
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field) Stomatology
1c. Name of Institution that issued the degree/diploma Brazilian Association of Dental Surgeons

1d. Name of Country of Institution identified in question 1c	1e. Month/year attained (*mm/yyyy*)
Brazil	02/2009

d. Educational Attainment Information 4

1. Education: U.S. Diploma/Degree attained relevant to the job opportunity ☐ None ☐ High School/GED ☐ Associate's ■ Bachelor's ☐ Master's ☐ Doctorate (PhD) ☐ Other Degree (JD, MD, etc.)
1a. If "Other Degree" in question 1, specify the diploma/degree attained
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field) Dental Surgeon
1c. Name of Institution that issued the degree/diploma Metropolitan University of Santos

1d. Name of Country of Institution identified in question 1c	1e. Month/year attained (*mm/yyyy*)
Brazil	01/2008

e. Educational Attainment Information 5

1. Education: U.S. Diploma/Degree attained relevant to the job opportunity ☐ None ☐ High School/GED ☐ Associate's ☐ Bachelor's ☐ Master's ☐ Doctorate (PhD) ☐ Other Degree (JD, MD, etc.)
1a. If "Other Degree" in question 1, specify the diploma/degree attained
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field)
1c. Name of Institution that issued the degree/diploma

1d. Name of Country of Institution identified in question 1c	1e. Month/year attained (*mm/yyyy*)

C. Foreign Worker Training Qualifications §

a. Training, Certification(s), and/or License(s) Information 1

1. Name of Institution/School/Training provider Delva Education
1a. Name of training, coursework, experience received 4TH Digital Way Immersion

1b. Training/Certifications/licenses attained (if applicable) N/A		
1c. Start date of training (*mm/yyyy*)	1d. End date of training (*mm/yyyy*)	1e. Month/year awarded (*mm/yyyy*) 06/2025

b. Training, Certification(s), and/or License(s) Information 2

1. Name of Institution/School/Training provider Felipe Bezerra Institute		
1a. Name of training, coursework, experience received Direct Composite Ewain Veneers		
1b. Training/Certifications/Licenses attained (if applicable) N/A		
1c. Start date of training (*mm/yyyy*)	1d. End date of training (*mm/yyyy*)	1e. Month/year awarded (*mm/yyyy*) 12/2021

c. Training, Certification(s), and/or License(s) Information 3

1. Name of Institution/School/Training provider ABO SANTOS		
1a. Name of training, coursework, experience received Venipuncture and in the Procurement of Platelet-Rich Fibrin (PRF) for Clinical Applications		
1b. Training/certifications/licenses attained (if applicable) N/A		
1c. Start date of training (*mm/yyyy*)	1d. End date of training (*mm/yyyy*)	1e. Month/year awarded (*mm/yyyy*) 04/2019

D. Foreign Worker Training Qualifications §

a. Skills, Abilities, and Proficiencies 1

1. Name of Employer/Institution/School/Training Provider	
1a. Country	1b. State, Territory, or Province
1c. Description of specific skills, abilities, and/or proficiencies the foreign worker possesses or attained, which help establish whether the foreign worker meets the requirements identified for the job opportunity *(up to 1,500 characters)*	

b. Skills, Abilities, and Proficiencies 2

1. Name of Employer/Institution/School/Training Provider	
1a. Country	1b. State, Territory, or Province
1c. Description of specific skills, abilities, and/or proficiencies the foreign worker possesses or attained, which help establish whether the foreign worker meets the requirements identified for the job opportunity *(up to 1,500 characters)*	

E. Foreign Worker Work Experience §

a. Work Experience 1

1. Employer Name			
Casal Odonto Life			
1a. Address 1			
756 Conselheiro Nebias Ave			
1b. Address 2			
Suite 1601			
1c. City or Town			1d. Postal Code
Santos			11045-002
1e. Country		1f. State, Territory, or Province	
Brazil		Sao Paulo	
1g. Job Title			
Owner/Dentist			
1h. Start Date *(mm/yyyy)*	1i. End Date *(mm/yyyy)*	1j. Present	1k. Hours Worked Per Week
11/2020	N/A	■ Yes ☐ No	40

1l. Job Duties: Specify details of the job (work tasks performed, use of tools/equipment, supervision, etc.) (*up to 3,500 characters*)

Managing partner responsible for marketing strategies, financial oversight, and operational management. Provide clinical dental services in oral surgery and prosthetic rehabilitation, utilizing fully digital workflows for rehabilitation procedures.

For Public Burden Statement, see the Instructions for Form ETA-9089.

OMB Approval: 1205-0451
Expiration Date: 02/28/2029

SUPPLEMENTAL INFORMATION

A. Supplemental Information 1 §

1. Section and Item Number	C	1a. Section Name or Category of Supplemental Information	Foreign Worker Training Qualifications

1b. Supplemental Information. *(up to 1,500 characters)*

Training, Certification(s), and/or License(s) Information

Name of institution:ABO SANTOS
Name of training:Functional Bichectomy Training Course - Lighting Concept LN Techinique
Month/year awarded: 12/2018

B. Supplemental Information 2 §

1. Section and Item Number	C	1a. Section Name or Category of Supplemental Information	Foreign Worker Training Qualifications

1b. Supplemental Information. *(up to 1,500 characters)*

Training, Certification(s), and/or License(s) Information

Name of institution: Federal Council of Dentistry
Name of training: Professional License
Treining/certifications/licenses attained:CRO-SP 93.232

For Public Burden Statement, see the Instructions for Form ETA-9089.

OMB Approval: 1205-0451
Expiration Date: 02/28/2029

Application for Permanent Employment Certification
Form ETA-9089 – Appendix C: Supplemental Information
U.S. Department of Labor

SUPPLEMENTAL INFORMATION

A. Supplemental Information 1 §

1. Section and Item Number	C	1a. Section Name or Category of Supplemental Information	Foreign Worker Training Qualifications

1b. Supplemental Information. *(up to 1,500 characters)*

Training, Certification(s), and/or License(s) Information

Name of institution:Congress Participation
Name of training:14TH International Congress of Dentristry of the Paulista Coast
Month/year awarded: 04/2007

B. Supplemental Information 2 §

1. Section and Item Number	C	1a. Section Name or Category of Supplemental Information	Foreign Worker Training Qualifications

1b. Supplemental Information. *(up to 1,500 characters)*

Training, Certification(s), and/or License(s) Information

Name of institution:Congress Participation
Name of training: XXXII Oral and Maxillofacial Surgery and Traumatology Conference of Dr. Carmino Caricchio Municipal Hospital
Month/year awarded: 10/2007

For Public Burden Statement, see the Instructions for Form ETA-9089.

PERM Case Number: _____ Case Status: _____ Determination Date: _____ Expiration Date: _____

SUPPLEMENTAL INFORMATION

A. Supplemental Information 1 §

1. Section and Item Number	C	1a. Section Name or Category of Supplemental Information	Foreign Worker Training Qualifications

1b. Supplemental Information. *(up to 1,500 characters)*

Training, Certification(s), and/or License(s) Information

Name of institution:Santa Cecilia University
Name of training:Dental Whitening Tray to Laser
Month/year awarded: 02/2006

B. Supplemental Information 2 §

1. Section and Item Number	C	1a. Section Name or Category of Supplemental Information	Foreign Worker Training Qualifications

1b. Supplemental Information. *(up to 1,500 characters)*

Training, Certification(s), and/or License(s) Information

Name of institution:Metropolitam University of Santos
Name of training:Lecture on Oral Cancer
Month/year awarded: 03/2004

For Public Burden Statement, see the Instructions for Form ETA-9089.

OMB Approval: 1205-0451
Expiration Date: 02/28/2029

Application for Permanent Employment Certification
Form ETA-9089 – Appendix C: Supplemental Information
U.S. Department of Labor

SUPPLEMENTAL INFORMATION

A. Supplemental Information 1 §

1. Section and Item Number	C	1a. Section Name or Category of Supplemental Information	Foreign Worker Training Qualifications

1b. Supplemental Information. *(up to 1,500 characters)*

Training, Certification(s), and/or License(s) Information

Name of institution:Metropolitan University of Santos
Name of training:Lecture on The Inclusion of Dentists in the Interdisciplinary Teams for the Care of Mouth-Breathing Patientes
Month/year awarded: 05/2004.

B. Supplemental Information 2 §

1. Section and Item Number	E	1a. Section Name or Category of Supplemental Information	Foreign Worker Work Experience

1b. Supplemental Information. *(up to 1,500 characters)*

Worker Experience

Employer name:KRC Odonto LTDA
Address of Employer:707 Tupi StVila Tupi, Praia Grande - Sao Paulo, 11703-260, Brazil
Job title:Owner/Maneger/Dentist
Star date - End date:05/2011 - Present
Job duties: Responsible for the overall administration of a dental practice comprising 2 locations, head office and branch office, including staff management and oversight of approximately 15 service providers. Supervise a multidisciplinary team of approximately 20 dental professionals and oversee clinical operations. Lead marketing initiatives and financial management for both locations. Also practice as an Implant Dentist, Prosthodontic Dentist, and Oral Medicine Specialist, with experience placing more than 10,000 dental implants. Extensive expertise in oral rehabilitation, with a focus on functional

For Public Burden Statement, see the Instructions for Form ETA-9089.

OMB Approval: 1205-0451
Expiration Date: 02/28/2029

Application for Permanent Employment Certification
Form ETA-9089 – Appendix C: Supplemental Information
U.S. Department of Labor

SUPPLEMENTAL INFORMATION

A. Supplemental Information 1 §

1. Section and Item Number	E	1a. Section Name or Category of Supplemental Information	Foreign Worker Work Experience

1b. Supplemental Information. *(up to 1,500 characters)*

Worker Experience

Employer Name:Naso
Address of Employer:461 Quintino Bocaiuva St. Centro, Guaruja - Sao Paulo, 11410-030,Brazil
Job title:Implant dentist
Star date - End date:01/2019 - 12/2024
Job duties:Responsible for the planning and execution of oral rehabilitation treatments involving dental implants, including clinical and radiographic evaluations, implant placement surgeries, bone grafting procedures, and post-operative follow-up.Coordinated the integration of surgical and prosthetic treatment planning to ensure functional, esthetic, and predictable outcomes. Experience in both single-tooth and full-mouth rehabilitations, with a strong focus on patient safety, quality of care, and patient satisfaction. Worked collaboratively within a multidisciplinary team while adhering to clinical protocols and biosafety standards.

B. Supplemental Information 2 §

1. Section and Item Number	E	1a. Section Name or Category of Supplemental Information	Foreign Worker Work Experience

1b. Supplemental Information. *(up to 1,500 characters)*

Worker Experience

Employer Name: Viva e Sorria
Address of Employer: 86, Marina Ave. Centro, Mongaguá - SP, 11730-000 Brazil
Star date - End date: 06/2014 - 04/2024
Job duties: Responsible for the diagnosis, treatment planning, and execution of dental implant procedures, including implant placement surgeries, post-operative care, and long-term case maintenance. Performed implant-supported prosthetic rehabilitations, integrating function, esthetics, and long-term stability. Experience in Oral Medicine, including the evaluation and management of oral lesions, as well as the performance of minor oral surgical procedures. Worked collaboratively within a multidisciplinary team while adhering to clinical protocols and biosafety standards, with a focus on predictable outcomes and excellence in patient care.

For Public Burden Statement, see the Instructions for Form ETA-9089.

SUPPLEMENTAL INFORMATION

A. Supplemental Information 1 §

1. Section and Item Number	E	1a. Section Name or Category of Supplemental Information	Foreign Worker Work Experience

1b. Supplemental Information. *(up to 1,500 characters)*

Worker Experience

Employer Name:Renova Sorrisos
Address of Employer:86 Marina AveCentro, Mongagua - Sao Paulo, 11730-000, Brazil
Star date - End date:02/2021 - 02/2023
Job duties:Responsible for the diagnosis, treatment planning, and execution of dental implant procedures, including implant placement surgeries, post-operative care, and long-term case maintenance. Performed implant-supported prosthetic rehabilitations,integrating function, esthetics, and long-term stability. Experience in Oral Medicine, including the evaluation and management of oral lesions, as well as the performance of minor oral surgical procedures. Worked collaboratively within a multidisciplinary team while adhering to clinical protocols and biosafety standards, with a focus on predictable outcomes and excellence in patient care.

B. Supplemental Information 2 §

1. Section and Item Number		1a. Section Name or Category of Supplemental Information	

1b. Supplemental Information. *(up to 1,500 characters)*

For Public Burden Statement, see the Instructions for Form ETA-9089.

YOUSA
LAW FIRM

EB-2 IMMIGRANT PETITION
WITH REQUEST FOR A NATIONAL INTEREST WAIVER

Petitioner: APOLINARIO JUNIOR, RENATO LOPES

San Diego, CA - PO Box 90487

TABLE OF CONTENTS

Petitioner: **APOLINARIO JUNIOR, Renato Lopes**
Type of Petition: **I-140, EB-2 National Interest Waiver**
Classification Sought: **Immigration and Nationality Act 203(b)(2)(B)**

Forms	• Form G-1450 in the amount of $715 towards I-140 form filling fee • Form G-1450 in the amount of $300 towards Asylum Program Fee • Form G-1145 • Form G-28 • Form I-140 • ETA-9089
Petition Cover Letter	• Summary of Cover Letter • Petition Cover Letter • Exhibit List
Exhibit A	Resume
Exhibit B **ELIGIBILITY CRITERIA**	**Advanced Degree:** • Degree of Dental Surgeon from Metropolitan University of Santos in Brazil, and transcripts and corresponding translation • Postgraduate Certificate – Latu Sensu – Specialization in Implant Dentistry from Mozarteum College of Sao Paulo in Brazil, and transcripts and corresponding translation • Specialization program in Stomatology from Brazilian Association of Dental Surgeons of Sao Paulo in Brazil, and transcripts and corresponding translation • Specialization in Dental Prosthodontics from Metropolitan University of Santos in Brazil, and transcripts and corresponding translation • Academic Evaluation • Work Records: - Companies Records - Accountant Letter
Exhibit C **NATIONAL INTEREST WAIVER**	**C.I – First Prong – Substantial Merit and National Importance:** • Business Plan for Premier Dental Care • Research and Government Initiatives Supporting the Business **C.II – Second Prong – Well-Positioned to Advance the Proposed Endeavor:** • All the documents of Exhibit B • All the courses, certificates, lectures • License – CRO/SP • Volunteer Work

	• Standardized Preventive Screening and Diagnostic Methodology • Salary comparison • Letter of Intent to Collaborate Professionally - Dr. David Woodard, DDS, MSD • Letter of Intent to Retain Services as a Patient - Mr. Ricardo Romay da Cruz - Mr. Fernando Sergio Simão • Letters of Support and Resume - Prof. Dr. Luiz Alberto Plácido Penna - Dr. Luiz Gustavo de Paula Soares - Prof. Dr. Haroldo Arid Soares - Prof. Dr. Jorge de Sá Barbosa - Dr. Delcio Idelfonso Branco - Dr. Marcelo de Melo Quintela - Dr. Arthur Massarentti - Dr. Leonardo Gobara • Financial Feasibility - Bank Statements - Currency Conversion - Ms. Jessica Fiuza Marin Tenorio's Letter of Intention to Invest
Exhibit D **PERSONAL DOCUMENTS**	• Birth Certificate and Corresponding Translation • Marriage Certificate and Corresponding Translation • Passport's Biometrics Page • US Visa • Derivative's Passport Biometrics • Derivative's Birth Certificate and Corresponding Translation • Derivative's US Visa

SUMMARY OF COVER LETTER

Petitioner: **APOLINARIO JUNIOR, Renato Lopes**
Type of Petition: **I-140, EB-2 National Interest Waiver**
Classification Sought: **Immigration and Nationality Act 203(b)(2)(B)**

This petition is submitted on behalf of Dr. Renato Lopes Apolinario Junior, a dental professional holding the foreign equivalent of a U.S. Doctor of Dental Medicine (DMD), with postgraduate training in Stomatology, Implant Dentistry, and Dental Prosthodontics, and more than fifteen years of professional experience in preventive oral healthcare, oral rehabilitation, implant dentistry, and clinical management. **He proposes advancing prevention-centered oral healthcare in the United States by expanding access to preventive dental services, strengthening the early detection of oral diseases through standardized screening protocols, promoting patient education, supporting professional training, and improving oral health outcomes**. To implement this endeavor, he will establish and operate Premier Dental Care LLC, through which he will oversee the development and expansion of the practice, manage its clinical and administrative operations, coordinate multidisciplinary healthcare services, and employ appropriately licensed dental professionals to provide clinical care, while advancing the proposed endeavor through his leadership, management, and specialized expertise.

Dr. Apolinario Junior's petition seeks an exemption from the labor certification requirement under *Matter of Dhanasar*, 26 I&N Dec. 884 (AAO 2016), as his qualifications and proposed endeavor fulfill the three-prong test for a National Interest Waiver:

1. Substantial Merit and National Importance: The endeavor proposed by Dr. Apolinario Junior promotes preventive oral healthcare, expands access to specialized dental services, and strengthens the early detection of oral diseases through standardized preventive screening protocols. By improving healthcare accessibility, promoting disease prevention, supporting workforce development, and contributing to better public health outcomes, the proposed endeavor aligns with U.S. national priorities related to preventive healthcare, public health, and healthcare accessibility, thereby demonstrating substantial merit and national importance.

2. Well-Positioned to Advance the Proposed Endeavor: Dr. Apolinario Junior holds the foreign equivalent of a U.S. Doctor of Dental Medicine (DMD), supported by postgraduate specialization in Stomatology, Implant Dentistry, and Dental Prosthodontics, and has accumulated more than fifteen years of progressively responsible professional experience in dentistry. His background includes the ownership and management of successful dental practices, leadership of multidisciplinary teams, performance of more than 10,000 dental implant procedures, development of preventive clinical protocols, and recognition from distinguished dental professionals. His documented record of success, structured Business Plan (Exhibit C.I.), financial capacity, and independent testimonial evidence from respected professionals confirm that he is well-positioned to successfully advance the proposed endeavor in the United States.

3. Balancing of Benefits to the United States: To implement the proposed endeavor, Dr. Apolinario Junior will establish and lead **Premier Dental Care LLC**, an independent dental practice through which he will provide prevention-centered oral healthcare services to patients throughout the United States. Given the entrepreneurial nature of the proposed endeavor, which seeks to expand preventive oral healthcare, improve early disease detection, strengthen public health, and create employment opportunities, the labor certification process is impractical. Waiving this requirement serves the national interest by enabling the timely implementation of healthcare services that improve access to preventive dental care, enhance public health outcomes, and strengthen the delivery of oral healthcare services in the United States.

Considering these factors, **Dr. Renato Lopes Apolinario Junior** fully satisfies the requirements for a National Interest Waiver. We respectfully request a thorough review of the accompanying cover letter and supporting documentation, which collectively provide substantial evidence of his qualifications and the national importance of his proposed endeavor. A favorable adjudication of this Form I-140 petition is warranted in recognition of Dr.

Apolinario Junior's contributions to preventive oral healthcare, early diagnosis of oral diseases, public health, and the advancement of prevention-centered dental services in the United States.

Thank you for your attention to this matter.

Sincerely,



Otavio Haverroth Silva
California Bar # 343486

June 25, 2026.

VIA USPS

USCIS
Attn: I-140
P.O. Box 660128
Dallas, TX 75266-0128

Ref: I-140 Immigrant Visa Self-Petition of Mr. Renato Lopes Apolinario Junior - Request for National Interest Waiver under the EB-2 Classification

Our firm represents **Dr. Renato Lopes Apolinario Junior** (hereinafter "Dr. Apolinario Junior") in his I-140 immigrant visa self-petition under the EB-2 category. We respectfully request his classification as a member of the professions holding an advanced degree, and he seeks a waiver of the job offer and labor certification requirements pursuant to a National Interest Waiver (NIW), as provided under section **203(b)(2)(B)(i)** of the Immigration and Nationality Act and interpreted by the USCIS in *Matter of Dhanasar*, 26 I&N Dec. 884 (AAO 2016).

Dr. Apolinario Junior is a dental professional with extensive experience in implant dentistry, prosthodontics, stomatology, oral rehabilitation, preventive oral healthcare, and clinical practice management. He holds the foreign equivalent of a U.S. **Doctor of Dental Medicine (DMD)**, as established by the submitted academic credentials evaluation, as well as advanced postgraduate training in Stomatology, Implant Dentistry, and Dental Prosthodontics. Throughout his career, he has owned and managed multiple dental clinics, supervised multidisciplinary teams, participated in the planning and execution of more than 10,000 implant procedures, and developed extensive expertise in oral disease diagnosis, preventive care, clinical operations, and healthcare management.

Through his endeavor, Dr. Apolinario Junior will provide specialized preventive oral healthcare services focused on early diagnosis of oral diseases, implementation of standardized preventive screening protocols, oral rehabilitation planning, professional training, and patient education. The mechanism for this will be **Premier Dental Care LLC**, a prevention-centered oral healthcare company to be established in **Tulsa, Oklahoma**. Once Dr. Apolinario Junior's classification is established, according to the framework set forth in *Matter of Dhanasar*, we will demonstrate that:

- His proposed endeavor has substantial merit and national importance, particularly in expanding access to preventive oral healthcare, strengthening the early detection of oral diseases and systemic conditions with oral manifestations, improving patient outcomes through standardized preventive screening protocols, supporting the dissemination of preventive care practices through professional training initiatives, and contributing to the reduction of long-term healthcare costs across the United States – **Section 3.1;**
- He is well-positioned to advance this endeavor based on his more than fifteen years of professional experience in dentistry, his expertise in implant dentistry, prosthodontics, stomatology, oral rehabilitation, and preventive oral healthcare, as well as his extensive experience owning and managing multiple dental clinics, supervising multidisciplinary teams,

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participating in the planning and execution of more than 10,000 implant procedures, and leading clinical operations and healthcare management activities – **Section 3.2;**

- On balance, it is beneficial to the United States to waive the job offer and labor certification requirements, as this will enable the timely implementation of a prevention-centered oral healthcare model that expands access to preventive services, strengthens the early detection of oral diseases, promotes standardized screening protocols and professional training initiatives, and supports improved public health outcomes throughout the United States **– Section 3.3.**

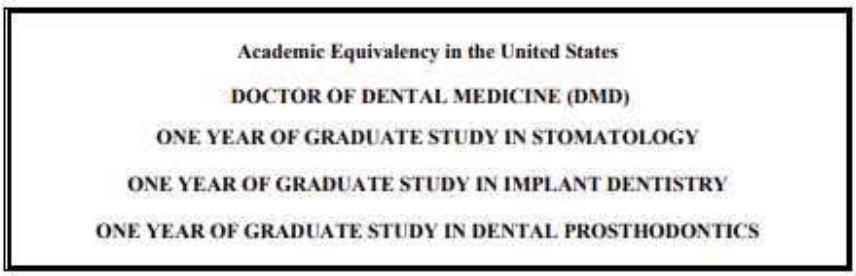
The evidence presented with this petition will demonstrate, by a preponderance of the evidence, that the endeavor proposed by **Dr. Apolinario Junior** serves the national interest of the United States and satisfies all the requirements of the EB-2 National Interest Waiver standard.

1. THE EB-2 CLASSIFICATION

1.1 ADVANCED DEGREE

To qualify as a member of the professions holding an advanced degree under the EB-2 classification, the petitioner must demonstrate possession of an advanced degree or its foreign equivalent. Dr. Apolinario Junior fully meets the regulatory requirements of this classification through his academic qualifications, which have been evaluated as equivalent to a U.S. professional degree in dentistry.

Dr. Apolinario Junior's academic credentials were submitted to an evaluation performed by Carnegie Evaluations LLC. The evaluation determined that his education in Brazil is equivalent to a U.S. degree. Specifically, it concluded that his academic qualifications are equivalent to a **Doctor of Dental Medicine (DMD)** from an accredited institution of higher education in the United States. The evaluation further recognized the equivalent of one year of graduate study in Stomatology, one year of graduate study in Implant Dentistry, and one year of graduate study in Dental Prosthodontics (Exhibit B). This evaluation underscores the validity and relevance of Dr. Apolinario Junior's educational background in meeting the advanced degree requirements for the EB-2 immigrant preference category


Academic Equivalency in the United States

DOCTOR OF DENTAL MEDICINE (DMD)

ONE YEAR OF GRADUATE STUDY IN STOMATOLOGY

ONE YEAR OF GRADUATE STUDY IN IMPLANT DENTISTRY

ONE YEAR OF GRADUATE STUDY IN DENTAL PROSTHODONTICS

In addition to his formal academic training, Dr. Apolinario Junior has **more than fifteen years of professional experience in dentistry**, including extensive clinical practice and leadership in implant dentistry, prosthodontics, stomatology, oral rehabilitation, preventive oral healthcare, and healthcare management. Throughout his career, he has owned and managed multiple dental clinics, supervised multidisciplinary teams, participated in the planning and execution of more than 10,000 implant

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procedures, and led clinical operations while implementing standardized protocols and administrative processes to ensure the delivery of high-quality patient care.

Accordingly, the evidence establishes that Dr. Apolinario Junior qualifies as a member of the professions holding an advanced degree pursuant to 8 C.F.R. § 204.5(k)(2).

Dr. Apolinario Junior's professional experience includes the ownership and administration of multiple dental clinics, supervision of multidisciplinary teams, planning and execution of more than 10,000 dental implant procedures, diagnosis and management of oral diseases and lesions, implementation of clinical protocols, coordination of oral rehabilitation treatments, and leadership of clinical and administrative operations to ensure high standards of patient care and operational efficiency. This experience, which exceeds the five-year requirement, confirms his eligibility as a member of the profession holding an advanced degree, pursuant to 8 C.F.R. § 204.5(k)(2).

Attached are his resume and supporting documentation (Exhibits A and B), summarized below, showing more than fifteen years of experience in his field:

- **From May 2011 to the present – Owner / Manager / Dentist, KRC Odonto LTDA:** Dr. Apolinario Junior has been responsible for the general administration of two dental clinic units, including employee control, management of approximately 15 service providers, clinical supervision of dental surgeons, and coordination of a multidisciplinary team of approximately 20 professionals. His responsibilities also include marketing strategies, financial oversight, and direct clinical practice as an Implant Dentist, Prosthodontist, and Stomatologist, with more than 10,000 dental implants installed and consolidated experience in oral rehabilitation.

- **From November 2020 to the present – Owner / Dentist, Casal Odontolife:** Dr. Apolinario Junior serves as administrative partner of the dental office, participating in marketing strategies, financial responsibilities, and operational management. He also practices clinically in surgery and prosthetic rehabilitation, including the use of digital workflows in oral rehabilitation cases.

- **From January 2019 to December 2024 – Implant Dentist, NASO:** Dr. Apolinario Junior worked in the planning and execution of oral rehabilitation cases involving dental implants, including clinical and radiographic evaluation, implant surgeries, bone grafts, and postoperative follow-up. He was responsible for integrating surgical and prosthetic planning to ensure function, aesthetics, and predictability of treatment outcomes.

- **From June 2014 to April 2024 – Implant Dentist / Prosthodontist / Stomatologist, Viva e Sorria:** Dr. Apolinario Junior worked in the diagnosis, planning, and execution of dental implant treatments, including implant placement surgeries, postoperative monitoring, and case maintenance. He also performed prosthetic rehabilitation over implants, evaluated and managed oral lesions, and conducted minor oral surgeries while working with a multidisciplinary team under clinical and biosafety protocols.

- **From February 2021 to February 2023 – Implant Dentist, Renova Sorrisos:** Dr. Apolinario Junior was responsible for performing previously planned and scheduled implant surgeries, including single and multiple dental implant placements. His work included minor oral surgery

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procedures related to implant dentistry, postoperative follow-up, and coordination with prosthetic and multidisciplinary teams to ensure continuity of implant-based rehabilitation.

Thus, Mr. Apolinario Junior has demonstrated that he has over five years of progressive post-baccalaureate experience in his field of expertise and that he qualifies as a member of the advanced degree professions, thus meeting the requirements for EB-2 preference.

Under INA section 8 CFR 204.5(k)(3)(i)(B), a beneficiary can satisfy the advanced degree requirement by holding either a:

- U.S. master's degree or higher, or a foreign degree evaluated to be the equivalent of a U.S. master's degree or higher; or
- U.S. bachelor's degree, or foreign degree evaluated to be the equivalent of a U.S. bachelor's degree, plus 5 years of progressive, post-degree work experience

Mr. Apolinario Junior meets the advanced degree requirement, as set forth under Section 203(b)(2) of the Immigration and Nationality Act (INA) and 8 C.F.R. § 204.5(k)(3)(i)(B), **through his foreign academic credential equivalent to a U.S. Doctor of Dental Medicine (DMD), also he either qualifies because he has more than five years of progressive professional experience** following completion of his degree in positions of increasing responsibility within dentistry and management.

Although eligibility for the EB-2 category requires meeting either the advanced degree criterion or the exceptional ability criterion, this petition is primarily based on Mr. Apolinario Junior's qualifications as a professional holding an advanced degree. Alternatively, the evidence also demonstrates that he meets the standard of exceptional ability, further confirming his eligibility for the EB-2 classification.

2, THE PROPOSED ENDEAVOR

Dr. Apolinario Junior proposes to strengthen preventive oral healthcare and improve the early detection of oral diseases in the United States through the implementation of standardized screening protocols, patient-centered preventive care, oral rehabilitation planning, professional training, and evidence-based clinical practices. To operationalize this initiative, he intends to establish and lead **Premier Dental Care LLC**, which will serve as the platform through which the proposed endeavor will be developed and implemented.

His work focuses on expanding access to preventive oral healthcare, improving the identification of oral diseases and systemic conditions with oral manifestations, promoting continuity of care, and supporting the adoption of standardized preventive protocols across clinical practice.

The proposed endeavor centers on a prevention-focused oral healthcare model integrating preventive consultations, oral pathology screening, implant dentistry, oral rehabilitation, and professional training designed to improve the quality and accessibility of dental care. **The core mission of Premier Dental Care LLC is to provide high-quality preventive oral healthcare while promoting the early detection of oral diseases through standardized clinical protocols, patient education, workforce**

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development, and evidence-based practices. Through this mission, Dr. Apolinario Junior seeks to improve oral health outcomes and advance prevention-centered oral healthcare in the United States.

This initiative represents a direct extension of Dr. Apolinario Junior's expertise in implant dentistry, prosthodontics, stomatology, oral rehabilitation, preventive oral healthcare, clinical management, and oral disease diagnosis. Throughout his career, he has accumulated extensive experience in clinical practice, ownership and management of dental clinics, supervision of multidisciplinary teams, implementation of clinical protocols, and the planning and execution of more than 10,000 dental implant procedures.

The oral healthcare sector is widely recognized as an area of substantial public health importance because of its role in disease prevention, early diagnosis, health promotion, and the reduction of long-term healthcare costs. By expanding preventive services, promoting standardized clinical practices, and supporting professional training, Dr. Apolinario Junior's proposed endeavor contributes to improved public health outcomes and the continued advancement of oral healthcare services in the United States.

The company will operate through five service lines:

1. Preventive Oral Health Consultations & Risk Assessment – Comprehensive clinical evaluations designed to identify individual risk factors for oral diseases, enabling early intervention and personalized preventive care planning.

2. Advanced Oral Pathology Screening – Specialized diagnostic services focused on the early identification of oral lesions, pre-malignant conditions, and systemic diseases with oral manifestations, supporting timely medical intervention and improved patient outcomes.

3. Preventive Treatment & Maintenance Programs – Ongoing preventive care services, including professional cleanings, monitoring protocols, and patient follow-up programs aimed at reducing disease progression and minimizing the need for complex treatments.

4. Implantology & Oral Rehabilitation Planning – Advanced treatment planning and coordination of oral rehabilitation cases, integrating implant-based solutions and multidisciplinary approaches to restore function, aesthetics, and quality of life.

5. Oral Disease Prevention Protocols, Professional Training & Clinical Development – Development and implementation of preventive screening protocols, professional training programs, and clinical-development initiatives designed to strengthen early-detection capabilities among dental practices, healthcare organizations, dental hygienists, dental assistants, and other healthcare professionals involved in preventive care and patient screening activities.

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Further details regarding the company's operational strategy, market positioning, and anticipated contributions to preventive oral healthcare in the United States can be found in the attached Business Plan (Exhibit C.I) and will also be thoroughly examined in the following sections discussing the substantial merit and national importance of the proposed endeavor.

The Connection Between Mr. Silva's Exceptional Ability and His Proposed Endeavor

As described in the USCIS Policy Alert of January 15, 2025, a National Interest Waiver (NIW) requires the petitioner to demonstrate that the proposed endeavor has substantial merit and national importance, and that the petitioner is well-positioned to advance it. Furthermore, the petitioner's qualifications must be directly aligned with the objectives of the proposed endeavor to justify a waiver of the job offer and labor certification requirements.

Dr. Apolinario Junior's proposed endeavor is directly connected to his extensive background in dentistry, particularly in implant dentistry, prosthodontics, stomatology, oral rehabilitation, preventive oral healthcare, and clinical management, developed through more than fifteen years of progressively responsible professional experience. Throughout his career, he has consistently worked in clinical practice while simultaneously managing dental clinics, supervising multidisciplinary teams, implementing standardized clinical protocols, and promoting high-quality patient care.

His professional experience includes the ownership and management of multiple dental clinics, the supervision of multidisciplinary teams of dental professionals, the planning and execution of more than 10,000 dental implant procedures, the diagnosis and management of oral diseases and lesions, and the coordination of preventive and rehabilitative oral healthcare services. The documentary record further demonstrates his experience in healthcare administration, financial and operational management, implementation of clinical workflows, and the development of efficient patient-centered dental services.

The professional competencies demonstrated throughout Dr. Apolinario Junior's career directly correspond to the activities involved in his proposed endeavor. His expertise in preventive oral healthcare, oral disease diagnosis, implant dentistry, prosthodontics, stomatology, oral rehabilitation, clinical operations, and healthcare management provides the precise professional foundation necessary to implement a prevention-centered oral healthcare model focused on early disease detection, standardized screening protocols, patient education, professional training, and high-quality clinical services.

Moreover, Dr. Apolinario Junior's background demonstrates not only extensive clinical expertise but also the practical ability to apply his knowledge in real-world healthcare settings. His experience as owner and manager of multiple dental clinics further demonstrates his ability to supervise healthcare professionals, coordinate clinical and administrative operations, implement standardized procedures, and successfully lead the delivery of comprehensive oral healthcare services.

In addition, Dr. Apolinario Junior's professional trajectory reflects sustained specialization in dentistry, progressive leadership responsibilities, and extensive experience in both clinical practice and healthcare management. His experience managing multiple dental clinics and leading

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multidisciplinary teams demonstrates his ability to implement and expand preventive oral healthcare services while maintaining high standards of patient care, operational efficiency, and clinical quality.

Consequently, the record establishes a direct relationship between Dr. Apolinario Junior's professional expertise and his proposed endeavor, demonstrating that his specialized education, extensive clinical background, leadership experience, and healthcare management expertise position him to successfully advance preventive oral healthcare, early disease detection, professional training, and prevention-centered clinical practices in the United States.

3. THE NATIONAL INTEREST WAIVER
Framework Under *Matter of Dhanasar*

Those who apply for a National Interest Waiver request that the Labor Certification requirement be waived because it would be in the best interest of the United States to allow the beneficiary to pursue their proposed endeavor without the restrictions of a permanent job offer. While the law does not strictly define the types of occupations that qualify for a National Interest Waiver, such waivers are generally granted to individuals who possess an advanced degree or exceptional ability in their field and whose work in the United States would provide tangible national benefits.

According to section 203(b)(2)(B) of the Immigration and Nationality Act, the Secretary of Homeland Security may waive the job offer requirement, and consequently the labor certification requirement, when it is determined to be in the national interest of the United States. See 8 C.F.R. § 204.5(k)(4)(i).

In Matter of Dhanasar, 26 I&N Dec. 884 (AAO 2016), the USCIS Administrative Appeals Office (AAO) established a revised analytical framework for determining eligibility for a discretionary waiver of the job offer and labor certification requirements for individuals seeking classification in the EB-2 category:

> **(i) The first prong** assesses whether the proposed endeavor has substantial merit and national importance.
>
> **(ii) The second prong** assesses whether the individual is well-positioned to advance the proposed endeavor.
>
> **(iii) The third prong** considers whether, on balance, it would be beneficial to the United States to waive the job offer and labor certification requirements.

Dr. Apolinario Junior, as a dental professional with extensive expertise in preventive oral healthcare, implant dentistry, prosthodontics, stomatology, oral rehabilitation, and clinical management, clearly satisfies this analytical framework. His extensive experience in preventive care, early diagnosis of oral diseases, healthcare management, and the implementation of standardized clinical protocols uniquely positions him to strengthen preventive oral healthcare services and improve the early detection of oral diseases in the United States.

Through the implementation of a prevention-centered oral healthcare model incorporating standardized preventive screening protocols, patient education, professional training initiatives, and

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evidence-based clinical practices, Dr. Apolinario Junior's work supports U.S. priorities related to disease prevention, early diagnosis, improved access to preventive healthcare services, workforce development, and the promotion of better public health outcomes. His work will help expand access to preventive oral healthcare, strengthen early-detection capabilities, promote standardized preventive practices, and contribute to reducing the long-term burden of preventable oral diseases.

Given the substantial merit of Dr. Apolinario Junior's proposed endeavor and its alignment with these national priorities, a waiver of the job offer and labor certification requirements is fully justified. The following sections will demonstrate how Dr. Apolinario Junior's proposed endeavor satisfies each of the three criteria established under the *Dhanasar* framework, thereby establishing his eligibility for a National Interest Waiver.

3.1 First PRONG:
The Proposed Endeavor has Substantial Merit and National Importance

Matter of Dhanasar moved away from the purely geographical consideration of "national in scope", to a broader evaluation of the endeavor's "national importance" no longer considering whether the endeavor would benefit the entire geographic region of the country (national scope), but instead determines whether the endeavor seeks to solve a problem that affects the entire country, even if the immediate impact is focused on one local geographic area ("national importance"), as follows:

> *"Certain locally or regionally focused endeavors, however, may be of national importance despite being difficult to quantify with respect to geographic scope."*

Therefore, the first prong, substantial merit and national importance, focuses on the specific endeavor that the foreign national proposes to undertake. The endeavor's merit may be demonstrated in a range of areas such as business, entrepreneurialism, science, technology, culture, health, or education. To establish that an endeavor has substantial merit, the petitioner should provide a detailed description of the endeavor and why it is meritorious. In determining whether the proposed endeavor has national importance, USCIS considers its potential impact.

Likewise, the *Dhanasar* decision allowed for the consideration of a much broader and more diverse pool of petitioners in a wide range of areas such as business, entrepreneurship, science, technology, culture, health, or education.

3.1.1 BUSINESS PLAN

A detailed description of the proposed endeavor and why it is of substantial merit:

Premier Dental Care LLC, to be led by Dr. Apolinario Junior, is a prevention-centered oral healthcare initiative designed to improve access to preventive dental services, strengthen the early detection of oral diseases, and promote better public health outcomes in the United States. As detailed in the Business Plan, the proposed endeavor focuses on preventive oral healthcare, standardized screening protocols, patient education, oral rehabilitation planning, and professional training

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initiatives aimed at improving clinical outcomes while reducing the long-term burden of preventable oral diseases.

The oral healthcare sector is widely recognized as an area of substantial public health importance, as preventive care and early diagnosis play a critical role in reducing disease progression, improving quality of life, and lowering long-term healthcare costs. Dr. Apolinario Junior's proposed endeavor directly aligns with these national priorities by expanding access to preventive oral healthcare services, promoting standardized preventive practices, and strengthening early-detection capabilities among both patients and healthcare professionals.

In addition to delivering preventive and rehabilitative oral healthcare services, the proposed endeavor will support workforce development through professional training and clinical development initiatives designed to improve preventive care practices and the early identification of oral diseases. By integrating preventive care, standardized clinical protocols, patient education, and workforce development, the endeavor contributes to improved public health outcomes and the continued advancement of preventive oral healthcare in the United States.

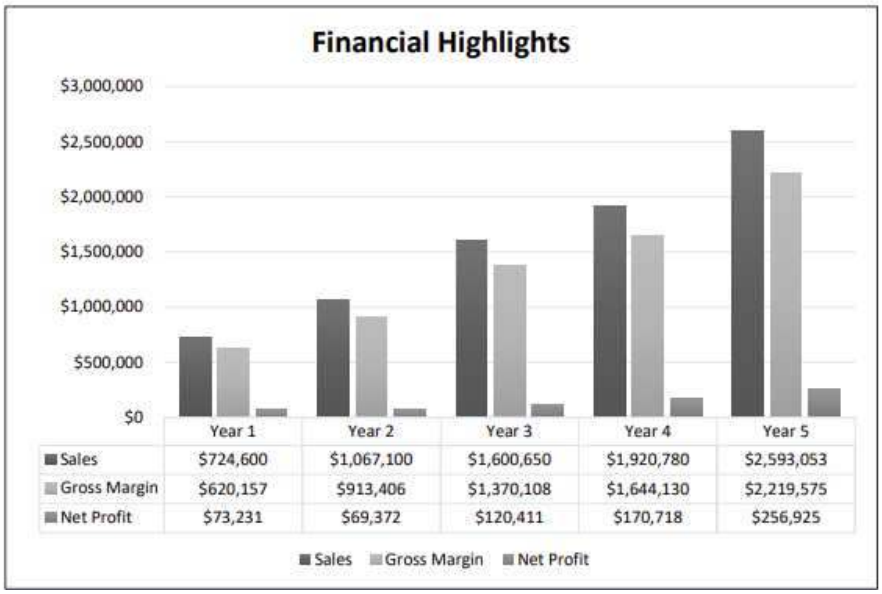
Taken together, these elements demonstrate that the proposed endeavor has substantial merit, as it promotes preventive healthcare, early disease detection, workforce development, improved access to oral healthcare services, and the adoption of standardized preventive practices, all of which directly support important public health priorities in the United States.

The proposed endeavor will operate across five main service areas:

- Preventive Oral Health Consultations and Risk Assessment;
- Advanced Oral Pathology Screening and Early Diagnosis;
- Preventive Treatment and Maintenance Programs;
- Implantology and Oral Rehabilitation Planning and Coordination; and
- Oral Disease Prevention Protocols, Professional Training, and Clinical Development.

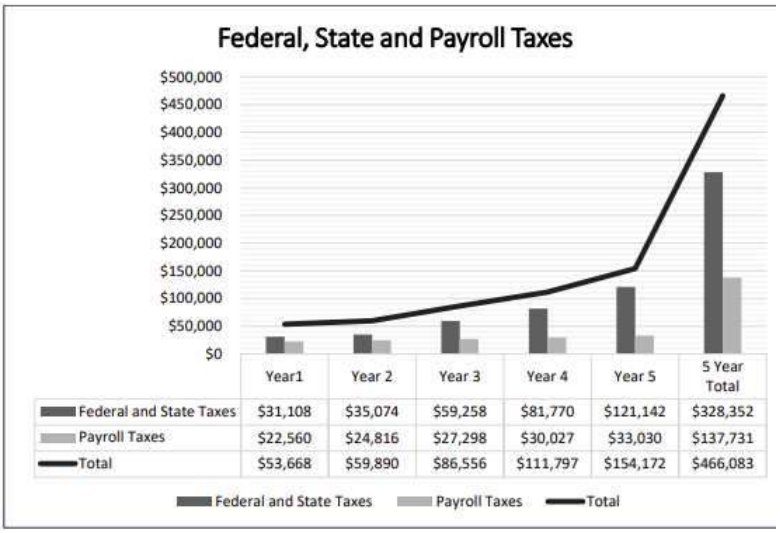
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Additionally, the business plan projects significant economic growth, with revenue expected to increase from **$724,600 in Year 1 to approximately $2.593,053 million by Year 5**.



	Year 1	Year 2	Year 3	Year 4	Year 5
Sales	$724,600	$1,067,100	$1,600,650	$1,920,780	$2,593,053
Gross Margin	$620,157	$913,406	$1,370,108	$1,644,130	$2,219,575
Net Profit	$73,231	$69,372	$120,411	$170,718	$256,925

The company is also projected to generate substantial tax contributions, totaling **$466,083 in federal, state, and payroll taxes over five years**.

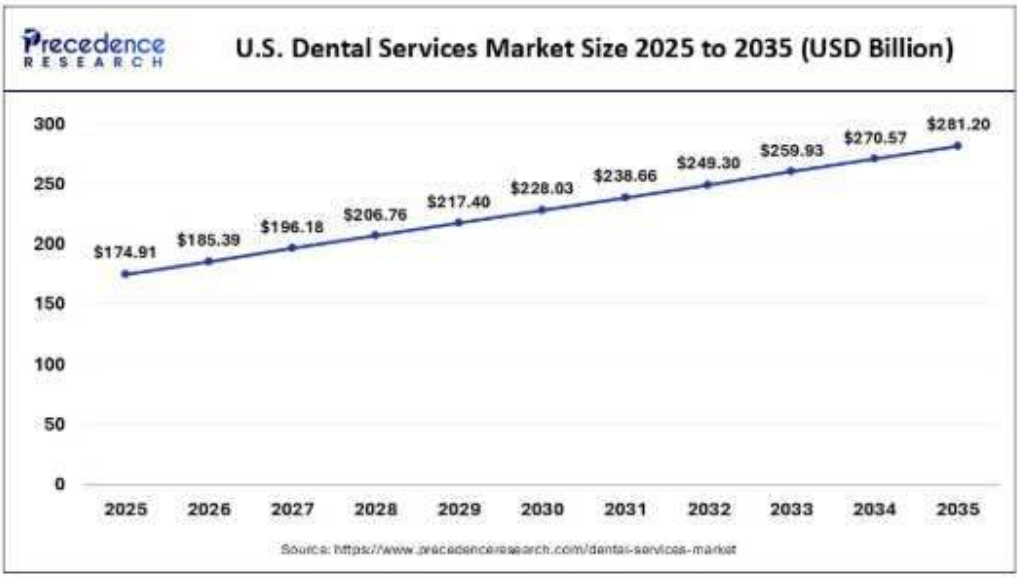


	Year1	Year 2	Year 3	Year 4	Year 5	5 Year Total
Federal and State Taxes	$31,108	$35,074	$59,258	$81,770	$121,142	$328,352
Payroll Taxes	$22,560	$24,816	$27,298	$30,027	$33,030	$137,731
Total	$53,668	$59,890	$86,556	$111,797	$154,172	$466,083

The U.S. dental services sector represents a critical component of the nation's healthcare system and continues to experience steady growth driven by increasing awareness of oral health, an aging population, growing demand for preventive care, and the rising prevalence of oral diseases. According to **Precedence Research**, the U.S. dental services market was valued at approximately **USD 174.91**

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billion in 2025 and is projected to reach approximately **USD 281.20 billion by 2035**, reflecting sustained nationwide demand for preventive, diagnostic, restorative, and specialized dental services[1].



Likewise, preventive dentistry continues to play an increasingly important role within the dental services sector as healthcare providers and policymakers place greater emphasis on disease prevention, early diagnosis, and long-term cost reduction. Industry analyses indicate that **diagnostic and preventive dental services accounted for approximately 19% of the U.S. dental services market in 2025**, reflecting the growing demand for preventive oral healthcare and early intervention strategies[2].

Additionally, the dental services industry continues to evolve through greater adoption of preventive care models, standardized clinical protocols, digital technologies, and patient-centered treatment approaches. The American Dental Association (ADA) further reports that national dental expenditures reached approximately **USD 189 billion in 2024**, highlighting the significant economic importance of the dental sector within the U.S. healthcare system[3].

These market trends demonstrate the increasing national demand for professionals capable of expanding access to preventive oral healthcare, strengthening early disease detection, implementing standardized preventive protocols, and improving the quality and efficiency of dental services. Accordingly, Dr. Apolinario Junior's proposed endeavor possesses substantial merit because it directly contributes to improving preventive oral healthcare, expanding access to early diagnostic services, reducing the progression of preventable oral diseases, and supporting better public health outcomes throughout the United States.

[1] precedenceresearch.com
[2] Idem 1
[3] The Dental Care Market | American Dental Association

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Beyond its economic importance, the U.S. dental services sector continues to evolve toward prevention-centered care models that emphasize early diagnosis, patient education, evidence-based treatment, and interdisciplinary healthcare approaches. These trends reinforce the growing demand for professionals with advanced expertise in preventive oral healthcare, oral disease diagnosis, stomatology, oral rehabilitation, and clinical management who are capable of implementing standardized protocols that improve patient outcomes while reducing long-term healthcare costs.

Dr. Apolinario Junior's work directly supports these industry trends by implementing standardized preventive screening protocols, promoting early detection of oral diseases and systemic conditions with oral manifestations, expanding patient access to preventive oral healthcare services, and providing professional training initiatives designed to strengthen preventive care practices among oral healthcare professionals.

Furthermore, the proposed endeavor supports workforce development through professional training and clinical development initiatives while expanding access to high-quality preventive oral healthcare services. By integrating preventive care, standardized clinical protocols, patient education, and workforce development, the proposed endeavor contributes to the continued advancement of preventive oral healthcare and improved public health outcomes in the United States.

3.1.2 NATIONAL OR EVEN GLOBAL IMPLICATIONS WITHIN A PARTICULAR FIELD:

The national importance of the venture proposed by Dr. Apolinario Junior is demonstrated by its direct contribution to expanding preventive oral healthcare, strengthening the early detection of oral diseases, promoting standardized preventive screening protocols, and advancing prevention-centered clinical practices within the United States. As detailed in the Business Plan (Exhibit C.I.), the proposed endeavor addresses significant public health challenges associated with limited access to preventive oral healthcare, delayed diagnosis of oral diseases, and the increasing need for standardized preventive practices designed to improve patient outcomes and reduce long-term healthcare costs.

By implementing a prevention-centered oral healthcare model integrating preventive oral health consultations, advanced oral pathology screening, patient education, professional training initiatives, and standardized clinical protocols, Dr. Apolinario Junior's work supports the early identification of oral diseases and systemic conditions with oral manifestations while expanding access to high-quality preventive oral healthcare services. These outcomes directly support ongoing national priorities related to disease prevention, early diagnosis, workforce development, and improved public health.

In summary, the venture proposed by Dr. Apolinario Junior contributes to preventive healthcare, early disease detection, improved access to oral healthcare services, workforce development, and the advancement of standardized preventive clinical practices, demonstrating clear relevance at both regional and national levels. Through his specialized expertise in implant dentistry, prosthodontics, stomatology, oral rehabilitation, preventive oral healthcare, and clinical management, Dr. Apolinario Junior is uniquely positioned to strengthen prevention-centered oral healthcare services and improve early-detection capabilities within the United States.

The following points highlight the national importance of Dr. Apolinario Junior's proposed endeavor:

- **Expanding Access to Preventive Oral Healthcare Services:** Dr. Apolinario Junior's work supports the delivery of preventive oral healthcare services designed to improve access to early intervention, patient education, and continuous preventive care.

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National Importance: Expanding access to preventive oral healthcare contributes to reducing the prevalence and progression of preventable oral diseases while improving overall public health and reducing long-term healthcare costs.

- **Strengthening Early Detection of Oral Diseases and Systemic Conditions:** Through standardized preventive screening protocols and specialized expertise in stomatology, Dr. Apolinario Junior's work promotes the earlier identification of oral diseases, potentially malignant disorders, and systemic conditions with oral manifestations.

National Importance: Early detection improves treatment outcomes, supports disease prevention strategies, and reduces the healthcare burden associated with advanced-stage oral diseases.

- **Promoting Standardized Preventive Clinical Practices and Professional Training:** The proposed endeavor incorporates standardized clinical protocols together with professional training and clinical development initiatives designed to strengthen preventive care practices among oral healthcare professionals.

National Importance: The dissemination of standardized preventive methodologies strengthens the oral healthcare workforce, improves the quality and consistency of patient care, and expands the long-term impact of prevention-centered healthcare practices.

- **Supporting Prevention-Centered Public Health Initiatives:** By integrating preventive care, patient education, standardized screening protocols, and evidence-based clinical practices, the proposed endeavor supports broader public health efforts focused on disease prevention and health promotion.

National Importance: Prevention-centered healthcare models improve population health, reduce avoidable healthcare expenditures, and strengthen the overall effectiveness of the healthcare system.

Taken together, these factors demonstrate that the venture proposed by Dr. Apolinario Junior transcends routine clinical practice and possesses clear national importance. By expanding preventive oral healthcare services, strengthening early disease detection, promoting standardized preventive protocols, supporting workforce development, and improving public health outcomes, the proposed endeavor directly aligns with important healthcare priorities of the United States. Consequently, the endeavor satisfies the requirement of national importance.

3.1.3 ENDEAVOR'S IMPACT

The proposed endeavor has significant potential to employ U.S. workers:

Dr. Apolinario Junior’s proposed endeavor has significant potential for job creation in the United States. According to the Business Plan, **Premier Dental Care LLC** anticipates the progressive creation of specialized positions, including General Dentists, Dental Hygienists, Dental Assistants, Administrative Coordinators, Front Desk Receptionists, Billing and Insurance Specialists, Marketing and Community Outreach Coordinators, and Office Managers. The personnel structure projects growth from approximately **four professionals in Year 1** to approximately **nineteen professionals by Year 5**.

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In addition to direct employment, the proposed endeavor is expected to support indirect economic activity involving dental laboratories, dental equipment and supply vendors, imaging and diagnostic service providers, healthcare technology providers, maintenance contractors, and other businesses that support the delivery of oral healthcare services. The expansion of prevention-centered dental services and professional training initiatives will also contribute to increased demand for qualified dental professionals and related healthcare personnel within the broader oral healthcare sector.

The proposed endeavor further supports workforce development through professional training and clinical development initiatives focused on preventive oral healthcare, early disease detection, standardized preventive screening protocols, and evidence-based clinical practices. By expanding access to prevention-centered oral healthcare services while creating new employment opportunities for licensed dental professionals and administrative personnel, the proposed endeavor contributes to strengthening the U.S. oral healthcare workforce and advancing preventive oral healthcare throughout the United States

Personnel Plan					
	Year 1	Year 2	Year 3	Year 4	Year 5
General Manager & Clinical Director - Dr. Renato Lopes Apolinario Junior	1	1	1	1	1
Licensed General Dentist	1	1	1	1	2
Dental Hygienist	1	2	2	2	2
Dental Assistant	1	1	1	1	2
Front Desk	1	1	1	1	1
Licensed General Dentist (Second Clinical Unit)	0	0	1	1	2
Dental Hygienist (Second Clinical Unit)	0	0	1	2	2
Dental Assistant (Second Clinical Unit)	0	0	1	1	2
Front Desk (Second Clinical Unit)	0	0	1	1	1
Office Manager	0	1	1	1	1
Clinical Training & Development Coordinator	0	1	1	2	2
Administrative Assistant	0	1	1	1	1
Total People	4	8	11	16	19

In evaluating the broader economic impact of job creation, it is critical to consider the direct positions generated by an enterprise as well as the indirect employment effects across related sectors. One standard approach to quantifying this **extended impact is through the use of job multipliers, such as those developed by the Economic Policy Institute (EPI).** The EPI job multiplier estimates how many additional jobs are supported in the broader economy for each direct job created in a given industry. The **health care and social assistance** industry generates approximately **205.6 indirect jobs for every 100 direct jobs created**. Based on the personnel projections outlined in the Business Plan, Dr. Apolinario Junio's proposed endeavor anticipates the creation of approximately **19 direct jobs by Year 5**, which corresponds to an estimated creation of approximately **39 indirect jobs** throughout related sectors of the economy.

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Employment multipliers per 100 direct jobs, by major private-sector industry group

Major industry group	Direct jobs	Supplier jobs*	Induced jobs**	Total indirect jobs
Management of companies	100	144.4	255.4	399.9
Administrative and support services and waste management	100	45.5	89.1	134.5
Educational services	100	63.8	129.9	193.7
Health care and social assistance	100	69.4	136.2	205.6
Arts, entertainment, and recreation	100	123.3	255.2	378.5
Accommodation and food services	100	53.8	107.4	161.2
Other services (except public administration)	100	70.7	139.6	210.3

Please note that *Dhanasar* expressly states that one can prove national importance through the "significant potential to employ U.S. workers". That is NOT the same as "**potential to employ a significant number of U.S. workers**" as the "significance" is in the "potential" or "probability", not in the "number of jobs" the endeavor may create. This is a matter of semantics.

The *Matter of Dhanasar* framework recognizes that initiatives supporting public health, workforce development, and the advancement of strategically important sectors may qualify as endeavors of national importance. Dr. Apolinario Junior's proposed endeavor directly aligns with these principles by expanding access to preventive oral healthcare, strengthening the early detection of oral diseases, promoting standardized preventive screening protocols, and advancing prevention-centered clinical practices within the United States.

The proposed endeavor is expected to generate direct employment opportunities for licensed dental professionals, including General Dentists, Dental Hygienists, Dental Assistants, Office Managers, Administrative Coordinators, Front Desk Receptionists, Billing and Insurance Specialists, and Marketing and Community Outreach Coordinators. In addition to direct employment, the endeavor will support workforce participation through collaboration with dental laboratories, dental equipment and supply vendors, diagnostic imaging providers, healthcare technology companies, and other service providers that support the delivery of oral healthcare services.

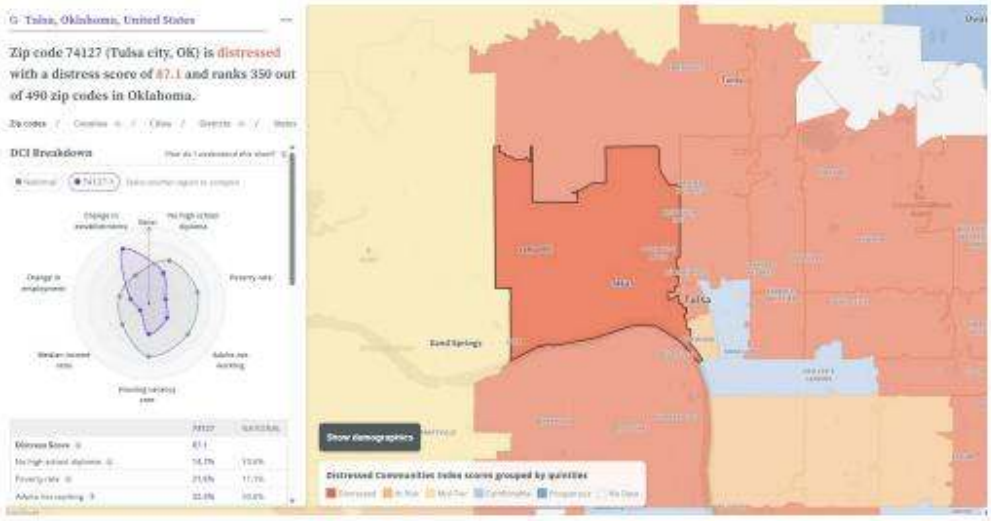
Furthermore, the proposed endeavor supports the continued development of specialized professional capabilities involving preventive oral healthcare, early disease detection, stomatology, oral rehabilitation, standardized preventive screening protocols, and professional training initiatives. These activities align with broader national priorities involving disease prevention, improved access to healthcare services, workforce development, and the promotion of better public health outcomes.

In conclusion, Dr. Apolinario Junior's proposed endeavor represents a high-impact healthcare initiative with significant potential to generate sustainable public health and economic benefits, support workforce development, expand access to preventive oral healthcare services, and strengthen early-

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detection capabilities throughout the United States. His work directly addresses areas consistently recognized as national healthcare priorities, including disease prevention, early diagnosis, preventive healthcare, workforce development, and the promotion of improved public health outcomes.

Furthermore, the proposed endeavor is strategically connected to the **Tulsa, Oklahoma** region, particularly **ZIP Codes 74127 and 74066**, which are identified as economically distressed under the **Distressed Communities Index (DCI)**. As detailed in the Business Plan, these communities have Distress Scores of approximately **87.1** and **70.0**, respectively, reflecting persistent socioeconomic challenges affecting workforce participation, economic mobility, and access to essential healthcare services. By establishing **Premier Dental Care LLC** in this region, the proposed endeavor is positioned to generate meaningful local impact by expanding access to preventive oral healthcare services while creating employment opportunities and supporting economic development.



The proposed endeavor directly supports workforce participation and economic activity within these economically distressed communities by creating employment opportunities for licensed dental professionals, dental hygienists, dental assistants, administrative personnel, and other support staff. In addition to direct employment, the operation is expected to stimulate economic activity through collaboration with dental laboratories, equipment suppliers, diagnostic imaging providers, healthcare technology vendors, and other local businesses supporting the delivery of oral healthcare services.

Consistent with *Matter of Dhanasar*, endeavors that create U.S. jobs, expand access to essential healthcare services, and stimulate economic activity within economically vulnerable regions may be considered nationally important. By improving access to preventive oral healthcare, supporting workforce development, creating employment opportunities, and promoting community-focused healthcare services within economically distressed communities, Dr. Apolinario Junior's proposed endeavor delivers clear regional and national benefits, further reinforcing its qualification for a National Interest Waiver.

Under Dr. Apolinario Junior's leadership, the proposed endeavor will translate these broader public health and economic benefits into measurable outcomes through direct job creation, indirect economic

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activity, expanded access to preventive oral healthcare services, collaboration with healthcare providers and local businesses, professional training initiatives, and the implementation of prevention-centered clinical practices. These operational impacts demonstrate the endeavor's practical capacity to employ U.S. workers while generating sustained public health and economic value.

The endeavor impacts on a matter that a government entity has described as having national importance, or it's a subject of national importance:

The proposed endeavor directly impacts matters that federal government entities have identified as national priorities, particularly those involving preventive healthcare, disease prevention, improved access to healthcare services, public health, and workforce development.

The current Administration has repeatedly emphasized the importance of improving the health of the American population through preventive healthcare initiatives, early intervention strategies, increased healthcare efficiency, and better health outcomes. These priorities directly align with Dr. Apolinario Junior's proposed endeavor, which focuses on expanding access to preventive oral healthcare, strengthening the early detection of oral diseases, promoting standardized preventive screening protocols, supporting professional training, and improving access to high-quality oral healthcare services.

On **February 13, 2025**, President Donald J. Trump issued the Executive Order **"Establishing the President's Make America Healthy Again Commission,"** declaring that it is the policy of the Federal Government to aggressively address the nation's growing health challenges by emphasizing prevention, improving health outcomes, promoting high-quality scientific research, and identifying strategies to reduce the burden of chronic disease. These objectives closely align with Dr. Apolinario Junior's prevention-centered healthcare model, which emphasizes early diagnosis, patient education, and preventive clinical care[4].

The Administration has also emphasized improving healthcare affordability and accessibility through the Executive Order **"Making America Healthy Again by Empowering Patients with Clear, Accurate, and Actionable Healthcare Pricing Information,"** reinforcing federal policy favoring greater transparency, patient-centered healthcare, and improved access to healthcare services. These priorities are consistent with Dr. Apolinario Junior's proposed endeavor, which seeks to expand access to preventive oral healthcare while promoting efficient and patient-focused clinical services[5].

Additionally, the Department of Health and Human Services (HHS) announced its **Transformation to Make America Healthy Again**, restructuring federal health programs to improve efficiency, strengthen public health initiatives, and better coordinate preventive healthcare services throughout the United States. This restructuring reflects the Administration's continued emphasis on improving healthcare delivery, promoting prevention, and strengthening community-based healthcare initiatives[6].

[4] https://www.whitehouse.gov/presidential-actions/2025/02/establishing-the-presidents-make-america-healthy-again-commission/
[5] https://www.aamc.org/advocacy-policy/trump-administration-executive-actions
[6] https://www.hhs.gov/press-room/hhs-restructuring-doge.html

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Beyond current Administration initiatives, preventive oral healthcare has long been recognized as a national public health priority. **Healthy People 2030**, an initiative of the U.S. Department of Health and Human Services, identifies improving access to preventive oral healthcare services, reducing oral disease, and expanding preventive care as national public health objectives. These priorities closely correspond to the proposed endeavor's emphasis on prevention, early diagnosis, patient education, and improved access to oral healthcare services[7].

Taken together, these federal initiatives demonstrate an ongoing national commitment to strengthening preventive healthcare, improving access to healthcare services, promoting disease prevention, enhancing public health outcomes, and supporting healthcare workforce development. Dr. Apolinario Junior's proposed endeavor directly advances these objectives by expanding prevention-centered oral healthcare services, strengthening early disease detection, implementing standardized preventive clinical protocols, promoting professional training, and improving access to essential oral healthcare services.

Accordingly, the proposed endeavor is fully consistent with current federal healthcare priorities and directly advances objectives repeatedly identified by the Federal Government as important to improving public health, expanding preventive healthcare, increasing access to healthcare services, and promoting healthier communities throughout the United States.

3.2 Second PRONG:

The Self-Petitioner is Well-Positioned to Advance the Proposed Endeavor in the United States

Under the second prong of *Matter of Dhanasar*, the Petitioner must demonstrate that he is well-positioned to advance his proposed endeavor. This does not require proof of guaranteed success, but rather credible evidence of qualifications, experience, skills, and progress already made toward implementation.

Dr. Apolinario Junior clearly satisfies this requirement. He is a highly qualified dental professional with more than fifteen years of progressively responsible experience in dentistry, implant dentistry, prosthodontics, stomatology, oral rehabilitation, preventive oral healthcare, and clinical management. Supported by his academic qualifications, including the foreign equivalent of a U.S. Doctor of Dental Medicine (DMD) and postgraduate training in Stomatology, Implant Dentistry, and Dental Prosthodontics, his extensive clinical experience, ownership and management of multiple dental clinics, leadership of multidisciplinary teams, planning and execution of more than 10,000 dental implant procedures, established entrepreneurial background, and strong supporting documentation, Dr. Apolinario Junior is exceptionally well-positioned to successfully advance the proposed endeavor in the United States.

3.2.1 EDUCATION, SKILLS, KNOWLEDGE, AND RECORD OF SUCCESS:

Dr. Apolinario Junior is exceptionally well-positioned to advance the proposed endeavor in the United States due to his extensive education, specialized clinical training, entrepreneurial background, leadership experience, and more than fifteen years of progressively responsible professional experience in dentistry. His academic credentials include the foreign equivalent of a U.S. Doctor of

[7] https://odphp.health.gov/healthypeople/objectives-and-data/browse-objectives/oral-conditions

Dental Medicine (DMD), complemented by postgraduate specialization in Stomatology, Implant Dentistry, and Dental Prosthodontics, providing him with advanced expertise in oral disease prevention, diagnosis, rehabilitation, implant therapy, and comprehensive patient care. His professional standing is further evidenced by his active registration with the Regional Council of Dentistry of São Paulo (CRO-SP), where he has been licensed since 2008.

Throughout his professional career, Dr. Apolinario Junior has continuously expanded his technical knowledge through advanced professional education and participation in scientific congresses, academic panels, specialized lectures, and continuing education programs involving implant dentistry, stomatology, oral pathology, periodontics, prosthodontics, oral cancer prevention, esthetic dentistry, and other areas directly related to his proposed endeavor. The documentary record demonstrates his ongoing commitment to maintaining current scientific knowledge and implementing evidence-based clinical practices.

Over the course of more than fifteen years of full-time professional practice, Dr. Apolinario Junior has accumulated progressively advanced expertise in preventive oral healthcare, stomatology, implant dentistry, prosthodontics, oral rehabilitation, diagnosis of oral lesions, treatment planning, multidisciplinary clinical management, and complex rehabilitative procedures. His professional trajectory includes the planning and successful completion of more than 10,000 dental implant procedures, extensive experience managing multidisciplinary clinical teams, and the diagnosis and treatment of patients presenting with a wide variety of oral health conditions. This extensive clinical experience directly supports the preventive, diagnostic, and educational objectives of his proposed endeavor.

His professional trajectory further demonstrates a consistent record of practical success through the ownership, administration, and continued expansion of private dental practices. Dr. Apolinario Junior serves as owner and manager of both **KRC Odonto Ltda.**, established in 2011, and **Casal Odontolife Ltda.**, established in 2020, where he oversees clinical operations, business management, personnel supervision, patient care, and strategic development. The documentary evidence demonstrates that both practices have experienced sustained operational growth while expanding their services and workforce.

The documentary record further establishes Dr. Apolinario Junior's leadership within the profession through his participation as a lecturer, scientific presenter, and contributor to professional education. He has delivered educational presentations and participated in scientific meetings addressing topics such as oral cancer prevention, esthetic dentistry, oral rehabilitation, and other specialized clinical subjects, while also participating in volunteer activities providing dental services and educational support to the community. These activities demonstrate not only his technical competence but also his commitment to disseminating knowledge and promoting preventive oral healthcare beyond his private clinical practice.

Dr. Apolinario Junior's professional standing is further reinforced by independent recognition from experienced dental professionals. The recommendation letters submitted with this petition describe his advanced clinical judgment, technical excellence, multidisciplinary approach to complex rehabilitative cases, and professional reputation within the dental community. They further demonstrate that other practitioners regularly refer patients to him for complex implant, prosthodontic, and diagnostic procedures, reflecting the confidence placed in his expertise by fellow professionals.

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The evidence also demonstrates substantial market recognition of Dr. Apolinario Junior's professional expertise through the continued growth of his private practices and the consistent revenues generated over multiple years. The accounting documentation reflects sustained business expansion, increasing patient demand, and successful management of two established dental clinics, further confirming the commercial viability of his professional practice and his ability to successfully operate and expand a healthcare enterprise.

The documentary record further demonstrates substantial market recognition of Dr. Apolinario Junior's professional expertise through compensation significantly exceeding market averages for comparable dental professionals in Brazil. According to Glassdoor, the median compensation for a General Dentist in Brazil is approximately **R$7,000 per month**, or approximately **R$84,000 annually**. By contrast, accounting records submitted with this petition demonstrate that Dr. Apolinario Junior received approximately **R$695,635.78** in professional income from KRC Odonto Ltda. during 2025, in addition to income generated through Casal Odontolife Ltda. This level of compensation is several times greater than the reported market average and reflects the significant demand for his specialized expertise, entrepreneurial success, and established professional reputation within the dental profession.

Moreover, Dr. Apolinario Junior has already developed practical tools directly supporting the proposed endeavor, including a structured preventive screening and early diagnostic protocol in stomatology **(Exhibit C.II)** that standardizes oral examinations, identifies patient risk factors, facilitates early detection of potentially malignant disorders, and promotes timely referrals and preventive interventions. This protocol –'Standardized Preventive Screening and Diagnostic Methodology'- demonstrates that the proposed endeavor is not merely conceptual but is already supported by **practical methodologies developed through his professional experience.**

Looking ahead, Dr. Apolinario Junior brings this same combination of advanced education, extensive clinical expertise, entrepreneurial experience, leadership, preventive healthcare knowledge, and demonstrated record of success to the advancement of his proposed endeavor in the United States. His background in preventive oral healthcare, stomatology, implant dentistry, oral rehabilitation, early disease detection, and clinical management directly aligns with the objectives of expanding access to prevention-centered dental services and improving oral health outcomes throughout the United States.

In summary, Dr. Apolinario Junior's advanced academic qualifications, extensive clinical experience, specialized postgraduate training, demonstrated professional success, entrepreneurial leadership, scientific participation, teaching activities, volunteer service, independent professional recognition, sustained business growth, and specialized expertise in preventive oral healthcare clearly establish that he is exceptionally well-positioned to successfully advance the proposed endeavor and generate meaningful public health and economic benefits in the United States.

3.2.2 SUPPORT LETTERS FROM INDUSTRY EXPERTS AND RECOGNITIONS

Experienced dental professionals and individuals familiar with Dr. Apolinario Junior's clinical practice have confirmed his technical expertise, professional competence, patient-centered approach, and ability to successfully advance the proposed endeavor in the United States.

Dr. Apolinario Junior's ability to successfully advance the proposed endeavor is further supported by recommendation letters from experienced dental professionals, licensed professionals in the United

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States who have expressed an interest in providing services to Premier Dental Care LLC, and individuals who have directly benefited from his clinical expertise and professional services.**Dr. David Woodard, DDS, MSD,** a practicing dentist at Broken Arrow Endodontics in Tulsa, Oklahoma, recognizes Dr. Apolinario Junior's expertise in implant dentistry, prosthodontics, and stomatology. Based on his understanding of Dr. Apolinario Junior's professional background, education, and clinical experience, **Dr. Woodard expresses his professional interest in collaborating with him following the establishment of his dental practice in the United States**. He further emphasizes that Dr. Apolinario Junior's experience managing complex clinical cases and providing comprehensive oral rehabilitation would contribute positively to improving patient care, facilitating professional collaboration, and expanding access to specialized dental services within the community.

Mr. Ricardo Romay da Cruz, a **U.S. citizen** and former patient of Dr. Apolinario Junior, highlights the professionalism, careful treatment planning, high clinical standards, and patient-centered care he experienced while receiving treatment at Casal Odontolife in Brazil. **He further expresses his intention to continue receiving dental care from Dr. Apolinario Junior after the establishment of his practice in the United States**, demonstrating the confidence that patients place in his clinical expertise and illustrating the existing demand for his specialized services within the United States.

Mr. Fernando Sergio Simão, a U.S. lawful permanent resident and long-time patient of Dr. Apolinario Junior, confirms his family's continued confidence in the quality of the dental services provided by Dr. Apolinario Junior in Brazil. **He explains that, despite residing in the United States, his family has continued traveling to Brazil to receive treatment** because of the high standards of professionalism, technical quality, continuity of care, and patient-centered clinical environment maintained by Dr. Apolinario Junior. **Mr. Simão further states his family's intention to become patients of Dr. Apolinario Junior's future dental practice in the United States**, demonstrating existing demand for his services and continued confidence in his professional expertise and leadership.

Prof. Dr. Luiz Alberto Plácido Penna, General Coordinator of the Graduate Specialization Programs at the School of Dentistry of the Universidade Metropolitana de Santos (UNIMES), with decades of academic experience, former President of the Brazilian Society for Dental Research (SBPqO), and an active researcher and professor, recognizes Dr. Apolinario Junior's advanced academic preparation, technical competence, and consistent professional development. Based on his direct supervision of Dr. Apolinario Junior during his postgraduate education, Dr. Penna emphasizes his multidisciplinary expertise in oral rehabilitation, evidence-based clinical decision-making, ethical practice, and ability to manage complex clinical cases. He further concludes that Dr. Apolinario Junior possesses the academic qualifications, technical expertise, and professional profile necessary to successfully contribute to the advancement of dental healthcare, including in international professional environments

Dr. Luiz Gustavo de Paula Soares, a dental surgeon, specialist in Endodontics, university professor, and colleague of Dr. Apolinario Junior at KRC Odonto, highlights his technical maturity, organizational skills, and commitment to clinical excellence developed throughout approximately three years of professional collaboration. He describes Dr. Apolinario Junior's ability to standardize clinical protocols, improve treatment planning, coordinate multidisciplinary care, and optimize communication among dental professionals, resulting in greater efficiency, predictability of treatment outcomes, and improved patient satisfaction. He further recognizes Dr. Apolinario Junior as a highly qualified professional capable of bringing immediate value to high-level healthcare systems through his combination of technical rigor, process standardization, and collaborative leadership.

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Prof. Dr. Haroldo Arid Soares, Full Professor of Applied Pathology and Stomatology at the University of Sorocaba (UNISO), with extensive academic, clinical, and hospital experience in Oral Diagnosis, Stomatology, and Oral and Maxillofacial Surgery, recognizes Dr. Apolinario Junior's rigorous scientific training, advanced diagnostic abilities, and longstanding commitment to evidence-based clinical practice. Having served as his professor, academic mentor, and thesis advisor, Dr. Soares highlights Dr. Apolinario Junior's expertise in the early diagnosis of oral diseases, his participation in large-scale oral cancer prevention initiatives organized by the Regional Council of Dentistry of São Paulo (CRO-SP), and his ability to integrate dentistry with broader healthcare disciplines. He further emphasizes that Dr. Apolinario Junior's expertise in stomatology and preventive diagnosis addresses a critical need in modern healthcare by facilitating early detection of serious diseases, improving patient outcomes, and reducing healthcare costs associated with delayed diagnosis.

Prof. Dr. Jorge de Sá Barbosa, Coordinator of the Graduate Specialization Program in Dental Prosthodontics and Professor of Clinical Prosthodontics at the Universidade Metropolitana de Santos (UNIMES), has followed Dr. Apolinario Junior's professional development since his undergraduate education and later during his postgraduate specialization. He recognizes Dr. Apolinario Junior's exceptional technical ability in integrating implant dentistry and prosthodontics, his advanced treatment planning skills, scientific approach to complex rehabilitative cases, and commitment to evidence-based dentistry. Dr. Barbosa further highlights his outstanding academic performance, subsequent appointment as a teaching assistant in the graduate specialization program, and ability to train future dental professionals, concluding that his combination of technical excellence, leadership, and clinical expertise enables him to make significant contributions to specialized dental services in the United States

Dr. Delcio Idelfonso Branco, an experienced oral and maxillofacial surgeon and specialist in Stomatology with more than three decades of clinical, hospital, and academic experience, recognizes Dr. Apolinario Junior's advanced surgical skills, diagnostic expertise, and leadership in multidisciplinary clinical practice. Having accompanied his professional development since dental school and later collaborated with him in academic and clinical settings, Dr. Branco emphasizes Dr. Apolinario Junior's ability to integrate digital planning, implant dentistry, prosthodontics, and clinical management into efficient and highly predictable treatment protocols. He further recognizes his expertise in stomatology and early diagnosis of oral diseases as particularly valuable to modern healthcare systems, emphasizing its importance in improving patient outcomes, strengthening preventive healthcare, and reducing the costs associated with advanced-stage disease.

Dr. Marcelo de Melo Quintela, Ph.D. in Implant Dentistry, Master's degree in Orthodontics, Coordinator of the Graduate Program at the Universidade Metropolitana de Santos (UNIMES), and member of the American Academy of Dental Sleep Medicine, recognizes Dr. Apolinario Junior's consistent academic and professional development in implant dentistry, prosthodontics, and stomatology. Having followed his career since dental school, Dr. Quintela highlights his technical precision in complex surgical and rehabilitative procedures, sound clinical judgment, and ability to integrate implant rehabilitation with early diagnostic approaches through his specialization in stomatology. He further recognizes Dr. Apolinario Junior's leadership in managing clinical teams and dental practices, emphasizing that his combination of clinical excellence, preventive care, and

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organizational skills enables him to make meaningful contributions to specialized dental services and oral healthcare in the United States.

Dr. Arthur Massarentti, a dental surgeon with advanced academic training in Prosthodontics and Biomaterials and extensive clinical experience in restorative and prosthetic dentistry, highlights Dr. Apolinario Junior's exceptional ability to manage complex multidisciplinary rehabilitation cases involving implant surgery, prosthetic reconstruction, and comprehensive treatment planning. Having worked closely with him for several years, Dr. Massarentti emphasizes his precision in surgical execution, collaborative leadership, and capacity to coordinate multidisciplinary teams while delivering highly predictable clinical outcomes. He further recognizes Dr. Apolinario Junior as a technical reference for other dental professionals, noting his ability to organize clinical workflows, lead complex treatment planning, and consistently achieve functional and esthetic rehabilitation in challenging cases, qualities that position him to successfully contribute to advanced dental practice in the United States.

Dr. Leonardo Gobara, a dental surgeon specializing in Periodontics, Implant Dentistry, and Dental Prosthodontics, recognizes Dr. Apolinario Junior's advanced clinical expertise, multidisciplinary approach, and leadership in complex oral rehabilitation. Having studied and later worked alongside him, Dr. Gobara highlights his technical excellence, regularly refers patients to him for implant, prosthetic, and diagnostic procedures, and recommends dental professionals to join the clinics under his leadership. He further emphasizes Dr. Apolinario Junior's organizational skills, ethical standards, and ability to successfully manage multidisciplinary teams, concluding that he possesses the qualifications and experience necessary to make meaningful contributions to oral healthcare in the United States.

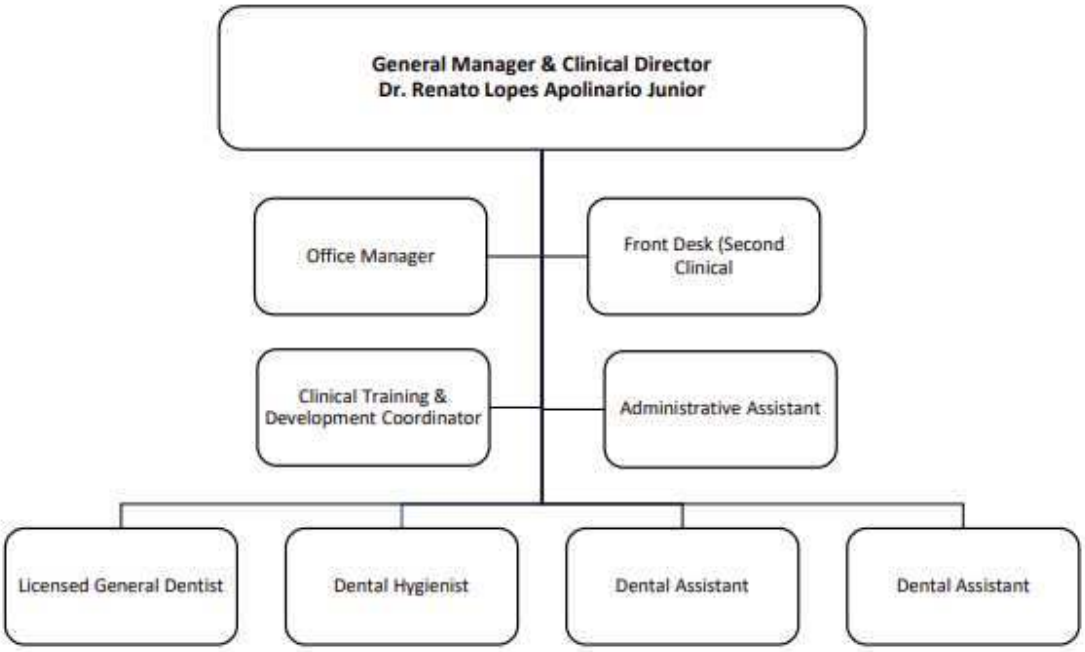
Although these professionals represent different sectors of the dental profession, including university professors, academic coordinators, specialists in stomatology, implant dentistry, prosthodontics, oral and maxillofacial surgery, practicing dentists, and former patients residing in the United States, their assessments are remarkably consistent. Collectively, they describe Dr. Apolinario Junior as a highly skilled dental professional possessing advanced clinical expertise, sound professional judgment, leadership capabilities, and a demonstrated commitment to preventive oral healthcare, early diagnosis of oral diseases, complex oral rehabilitation, and multidisciplinary patient care. Their independent evaluations consistently recognize not only his technical excellence, but also his ability to lead clinical teams, educate fellow professionals, implement standardized treatment protocols, and improve patient outcomes, all of which are directly aligned with the objectives of the proposed endeavor.

Taken together, these recommendation letters provide compelling evidence that Dr. Apolinario Junior possesses the advanced education, specialized clinical expertise, professional credibility, leadership experience, entrepreneurial capability, and demonstrated record of success necessary to successfully advance the proposed endeavor in the United States. They further confirm that his qualifications and experience have earned the confidence and recognition of respected professionals across multiple specialties within dentistry, as well as patients who intend to continue receiving his services in the United States, further establishing that he is exceptionally well-positioned to implement the proposed endeavor

3.2.3 PLAN FOR FUTURE ACTIVITIES AND FINANCIAL FEASIBILITY:

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Dr. Apolinario Junior is the Founder and Clinical Director of **Premier Dental Care LLC**, and his clinical leadership, specialized expertise, and entrepreneurial experience are fundamental to the successful implementation of the proposed endeavor in the United States. As described in the Business Plan, the practice will progressively expand its preventive oral healthcare, stomatology, implant dentistry, prosthodontics, oral rehabilitation, and patient education services while increasing its operational capacity and multidisciplinary workforce.



The Business Plan further demonstrates that the proposed endeavor is supported by a structured operational strategy, realistic financial projections, and a sustainable business model. It also establishes that Dr. Apolinario Junior possesses substantial experience successfully owning and managing private dental practices, demonstrating his ability to lead multidisciplinary teams, oversee business operations, and maintain financially sustainable healthcare services.

Accordingly, the Business Plan, together with Dr. Apolinario Junior's demonstrated entrepreneurial background and management experience, provides credible evidence that the proposed endeavor is both operationally viable and financially feasible, further confirming that he is well-positioned to successfully advance the proposed endeavor in the United States.

The proposed endeavor was structured for long-term sustainability, with estimated startup capital requirements of approximately **US$150,000**, as detailed in the Business Plan. The projected investment will support the establishment of **Premier Dental Care LLC**, including the acquisition of clinical equipment and technology, office build-out, furniture and fixtures, licensing and regulatory compliance, marketing activities, insurance, initial supplies, working capital, and other startup expenses necessary to successfully launch and operate the practice in its proposed location.

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Startup	
Requirements	
Startup Expenses	
Business Registration, Legal & Licensing	$6,000
Facility Lease & Security Deposit	$18,000
Clinic Build-Out & Basic Improvements	$15,000
Office Furniture & Fixtures	$8,000
Technology & Software Systems	$6,000
Initial Marketing & Branding	$10,000
Insurance	$7,000
Initial Supplies & Inventory	$9,000
Total Startup Expenses	$79,000
Startup Assets	
Cash Required	$26,000
Startup Inventory	$0
Other Current Assets	$0
Long-term Assets	$45,000
Total Assets	$71,000
Total Requirements	**$150,000**

Based on official financial documentation, Dr. Apolinario Junior possesses substantial personal financial resources to support the implementation of the proposed endeavor. The documentary record demonstrates that he **currently maintains approximately R$395,942.55 in liquid financial assets, equivalent to approximately US$76,629.98[8], in addition to approximately US$25,134.49 maintained in U.S. financial accounts. Accordingly, Dr. Apolinario Junior possesses approximately US$101,764.47 i**n readily available personal funds that may be used to support the establishment and operation of the proposed endeavor.

Conversion result

Conversion from: Real/BRL (790)
Amount to convert: 395,942.55

To: United States Dollar/USD (220)
Conversion result: 76.629,0981

Exchange rate used: 06/07/2026
Rate:
1 Real/BRL (790) = 0.1935359 US Dollar/USD (220)
1 US Dollar/USD (220) = 5.167 Real/BRL (790)

In addition to his personal financial resources, Dr. Apolinario Junior has secured documented financial support from **Ms. Jessica Fiuza Marin Tenório**, an entrepreneur based in Oklahoma, who has formally expressed her intention to invest **US$80,000** in the proposed endeavor to assist with startup costs, equipment acquisition, operational expenses, and other implementation needs. Her letter reflects

[8] https://www.bcb.gov.br/conversao

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confidence in Dr. Apolinario Junior's professional qualifications, entrepreneurial capacity, and the viability of the proposed dental practice.

Together, Dr. Apolinario Junior's documented personal financial resources and the committed investment support total approximately **US$181,764.47**, substantially exceeding the estimated startup capital requirements identified in the Business Plan. These resources demonstrate that the proposed endeavor is adequately capitalized, financially feasible, and well-positioned to begin operations without reliance on speculative or uncertain funding sources.

Accordingly, the documentary record establishes that Dr. Apolinario Junior possesses the financial capacity necessary to successfully implement and sustain the proposed endeavor. Combined with his extensive clinical expertise, demonstrated entrepreneurial success, and proven experience managing private dental practices, these financial resources further confirm that he is exceptionally well-positioned to successfully advance the proposed endeavor in the United States.

3.3 Third PRONG:

On Balance, It Would be Beneficial to the United States to Waive the Requirement of a Job Offer and Labor Certification

Congress established the National Interest Waiver to address the inherent limitations of the labor certification process. When a foreign national proposes an endeavor that extends beyond the scope of traditional employment and provides substantial benefits to the United States, permanent residence should not depend solely upon the availability of a specific job offer or the labor certification process.

Dr. Apolinario Junior clearly exemplifies the principle underlying the third criterion of *Matter of Dhanasar*. As a dental professional holding the foreign equivalent of a U.S. Doctor of Dental Medicine (DMD), with extensive expertise in preventive oral healthcare, implant dentistry, prosthodontics, stomatology, oral rehabilitation, and clinical management, his proposed endeavor extends far beyond the duties of a conventional clinical position. Through **Premier Dental Care LLC**, he seeks to implement a prevention-centered oral healthcare model focused on expanding access to preventive care, strengthening the early detection of oral diseases, promoting standardized preventive screening protocols, developing the oral healthcare workforce, and improving public health outcomes throughout the United States.

Requiring Dr. Apolinario Junior to undergo the labor certification process, despite the theoretical availability of other dental professionals in the labor market, would overlook the unique value of his proposed endeavor. The purpose of this petition is not to fill an existing position within an established dental practice, but rather to establish and expand a healthcare initiative that integrates preventive oral healthcare, professional training, standardized clinical protocols, and community-focused services. These activities are entrepreneurial in nature and are not dependent upon a single employer or traditional employment relationship.

According to the third criterion established under the *Dhanasar* framework, adjudicators must conduct a balancing test comparing the national interest in requiring a job offer and labor certification against the foreign national's ability to advance important U.S. priorities. Relevant considerations include:

- Whether it would be impractical for the foreign national to obtain a traditional job offer or for an employer to pursue labor certification given the nature of the proposed endeavor;

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- Whether the United States would continue to benefit from the foreign national's contributions even if other qualified workers are theoretically available; and
- Whether the national interest in the foreign national's contributions is sufficiently urgent or substantial to justify waiving the labor certification requirement.

The *Matter of Dhanasar* decision makes clear that these factors are not rigid requirements, but rather guiding considerations in determining whether waiving the job offer and labor certification requirements would benefit the United States.

The evidence presented in this petition demonstrates that waiving the labor certification requirement is clearly in the national interest. Dr. Apolinario Junior's proposed endeavor will expand access to preventive oral healthcare services, strengthen the early detection of oral diseases, promote professional training initiatives, create employment opportunities, stimulate economic activity within economically distressed communities, and contribute to improved public health outcomes. These benefits would likely be delayed or substantially limited if the proposed endeavor were conditioned upon the traditional PERM labor certification process or restricted to a conventional employment relationship.

Therefore, granting a National Interest Waiver through the favorable exercise of discretion is fully justified.

3.3.1 IMPRACTICABILITY OF A LABOR CERTIFICATION:

Given the entrepreneurial and independent nature of the proposed endeavor, in which Dr. Apolinario Junior will operate as the founder and clinical director of **Premier Dental Care LLC**, the traditional labor certification process is impractical. The PERM system was designed to protect U.S. workers from displacement by foreign labor; however, Dr. Apolinario Junior is not seeking to fill a preexisting employment position. Instead, his proposed endeavor is intended to expand access to preventive oral healthcare, strengthen the early detection of oral diseases, promote standardized preventive clinical protocols, support workforce development, and create new employment opportunities while contributing to improved public health in the United States.

- **Nature of the Proposed Endeavor:** As an independent healthcare entrepreneur and dental professional, Dr. Apolinario Junior is establishing and leading a prevention-centered oral healthcare practice focused on preventive oral healthcare, stomatology, oral rehabilitation, patient education, and professional training. The proposed endeavor is fundamentally different from a traditional employer-employee relationship because it depends directly on Dr. Apolinario Junior's specialized education, clinical expertise, leadership, and extensive experience managing dental clinics and multidisciplinary teams. Rather than competing with U.S. workers, the proposed endeavor is structured to expand healthcare services, create employment opportunities, and strengthen the oral healthcare workforce.
- **Job Creation and Economic Impact:** The proposed endeavor is structured to generate both direct and indirect employment as operations expand. According to the Business Plan, **Premier Dental Care LLC** anticipates hiring licensed dental professionals, dental hygienists, dental assistants, administrative personnel, marketing professionals, and office management staff during its first years of operation. In addition, the proposed endeavor is expected to stimulate indirect economic activity through collaboration with dental laboratories, dental equipment and

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supply vendors, diagnostic imaging providers, healthcare technology companies, and other local businesses that support the delivery of oral healthcare services, thereby contributing to broader economic activity and workforce participation within the healthcare sector.

- **Self-Sustainability and Broader Contribution:** Through the proposed endeavor, Dr. Apolinario Junior will not only establish his own professional and financial sustainability, but also contribute meaningfully to the United States by expanding access to preventive oral healthcare services, strengthening early disease detection, promoting standardized preventive screening protocols, supporting professional training initiatives, and improving public health outcomes. By implementing a prevention-centered oral healthcare model while creating new employment opportunities and expanding access to essential healthcare services, the proposed endeavor advances important public health objectives. These contributions render the traditional labor certification process impractical and contrary to the public interest, particularly given the entrepreneurial nature of the proposed endeavor.

Dr. Apolinario Junior has presented substantial evidence of his intention and ability to establish and operate an independent oral healthcare practice in the United States, demonstrating that the proposed endeavor will create employment opportunities, expand access to preventive oral healthcare, stimulate economic activity, support workforce development, and improve public health outcomes. These factors make the labor certification requirement incompatible with the structure and objectives of the proposed endeavor, strongly reinforcing his eligibility for a National Interest Waiver.

3.3.2 THE U.S. WOULD STILL BENEFIT FROM THE FOREIGN NATIONAL'S CONTRIBUTION EVEN IF QUALIFIED U.S. WORKERS ARE AVAILABLE:

Given Dr. Apolinario Junior's extensive experience in dentistry, implant dentistry, prosthodontics, stomatology, oral rehabilitation, preventive oral healthcare, and clinical management, he is uniquely positioned to advance the proposed endeavor in the United States. While qualified dental professionals exist within the American labor market, Dr. Apolinario Junior's specialized education, extensive clinical background, entrepreneurial experience, and leadership in healthcare management provide distinct and substantial benefits to the country.

- **Exceptional Qualifications and Experience:** Dr. Apolinario Junior possesses more than fifteen years of professional experience in dentistry, including extensive expertise in implant dentistry, prosthodontics, stomatology, oral rehabilitation, and preventive oral healthcare. His background combines advanced clinical training with significant experience owning and managing multiple dental clinics, supervising multidisciplinary teams, implementing standardized clinical protocols, and planning and executing more than 10,000 dental implant procedures. This combination of specialized clinical expertise, healthcare management, and entrepreneurial leadership is uncommon and provides substantial value to the advancement of prevention-centered oral healthcare in the United States.
- **Recognition and Proven Record of Success:** Throughout his professional career, Dr. Apolinario Junior has consistently contributed to the delivery of high-quality oral healthcare through preventive care, oral rehabilitation, diagnosis and management of oral diseases, and clinical leadership. His experience successfully managing multiple dental clinics, coordinating multidisciplinary teams, and implementing efficient clinical and administrative operations

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demonstrates his ability to develop and sustain high-quality healthcare services while maintaining consistent standards of patient care.

- **Specialized Expertise and Demonstrated Healthcare Impact:** Dr. Apolinario Junior's documented experience and proposed endeavor demonstrate his ability to expand preventive oral healthcare services, strengthen the early detection of oral diseases, implement standardized preventive screening protocols, promote patient education, and support professional training initiatives. His extensive clinical and management experience provides the professional foundation necessary to improve access to preventive oral healthcare while promoting better public health outcomes and strengthening the delivery of prevention-centered healthcare services.
- **Additional Contributions:** Although the United States has many qualified dental professionals, Dr. Apolinario Junior offers a unique combination of specialized education, extensive clinical experience, healthcare management expertise, and entrepreneurial initiative. His ability to integrate preventive oral healthcare, stomatology, oral rehabilitation, standardized clinical protocols, workforce development, and business leadership enables him to implement a comprehensive oral healthcare model that extends beyond traditional clinical practice and produces broader public health and economic benefits.

In summary, Dr. Apolinario Junior's specialized education, extensive clinical expertise, healthcare leadership, entrepreneurial experience, and demonstrated record of success distinguish him from professionals performing traditional clinical roles. Through the proposed endeavor, his contributions will expand access to preventive oral healthcare, strengthen early disease detection, promote workforce development, create employment opportunities, and improve public health outcomes in the United States, reinforcing the conclusion that the United States would continue to benefit from his contributions even where qualified U.S. workers are theoretically available.

3.3.3 WHETHER THE NATIONAL INTEREST IN THE FOREIGN NATIONAL'S CONTRIBUTIONS IS URGENT ENOUGH TO JUSTIFY BYPASSING THE LABOR CERTIFICATION PROCESS:

The national interest in Dr. Apolinario Junior's contributions is evident and clearly justifies waiving the labor certification process. His specialized expertise in preventive oral healthcare, implant dentistry, prosthodontics, stomatology, oral rehabilitation, and clinical management, combined with his demonstrated ability to establish and manage successful dental practices, underscores the immediate and strategic benefits that his proposed endeavor will bring to the United States.

Current Healthcare Needs: Communities throughout the United States continue to face significant challenges related to access to preventive oral healthcare, delayed diagnosis of oral diseases, disparities in healthcare availability, and the growing need for prevention-centered healthcare models that reduce long-term healthcare costs while improving patient outcomes. As detailed in the Business Plan, the proposed endeavor specifically addresses these challenges by expanding access to preventive oral healthcare services, strengthening the early detection of oral diseases and systemic conditions with oral manifestations, promoting standardized preventive screening protocols, and supporting professional training initiatives. Dr. Apolinario Junior possesses extensive practical experience in preventive oral healthcare, stomatology, oral rehabilitation, implant dentistry, and healthcare management, providing a combination of clinical and operational expertise that directly supports these current healthcare priorities.

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Immediate Public Health and Economic Impact: The timely implementation of the proposed endeavor will generate direct and measurable benefits, including expanded access to preventive oral healthcare services, earlier diagnosis of oral diseases, creation of employment opportunities, workforce development, and increased economic activity within economically distressed communities. Requiring labor certification would unnecessarily delay the establishment of a prevention-centered healthcare initiative specifically designed to improve healthcare access, strengthen preventive care, and address existing public health needs.

Industry Support and Documented Evidence: The evidence presented with this petition, including the Business Plan, academic credentials evaluation, curriculum vitae, and supporting documentation, demonstrates both the relevance and urgency of Dr. Apolinario Junior's proposed endeavor. His documented history of managing multiple dental clinics, supervising multidisciplinary teams, implementing standardized clinical protocols, performing more than 10,000 dental implant procedures, and developing extensive expertise in preventive oral healthcare and oral disease diagnosis demonstrates his ability to successfully implement the proposed endeavor and produce meaningful public health and economic benefits.

Strategic Advantage for the United States: Allowing Dr. Apolinario Junior to advance the proposed endeavor without delay provides tangible public health, economic, and workforce development benefits to the United States. His proposed endeavor integrates preventive oral healthcare, early disease detection, standardized preventive screening protocols, professional training, patient education, and community-focused healthcare services into a comprehensive prevention-centered model capable of improving healthcare access and strengthening oral healthcare delivery. The proposed endeavor also supports direct and indirect job creation while contributing to economic development in underserved communities and advancing important national public health objectives.

In summary, the national interest in Dr. Apolinario Junior's contributions is clear and immediate. His unique combination of specialized education, extensive clinical expertise, healthcare management experience, entrepreneurial leadership, and demonstrated ability to expand preventive oral healthcare services fully justifies waiving the labor certification requirement. His direct involvement will strengthen preventive oral healthcare, improve early disease detection, create employment opportunities, support workforce development, and generate lasting public health and economic benefits for the United States

4. FINAL CONSIDERATIONS

From all topics discussed above and the attached evidence, it is "more likely than not" that:

1. The petitioner, **Dr. Renato Lopes Apolinario Junior**, qualifies for EB-2 classification as a **member of the professions holding an advanced degree**. The evidence establishes that he possesses the foreign equivalent of a U.S. **Doctor of Dental Medicine (DMD)**, as confirmed by the submitted academic credentials evaluation, in addition to graduate-level specialization in Stomatology, Implant Dentistry, and Dental Prosthodontics. His academic background, combined with more than fifteen years of progressively responsible professional experience in dentistry, fully satisfies the statutory and regulatory requirements for EB-2 classification.

2. The petitioner's endeavor has substantial merit and national importance. Consistent with *Matter of Dhanasar*, **Dr. Apolinario Junior's proposed endeavor expands access to preventive oral**

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healthcare, strengthens the early detection of oral diseases, promotes standardized preventive screening protocols, supports workforce development, creates employment opportunities, and contributes to improved public health outcomes throughout the United States. His endeavor also promotes economic development by operating within economically distressed communities while expanding access to essential healthcare services.

3. The self-petitioner is well-positioned to advance the endeavor. Dr. Apolinario Junior possesses more than fifteen years of progressively responsible professional experience in dentistry, including implant dentistry, prosthodontics, stomatology, oral rehabilitation, preventive oral healthcare, and healthcare management. He further demonstrates a strong record of success through the ownership and management of multiple dental clinics, supervision of multidisciplinary teams, planning and execution of more than 10,000 dental implant procedures, extensive leadership experience, sufficient financial resources, and specialized expertise directly related to the proposed endeavor.

4. On balance, it would be beneficial to the United States to waive the requirement of a job offer and labor certification. The labor certification process is impractical for an entrepreneurial healthcare initiative such as the one proposed by Dr. Apolinario Junior, whose objective is not to fill a conventional employment position, but rather to establish and expand a prevention-centered oral healthcare practice that improves access to preventive services, strengthens early disease detection, creates employment opportunities, supports workforce development, and generates meaningful public health and economic benefits. His proposed endeavor will directly contribute to the advancement of preventive oral healthcare and fully justifies a waiver of the labor certification requirement.

Through this petition, it is respectfully submitted that **Dr. Renato Lopes Apolinario Junior** merits favorable consideration for a National Interest Waiver of the job offer and labor certification requirements pursuant to **Section 203(b)(2)(B)(i)** of the Immigration and Nationality Act. Dr. Apolinario Junior's specialized education, extensive clinical expertise, healthcare leadership, entrepreneurial experience, and demonstrated commitment to advancing preventive oral healthcare uniquely qualify him to successfully implement the proposed endeavor in the United States. His work directly supports important public health, workforce development, and economic priorities, reinforcing the importance of allowing him to apply his specialized knowledge and experience for the benefit of the United States.

We respectfully request favorable consideration of this Form I-140 immigrant petition, classifying **Dr. Renato Lopes Apolinario Junior** as a **member of the professions holding an advanced degree** under the employment-based second preference category, together with a waiver of the job offer and labor certification requirements, as his proposed endeavor will substantially benefit the national interest of the United States.

Should you require any further information or documentation, please do not hesitate to contact my office. Thank you in advance for your kind assistance with this matter.

Sincerely,

Otavio Haverroth Silva
California Bar # 343486

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Exhibit A

RENATO LOPES APOLINARIO JUNIOR

E-mail | renato.apolinario@gmail.com

Telephone | +55 13 997080613

Healthcare professional since 2008 with extensive experience in administrative management, leadership, and healthcare operations. Since 2011, I have served as Technical Director and Administrative Manager of dental clinics, actively overseeing financial management, appointment scheduling, team leadership, and internal processes. As the owner of three dental practice units, I coordinate patient care, operational workflows, and service standardization. I have strong expertise in strategic decision-making, continuous improvement initiatives, and business growth. Proven experience managing multiple locations while ensuring operational efficiency, high-quality patient care, and financial sustainability.

PROFESSIONAL EXPERIENCE

OWNER / MANAGER / DENTIST

KRC ODONTO LTDA | PRAIA GRANDE, SÃO PAULO, BRAZIL

05/2011 – PRESENT

Responsible for the overall administration of a dental practice comprising 2 locations, head office and branch office, including staff management and oversight of approximately 15 service providers. Supervise a multidisciplinary team of approximately 20 dental professionals and oversee clinical operations. Lead marketing initiatives and financial management for both locations. Also practice as an Implant Dentist, Prosthodontic Dentist, and Oral Medicine Specialist, with experience placing more than 10,000 dental implants. Extensive expertise in oral rehabilitation, with a focus on functional and esthetic outcomes and patient satisfaction.

OWNER / DENTIST

CASAL ODONTOLIFE | SANTOS, SÃO PAULO, BRAZIL

11/2020 – PRESENT

Managing partner responsible for marketing strategies, financial oversight, and operational management. Provide clinical dental services in oral surgery and prosthetic rehabilitation, utilizing fully digital workflows for rehabilitation procedures.

IMPLANT DENTIST

NASO | GUARUJÁ, SÃO PAULO, BRAZIL

01/2019 – 12/2024

Responsible for the planning and execution of oral rehabilitation treatments involving dental implants, including clinical and radiographic evaluations, implant placement surgeries, bone grafting procedures, and post-operative follow-up. Coordinated the integration of surgical and prosthetic treatment planning to ensure functional, esthetic, and predictable outcomes. Experience in both single-tooth and full-mouth rehabilitations, with a strong focus on patient safety, quality of care, and patient satisfaction. Worked collaboratively within a multidisciplinary team while adhering to clinical protocols and biosafety standards.

IMPLANT DENTIST – PROSTHODONTIST – ORAL MEDICINE SPECIALIST
VIVA E SORRIA | MONGAGUÁ, SÃO PAULO, BRAZIL
06/2014 – 04/2024

Responsible for the diagnosis, treatment planning, and execution of dental implant procedures, including implant placement surgeries, post-operative care, and long-term case maintenance. Performed implant-supported prosthetic rehabilitations, integrating function, esthetics, and long-term stability. Experience in Oral Medicine, including the evaluation and management of oral lesions, as well as the performance of minor oral surgical procedures. Worked collaboratively within a multidisciplinary team while adhering to clinical protocols and biosafety standards, with a focus on predictable outcomes and excellence in patient care.

IMPLANT DENTIST
RENOVA SORRISOS | PRAIA GRANDE, SÃO PAULO BRAZIL
02/2021 – 02/2023

Performed scheduled and pre-planned implant surgeries, including the placement of single and multiple dental implants. Followed standardized surgical protocols with a strong emphasis on technical precision and predictable clinical outcomes. Conducted minor oral surgical procedures related to implant dentistry, including tooth extractions, alveolar ridge contouring, and soft tissue management. Provided post-operative follow-up to ensure proper healing and osseointegration. Collaborated closely with prosthetic teams and other dental professionals to support comprehensive implant-supported rehabilitations.

EDUCATION

SPECIALIZATION IN PROSTHODONTICS
METROPOLITAN UNIVERSITY OF SANTOS
SANTOS, SP, BRAZIL
2018-2021

SPECIALIZATION IN IMPLANT DENTISTRY
MOZARTEUM UNIVERSITY OF SÃO PAULO
SÃO PAULO, SP, BRAZIL
2010- 2012

SPECIALIZATION IN ORAL MEDICINE
BRAZILIAN ASSOCIATION OF DENTAL SURGEONS
SÃO PAULO, SP, BRAZIL
2007-2008

CONTINUING EDUCATION IN PERIODONTAL SURGERY

METROPOLITAN UNIVERSITY OF SANTOS

SANTOS, SP, BRAZIL

2007

GRADUATION IN DENTISTRY

METROPOLITAN UNIVERSITY OF SANTOS

SANTOS, SP, BRAZIL

2004-2007

MAIN COURSES / SEMINARS

- **"4TH DIGITAL WAY IMMERSION" COURSE – DELVA EDUCATION – 06/2025 – SÃO JOSÉ DO RIO PRETO, SÃO PAULO, BRAZIL**
- **"DIRECT COMPOSITE RESIN VENEERS" STRATIFY COURSE, FELIPE BEZERRA INSTITUTE – 12/2021 – ITABUNA, BAHIA, BRAZIL**
- **VENIPUNCTURE AND IN THE PROCUREMENT OF PLATELET-RICH FIBRIN (PRF) FOR CLINICAL APPLICATIONS, – ABO SANTOS – 04/2019 – SANTOS, SÃO PAULO, BRAZIL**
- **FUNCTIONAL BICHECTOMY TRAINING COURSE – "LIGHTING CONCEPT LN TECHNIQUE" – ABO SANTOS – 12/2018 – SANTOS, SÃO PAULO, BRAZIL**
- **14TH INTERNATIONAL CONGRESS OF DENTISTRY OF THE PAULISTA COAST – CONGRESS PARTICIPATION – 04/2007 – SANTOS, SÃO PAULO, BRAZIL**
- **XXXII ORAL AND MAXILLOFACIAL SURGERY AND TRAUMATOLOGY CONFERENCE OF DR. CARMINO CARICCHIO MUNICIPAL HOSPITAL – 10/2007 – SÃO PAULO, SÃO PAULO, BRAZIL**
- **"DENTAL WHITENING: FROM TRAY TO LASER" – SANTA CECÍLIA UNIVERSITY – LECTURE ATTENDANCE – 02/2006 – SANTOS, SÃO PAULO, BRAZIL**
- **LECTURE ON ORAL CANCER – METROPOLITAN UNIVERSITY OF SANTOS – 03/2004 – SANTOS, SÃO PAULO, BRAZIL**
- **LECTURE ON "THE INCLUSION OF DENTISTS IN INTERDISCIPLINARY TEAMS FOR THE CARE OF MOUTH-BREATHING PATIENTS" – METROPOLITAN UNIVERSITY OF SANTOS – 05/2004 – SANTOS, SÃO PAULO, BRAZIL**

PROFESSIONAL LICENSE

FEDERAL COUNCIL OF DENTISTRY

Regional Council of Dentistry of the State of São Paulo - CRO-SP 93.232 | 01/15/2008

SCIENTIFIC WORKS

- **THESIS: “SYSTEMIC MANIFESTATIONS OF DIABETES ASSOCIATED WITH PERIODONTAL INFECTION”**
  ADVISOR: PROF. JOSÉ SANI NETO
  11/2007 – METROPOLITAN UNIVERSITY OF SANTOS (UNIMES) - SANTOS, SP, BRAZIL -

- **THESIS: “BASIC CONCEPTS OF IMMUNOHISTOCHEMISTRY”**
  ADVISOR: DR HAROLDO ARID SOARES
  11/2009 – BRAZILIAN ASSOCIATION OF DENTAL SURGEONS (ABCD) - SÃO PAULO, SP, BRAZIL

- **THESIS: “IMMEDIATE LOADING OF SINGLE-TOOTH IMPLANTS: A LITERATURE REVIEW”**
  ADVISOR: PROF. JOSÉ CARLOS CURVELO DE OLIVEIRA JUNIOR
  06/2013 – MOZARTEUM UNIVERSITY - SÃO PAULO, SP, BRAZIL

- **“CRITERIA FOR THE REDUCTION OF FRACTURES OF THE ZYGOMATIC-ORBITAL COMPLEX: PRESENTATION OF CLINICAL CASES AND LITERATURE REVIEW"**
  PANEL PRESENTED AT THE VI DENTAL CONGRESS OF THE MOGI DAS CRUZES UNIVERSITY
  2007 – UMC - MOGI DAS CRUZES, SP, BRAZIL

- **“USE OF DIFFERENT DIGITAL RESOURCES FOR PERIODONTAL SURGERY IN AESTHETIC REHABILITATION: CASE REPORT”**
  PANEL PRESENTED AT THE 38TH INTERNATIONAL DENTAL CONGRESS OF SÃO PAULO - CIOSP
  2020 – SÃO PAULO, SP, BRAZIL

- **SPEAKER – SIPAT - INTERNAL WEEK FOR THE PREVENTION OF OCCUPATIONAL ACCIDENTS**
  – 10/20/2008 TO 10/24/2008 – UNIMES – SANTOS – SP - BRAZIL

VOLUNTEER WORK

- **ORAL CANCER PREVENTION PROGRAM**
  ORGANIZED BY CRO-SP / LARGO 13 METRO STATION
  10/2007 – SÃO PAULO, SP, BRAZIL

- **NEW GENERATION PROJECT**
  ORGANIZED BY APCDSSV
  COORDINATOR PAULO HENRIQUE MARÇAL MENEZES
  2007 – SANTOS, SP, BRAZIL

- **VOLUNTEER WORK AT THE SEMIOLOGY CLINIC**
  METROPOLITAN UNIVERSITY OF SANTOS - UNIMES
  COORDINATOR: DR HAROLDO ARID SOARES
  2008 – SANTOS, SP, BRAZIL

- **DENTE-SÃO PROJECT (HEALTHY TOOTH PROJECT)**
  DEVELOPED BY THE DIRECTORATE OF DENTISTRY OF THE HEALTH DEPARTMENT, IN PARTNERSHIP WITH THE UNIMES SCHOOL OF DENTISTRY
  11/2004 – SÃO VICENTE, SP, BRAZIL

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 5, 2026

RENATO LOPES APOLINARIO JUNIOR

E-mail | renato.apolinario@gmail.com

Telefone | +55 13 997080613

Profissional formado desde 2008, com ampla experiência em gestão administrativa, liderança e operação na área da saúde. Desde 2011, atuo diretamente como responsável técnico e gestor administrativo de clínicas odontológicas, participando ativamente do controle financeiro, organização de agendas, gestão de equipes e processos internos. Sou proprietário de três unidades, coordenando atendimentos, fluxos operacionais e padronização de serviços. Possuo forte atuação na tomada de decisões estratégicas, melhoria contínua e expansão de negócios. Experiência consolidada na gestão de múltiplas unidades, garantindo eficiência operacional, qualidade assistencial e sustentabilidade financeira.

EXPERIÊNCIA

PROPRIETARIO / GESTOR / DENTISTA

KRC ODONTO LTDA | PRAIA GRANDE, SÃO PAULO, BRASIL

05/2011 – PRESENTE

Atuação direta na administração geral da clínica contamos com 2 unidades de atendimento, matriz e filial, com responsabilidade pelo controle de funcionários e gestão de uma equipe de aproximadamente 15 prestadores de serviço. Realizo a supervisão clínica dos cirurgiões-dentistas, contando com uma equipe multidisciplinar de cerca de 20 profissionais. Responsável pela organização de estratégias de marketing e pelo acompanhamento financeiro das unidades. Também tenho atuação na prática clínica como Implantodontista, Protesista e Estomatologista, com mais de 10.000 implantes instalados. Experiência consolidada na reabilitação oral, com foco em resultados funcionais, estéticos e na satisfação dos pacientes.

PROPRIETARIO / DENTISTA

CASAL ODONTOLIFE | SANTOS, SÃO PAULO, BRASIL

11/2020 – PRESENTE

Sócio administrativo do consultório, participando das estratégias de marketing, responsabilidades financeiras e operacionais, dentista clínico atuando na área de cirurgia e reabilitação protética, atuando em fluxo digital em todas reabilitações

IMPLANTODONTISTA
NASO | GUARUJÁ, SÃO PAULO, BRASIL
01/2019 – 12/2024

Atuação no planejamento e execução de reabilitações orais com implantes dentários, incluindo avaliação clínica e radiográfica, cirurgias de implantes, enxertos ósseos e acompanhamento pós-operatório. Responsável pela integração entre planejamento cirúrgico e protético, garantindo função, estética e previsibilidade dos resultados. Experiência em reabilitações unitárias e múltiplas, com foco em segurança, qualidade assistencial e satisfação do paciente. Atuação integrada com equipe multidisciplinar, seguindo protocolos clínicos e biossegurança.

IMPLANTODONTISTA – PROTESISTA – ESTOMATOLOGISTA
VIVA E SORRIA | MONGAGUÁ, SÃO PAULO, BRASIL
06/2014 – 04/2024

Atuação no diagnóstico, planejamento e execução de tratamentos com implantes dentários, incluindo cirurgias de instalação, acompanhamento pós-operatório e manutenção dos casos. Realização de reabilitações protéticas sobre implantes, integrando função, estética e estabilidade a longo prazo. Experiência em estomatologia, com avaliação e manejo de lesões bucais, além da execução de cirurgias orais menores. Atuação conjunta com equipe multidisciplinar, seguindo protocolos clínicos, princípios de biossegurança e foco em resultados previsíveis e na excelência do atendimento.

IMPLANTODONTISTA
RENOVA SORRISOS | PRAIA GRANDE, SÃO PAULO BRASIL
02/2021 – 02/2023

Responsável pela execução de cirurgias de implantes previamente planejadas e agendadas, incluindo instalação de implantes dentários unitários e múltiplos. Atuação seguindo protocolos cirúrgicos padronizados, com rigor técnico e foco na previsibilidade dos resultados. Realização de procedimentos de cirurgia oral menores relacionados à implantodontia, como exodontias, regularizações ósseas e ajustes de tecidos moles. Acompanhamento pós-operatório dos pacientes cirúrgicos, garantindo correta cicatrização e integração óssea. Experiência na interface com a equipe protética e com outros profissionais para continuidade das reabilitações sobre implantes.

EDUCAÇÃO

ESPECIALIZAÇÃO EM PRÓTESE DENTÁRIA
UNIVERSIDADE METROPOLITANA DE SANTOS
SANTOS, SP, BRASIL
2018-2021

ESPECIALIZAÇÃO EM IMPLANTODONTIA
UNIVERSIDADE MOZARTEUM DE SÃO PAULO
SÂO PAULO, SP, BRASIL
2010- 2012

ESPECIALIZAÇÃO EM ESTOMATOLOGIA
ASSOCIAÇÃO BRASILEIRA DE CIRURGIÕES DENTISTAS
SÃO PAULO, SP, BRASIL
2007-2008

ATUALIZAÇÃO EM CIRURGIA PERIODONTAL

UNIVERSIDADE METROPOLITANA DE SANTOS

SANTOS, SP, BRASIL

2007

GRADUAÇÃO EM ODONTOLOGIA

UNIVERSIDADE METROPOLITANA DE SANTOS

SANTOS, SP, BRASIL

2004-2007

PRINCIPAIS CURSOS / SEMINÁRIOS

- **CURSO "4ª IMERSÃO EM DIGITAL WAY" – 06/2025 – DELVA EDUCATION – SÃO JOSÉ DO RIO PRETO – SP - BRASIL**
- **CURSO STRATIFY "FACETAS EM RESINA COMPOSTA DIRETAS" – INSTITUTO FELIPE BEZERRA – 12/2021 – ITABUNA – BA - BRASIL**
- **CURSO DE HABILITAÇÃO EM VENOPUNÇÃO E NA OBTENÇÃO DE PRF PARA APLICAÇÕES CLÍNICAS – ABO SANTOS – 04/2019 – SANTOS – SP - BRASIL**
- **CURSO DE CAPACITAÇÃO EM BICHECTOMIA FUNCIONAL "TÉCNICA LIGHTING CONCEPT LN" – ABO SANTOS -12/2018 – SANTOS – SP- BRASIL**
- **14º CONGRESSO INTERNACIONAL DE ODONTOLOGIA DO LITORAL PAULISTA – PARTICIPAÇÃO EM CONGRESSO – 04/2007 – SANTOS – SP - BRASIL**
- **XXXII JORNADA DE CIRURGIA E TRAUMATOLOGIA BUCO-MAXILOFACIAL DO HOSPITAL MUNICIPAL DR. CARMINO CARICCHIO – 10/2007 – SÃO PAULO – SP - BRASIL**
- **CLAREAMENTO DENTAL: DA MOLDEIRA AO LASER – UNIVERSIDADE SANTA CECILIA – PARTICIPAÇÃO EM PALESTRA – 02/2006 – SANTOS – SP - BRASIL**
- **PALESTRA SOBRE CÂNCER BUCAL – UNIVERSIDADE METROPOLITANA DE SANTOS – 03/2004 – SANTOS – SP - BRASIL**
- **PALESTRA SOBRE "A INCLUSÃO DO CIRURGIÃO DENTISTA EM EQUIPES INTERDISCIPLINARES EM ATENDIMENTO A PACIENTE RESPIRADORES BUCAIS" – UNIVERSIDADE METROPOLITANA DE SANTOS – 05/2004 – SANTOS – SP - BRASIL**

LICENÇA PROFISSIONAL

CONSELHO FEDERAL DE ODONTOLOGIA

CRO-SP 93.232 | 15/01/2008

TRABALHOS CIENTÍFICOS

- **MONOGRAFIA: "MANIFESTAÇÕES SISTÊMICAS DA DIABETES COM ASSOCIAÇÃO DE INFECÇÃO PERIODONTAL"**
  ORIENTADOR: PROF. JOSÉ SANI NETO
  11/2007 – UNIMES- SANTOS, SP, BRASIL

- **MONOGRAFIA: "CONCEITOS BÁSICOS DE IMUNOHISTOQUIMICA"**
  ORIENTADOR: DR HAROLDO ARID SOARES
  11/2009 – ABCD- SÃO PAULO, SP, BRASIL

- **MONOGRAFIA: "CARGA IMEDIATA EM IMPLANTES UNITÁRIOS: REVISÃO DE LITERATURA"**
  ORIENTADOR: PROF. JOSÉ CARLOS CURVELO DE OLIVEIRA JUNIOR
  06/2013 – FACULDADE MOZARTEUM- SÃO PAULO, SP, BRASIL

- **"CRITÉRIOS DA REDUÇÃO DE FRATURAS DO COMPLEXO ZIGOMÁTICO-ORBITÁRIO: EXPOSIÇÃO DE CASOS CLÍNICOS E REVISÃO DE LITERATURA"**
  PAINEL APRESENTADO NO VI CONGRESSO ODONTOLÓGICO DA UNIVERSIDADE DE MOGI DAS CRUZES
  2007 – UMC- MOGI DAS CRUZES, SP, BRASIL

- **"UTILIZAÇÃO DE DIFERENTES RECURSOS DIGITAIS PARA CIRURGIA PERIODONTAL EM REABILITAÇÃO ESTÉTICA: RELATO DE CASO"**
  PAINEL APRESENTADO NO 38 CONGRESSO INTERNACIONAL DE ODONTOLOGIA DE SÃO PAULO- CIOSP
  2020 – SÃO PAULO, SP, BRASIL

- **PALESTRANTE- SIPAT – SEMANA INTERNA DE PREVENÇÃO DE ACIDENTE DE TRABALHO –** 20/10/2008 A 24/10/2008 – UNIMES – SANTOS – SP - BRASIL

TRABALHO VOLUNTÁRIO

- **PROGRAMA DE PREVENÇÃO DO CÂNCER BUCAL**
  ORGANIZADO PELO CRO-SP / ESTAÇÃO DE METRO LARGO 13
  10/2007 – SÃO PAULO, SP, BRASIL

- **PROJETO NOVA GERAÇÃO**
  ORGANIZADO PELA APCDSSV

  COORDENADOR: PAULO HENRIQUE MARÇAL MENEZES

  2007 – SANTOS, SP, BRASIL

- **TRABALHO VOLUNTÁRIO NA CLÍNICA DE SEMIOLOGIA**
  UNIVERSIDADE METROPOLITANA DE SANTOS -UNIMES

  COORDENADOR: DR HAROLDO ARID SOARES

  2008 – SANTOS, SP, BRASIL

- **PROJETO DENTE-SÃO**
  DESENVOLVIDO PELA DIRETORIA DE ODONTOLOGIA DA SECRETARIA DA SAÚDE DE SÃO VICENTE – SP, EM PARCERIA COM A FACULDADE UNIMES

  11/2004 – SÃO VICENTE, SP, BRASIL

Exhibit B - Eligibility Criteria - Advanced Degree

Metropolitan University of Santos

The President of the Metropolitan University of Santos,
in the exercise of her duties and in view of the graduation ceremony of the Dentistry Program,
held on January 15, 2008, hereby confers the degree of

Dental Surgeon upon

Renato Lopes Apolinário Júnior

Brazilian, born in the State of São Paulo, on June 18, 1986,
R.G. No. 44.104.031-7-SP
and grants him this diploma, with all the legal rights and privileges pertaining thereto.

Santos, January 15, 2008

-----// signature //-----
Dr. Renata Garcia de Siqueira Vargas da Cruz
President

-----// signature //-----
Dr. Marcia Pinto da Fonseca Tubel
Director

-----// signature //-----
Prof. Carmen Lúcia Taboada de Carvalho
General Secretary

-----// signature //-----
Graduate

I, Raphael Michels Fantinato de Moura, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura. **Date: February 3, 2026.**

Universidade Metropolitana de Santos

A Reitora da Universidade Metropolitana de Santos,
no uso de suas atribuições e tendo em vista a colação de grau do Curso de Odontologia,
em 15 de janeiro de 2008, confere o título de

Cirurgião Dentista a

Renato Lopes Apolinário Júnior

brasileiro, natural do Estado de São Paulo, nascido a 18 de junho de 1986
R.G. n.º 44.104.031-7 - SP

e outorga-lhe o presente Diploma, a fim de que possa gozar de todos os direitos e prerrogativas legais.

Santos, 15 de janeiro de 2008

Drª. Renata Garcia de Siqueira Virgas da Cruz
Reitora

Drª. Marcia Pinto da Fonseca Tubel
Diretora

Profª. Carmen Lúcia Tabgada de Carvalho
Secretária Geral

Diplomado

METROPOLITAN UNIVERSITY OF SANTOS

Approved by Ministry of Education (MEC) Ordinance No. 150/1996.

ACADEMIC TRANSCRIPT

STUDENT'S NAME:				**NATIONALITY**	
Renato Lopes Apolinário Junior				Brazilian	
RG No	**Issuing Authority**	**STATE**	**CPF**	**DATE OF BIRTH**	**STATE**
44.104.031-7	SSP	SP	333.120.858-29	06/18/1986	SP

PROGRAM (17662): Bachelor's Degree in Dentistry

Recognized by MEC Ordinance No. 1,197, dated 11/30/1979, published in the Federal Official Gazette (D.O.U.) on 12/05/1979.

Renewal of Recognition – SERES Ordinance No. 949, dated 08/30/2021, published on 08/31/2021, Section 1, page 56.

ADMISSION PROCESS	**SCORE**	**RANK**	**FORM OF ADMISSION**	**HOME INSTITUTION**
November/2023	136	21st	University Entrance Examination	Metropolitan University of Santos - Unimes

Year	Term	Course	Workload	Grade	Status
2004	1st	Anatomy	272	7.5	Passed
2004	1st	Computer Science	068	8.5	Passed
2004	1st	Biochemistry	136	6.0	Passed
2004	1st	Social Sciences	068	7.0	Passed
2004	1st	Microbiology, Immunology, and Parasitology	136	7.0	Passed
2004	1st	Biology (Genetics/Evolution)	136	5.0	Passed
2004	1st	Preventive Dentistry	136	7.5	Passed
2004	1st	Histology and Embryology	204	6.0	Passed
2005	2nd	Physiology	136	7.5	Passed
2005	2nd	Pathology	136	5.5	Passed
2005	2nd	Dental Materials	136	6.0	Passed
2005	2nd	Radiology	136	5.5	Passed
2005	2nd	Operative Dentistry	272	7.0	Passed
2005	2nd	Social Dentistry	136	5.5	Passed
2005	2nd	Pharmacology	136	5.5	Passed
2005	2nd	Complete Denture Prosthodontics	136	6.0	Passed
2006	3rd	Scientific Research Methodology	068	9.5	Passed
2006	3rd	Endodontics	272	6.0	Passed
2006	3rd	Restorative Dentistry	272	7.0	Passed
2006	3rd	Surgery	136	7.0	Passed
2006	3rd	Periodontics	272	8.0	Passed
2006	3rd	Semiotics	136	8.0	Passed
2006	3rd	Partial Prosthodontics (Fixed/Removable)	272	6.0	Passed
2006	3rd	Public Health	068	7.0	Passed

This document was signed by SONIA MARCIA DA CORTE. To validate the document and its signature, access https://assinador.byebyepaper.com.br/validate/PHZJ5-5X5L9-NK3VV-D99L6

METROPOLITAN UNIVERSITY OF SANTOS

Approved by Ministry of Education (MEC) Ordinance No. 150/1996.

ACADEMIC TRANSCRIPT

2007	4th	Forensic Dentistry	136	7.0	Passed
2007	4th	Dental Traumatology	136	7.5	Passed
2007	4th	Integrated Dental Clinic	544	7.0	Passed
2007	4th	Pediatric Dentistry	136	7.0	Passed
2007	4th	Orthodontics	136	7.5	Passed
2007	4th	Clinical Prosthodontics	272	6.5	Passed
TOTAL WORKLOAD			5,236 hours		

Degree Conferral:	**Diploma Issued:**	**MEC Institution Code:**
01/15/2008	01/15/2008	953

Legend: AP (Passed) – REP (Failed) – RF (Failed due to Absences) – RN (Failed due to Grade) – RNF (Failed due to Grades and Absences) – AE (Credit Transfer) – AC (To Be Taken)

The minimum grade required for approval in a course is 7.0, and the final average grade is 5.0.

The aforementioned student was exempted from the National Student Performance Examination (ENADE) in 2007 by the Ministry of Education (MEC), pursuant to Article 5 of Law No. 10,861/04.

Santos, January 14, 2026.

Digitally signed by:
SONIA MARCIA DA CORTE
CPF: 053.084.308-02 [tamp]
Certificate issued by AC SAFEWEB RFB v5
Date: 01/15/2026 3:48:21 p.m.–03:00

B.A. Sônia Márcia da Côrte
General Secretary

This document was signed by SONIA MARCIA DA CORTE. To validate the document and its signature, access https://assinador.byebyepaper.com.br/validate/PHZJ5-5X5L9-NK3VV-D99L6

SIGNATURE MANIFEST

Validation Code: PHZJ5-5X5L9-NK3VV-D99L6

This document was signed by the following signatories on the dates indicated (Brasília Time Zone):

✓ SONIA MARCIA DA CORTE (CPF 053.084.308-02) on 01/15/2026 at 3:48 p.m. – Signed with an ICP-Brasil digital certificate.

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Or access the signed documents query available at the link below and enter the validation code:

https://assinador.byebyepaper.com.br/validate

I, Raphael Michels Fantinato de Moura, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: February 4, 2026.

UNIVERSIDADE METROPOLITANA DE SANTOS

Aprovada pela Portaria MEC nº. 150/1996

HISTÓRICO ESCOLAR

NOME DO ALUNO:				NACIONALIDADE	
Renato Lopes Apolinário Junior				Brasileira	
RG nº	**O.E.**	**UF**	**CPF**	**DATA DE NASCIMENTO**	**UF**
44.104.031-7	SSP	SP	333.120.858-29	18/06/1986	SP

CURSO (17662) Bacharelado em Odontologia

Reconhecido pela portaria MEC nº 1.197 de 30/11/1979, publicado no D.O.U em 05/12/1979.

Renovação de Reconhecimento – Portaria SERES nº 949, de 30/08/2021, publicada em 31/08/2021, seção 1, pg. 56

PROCESSO SELETIVO	PONT.	CLASS.	FORMA DE INGRESSO:	IES DE ORIGEM
Novembro/2003	136	21ª	Vestibular	Universidade Metropolitana de Santos - Unimes

Ano	Período	Componente Curricular	Carga Horária	Nota	Resultado
2004	1º	Anatomia	272	7,5	Aprovado
2004	1º	Informática	068	8,5	Aprovado
2004	1º	Bioquímica	136	6,0	Aprovado
2004	1º	Ciências Sociais	068	7,0	Aprovado
2004	1º	Microbiologia, Imunologia, Parasitologia	136	7,0	Aprovado
2004	1º	Biologia (Genética/Evolução)	136	5,0	Aprovado
2004	1º	Odontologia Preventiva	136	7,5	Aprovado
2004	1º	Histologia e Embriologia	204	6,0	Aprovado
2005	2º	Fisiologia	136	7,5	Aprovado
2005	2º	Patologia	136	5,5	Aprovado
2005	2º	Materiais Dentários	136	6,0	Aprovado
2005	2º	Radiologia	136	5,5	Aprovado
2005	2º	Dentística Operatória	272	7,0	Aprovado
2005	2º	Odontologia Social	136	5,5	Aprovado
2005	2º	Farmacologia	136	5,5	Aprovado
2005	2º	Prótese Total	136	6,0	Aprovado
2006	3º	Metodologia do Trabalho Científico	068	9,5	Aprovado
2006	3º	Endodontia	272	6,0	Aprovado
2006	3º	Dentística Restauradora	272	7,0	Aprovado
2006	3º	Cirurgia	136	7,0	Aprovado
2006	3º	Periodontia	272	8,0	Aprovado
2006	3º	Semiologia	136	8,0	Aprovado
2006	3º	Prótese Parcial (Fixa/Removível)	272	6,0	Aprovado
2006	3º	Saúde Coletiva	068	7,0	Aprovado

Esse documento foi assinado por SONIA MARCIA DA CORTE. Para validar o documento e suas assinaturas acesse https://assinador.byebyepaper.com.br/validate/PHZJ5-5X5L9-NK3VV-D99L6

UNIVERSIDADE METROPOLITANA DE SANTOS

Aprovada pela Portaria MEC nº. 150/1996

HISTÓRICO ESCOLAR

2007	4º	Odontologia Legal	136	7,0	Aprovado
2007	4º	Traumatologia	136	7,5	Aprovado
2007	4º	Clínica Integrada	544	7,0	Aprovado
2007	4º	Odontopediatria	136	7,0	Aprovado
2007	4º	Ortodontia	136	7,5	Aprovado
2007	4º	Prótese Clínica	272	6,5	Aprovado
CARGA HORÁRIA TOTAL			5.236 horas		

Colação de Grau:	**Diploma Expedido:**	**Código da IES no MEC**
15/01/2008	15/01/2008	953

Legenda: AP (Aprovado) – REP (Reprovado) – RF (Reprovado por faltas) – RN (Reprovado por Nota) – RNF (Reprovado por notas e faltas) – AE (Aproveitamento de Estudos) – AC (À Cursar)
A nota mínima para aprovação no componente curricular é 7,0 e média final 5,0.

O referido aluno foi dispensado do Exame Nacional de Desempenho dos Estudantes (ENADE), em 2007 pelo MEC, nos termos do Artigo 5º da Lei nº 10.861/04.

Santos, 14 de janeiro de 2026.

Assinado digitalmente por:
SONIA MARCIA DA CORTE
CPF: 053.084.308-02
Certificado emitido por AC SAFEWEB RFB v5
Data: 15/01/2026 15:48:21 -03:00

Bel. Sônia Márcia da Côrte
Secretária Geral

Esse documento foi assinado por SONIA MARCIA DA CORTE. Para validar o documento e suas assinaturas acesse https://assinador.byebyepaper.com.br/validate/PHZJ5-5X5L9-NK3VV-D99L6

MANIFESTO DE ASSINATURAS

Código de validação: PHZJ5-5X5L9-NK3VV-D99L6

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CERTIFICATE

MOZARTEUM COLLEGE OF SÃO PAULO

FAMOSP
MOZARTEUM COLLEGE OF SÃO PAULO

Postgraduate Certificate "Lato Sensu" Specialization

The General Director of the Mozarteum College of São Paulo, in the exercise of his legal duties, hereby certifies that:

RENATO LOPES APOLINÁRIO JÚNIOR

Brazilian, born in the State of São Paulo, on June 18, 1986,
holder of RG: 44.104.031-7 SSP/SP, completed the Specialization Program (Lato Sensu level)
in IMPLANT DENTISTRY, carried out from 09/11/2010, to 08/25/2012,
totaling 1,148 hours.

São Paulo, January 9, 2026.

-----// signature //-----
Graduate

-----// signature //-----
Prof. Msc. Eduardo de Jesus
General Director

I, Raphael Michels Fantinato de Moura, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura. **Date: February 3, 2026.**

CERTIFICADO

FACULDADE MOZARTEUM DE SÃO PAULO

FAMOSP
FACULDADE MOZARTEUM DE SÃO PAULO

Certificado de Pós-Graduação "Lato-Sensu"
Especialização

O Diretor Geral da Faculdade Mozarteum de São Paulo, no uso de suas atribuições legais, certifica que:

RENATO LOPES APOLINÁRIO JUNIOR

brasileiro(a), natural do Estado de São Paulo, nascido(a) a 18 de junho de 1986, portador(a) do RG: 44.104.031-7 SSP/SP, concluiu o curso de Especialização (nível Lato-Sensu) em IMPLANTODONTIA, realizado no período de 11/09/2010 a 25/08/2012, num total de 1.148 horas.

São Paulo, 09 de janeiro de 2026.

Pós-graduado (a)

Prof. Me. Eduardo de Jesus
Diretor Geral

FAMOSP
MOZARTEUM COLLEGE OF SÃO PAULO

Rua Nova dos Portugueses, 365/385 • Imirim • São Paulo • SP
ZIP Code 02462-080 • (11) 3230-1169 • www.mozarteum.br

Academic Transcript – "Lato Sensu" Graduate Program

Student: **RENATO LOPES APOLINÁRIO JUNIOR** Enrollment No.: **110105**
Date of Birth: 06/18/1986 Place of Birth: SANTOS State: SP
Nationality: BRAZILIAN RG: 44.104.031-7 SSP/SP CPF: 333.120.858-29

Specialization Program in: **IMPLANT DENTISTRY** Total Workload: 1148 hours
Start Date: 09/11/2010 End Date: 08/25/2012 Theoretical Workload: 316 hours Practical Workload: 832 hours
Selection Method: Interview and Curriculum Analysis

Courses Successfully Completed / Instructor – Academic Degree	Grade	Workload
APPLIED ANATOMY IN IMPLANT DENTISTRY Maurício Bordini do Amaral – Master's	B	16
BIOETHICS Maurício Bordini do Amaral – Master's	B	16
SURGERY Valter Castro Alves – Master's	B	16
ORAL DIAGNOSIS Maurício Bordini do Amaral – Master's	B	8
MEDICAL EMERGENCIES IN DENTISTRY José Antonio Vieira Tinoco – Specialist	B	24
ENDODONTICS APPLIED TO IMPLANT DENTISTRY Marcelo Rial Dias – Specialist	B	4
DENTAL ETHICS AND LEGISLATION Maurício Bordini do Amaral – Master's	B	32
HISTOLOGY Andrei Mascaretti Ortiz – Specialist	B	16
IMPLANT DENTISTRY Valter Castro Alves – Master's	B	512
IMMUNOLOGY Maurício Bordini do Amaral – Master's	B	8
INFORMATICS Maurício Bordini do Amaral – Master's	B	16
SCIENTIFIC RESEARCH METHODOLOGY Maurício Bordini do Amaral – Master's	B	60
PEDIATRIC DENTISTRY APPLIED TO IMPLANT DENTISTRY Marcelo Rial Dias – Specialist	B	8
ORTHODONTICS APPLIED TO IMPLANT DENTISTRY Mariana Schutzer Ragghianti Zangrado – Master's	B	8
PATHOLOGY Jose Carlos Curvelo de Oliveira – Master's	B	8
PERIODONTICS IN IMPLANT DENTISTRY Mariana Schutzer Ragghianti Zangrado – Master's	B	8

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Rua Nova dos Portugueses, 365/385 • Imirim • São Paulo • SP
ZIP Code 02462-080 • (11) 3230-1169 • www.mozarteum.br

Academic Transcript – "Lato Sensu" Graduate Program

Student: **RENATO LOPES APOLINÁRIO JUNIOR**

Courses Successfully Completed / Instructor – Academic Degree	Grade	Workload
IMPLANT PROSTHODONTICS Jose Carlos Curvelo de Oliveira Junior – Master's	B	344
PSYCHOLOGY APPLIED TO IMPLANT DENTISTRY Valter Castro Alves – Master's	B	4
RADIOLOGY APPLIED TO IMPLANT DENTISTRY Jose Carlos Curvelo de Oliveira Junior – Master's	B	16
TRAUMATOLOGY APPLIED TO IMPLANT DENTISTRY Mariana Schutzer Ragghianti Zangrado – Master's	B	24
Capstone Project: IMMEDIATE LOADING IN SINGLE-TOOTH IMPLANTS: A LITERATURE REVIEW Advisor: Prof. José Carlos Curvelo de Oliveira Junior – Master's Evaluation: APPROVED (Grade "B") Capstone Project Supervision and Workload: 100 hours		

Assessment Criteria: Minimum final grade of "C" per course and attendance of at least 75% (seventy-five percent) of the total class hours in each course. The program complied with the provisions of Resolution No. 1, dated June 8, 2007, of the National Council of Education.

São Paulo, April 29, 2022.

-----// digital signature //-----

EDUARDO DE JESUS

GENERAL DIRECTOR

I, Raphael Michels Fantinato de Moura, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: February 4, 2026.

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FACULDADE MOZARTEUM DE SÃO PAULO

Rua Nova dos Portugueses, 365/385 • Imirim • São Paulo • SP
CEP 02462-080 • (11) 3230-1169 • www.mozarteum.br

Histórico Escolar - Pós Graduação "Lato Sensu"

Aluno (a): **RENATO LOPES APOLINÁRIO JUNIOR** RA: **110105**
Nascimento: 18/6/1986 País: SANTOS UF: SP
Nacionalidade: BRASILEIRO RG: 44.104.031-7 SSP/SP CPF: 333.120.858-29

Curso de Especialização em: **IMPLANTODONTIA** Carga Horária Total: 1148 hs
Início: 11/09/2010 Término: 25/08/2012 C.H. Teórica: 316 hs C.H. Prática: 832 hs
Forma de Seleção: Entrevista e Análise Curricular

Disciplinas Cursadas com Aproveitamento / Docente - Titulação	Conceito	C. H.
ANATOMIA APLICADA A IMPLANTODONTIA Maurício Bordini do Amaral - Mestre	B	16
BIOÉTICA Maurício Bordini do Amaral - Mestre	B	16
CIRURGIA Valter Castro Alves - Mestre	B	16
DIAGNÓSTICO BUCAL Mauricio Bordini do Amaral - Mestre	B	8
EMERÊNCIA MÉDICAS EM ODONTOLOGIA José Antonio Vieira Tinoco - Especialista	B	24
ENDODONTIA APLICADA A IMPLANTODONTIA Marcelo Rial Dias - Especialista	B	4
ETICA E LEGISLAÇÃO ODONTOLÓGICA Maurício Bordini do Amaral - Mestre	B	32
HISTOLOGIA Andrei Mascaretti Ortiz - Especialista	B	16
IMPLANTODONTIA Valter Castro Alves - Mestre	B	512
IMUNOLOGIA Maurício Bordini do Amaral - Mestre	B	8
INFORMÁTICA Maurício Bordini do Amaral - Mestre	B	16
METODOLOGIA DO TRABALHO CIENTÍFICO Maurício Bordini do Amaral - Mestre	B	60
ODONTOPEDIATRIA APLICADA EM IMPLANTODONTIA Marcelo Rial Dias - Especialista	B	8
ORTODONTIA APLICADA A IMPLANTODONTIA Mariana Schutzer Ragghianti Zangrado - Mestre	B	8
PATOLOGIA Jose Carlos Curvelo de Oliveira - Mestre	B	8
PERIODONTIA EM IMPLANTODONTIA Mariana Schutzer Ragghianti Zangrado - Mestre	B	8

FAMOSP
FACULDADE MOZARTEUM DE SÃO PAULO

Rua Nova dos Portugueses, 365/385 • Imirim • São Paulo • SP
CEP 02462-080 • (11) 3230-1169 • www.mozarteum.br

Histórico Escolar - Pós Graduação "Lato Sensu"

Aluno (a): **RENATO LOPES APOLINÁRIO JUNIOR**

Disciplinas Cursadas com Aproveitamento / Docente - Titulação	Conceito	C. H.
PRÓTESE SOBRE IMPLANTE Jose Carlos Curvelo de Oliveira Junior - Mestre	B	344
PSICOLOGIA APLICADA A IMPLANTODONTIA Valter Castro Alves - Mestre	B	4
RADIOLOGIA APLICADA A IMPLANTODONTIA Jose Carlos Curvelo de Oliveira Junior - Mestre	B	16
TRAUMATOLOGIA APLICADA A IMPLANTODONTIA Mariana Schutzer Ragghianti Zangrando - Mestre	B	24
Monografia: CARGA IMEDIATA EM IMPLANTES UNITÁRIOS: REVISÃO DE LITERATURA Orientador: Prof José Carlos Curvelo de Oliveira Junior - Mestre Julgamento: APROVADO (Conceito ''B'') Carga Horária e Orientação de Monografia: 100 hs		

Critério de Avaliação: Conceito final mínimo (C), por disciplina e frequência de pelo menos 75% (setenta e cinco por cento) de presença do total das aulas em cada disciplina. O curso obedeceu às disposições da Resolução n. 1 de 8 de junho de 2007 do Conselho Nacional de Educação.

São Paulo, 29 de abril de 2022.

Eduardo de Jesus

Assinado de forma digital por Eduardo de Jesus
Dados: 2022.05.16 10:44:33 -03'00'

EDUARDO DE JESUS
DIRETOR GERAL

Brazilian Association of Dental Surgeons – ABCD
Professional Development School – EAP

GRADUATE ACADEMIC TRANSCRIPT

Program: **Specialization in Stomatology**
Program Coordinator: Haroldo Arid Soares
Period: 11/20/2007 to 02/20/2009
Total Workload: 620 hours

PERSONAL INFORMATION	
Student: **Renato Lopes Apolinário Júnior**	RG: 44.104.031-7
Place of Birth: São Paulo/SP	Date of Birth: 06/18/1986
Nationality: Brazilian	CRO No. 93232/SP

LIST OF COURSES

AREA OF CONCENTRATION	**WORKLOAD**		
COURSES	**THEORETICAL**	**PRACTICAL**	**TOTAL**
Semiotics of the Stomatognathic Complex	11	-	11
Methodology for Diagnostic Development	12	-	12
Diagnosis and Treatment of Oral Mucosal Lesions and Diseases	12	-	12
Diagnosis and Treatment of Infectious Diseases	12	-	12
Diagnosis and Treatment of Salivary Gland Diseases	12	-	12
Diagnosis and Treatment of Bone Diseases of the Maxillomandibular Complex	12	-	12
Diagnosis and Treatment of Malignant Neoplasms of the Oral Cavity and Adjacent Areas	12	-	12
Dental Evaluation and Treatment of Patients with Special Needs	12	-	12
Clinical Patient Care (Clinic)	-	365	365
TOTAL	**95**	**365**	**460**
RELATED AREA	**WORKLOAD**		
COURSES	**THEORETICAL**	**PRACTICAL**	**TOTAL**
Anatomy	04	02	6
Physiology	04	-	4
Histology	04	-	4
Pathology	06	04	10
Therapeutics	06	-	6
Imaging	06	04	10
Medical Emergencies in Dentistry	10	05	15
TOTAL	**40**	**15**	**55**
MANDATORY COURSES	**WORKLOAD**		
COURSES	**THEORETICAL**	**PRACTICAL**	**TOTAL**
DENTAL ETHICS AND LEGISLATION	30	-	30
METHODOLOGY	60	-	60
BIOETHICS	15	-	15
TOTAL	**105**	**-**	**105**

Monograph Title: **“Basic Concepts of Immunohistochemistry”**
Grade: **10.0**

São Paulo, January 12, 2026.

-----// signature //-----
Silvio Jorge Foupilt Cecchetto
President of the ABCD

I, Raphael Michels Fantinato de Moura, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: February 4, 2026.

Escola de Aperfeiçoamento Profissional

Associação Brasileira de Cirurgiões-Dentistas-ABCD
Escola de Aperfeiçoamento Profissional-EAP

HISTÓRICO ESCOLAR DE PÓS-GRADUAÇÃO

Curso: **Especialização em Estomatologia**
Coordenador: Haroldo Arid Soares
Período: 20/11/2007 à 20/02/2009
Carga Horária Total: 620 horas

DADOS PESSOAIS	
Aluno: **Renato Lopes Apolinário Júnior**	RG: 44.104.031-7
Naturalidade: São Paulo/ SP	Data de Nascimento: 18/06/1986
Nacionalidade: Brasileiro	CRO Nº 93232/SP

RELAÇÃO DAS DISCIPLINAS

ÁREA DE CONCENTRAÇÃO	CARGA HORÁRIA		
DISCIPLINAS	TEÓRICA	PRÁTICA	TOTAL
Semiologia do Complexo Estomatognático	11	-	11
Metodologia da elaboração do diagnóstico	12	-	12
Diagnóstico e tratamento das lesões e das doenças da mucosa bucal	12	-	12
Diagnóstico e tratamento das doenças infecciosas	12	-	12
Diagóstico e tratamento das doenças das glândulas salivares	12	-	12
Diagnóstico e tratamento das doenças ósseas do complexo maxilo-mandibular	12	-	12
Diagnóstico e tratamento das neoplasias malignas da cavidade bucal e áreas anexas	12	-	12
Avaliação e tratamento odontológico de pacientes com necessidades especias	12	-	12
Atendimento clínico à pacientes (clinica)	-	365	365
TOTAL	**95**	**365**	**460**
ÁREA CONEXA	**CARGA HORÁRIA**		
DISCIPLINAS	**TEÓRICA**	**PRÁTICA**	**TOTAL**
Anatomia	04	02	6
Fisiologia	04	-	4
Histologia	04	-	4
Patologia	06	04	10
Terapêutica	06	-	6
Imaginologia	06	04	10
Emergência Médica em Odontologia	10	05	15
TOTAL	**40**	**15**	**55**
DISCIPLINAS OBRIGATÓRIAS	**CARGA HORÁRIA**		
DISCIPLINAS	**TEÓRICA**	**PRÁTICA**	**TOTAL**
ÉTICA E LEGISLAÇÃO ODONTOLÓGICA	30	-	30
METODOLOGIA	60	-	60
BIOÉTICA	15	-	15
TOTAL	**105**	**-**	**105**

Tema da Monografia: **"Conceitos básicos de imunohistoquímica"**
Conceito: **10,0**

São Paulo, 12 de Janeiro de 2026.

Silvio Jorge Cecchetto
Presidente da ABCD

Rua Voluntários da Pátria, 547 - Santana - CEP: 02011-000 - São Paulo - SP - Tel: 55 11 3017.0955
E-mail: abcd@abcdbrasil.org.br / diretoria.abcd@gmail.com

BRAZILIAN ASSOCIATION OF DENTAL SURGEONS

Entity registered with the Federal Council of Dentistry
in book EN-01, page 122V, by Ordinance No. 445/03 of 11/14/2003.

Second Copy

CERTIFICATE

The President of the **BRAZILIAN ASSOCIATION OF DENTAL SURGEONS**, in the exercise of his legal duties, hereby certifies that:

RENATO LOPES APOLINÁRIO JÚNIOR

Brazilian, born in the State of São Paulo, on June 18, 1986, RG. 44.104.031-7, CRO-93232/SP, has completed the Specialization Program (Lato Sensu level) in **Stomatology**, held from 11/20/2007 to 02/20/2009, totaling 620 hours.

São Paulo, January 12, 2026.

-----// signature //-----
President of the Brazilian Association of Dental Surgeons
Prof. Dr. Silvio Jorge Cecchetto

I, Raphael Michels Fantinato de Moura, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura. **Date: February 3, 2026.**

ASSOCIAÇÃO BRASILEIRA DE CIRURGIÕES - DENTISTAS

Entidade registrada no Conselho Federal de Odontologia
no livro EN-01 na Folha 122V, pela portaria nº 445/03 de 14/11/2003.

2ª Via

CERTIFICADO

O Presidente da **ASSOCIAÇÃO BRASILEIRA DE CIRURGIÕES-DENTISTAS**, no uso de suas atribuições legais, certifica que:

RENATO LOPES APOLINÁRIO JÚNIOR

brasileiro, natural do Estado de São Paulo, nascido a 18 de junho de 1986, RG. 44.104.031-7, CRO-93232/SP,
concluiu o curso de Especialização (nível Lato Sensu) em **Estomatologia**
realizado no período de 20/11/2007 a 20/02/2009, num total de 620 horas.

São Paulo, 12 de Janeiro de 2026.

Presidente da Associação Brasileira de Cirurgiões - Dentistas
Prof. Dr. Silvio Jorge Cecchetto

METROPOLITAN UNIVERSITY OF SANTOS

School of Dentistry

Certificate

We hereby certify that ***R E N A T O L O P E S A P O L I N Á R I O J U N I O R***

Nationality: Brazilian *place of birth: Santos, State of São Paulo*

Date of birth: 06/18/1986 *holder of CRO-SP No. 93.232*

Completed the Specialization Program in: ***D E N T A L P R O S T H O D O N T I C S***

Coordinated by: ***Prof. Dr. J o r g e d e S á B a r b o s a***

Carried out from 09/17/2018 to 04/28/2021 *Total workload: 880 class hours (including 105 hours of required courses), comprising 524 (five hundred and twenty-four) practical hours and 251 (two hundred and fifty-one) theoretical hours, having been approved with a final average grade of 9.5 (nine point five) and 95% (ninety-five percent) attendance.*

Santos, January 19, 2022.

-----// signature //-----
Jorge de Sá Barbosa
Coordinator

-----// signature //-----
Luiz Alberto Plácido Penna
General Coordinator of Specialization Programs

I, Raphael Michels Fantinato de Moura, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura. **Date: February 3, 2026.**

UNIVERSIDADE METROPOLITANA DE SANTOS
Faculdade de Odontologia
Certificado

Certificamos que R E N A T O L O P E S A P O L I N Á R I O J U N I O R

Nacionalidade: brasileira *natural de: Santos-SP*

Nascido aos: 18/06/1986 *portador do CRO-SP 93.232*

Concluiu o programa de Especialização em: P R Ó T E S E D E N T Á R I A

Coordenado por: *Prof. Dr. J o r g e d e S á B a r b o s a*

Período: 17/09/2018 a 28/04/2021 *Carga horária total: 880 h/a (inclusas as 105 horas de disciplinas obrigatórias), sendo 524 (quinhentos e vinte e quatro) horas práticas e 251 (duzentos e cinquenta e uma) horas teóricas, tendo sido aprovado(a) com a média final 9,5 (nove, cinco) e frequência de 95% (noventa e cinco).*

Santos, 19 de janeiro de 2022.

Jorge de Sá Barbosa
Coordenador

Luiz Alberto Plácido Penna
Coordenador Geral dos Cursos de Especialização

UNIMES

METROPOLITAN UNIVERSITY OF SANTOS

SCHOOL OF DENTISTRY

ACADEMIC TRANSCRIPT

Specialization Program in Dental Prosthodontics
Student's Name: Renato Lopes Apolinário Junior
Duration: 09/17/2018 a 04/28/2021

Courses in the Area of Concentration (AC)	Grade	Workload
01 - Fixed Partial Prosthodontics	9.5	280
02 - Removable Partial Prosthodontics	9.0	184
03 - Complete Dentures	9.0	160
04 - Occlusion	9.5	72
Total		696
Courses in the Related Area	**Grade**	**Workload**
05 - Dental Materials	9.0	16
06 - Periodontics	9.5	16
07 - Implant Prosthodontics	10	24
08 - Photographic Documentation	9.5	08
09 - Medical Emergencies in Dentistry	9.0	15
Total		79

Mandatory Courses	Status	Workload
Dental Ethics and Legislation	Passed	30
Methodology	Passed	60
Bioethics	Passed	15
Total		105

Area of Concentration	Related Area	Capstone Project	Grade Point Average
9.5	9.5	9.5	9.5

I, Raphael Michels Fantinato de Moura, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: February 4, 2026.

UNIMES

UNIVERSIDADE METROPOLITANA DE SANTOS

FACULDADE DE ODONTOLOGIA

Histórico Escolar

Programa de Especialização em Prótese Dentária
Nome do aluno: Renato Lopes Apolinário Junior
Período: 17/09/2018 a 28/04/2021

Disciplinas na Área de Concentração AC	Nota	Carga Horária
01 - Prótese Parcial Fixa	9.5	280
02 - Prótese Parcial Removível	9.0	184
03 - Prótese Total	9.0	160
04 - Oclusão	9.5	72
Total		696

Disciplinas na Área Conexa	Nota	Carga Horária
05 - Materiais Dentários	9.0	16
06 – Periodontia	9.5	16
07 - Prótese sobre Implantes	10	24
08 - Documentação Fotográfica	9.5	08
09 – Emergências Médicas em Odontologia	9.0	15
Total		79

Disciplinas obrigatórias	Conceito	Carga Horária
Ética e Legislação odontológica	Aprovado	30
Metodologia	Aprovado	60
Bioética	Aprovado	15
Total		105

AC	ACo	Monografia	Média Final
9.5	9.5	9.5	9.5

Carnegie Evaluations LLC
315 East High Street, Bound Brook, New Jersey, 08805
Email: info@carnegieevaluations.com
Website: www.carnegieevaluations.com
Phone: (848)300-0099
Fax: (848) 300-5199

EVALUATION OF ACADEMICS

Carnegie Evaluations LLC, who specializes in the evaluation of foreign educational credentials, has prepared the following academic credential evaluation.

February 17, 2026

Name: **Mr. Renato Lopes APOLINARIO JUNIOR**

Following is a description of Mr. Lopes Apolinario Junior's foreign degree:

Institution:	*Universidade Metropolitana de Santos*
Degree:	*Titulo de Cirurgiao Dentista*
Date of Award:	January 2008
Years of Study:	Four
Country:	Brazil

Institution:	*Escola de Aperfeicoamento Profissional*
Degree:	*Especializacao (nivel Lato Sensu) em Estomatologia*
Date of Award:	February 2009
Country:	Brazil

Institution:	*Faculdade Mozarteum de Sao Paulo*
Degree:	*Especializacao (nivel Lato Sensu) em Implantodontia*
Date of Award:	August 2012
Country:	Brazil

Institution:	*Universidade Metropolitana de Santos*
Program:	*Especializacao em Protese Dentaria*
Date of Award:	April 2021
Country:	Brazil

Academic Equivalency in the United States

DOCTOR OF DENTAL MEDICINE (DMD)

ONE YEAR OF GRADUATE STUDY IN STOMATOLOGY

ONE YEAR OF GRADUATE STUDY IN IMPLANT DENTISTRY

ONE YEAR OF GRADUATE STUDY IN DENTAL PROSTHODONTICS

Carnegie Evaluations LLC offers this evaluation after reviewing copies of the original diploma certificates and transcripts provided. This evaluation is advisory in nature and is based on the assumption that the submitted documents are accurate. There are no apparent grounds to disbelieve the authenticity and accuracy of the documentation presented on behalf of Mr. Renato Lopes Apolinario Junior. In addition, this evaluation is based upon standard scholarly and professional sources as referenced at the end of this document. Carnegie Evaluations LLC is not responsible for how this evaluation report will be used and is not responsible for damages resulting from such use of this report.

DISCUSSION OF MR. LOPES APOLINARIO JUNIOR'S ACADEMICS

This credential evaluation is provided upon review of the degree certificates and transcripts awarded to Mr. Renato Lopes Apolinario Junior during the course of his academic career. An analysis of Mr. Lopes Apolinario Junior's foreign educational courses for the *Titulo de Cirurgiao Dentista* (translated as degree of Dental Surgeon) and *Especializacao em Protease Dentaria* (translated as Specialization Program in Dental Prosthodontics) from *Universidade Metropolitana de Santos* (translated as Metropolitan University of Santos), *Especializacao (nivel Lato Sensu) em Estomatologia* (translated as Specialization Program (Lato Sensu level) in Stomatology) from *eap Escola de Aperfeicoamento Profissional* (translated as Professional Development School-EAP) and an *Especializacao (Nivel Lato Sensu) em Implantodontia* (translated as Specialization Program (Lato Sensu Level) in Implant Dentistry) from *Faculdade Mozarteum de Sao Paulo* (translated as Mozarteum College of Sao Paulo) forms the basis for the following evaluation.

Mr. Lopes Apolinario Junior graduated with a degree in Dental Surgery from Metropolitan University of Santos in January 2008. Metropolitan University of Santos is an accredited institution of higher education in Sao Paulo, Brazil. Admission to this program requires graduation from the US equivalent of high school and competitive entrance examinations. Mr. Lopes Apolinario Junior satisfactorily completed the academic course requirements for a degree of Dental Surgeon program. He majored in Dentistry and was awarded the *Titulo de Cirurgiao Dentista* from the institute.

This, according to the Electronic Database for Global Education (EDGE) created by the American Association of Collegiate Registrars and Admissions Officers (AACRAO), is equivalent to a level of education comparable to a first professional degree in Dental Medicine in the United States, namely a Doctor of Dental Medicine (DMD) degree. The academic criterion maintained by Metropolitan University of Santos is significantly similar to those parameters upheld by any other accredited colleges and universities in the United States.

The degree of Dental Surgeon curriculum includes advanced bachelor's-level coursework and examinations in Anatomy, Biochemistry, Microbiology, Immunology and Parasitology, Biology (Genetics/Evolution), Preventive Dentistry, Histology and Embryology, Physiology, Pathology, Dental Materials, Radiology, Operative Dentistry, Social Dentistry, Pharmacology, Complete Denture Prosthodontics, Scientific Research Methodology, Endodontics, Restorative Dentistry, Surgery, Periodontics, Semiotics, Partial Prosthodontics (Fixed/Removable), Public Health, Forensic Dentistry, Dental Traumatology, Pediatric Dentistry, Orthodontics, Clinical Prosthodontics, and other related subjects.

Thereafter, Mr. Lopes Apolinario Junior graduated with a Specialization Program (Lato Sensu level) in Stomatology from the Professional Development School-EAP in February 2009. Professional Development School-EAP is an accredited institution of higher education in Sao Paulo, Brazil. Admission to this program requires graduation from bachelor's level studies and competitive entrance examinations. Mr. Lopes Apolinario Junior satisfactorily completed the academic course requirements for the Specialization Program. He majored in Stomatology and was awarded an *Especializacao (nivel Lato Sensu) em Estomatologia* from the institute.

This is a graduate program of study, which is substantially similar to the required coursework leading to the completion of one year of graduate-level study from a regionally accredited University in the United States. The academic criterion maintained by the Professional Development School-EAP is significantly similar to those parameters upheld by any other accredited colleges and universities in the United States.

The Specialization Program (Lato Sensu level) in Stomatology curriculum includes advanced graduate-level coursework and examinations in Semiotics of the Stomatognathic Complex, Methodology for Diagnostic Development, Diagnosis and Treatment of Oral Mucosal Lesions and Diseases, Diagnosis and Treatment of Infectious Diseases, Diagnosis and Treatment of Salivary Gland Diseases, Diagnosis and Treatment of Bone Diseases of the Maxillomandibular Complex, Diagnosis and Treatment of Malignant Neoplasms of the Oral Cavity and Adjacent Areas, Dental Evaluation and Treatment of Patients with Special Needs, Anatomy, Physiology, Histology, Pathology, Therapeutics, Imaging, Medical Emergencies in Dentistry, Dental Ethics and Legislation, Methodology, Bioethics, and other related subjects.

Thereafter, Mr. Lopes Apolinario Junior graduated with a Specialization Program (Lato Sensu Level) in Implant Dentistry from Mozarteum College of Sao Paulo in August 2012. Mozarteum College of Sao Paulo is an accredited institution of higher education in Sao Paulo, Brazil. Admission to this program requires graduation from bachelor's level studies and competitive entrance examinations. Mr. Lopes Apolinario Junior satisfactorily completed the academic course requirements for a Specialization program. He majored in Implant Dentistry and was awarded an *Especializacao (nivel Lato Sensu) em Implantodontia* from the institute.

This is a graduate program of study, which is substantially similar to the required coursework leading to the completion of one year of graduate-level study from a regionally accredited University in the United States. The academic criterion maintained by the Mozarteum College of Sao Paulo is significantly similar to those parameters upheld by any other accredited colleges and universities in the United States.

The Specialization Program (Lato Sensu Level) in Implant Dentistry curriculum includes advanced graduate-level coursework and examinations in Applied Anatomy in Implant Dentistry, Bioethics, Surgery, Oral Diagnosis, Medical Emergencies in Dentistry, Endodontics Applied to Implant Dentistry, Dental Ethics and Legislation, Histology, Implant Dentistry, Immunology, Informatics, Scientific Research Methodology, Pediatric Dentistry Applied to Implant Dentistry, Orthodontics Applied to Implant Dentistry, Pathology, Periodontics in Implant Dentistry, Implant Prosthodontics, Psychology Applied to Implant Dentistry, Radiology Applied to Implant Dentistry, Traumatology Applied to Implant Dentistry, and other related subjects.

Thereafter, Mr. Lopes Apolinario Junior graduated with a Specialization Program in Dental Prosthodontics from Metropolitan University of Santos in April 2021. Admission to this program requires graduation from bachelor's level studies and competitive entrance examinations. Mr. Lopes Apolinario Junior satisfactorily completed the academic course requirements for the Specialization Program. He majored in Dental Prosthodontics and was awarded an *Especializacao em Protese Dentaria* from the institute.

This is a graduate program of study, which is substantially similar to the required coursework leading to the completion of one year of graduate-level study from a regionally accredited University in the United States. The Specialization Program in Dental Prosthodontics curriculum includes advanced graduate-level coursework and examinations in Fixed Partial Prosthodontics, Removable Partial Prosthodontics, Complete Dentures, Occlusion, Dental Materials, Periodontics, Implant Prosthodontics, Photographic Documentation, Medical Emergencies in Dentistry, Dental Ethics and Legislation, Methodology, Bioethics, and other related subjects.

Upon reviewing Mr. Lopes Apolinario Junior’s academic history, it becomes apparent that Mr. Lopes Apolinario Junior has satisfied the coursework requirements, which are substantially similar and equivalent to those required for the completion of a Doctor of Dental Medicine (DMD) degree program, one year of graduate study in Stomatology, one year of graduate study in Implant Dentistry, and one year of graduate study in Dental Prosthodontics at an accredited institution of higher education in the United States.

SUMMARY

On the basis of the academic reputation of Metropolitan University of Santos, Professional Development School-EAP, and Mozarteum College of Sao Paulo, the nature and duration of the academic course work, and the grades attained in the courses, it is the judgment of Carnegie Evaluations LLC that Mr. Lopes Apolinario Junior has attained the equivalent of a Doctor of Dental Medicine (DMD), one year of graduate study in Stomatology, one year of graduate study in Implant Dentistry, and one year of graduate study in Dental Prosthodontics from an accredited institution of higher education in the United States.

Carnegie Evaluations LLC represents this evaluation report to be an accurate and correct evaluation to the best of its knowledge and belief, pursuant to the requirements of the Citizenship and Immigration Services of the United States Department of Homeland Security.

Carnegie Evaluations LLC does not represent that the documentation submitted to it by anyone for evaluation meets the evidentiary standards of any state or federal agency or any court. This evaluation report, as are all such reports provided by Carnegie Evaluations LLC, is advisory for the customer who requested it.

The foregoing evaluation of Mr. Lopes Apolinario Junior has been reviewed and approved by me, Dr. Zach G. Zacharia, this day of February 17, 2026.

Sincerely,



Zach G. Zacharia, Ph.D.
Director, Carnegie Evaluations LLC.
Associate Professor of Supply Chain Management
Director, Lehigh Center for Supply Chain Research
Lehigh University

Evaluation Resources:

1. World Higher Education Database. International Association of Universities' Worldwide Database of Higher Education Institutions, Systems and Credentials. www.whed.net.
2. AACRAO EDGE. AACRAO Electronic Database for Global Education. https://www.aacrao.org/edge
3. Central Intelligence Agency (CIA). The World Factbook. https://www.cia.gov/the-world-factbook/
4. ENIC-NARIC. European Network of Information Centers in the European Region, National Academic Recognition Information Centers in the European Union. www.enic-naric.net.

Bio: Professor Zach G. Zacharia

I am the Interim Department Chair, Decision and Technology Analytics (DATA) Department, an Associate Professor of Supply Chain Management, and Director of the Center for Supply Chain Research Lehigh in the College of Business and Economics, Lehigh University where I teach Graduate and Undergraduate courses in Supply Chain Operations Management and Logistics and Transportation. In addition, I am also a visiting Professor at the Indian Institute of Technology (IIT) in New Delhi, India. I graduated with a B.S. in Mechanical Engineering from the University of Calgary, an MBA from the University of Alberta, and a Ph.D. in Logistics with a minor in Marketing from the University of Tennessee. My current research interests include Collaboration/Coopetition within the Supply Chain, Supplier Satisfaction and the Physical Internet.

Before joining Academia, I worked at the University of Tennessee, Center for Transportation Research for six years as an Associate Director. I also worked at the Department of Transportation in Alberta, Canada for ten years as an Equipment Engineer. I am a principal in BZS Consulting, which primarily focuses on teaching Supply Chain Operations Management and evaluating collaboration and procurement strategies across firms in a supply chain.

I have developed significant international contacts and collaborations with many affiliate schools in several countries in Europe, Asia and South America. I have evaluated numerous portfolios of international students from countries around the world and have performed in-depth assessments of how these foreign courses are equated to corresponding courses in the United States.

I have 29 refereed publications including 2 articles in the Journal of Operations Management, 8 articles in the Journal of Business Logistics and articles in Decision Sciences, Journal of Supply Chain Management, Industrial Marketing Management, International Journal of Production Research, International Journal of Production and Operations Management, International Journal of Logistics Management, Journal of Retailing, Journal of Business and Industrial Marketing, Marketing Management, Supply Chain Management Review, Journal of International Technology and Information Management, Journal of Vehicle Design and Wall Street Journal. As a member of a Supply Chain Research Group at the University of Tennessee, I co-authored a book titled “Supply Chain Management” (Sage Publications, December 2000). I also contributed a chapter on logistics service providers and new product development in the book titled Managing Innovation: The New Competitive Edge for Logistics Service Providers, Stephan M. Wagner ed., Kuehne Foundation Book Series (2007).

Among the awards that I have received is the DATA Department Service Award (2023), Staub Faculty Excellence Award (2013) for the College of Business, Lehigh University, Best Paper Finalist (2010) from the Journal of Operations Management, Best Paper Award (2007) from NARTS and Best Dissertation Proposal Award (2000) from University of Arkansas. As a member of a Supply Chain Research Group at the University of Tennessee, I coauthored a book titled Supply Chain Management (Sage Publications, December 2000).

A. Biographical Information

Zach G. Zacharia, Ph.D.
Interim Department Chair, Decision and Technology Analytics Department
Associate Professor Supply Chain Management
Director, Center for Supply Chain Management Lehigh
Supply Chain Management Program Director
Department of Management, College of Business Administration and Economics
Lehigh University, 621 Taylor Street, Bethlehem, PA, 18015
Office: (610) 758-4433, Fax: (610) 758-6941
zgz208@lehigh.edu

EDUCATION

1996 - 2001 **THE UNIVERSITY OF TENNESSEE** **Knoxville, TN**
Doctor of Philosophy in Business Administration

- Major: Logistics, Minor: Marketing
- Dissertation Title: An Analysis of the Effect of Logistics Involvement in Cross-functional Integrated New Product Development Projects (Advisor: Dr. John T. Mentzer)

1988 – 1993 **THE UNIVERSITY OF ALBERTA** **Edmonton, AB**
Master of Business Administration

1981 - 1985 **THE UNIVERSITY OF CALGARY** **Calgary, AB**
Bachelor of Science, Mechanical Engineering

1980 - 1981 **RED DEER COLLGE** **Red Deer, AB**
Bachelor of Science

1979 – 1980 **THE UNIVERSITY OF ALBERTA** **Edmonton, AB**
Bachelor of Science

WORK EXPERIENCE SUMMARY

2016 – Present, Director, Center for Supply Chain Research Lehigh
2013 – Present, Associate Professor – Lehigh University
2008 – 2013 Assistant Professor – Lehigh University
2001 – 2008 Assistant Professor - Texas Christian University
1999 – 2001 Associate Director – Transportation Center, University of Tennessee
1997 – 1999 Assistant Director - Transportation Center, University of Tennessee
1995 – 1997 Senior Research Associate – University of Tennessee
1989 – 1995 Research Engineer – R&D Branch, Alberta Transportation & Utilities
1985 – 1989 Equipment Engineer – Alberta Transportation & Utilities

CONSULTING PROJECTS, EXECUTIVE EDUCATION

2023 Ecofriendly Behavior on Personal Transportation, AFIT, Dalton
2020 Financial Flow in SC, DiCentral, Houston

2020	Expert Witness – Real Estate Company, Bethlehem
2020	Lehigh University, Executive Education, Bethlehem
2019	Lehigh University, Executive Education, Bethlehem
2019	SC Collaboration in Drop Ship, DiCentral, Houston
2018	Coopetition in the Defense Industry, AFIT, Dayton
2018	IIT New Delhi, Executive Education, Delhi, India
2017	Lehigh University, Executive Education, Bethlehem
2016	IIT Madras, Global Initiative of Academic Networks, Chennai, India
2015	Morrison Executive Education, Santo Domingo, Dominican Republic
2014	CSCMP Executive Seminar, Bogota, Columbia
2012	Supply Chain Management Simulation, WAM Systems, Philadelphia
2010	Supply Chain Management Overview, Universidad de Piura, Peru
2007	Procurement of Capability Guidelines, Lockheed Martin Aeronautics
2002	Truck Safety Recommendations, University of Tennessee

B. Publications and Creative Activities

EDITORIAL ROLES (6)

- Senior Associate Editor- *International Journal of Logistics Management (2018-current)*
- Senior Editor- *Journal of Business Logistics (2016- current)*
- Special Issue Editor-(Physical Internet) - *Journal of Business Logistics (2018-2020)*
- Special Issue Editor- (Inter-Disciplinary Research) *Journal of Business Logistics (2014-2015)*
- Editorial Board Member – *Journal of Operations Management*
- Editorial Board Member –*Transportation Journal*
- Editorial Board Member – *Journal of Supply Chain Management*

DISSERTATION COMMITTEE MEMBER (2)

- Michael Plasch - *Supply Chain Collaboration - Investigating Motives, Drivers And Success Factors* – Johannes Kepler University Linz, Austria, 2021
- Kimberly K. Whitehead – *It's A Matter Of Give And Take: Exploring The Role Of Knowledge Transfer Within Supply Chain Collaboration* - University of Texas at Arlington, USA, 2014

BOOK CHAPTERS (5)

- **Zacharia, Zach G**. "Is there a role for Logistics Service Providers in New Product Development?" *Managing Innovation: The New Competitive Edge for Logistics Service Providers*, Stephan M. Wagner ed., Kuehne Foundation Book Series. Ch 7, 2008.
- Mentzer, John T., William J. DeWitt, James S. Keebler, Soonhong Min, Nancy W. Nix, Carlo D. Smith, and **Zach G. Zacharia**, "What is Supply Chain Management" *Supply Chain Management*, Thousand Oaks, CA: Sage Publications, Ch.1, 2000.
- **Zacharia, Zach G**., "R&D and New Product Development in Supply Chain Management" *Supply Chain Management*, John T. Mentzer ed.**,** Thousand Oaks, CA: Sage Publications, Ch.6, 2000.
- **Zacharia, Zach G**., "The Evolution and Growth of Production in Supply Chain Management" *Supply Chain Management*, John T. Mentzer ed., Thousand Oaks, CA: Sage Publications, Ch.8, 2000.
- **Zacharia, Zach G**, "The Evolution and Growth of Information Systems in Supply Chain Management" *Supply Chain Management*, John T. Mentzer ed., Thousand Oaks, CA: Sage Publications, Ch.11, 2000.

REFEREED PUBLICATIONS (29)

29. Varun Jain, Usha Mohan, Zach G. Zacharia, Nada R. Sanders (2022) "Improving patient satisfaction and outpatient diagnostic center efficiency using novel online real-time scheduling" *Operations Research for Health Care,* 32, 1-17, 100338

28. Saif Mir, Misty Blessley, **Zach Zacharia**, John Aloysius (2022) "Mending Fences in the Buyer-Supplier Relationship: The Role of Justice in Relationship Restoration" *Journal of Supply Chain Management*. Vol. 58, No. 3, 23 – 46.

27. Dev, Navin; Ravi Shankar; **Zach Zacharia**, Sanjeev Swami, (2021) "Supply chain resilience for managing the ripple effect in Industry 4.0 for green product diffusion" *International Journal of Physical Distribution & Logistics Management* Vol. 51 No. 8, 897-930.

26. Ballot, Eric, Benoit Montreuil, **Zach G. Zacharia**, (2021) "Physical Internet: First Results and Next Challenges" *Journal of Business Logistics* Vol 42 No. 1, 1 – 7.

25. Treiblmaier, Horst, Kristijan Mirkovski, Paul B. Lowry, **Zach G. Zacharia**, (2020) "The Physical Internet as a New Supply Chain Paradigm: A Systematic

Literature Review and a Comprehensive Framework" *International Journal of Logistics Management* Vol. 31 No. 2, 239-287.

24. **Zach G. Zacharia**, Michael Plasch, Usha Mohan, Markus Gerschberger (2019) "The Emerging Role of Coopetition Within Inter-Firm Relationships" *International Journal of Logistics Management* Vol. 30, No. 2, 414-437.

23. Soonhong Min, **Zach G. Zacharia**, Carlo D. Smith (2019) "Defining Supply Chain Management: In the Past, Present and Future" *Journal of Business Logistics* Vol. 40 No.1, 44-55.

22. Kimberly Whitehead, **Zach Zacharia**, Edmund Prater (2019) "Investigating the Role of Knowledge Transfer in Supply Chain Collaboration" *International Journal of Logistics Management"* Vol. 30, No. 1, 284-302.

21. Misty Blessly, Saif Mir, **Zach G. Zacharia**, John Aloysius (2018) "Breaching Relational Obligations In A Buyer-Supplier Relationship: Feelings Of Violation, Fairness Perceptions And Supplier Switching" *Industrial Marketing Management* Vol. 74, Oct, 215-226.

20. Faraz, Alireza, Nada R. Sanders, **Zach G. Zacharia**, Markus Gerschberger (2018) "Monitoring Type B Buyer-Supplier Relationships" *International Journal of Production Research* Vol. 56, No. 18, 6225-6239.

19. Whitehead, Kimberly, **Zach G. Zacharia**, Edmund Prater, (2016) "Absorptive Capacity Versus Distributive Capability: The Asymmetry of Knowledge Transfer" *International Journal of Operations and Production Management* Vol. 36, No 10, 1308-1332.

18. Nada R. Sanders, Brian R. Fugate, **Zach G. Zacharia**, (2016) "Interdisciplinary Research In SCM: Through the Lens of The Behavioral Theory of The Firm" *Journal of Business Logistics* Vol. 37, No 2, 107-112.

17. Nancy W. Nix, **Zach G. Zacharia,** (2014) "The Impact of Collaborative Engagement on Knowledge and Performance Gains in Episodic Collaborations" *International Journal of Logistics Management* Vol. 25, No 2, 245-269.

16. **Zach G. Zacharia,** Nada R. Sanders, Brian R. Fugate (2014) "The Evolving Role of Disciplines Within Supply Chain Management" *Journal of Supply Chain Management* Vol. 50, No 1, 73-88.

15. Nada R. Sanders, **Zach G. Zacharia**, Brian R. Fugate (2013) "The Interdisciplinary Future of Supply Chain Management Research" *Decision Sciences* Vol. 44, No. 3, 413-429.

14. Geoffrey T. Stewart, **Zach G. Zacharia,** Andrew B. Artis (2012) "Leveraging Relationship Orientation and its Impact on Relationship Outcomes" *Journal of Business and Industrial Marketing,* Vol. 27, No. 8, 644-658.

13. **Zach G. Zacharia,** Nancy W. Nix, Robert F. Lusch (2011) "Capabilities that Enhance Outcomes of an Episodic Supply Chain Collaboration" *Journal of Operations Management*, Vol. 29, No. 6, 591-603.

12. **Zach G. Zacharia,** Nada R. Sanders, Nancy W. Nix (2011) "The Emerging Role of the Third-Party Logistics Provider (3PL) as a Supply Chain Orchestrator" *Journal of Business Logistics*, Vol. 32, No. 1, 40-54.

11. Danny Lanier, Jr., William F. Wempe, **Zach G. Zacharia**, (2010) "Concentrated Supply Chain Membership and Financial Performance: Chain- and Firm-Level Perspectives" *Journal of Operations Management*, Vol.28, No.1, 1-16.

10. **Zach G. Zacharia**, Chad W. Autry, David S. Preston, Charles W. Lamb, (2009) "IT Alignment with Business Strategies in a Healthcare Organizations: An Empirical Analysis" *Journal of International Technology and Information Management*, Vol. 18, No. 3/4, 477-494.

9. **Zach G. Zacharia,** Nancy W. Nix and Robert F. Lusch, (2009) "An Analysis of Supply Chain Collaborations and Their Effect on Performance" *Journal of Business Logistics*, Vol. 30, No. 2, 101-123.

8. Chad W. Autry, **Zach G. Zacharia** and Charles W. Lamb, (2008) "A Logistics Strategy Taxonomy" *Journal of Business Logistics,* Vol. 29. No. 2, 53-74.

7. Nancy W. Nix, Robert F. Lusch, **Zach G. Zacharia**, and Wesley R. Bridges, (2008) "Competent Collaborations" *Marketing Management*, Vol. 17, No. 2, 18-24.

6. **Zach G. Zacharia** and John T. Mentzer (2007) "The Role of Logistics in New Product Development," *Journal of Business Logistics*, Vol. 28, No. 1, 83-110.

    a. Reprinted in:
    b. *Logistique and Management,* Vol. 16, No. 1, 35-53, (2008).

5. **Zach G. Zacharia** and John T. Mentzer (2004) "Logistics Salience In A Changing Environment," *Journal of Business Logistics*, Vol. 25, No. 1, 187-210.

    a. Reprinted in:
    b. *The ICFAI Journal of Supply Chain Management*, Vol. 3, No. 1, 53-72, (2006).

4. Mentzer, John T., William DeWitt, James S. Keebler, Soonhong Min, Nancy W. Nix, Carlo D. Smith, **Zach G. Zacharia** (2001) "Defining Supply Chain Management," *Journal of Business Logistics*, Vol. 22, No. 2, 1-25.

    c. Reprinted in:
    d. *Logistique and Management,* Vol. 9, No. 2, 3-19, (2001).

3. **Zacharia, Zach G**., John E. Tidwell and Stephen H. Richards (2001) "An Overview of Truck and Bus Safety:1999 Knoxville Symposium," *Journal of Vehicle Design*, Vol. 26, No. 4, 442-453.

2. Mentzer, John T., Min Soonhong and **Zach G. Zacharia** (2000) "The Nature of Interfirm Partnering in Supply Chain Management," *Journal of Retailing*, Winter, Vol. 76, Issue 4, 549-568.

1. **Zacharia, Zach G**. and Bart Jennings (1998) "The Use of Active Participation and Group Competition to Facilitate Training and Technology Transfer for Adult Learners," *Transportation Research Record,* No. 1637, 13-18.

PAPERS UNDER REVIEW (2)

- Zach G. Zacharia, Scott C. Ellis, Saif Mir, Robert J. Trent - "Gaining Advantage Through Social Exchange: How and Under What Conditions" (Revise and Resubmit)

- **Saif Mir, Timothy W. Breitbach, Zach G. Zacharia, Benjamin T. Hazen "Supplier Cultivation: An Accelerator Approach to Ecosystem Innovation" (Under Review)**

NON - REFEREED PUBLICATIONS (5)

5. **Zach G. Zacharia** (2020), What Every CFO Needs to Know about Supply Chains

4. **Zach G. Zacharia** (2019), Supply Chain Collaboration in Transformative Vertical Industries (Implications of Omnichannel and Drop Shipping)

3. Robert J. Trent, **Zach G. Zacharia,** (2012) "The Wisdom of Becoming a Preferred Customer," *Supply Chain Management Review* Vol. 16, No. 6, 10-18.

2. Nix, W. Nancy, Robert F. Lusch, **Zach G. Zacharia**, and Wesley R. Bridges, (2007) "The Hand That Feeds You – What Makes Some Collaborations with Suppliers Succeed – When So Many Fail?" *The Journal Report- Business Insight* (A Joint Venture with MIT *Sloan Management Review* and *Wall Street Journal*), Dow Jones and Company

1. **Zacharia, Zach G**. (1994) "Expert System Simplifies Bridge Paint Maintenance Programs," *Materials Performance,* June, 25 - 28.

CONFERENCE PROCEEDINGS (18)

18. **Zach Zacharia**, Timothy Breitbach, Ben Hazen, Saif Mir (2019) "Utilizing Accelerator Programs for adopting Innovations to Encourage the Adoption" *CSCMP Conference,* Anaheim, CA, September 15.
17. **Zach Zacharia**, Timothy Breitbach, Ben Hazen, Saif Mir (2018) "Utilizing Accelerator Programs to Encourage the Adoption of New Innovations in Large Organizations" *DSI Conference,* Chicago, IL, November 17.
16. Robert Weidmer, **Zach Zacharia**, (2018) "Competing Governance Mechanisms in Buyer-Supplier Relationships" *DSI Conference,* Chicago, IL, November 16.
15. **Zach Zacharia**, Michael Plasch, Usha Mohan, Markus Gerschberger (2017) "The Role of Coopetition in Buyer Supplier Relationships" *DSI Conference,* Washington, DC, November 18.
14. **Zach Zacharia**, Michael Plasch, Usha Mohan, Markus Gerschberger (2017) "Understanding the Antecedents and Outcomes of Coopetition" *CSCMP Academic Research Conference,* Atlanta, Georgia, September 24.
13. **Zach Zacharia**, Michael Plasch, Usha Mohan, Markus Gerschberger (2017) "The Evolving Role of Coopetition within the Supply Chain" *CSCMP European Research Seminar,* Barcelona, Spain, May 19.
12. Gouda, Sirish, **Zach Zacharia**, Haritha Saranga (2016) "Linking New Forms of Work Organization and External Integration: Mediating role of cross functional collaboration" *DSI Conference,* Austin, Texas, November 21.
11. Blessley, Misty, Saif Mir, **Zacharia, Zach G.,** John Aloysius (2016) "The role of apologies following transgressions in buyer-supplier relationships." *CSCMP Educator Conference,* Orlando, Florida, September 25.
10. Blessley, Misty, Saif Mir, **Zacharia, Zach G.,** John Aloysius (2016) "The role of transactional and relational psychological contract breach in supplier switching behavior." *CSCMP European Research Seminar,* Vienna, Austria, May 13.
9. Blessley, Misty, Saif Mir, **Zacharia, Zach G.,** John Aloysius (2015) "Should I stay or should I go? The role of transactional and relational psychological contract breach in supplier switching behavior." *CSCMP Educator Conference,* San Diego, California, September 27.
8. **Zacharia, Zach G.,** Nancy W. Nix and Robert F. Lusch (2007) "Supply Chain Collaborations: Project Performance and Business Performance" *18th North American Teaching and Research Conference,* Tempe, Arizona, March 29-31.

7. **Zacharia, Zach G.** (2005) "Team Based Learning in MBA and Undergraduate Supply Chain Management Classes" *16th North American Teaching and Research Conference,* Tempe, Arizona, March 17-19.

6. Nix, Nancy W., **Zach G. Zacharia** and Robert F. Lusch (2005) "Keys to Effective Supply Chain Collaboration" *16th North American Teaching and Research Conference,* Tempe, Arizona, March 17-19.

5. **Zacharia, Zach G.** and Marc E. Ruzicka (2003) "Experiential Learning: Live Business Cases in MBA Supply Management and Logistics Classes" *14th North American Teaching and Research Conference,* Tempe, Arizona , March 21- 23.

4. **Zacharia**, **Zach G** (2000) "The Evolution and Growth of Production in the Supply Chain", *Society for Marketing Advances Conference*, Orlando, Florida, November 8-10.

3. **Zacharia, Zach G**., John E. Tidwell and Stephen H. Richards (2000) "An Overview of Truck and Bus Safety:1999 Knoxville Symposium," *4th International Fatigue Management Conference*, Perth, Australia, March 19-2.

2. **Zacharia, Zach G**. and Bart Jennings (1998), "The Use of Active Participation and Group Competition to Facilitate Training and Technology Transfer for Adult Learners," *Transportation Research Board Conference Proceedings,* Washington, District of Columbia, January 4-8.

1. **Zacharia, Zach G**. (1992), "Bridge Paint Expert Systems"*, Second International Organization for Economic Cooperation and Development (OECD) Conference on Knowledge Based Expert Systems in Transportation*, Montreal, Canada, April 3-7.

CONFERENCE PRESENTATIONS (3)

3. **Zach Zacharia**, (2022) "Identifying and Ranking Supply Chain Risks" *WDSI Conference,* Waikoloa, HI, April 7.

2. Annibal Sodero**, Zach Zacharia**, (2022) "Antecedents and outcomes of drop-shipping adoption in the retail supply chain" Euroama Conference, Berlin, July 3rd

1. Saif Mir**, Zach Zacharia**, (2022) "Risks in Procurement and Sourcing" DSI Conference Houston, November 21

PODCASTS (5)

- **Zacharia, Zach G**. (2021), "Red Flags in the Supply Chain" https://business.lehigh.edu/blog/2021/zach-zacharia-red-flags-supply-chain (July 2nd)

- **Zacharia, Zach G**. (2021), "Red Flags in the Supply Chain" https://business.lehigh.edu/blog/2021/zach-zacharia-red-flags-supply-chain (July 2nd)

- **Zacharia, Zach G**. (2021), "Disruptive New Paradigm of the Physical Internet" https://business.lehigh.edu/blog/2021/zach-zacharia-disruptive-new-paradigm-physical-internet (June 3rd)

- **Zacharia, Zach G**. (2018), "Dealing with Disruptive Innovations in the Supply Chain" (https://cbe.lehigh.edu/blog/posts/dealing-disruptive-innovations-supply-chain) (October 24)

- **Zacharia, Zach G**. (2017), "Drop Shipping: A New Opportunity for Retailers and Suppliers" (https://cbe.lehigh.edu/blog/posts/drop-shipping-new-opportunity-retailers-and-suppliers) December 11

- **Zacharia, Zach G**. (2017), "What You Need to Know About the Physical Internet" (https://cbe.lehigh.edu/blog/posts/what-you-need-know-about-physical-internet (March 14) (Ranked 4th in Google Search for Physical Internet)

WORKING PAPERS (6)

- Zach Zacharia, Michael Plasch, Markus Gerschberger "Explorative and exploitative motives for coopetition" *Target: International Journal of Production Economics*

- Zach Zacharia, Annibal Sodero "Drop Shipping and its Effects on the New E-Commerce Retail Paradigm" *Target: Journal of Operations Management"*

- Zach Zacharia, Robert Wiedmer, Kimberly Whitehead "Competing Governance Mechanisms in Buyer-Supplier Relationships" *Target: Journal of Operations Management*

- Zach Zacharia, Cedric Heuchenne, Nada Sanders, Faraz, Alireza "Comparison of populations based on binary characteristics in the presence of non-response" *Target: Production Operations Management Journal*

- Zach Zacharia, Gopal Kumar "Environmental and social performance leads to supply chain performance? An analysis in context of sustainable collaboration" *Target: Supply Chain Management: An International Journal*

- Zach Zacharia, Benjamin Hazen, Timothy Breitbach, Saif Mir "How Accelerator Programs Facilitate Innovation Adoption in Large Organizations" *Target: Journal of Operations Management*

27. Honors and Awards (25)

2023	DATA Department Service Award, Lehigh University
2018	Teaching Innovation Grant, CBE, Lehigh University
2018	Senior Associate Editor for *International Journal of Logistics Management*
2017	Best Reviewer Award *Journal of Business Logistics*
2016	Editor for *Journal of Business Logistics News*
2016	Associate Editor for *Production Operations Management* Special Issue
2015	Associate Editor for *Journal of Business Logistics*
2015	Member of the *Transportation Journal* Editorial Board
2013	Robert and Christine Staub Faculty Excellence Award
2012	Member of the *Journal of Supply Chain Management* Editorial Board
2011	Best Paper Finalist for 2010 (*Journal of Operations Management*)
2011	Best Paper Award (European DSI Conference)
2010-2011	Council of Supply Chain Management Professional Educator Conference Chair
2010	Member of the *Journal of Operations Management* Editorial Board
2010	Member of the *Journal of Business Logistics* Editorial Board
2009-2010	Supply Chain Management Educator Conference Proceedings Editor
2007-2008	Council of Supply Chain Management Case Editor
2007	Best Paper Award (*NARTS-ISM Conference*)
2006	Tied for highest SPOT (Student Perception of Teaching) score
2005	Highest SPOT (Student Perception of Teaching) in INSC department
2000	Doctoral Dissertation Proposal Award (*University of Arkansas)*
2000	Outstanding Student Paper Award *(Society for Marketing Advances)*
2000	Finalist *(ISBM Doctoral Dissertation Award)*
2000	Scholarly Research Grant Recipient *(University of Tennessee)*
1999, 1997	Fellow *(Council of Logistics Management Doctoral Symposium)*

28. Research Funding (16)

2019	DiCentral – SCM and Financial Flow Research $20,000
2019	Ben Franklin Technology Partners and ESPI $20,000
2018	AFIT – Managing Customer Driven Coopettittion Projects $25,000
2017	DiCentral – Drop Shipment Research $20,000
2014-2015	International Travel Grant - One of 5 recipients selected across the entire University $5000
2011	Faculty Research Grant – Lehigh University (Principal Investigator), Catherine Ridings (Lehigh University) " Does investment in Supply Chain Management and Information Technology provide value for micro firms?" $4500
2009	Summer Research Grant – College of Business and Economics, Lehigh University (Principal Investigator), Nada R. Sanders (Lehigh University, Brian S. Fugate (Colorado State University) *"State of Supply Chain Management: A Visionary Perspective"* $3000
2002-2007	Charles Tandy American Enterprise Center Faculty Research Award *(Texas Christian University)* ($10,000/yr)
2003, 05, 07	Junior Faculty Research Grant *(Institute of Supply Management)* ($750/yr)
2005	Research Center for Teaching Excellence, Faculty Fellow Grant *(Texas Christian University)* ($2500)

F. Scholarly Presentations (79)

- **Zacharia, Zach G.,** "*Supply Chain Collaboration in Transformative Vertical Industries"* Retail Value Chain Federation Conference, Teaneck, New Jersey, May 6, 2019

- **Zacharia, Zach G.,** "*Theoretical and Conceptual Foundations of Supply Chain Management"* PhD Research Seminar, Indian Institute of Technology, New Delhi, January India, January 25, 2018.

- **Zach Zacharia**, Michael Plasch, Usha Mohan, Markus Gerschberger "*The Role of Coopetition in Buyer Supplier Relationships*" *DSI Conference,* Washington, DC, November 18, 2017

- **Zacharia, Zach G.,** "*Utilizing Drop Shipment to Improve Your Bottom Line"* Retail Value Chain Federation Conference, Phoenix, Arizona, November 6, 2017

- **Zach Zacharia**, Michael Plasch, Usha Mohan, Markus Gerschberger "*Understanding the Antecedents and Outcomes of Coopetition*" *CSCMP Academic Research Conference,* Atlanta, Georgia, September 24, 2017

- **Zacharia, Zach G.,** "*Complexity in Supply Chain Management"* PhD Research Seminar, Atlanta, Georgia, September 23, 2017

- **Zacharia, Zach G.,** "*Coopetition Research"* PhD Research Seminar, Atlanta, September 22, 2017

- **Zacharia, Zach G.,** "*Buyer Supplier Relationships"* PhD Research Seminar, Atlanta, September 21, 2017

- **Zacharia, Zach G.,** "*Publishing Research in American Supply Chain Journals"* Indian Institute of Technology, New Delhi, India, July 21, 2017.

- **Zacharia, Zach G.,** "*Transforming Traditional Networks Through the Use of Collaborative Environments"* Supply Chain Leaders in Action Conference, Naples, Florida June 5, 2017

- **Zach Zacharia**, Michael Plasch, Usha Mohan, Markus Gerschberger (2017) "*The Evolving Role of Coopetition within the Supply Chain*" CSCMP European Research Seminar*,* Barcelona, Spain, May 19.

- **Zacharia, Zach G.,** "*Logistics PhD programs in the US panel session"* Logistics Doctoral Symposium, Auburn University, Auburn, February 24, 2017.

- **Zacharia, Zach G.,** "*A Research Journey"* Indian Institute of Technology, Trichy, India, February 6, 2017.

- **Zacharia, Zach G.,** "*Orientation and Firm Infrastructure"* PhD Research Seminar, Logistikum, University of Applied Sciences, Steyr, Austria January 12, 2017

- **Zacharia, Zach G.,** "*Strategy"* PhD Research Seminar, Logistikum, University of Applied Sciences, Steyr, Austria January 11, 2017

- **Zacharia, Zach G.,** "*Conceptual Foundations from Procurement and Operations"* PhD Research Seminar, Logistikum, University of Applied Sciences, Steyr, Austria January 10, 2017

- **Zacharia, Zach G.,** "*Conceptual Foundations from Marketing and Logistics"* PhD Research Seminar, Logistikum, University of Applied Sciences, Steyr, Austria January 9, 2017

- **Zacharia, Zach G.,** "*Theoretical and Conceptual Foundations of Supply Chain Management"* PhD Research Seminar, Logistikum, University of Applied Sciences, Steyr, Austria August 10, 2016

- **Zacharia, Zach G.,** "*Philosophy of Science"* PhD Research Seminar, Logistikum, University of Applied Sciences, Steyr, Austria August 9, 2016

- **Zacharia, Zach G.,** " *Conceptual Foundations of Marketing"* PhD Research Seminar, Logistikum, University of Applied Sciences, Steyr, Austria August 8, 2016

- **Zacharia, Zach G.,** " *Conceptual Foundations of Operations"* PhD Research Seminar, Logistikum, University of Applied Sciences, Steyr, Austria August 10, 2016

- Gouda, Sirish, **Zach Zacharia**, Haritha Saranga (2016) "Linking New Forms of Work Organization and External Integration: Mediating role of cross functional collaboration" *DSI Conference,* Austin, Texas, November 21.

- Blessley, Misty, Saif Mir, **Zacharia, Zach G.,** John Aloysius (2016) "The role of apologies following transgressions in buyer-supplier relationships." *CSCMP Educator Conference,* Orlando, Florida, September 25.

- **Zacharia, Zach G.,** " *Increasing Efficiency and Reducing Cost within a Supply Chain"* Indian Institute of Technology, Madras, India, June 13 2016.

- Blessley, Misty, Saif Mir, **Zacharia, Zach G.,** John Aloysius (2016) "The role of transactional and relational psychological contract breach in supplier switching behavior." *CSCMP European Research Seminar,* Vienna, Austria, May 13.

- Bleasley, Misty, Mir, Saif, **Zacharia, Zach G.,** Aloysius, John " *Should I stay or should I go? The role of transactional and relational psychological contract breach in supplier switching behavior"* Council of Supply Chain Management Educator Conference, San Diego, September 27, 2015.

- **Zacharia, Zach G.,** "*Qualitative and Quantitative Research Paths in SCM"* , University of Arkansas, Fayetteville, Arkansas Feb 27, 2015.

- **Zacharia, Zach G.,** "*Publishing Research in American Supply Chain Journals"* Indian Institute of Management, Bangalore, India, January 13, 2015.

- **Zacharia, Zach G.,** Scott Ellis, Robert J. Trent "*Gaining Advantage Through Social Exchange: How and Under What Conditions"* Production Operation Management Conference, Atlanta, Georgia, May 10, 2014.

- Ellis, Scott, **Zacharia, Zach G.,** Jae-Young Oh "*The Role of Functional Congruence in Cross-Functional and Inter-organizational Collaboration"* Decision Sciences Institute Conference, Baltimore, Maryland, November 19, 2013.

- **Zacharia, Zach G.,** "*Supply Chain Management, Collaboration and their Role Across Businesses and People"* Congress of Latin American Engineering Students, Lima, Peru, October 29, 2013.

- **Zacharia, Zach G.,** Scott Ellis, "*Antecedents to Buyer-Engineer Knowledge Transfer"* Production Operation Management Conference, Denver, Colorado, May 4, 2013.

- **Zacharia, Zach G.,** "*Balancing Effective Research and Teaching"* – Invited Panel Presentation, Council of Supply Chain Management Doctoral Symposium, Atlanta, Georgia, October 1, 2012.

- **Zacharia, Zach G.,** "*What are some of the Factors That Affect the Relationship Between Cross Functional New Product Development and New Product Project Performance?"* Decision Sciences Institute Conference, Boston, Massachusetts, November 22, 2011.

- **Zacharia, Zach G.,** "*Supply Chain Security - An Academic Discussion and Future Research"* Invited Panel Presentation, Decision Sciences Institute Conference, Boston, Massachusetts, November 21, 2011.

- **Zacharia, Zach G.,** "*Conference Chairperson Opening Remarks"* Council of Supply Chain Management Educator Conference, Philadelphia, Pennsylvania, October 2, 2011.

- **Zacharia, Zach G.,** William F. Wempe William and Danny Lanier, Jr. "*Concentrated Supply Chain Membership and Financial Performance: Chain- and Firm-Level Perspectives"* Academy of Management Conference, San Antonio, Texas, August 12 – August 17, 2011.

- **Zacharia, Zach G.** and Catherine M. Ridings *"Does investment in Supply Chain Management and Information Technology provide value for micro firms?"* Production Operations Management Conference, Reno, Nevada, April 28-May 1, 2011.

- **Zacharia, Zach G.** and Robert J. Trent *"Supplier Satisfaction and Innovation Sharing"* Decision Sciences Institute Conference, San Diego, November 20-23, 2010.

- Christoph Bode, Stephan M. Wagner and **Zacharia, Zach G.,** "*The Effect of Cooperation, Supplier Development, and Relationship-Specific Investments on Suppliers' Willingness to Share Innovation"* Decision Sciences Institute Conference, San Diego, November 20-23, 2010.

- **Zacharia, Zach G.** *"Personal Career Development in Academia: What now and How"* Council of Supply Chain Management Professionals Doctoral Symposium, San Diego, September 27, 2010.

- **Zacharia, Zach G.** *"Supply Chain Management Overview"* Executive MBA Program, Universidad de Piura, Piura, Peru, June 12, 2010.

- **Zacharia, Zach G.** *"Supply Chain Management Collaboration Strategies"* CSCMP Roundtable, Lima, Peru, June 11, 2010.

- **Zacharia, Zach G.** and John R. MacDonald *"Are differences in Risk Planning Significant?"* Production and Operations Management Conference, Vancouver, Canada, May 7-10, 2010.

- **Zacharia, Zach G.** and Robert J. Trent *"Supplier Satisfaction – How does it matter?"* Production and Operations Management Conference, Vancouver, Canada, May 7-10, 2010.

- **Zacharia, Zach G.,** Nancy W. Nix, and Robert F. Lusch *"The Moderating Role of Absorptive Capability and Collaborative Communication in Organizational Learning"* 19th *North American Teaching and Research Conference,* Tempe, Arizona, March 11-12, 2010

- **Zacharia, Zach G.** and John R. MacDonald *"Risk Planning: Is it of Value"* Decision Sciences Institute Conference, New Orleans, LA, November 17, 2009.

- **Zacharia, Zach G.** *"When Should New Product Development Managers Consider Distribution Logistics"* Decision Sciences Institute Conference, New Orleans, LA, November 15, 2009.

- John R. MacDonald and **Zacharia, Zach G.** *"Risk and Disruption Management: The Impact of Behavioral Interference"* Behavioral Operations Conference, Syracuse, NY, June 26, 2009.

- **Zacharia, Zach G.,** Nancy W. Nix, and Robert F. Lusch *"The Moderating Role of Absorptive Capability and Collaborative Communication in Organizational Learning"* Production and Operation Management Conference, Orlando, FL, May 2, 2009.

- **Zacharia, Zach G.,** Nancy W. Nix and Robert F. Lusch "Supply Chain Collaborations: Project Performance and Business Performance" *18th North American Teaching and Research Conference,* Tempe, Arizona, March 29-31. (2007)

- **Zacharia, Zach G.,** Nancy W. Nix, and Robert F. Lusch *"The Moderating Role of Absorptive Capability and Collaborative Communication in Organizational Learning"* University of Tennessee, Knoxville, TN, November 7, 2006.

- **Zacharia, Zach G.,** Nancy W. Nix, and Robert F. Lusch *"The Moderating Role of Absorptive Capability and Collaborative Communication in Knowledge Acquisition"* DFWCSMP Roundtable meeting, Dallas, TX, October 12, 2006.

- **Zacharia, Zach G.,** *"Early Supplier Involvement"* National Council for Advanced Manufacturing, Washington, MD, June 7, 2006.

- **Zacharia, Zach G.,** Nancy W. Nix, and Robert F. Lusch *"Keys to Effective Supply Chain Collaboration and Knowledge Acquisition"* National Council for Advanced Manufacturing, Washington, MD, June 7, 2006.

- **Zacharia, Zach G.,** Nancy W. Nix, and Robert F. Lusch *"Keys to Effective Supply Chain Collaboration"* Supplier Network Working Group Meeting, Fort Worth, TX March 16, 2006.

- **Zacharia, Zach G.,** Nancy W. Nix, and Robert F. Lusch *"Keys to Effective Supply Chain Collaboration"* Institute of Supply Management Group Meeting, Fort Worth, Texas, January 3, 2006.

- **Zacharia, Zach G.** "Team Based Learning in MBA and Undergraduate Supply Chain Management Classes" *16th North American Teaching and Research Conference,* Tempe, Arizona, March 17-19. (2005)

- Nix, Nancy W., **Zach G. Zacharia** and Robert F. Lusch "Keys to Effective Supply Chain Collaboration" *16th North American Teaching and Research Conference,* Tempe, Arizona, March 17-19. (2005)

- **Zacharia, Zach G.,** *"Education Strategies"* Council of Logistics Roundtable Leadership Forum, Chicago, Illinois, June 11-12, 2004.
- **Zacharia, Zach G.,** and Nancy W. Nix, *"Supply Chain Collaboration – The role of a 3PL intermediary"* Society of Marketing Advances, New Orleans, Louisiana, November 6 - 8, 2003.
- **Zacharia, Zach G.,** Nancy W. Nix, and Robert F. Lusch *"Collaboration Effectiveness in the Supply Chain: A Knowledge and Capabilities Based Approach"* American Marketing Faculty Consortium, Dallas, Texas, October 30-November 2, 2003.

- **Zacharia, Zach G.,** *"What does it mean to be an education officer in your roundtable?"* Council of Logistics Roundtable Leadership Forum, Chicago, Illinois, June 6-7, 2003.

- Nix, Nancy W. and **Zach G. Zacharia**, Track Chairs "*Going Beyond the Hype: Getting and Measuring the Value from your Supply Chain Initiatives"* Council of Logistics Management Conference, Chicago, Illinois, September 23-27, 2003.
- **Zach G. Zacharia,** *Top 10 Truck Safety Recommendations*, Federal Motor Carrier Safety Administration, Washington, District of Columbia, October 16, 2002.
- **Zach G. Zacharia,** *Logistics Involvement in New Product Development*, University of Arkansas, Fayetteville, Arkansas, September 18, 2002.
- **Zach G. Zacharia,** "Supply and Value Chain Certificate Program" presented at the Supply and Value Chain Conference, Ft. Worth, Texas, February 8, 2002.
- **Zach G. Zacharia,** "*Tennessee Transportation Assistance Program*" presented at the Region 4 LTAP conference, St. Petersburg, Florida, May 16, 2001.
- **Zach G. Zacharia,** "*The Evolution and Growth of Production in the Supply Chain*", *2000 Society for Marketing Advances Conference*, Orlando, Florida, November 8. 2000.
- **Zach G. Zacharia,** and Soonhong Min "*The Nature of Interfirm Partnering in Supply Chain Management*" presented at American Marketing Association, Chicago, Illinois, August 5, 2000.
- **Zach G. Zacharia,** *"Searching the Internet and Web Page Design"* presented at University of Tennessee, Knoxville, Tennessee, April 17, 2000.
- **Zach G. Zacharia,** *"An Overview of Truck and Bus Safety: 1999 Knoxville Symposium* presented at the 4th International Fatigue Management Conference, Perth, Australia, March 19 – 22, 2000.
- **Zach G. Zacharia,** "*Traffic Safety and the Internet*" presented at the Governor Highway Safety Conference, Memphis, Tennessee, July 12-14, 1999.
- **Zach G. Zacharia,** "*Tennessee Transportation Assistance Program*" presented at the Asphalt Emulsion Users Conference, Nashville, Tennessee, November 19, 1998.
- **Zach G. Zacharia** and Barton R. Jennings "*The Use of Active Participation and Group Competition to Facilitate Training and Technology Transfer for Adult Learners*" Transportation Research Board Conference, Washington, District of Columbia, January 10-14, 1998.
- **Zach G. Zacharia,** "*Training Requirements for Local Governments*" presented at the National Transportation Training Conference, Reno, Nevada, October 7-9, 1997.
- **Zach G. Zacharia,** "*Logistics Thought: Key Messages and Implications from the Field of Marketing*," presented at the Council of Logistics Management Doctoral Symposium, Chicago, Illinois, October 3-4, 1997.

- **Zach G. Zacharia,** "*Navigating the Internet*" presented at the Southeast Local Roads Conference, Biloxi, Mississippi, September 24-26, 1997.
- **Zach G. Zacharia,** "*Bridge Paint Expert Systems,"* presented at the Second International Organization for Economic Cooperation and Development (OECD) Conference on Knowledge Based Expert Systems in Transportation, Montreal, Canada, June 14-16, 1992.

G. Teaching and Research Advising

COURSES:

Lehigh University (2008 – Present)

- SCM 186 - Supply Chain Management and Operations (Undergraduate 2008 - present)
- SCM 354 - Logistics and Transportation (Undergraduate 2008-present)
- GBUS 453 – Logistics and Transportation (Graduate 2013 – present)
- GBUS 492- Supply Chain Management Strategy (Graduate 2010- 2015) (Summer Course)
- Advising 14 Supply Chain Management Majors (2021)
- Advising 11 Supply Chain Management Majors (2020)
- Advising 21 Supply Chain Management Majors (2019)
- Advising 5 Supply Chain Management Majors (2018)
- Advising 24 Supply Chain Management Majors (2017)
- Advising 9 Supply Chain Management Majors (2016)
- Advising 27 Supply Chain Management Majors (2015)
- Advising 28 Supply Chain Management Majors (2014)
- Advising 24 Supply Chain Management Majors (2013)
- Advising 9 Supply Chain Management Majors (2012)
- Advising 10 Supply Chain Management Majors (2011)
- Advising 13 Supply Chain Management Majors (2010)
- Advising 6 Supply Chain Management Majors (2009)

Texas Christian University (2001 – 2008)

- Strategic Sourcing and Procurement (Professional MBA) 2007
- Business Simulation (Professional MBA) 2007
- Supply Chain Management Concepts (Full-Time MBA) 2005 – 2008
- Supply Chain Management Concepts (Professional MBA) 2001– 2008
- Logistics and Transportation (Professional MBA) 2001 - 2008
- Supply Chain Tools and Technologies (Professional MBA) 2002
- Logistics and Transportation (Undergraduate) 2001 - 2008
- Supply Chain Management Concepts (Undergraduate) 2003 – 2004
- Supply Chain Tools and Technologies (Undergraduate) 2003
- Procurement and Supply Management (Undergraduate) 2003

University of Tennessee (1996-2001)

- Introduction to Transportation (Undergraduate) Summer 1998
- Introduction to Logistics (Undergraduate) Summer 1999
- Marketing Management (Undergraduate) Spring 2000
- Global Logistics and Transportation (Undergraduate) Summer 2000

H. SERVICE

University

Faculty Compensation Committee (2016 – 2019)

College

Director, Center for Supply Chain Research Lehigh
Promotion and Tenure Committee (2021 – onwards)
Chair, Database and Software Committee (2018 – onwards)
Ph.D. Task Force (2017)
Undergraduate Core Curriculum Committee (2016)
Math Committee to Assess Assessment Results (2010)

Department

BIS Assistant Professor Search Chair – Tenure Track (2021-2021)
SCM Assistant Professor Search Chair – Tenure Track (2020-2020)
DATA Department Chair Search – Tenure Track (2019-2019)
SCM Assistant Professor Search Chair – Tenure Track (2018-2018)
SCM POP Search Chair (2017-2017)
Research Seminar Committee (2010-2011)
SCM Club Faculty Liaison (2009-2019)

Professional (Council of Supply Chain Management Professionals)

Education Committee Member -Lehigh Valley Roundtable (2015-onwards)
President – Lehigh Valley Roundtable (2012-2015)
Education Conference Chair (2010 – 2011)
Education Strategies Committee Member (2007 – 3-year term)
Case Editor (3-year term)
President – Dallas Roundtable (2007-2008)
Vice President – Dallas Roundtable (2006-2007)
Education chair – Dallas Roundtable (2004-2006)
Member (1999 – onwards)

External Service

Rockefeller Group – Expert Service Consulting (Jan 2020)

Exhibit B - Eligibility Criteria - Work Records

JUCESP

11 AB3 28

ARTICLES OF INCORPORATION OF

CASAL ODONTOLIFE LTDA

1st - **CAMILA ANDREA GONZALEZ TABOADA**, Brazilian, of legal age, married under the community property regime, born in Santos, State of São Paulo, on July 1, 1986, Dentist, duly licensed, registered with CRO/SP (Regional Council of Dentistry of the State of São Paulo) under No. SP-CD-93763, holder of Identity Card ID No. 35.395.020-8/SSP/SP, issued on 07/29/2014, and CPF No. 350.270.228-40, residing and domiciled at Rua Oswaldo Cochrane, No. 298, House A, Embaré, Santos, State of São Paulo, ZIP Code 11040-110;

2nd - **RENATO LOPES APOLINARIO JUNIOR**, Brazilian, of legal age, married under the community property regime, born in Santos, State of São Paulo, on June 18, 1986, Dentist, duly licensed, registered with CRO/SP (Regional Council of Dentistry of the State of São Paulo) under No. SP-CD-93232, holder of Identity Card ID No. 44.104.031-7/SSP/SP, issued on 07/29/2014, and CPF No. 333.120.858-29, residing and domiciled at Rua Oswaldo Cochrane, No. 298, House A, Embaré, Santos, State of São Paulo, ZIP Code 11040-110, hereby form a limited liability company under the following clauses:

FIRST – The company shall operate under the corporate name **CASAL ODONTOLIFE LTDA** and shall have its registered office and legal address at **AVENIDA CONSELHEIRO NÉBIAS No. 754, SUITE 1601, BOQUEIRÃO, SANTOS, STATE OF SÃO PAULO, ZIP CODE 11045-002.**

SECOND – The share capital shall be R$ 40,000.00 (forty thousand reais), divided into 100 (one hundred) quotas with a nominal value of R$ 400.00 (four hundred reais) each, fully paid-up on this date in the lawful currency of Brazil by the partners, as follows:

CAMILA ANDREA GONZALEZ TABOADA	50.00	R$ 20,000.00
RENATO LOPES APOLINARIO JUNIOR	50.00	R$ 20,000.00
TOTAL	100.00	R$ 40,000.00

THIRD – The corporate purpose shall be: **DENTAL CLINIC**.

FOURTH – The Company shall commence its activities on August 3, 2020, and its term shall be indefinite.

FIFTH – Technical responsibility for the services provided by the Company shall be assigned to a duly qualified Technical Director, in accordance with the rules of the Federal Council of Dentistry.

SIXTH – The quotas are indivisible and may not be assigned or transferred to third parties without the consent of the other partner, who shall be assured a right of first refusal, under equal conditions and price, should they be offered for sale. Any transfer shall be formalized through the corresponding amendment to these Articles.

SEVENTH – The liability of each partner is limited to the value of their quotas; however, all partners shall be jointly liable for the full payment of the share capital.

EIGHTH – The management of the Company shall be exercised by both partners, who shall be responsible for all operations and shall represent the Company actively and passively, judicially and extrajudicially, jointly or individually.

NINTH – At the end of each fiscal year, on December 31, the managers shall render accounts of their management and prepare the inventory, balance sheet, and statement of income, with profits or losses allocated to the partners in proportion to their quotas.

TENTH – Within four months following the end of the fiscal year, the partners shall review the financial statements and appoint managers, when applicable.

ELEVENTH – The Company may, at any time, open or close branches or other establishments through an amendment to these Articles signed by all partners.

TWELFTH – By mutual agreement, the partners may establish a monthly withdrawal as management compensation, subject to the applicable regulatory provisions.

THIRTEENTH – In the event of the death or legal incapacity of any partner, the Company shall continue its activities with the heirs, successors, and the incapacitated partner. If continuation is not possible or if there is no interest on the part of such persons or the remaining partners, the value of the partner's interest shall be determined and settled based on the Company's financial position as of the date of dissolution, as verified by a specially prepared balance sheet.

SOLE PARAGRAPH: The same procedure shall apply in other cases in which the Company is dissolved with respect to a partner.



FOURTEENTH – The managers hereby declare, under penalty of law, that they are not prohibited from exercising the management of the Company by virtue of any special law, nor by reason of any criminal conviction, nor are they subject to any penalty that, even temporarily, bars access to public office; nor have they been convicted of bankruptcy-related crimes, malfeasance, bribery, extortion, embezzlement, crimes against the popular economy, the national financial system, competition laws, consumer protection laws, public trust, or property rights.

FIFTEENTH – The courts of the Judicial District of Praia Grande, State of São Paulo, are hereby elected as the exclusive venue for the exercise and enforcement of any rights and obligations arising from this Agreement.

Praia Grande, August 3, 2020.

WITNESS

1st .....
TANIA CRISTINA DIAS
ID No. 21.937.808/SSP/SP

2nd .....
ANA LUCIA DE JESUS SILVA
ID No. 32.564.220-5/SSP/SP

.....
CAMILA ANDREA GONZALEZ TABOADA
ID No. 35.395.020-8/SSP/SP

.....
RENATO LOPES APOLINARIO JUNIOR
ID No. 44.104.031-7/SSP/SP

First Notary Public and Protest of Bills and Securities of Praia Grande / S.P. - David Shoji, Notary Public
Rua Dr. Roberto Shoji 230, Boqueirão, ZIP Code 11701-030 – Praia Grande – SP - Phone: (13) 3499-1000 | Fax: 3473-2928

I hereby notarize, by similarity, the signatures of CAMILA ANDREA GONZALEZ TABOADA and RENATO LOPES APOLINARIO JUNIOR, affixed to a document with economic value. I certify.
Praia Grande, August 24, 2020. In witness _____ whereof.

KAIO VINICIUS OLIVEIRA MELLO - Authorized Clerk
(Qty: 2; Total: 20.00) - Code: 20020031112422002787 62-008010
Seal(s): 2 Acts: C20802AA-0247495
VALID ONLY WITH AUTHENTICITY SEAL AND WITHOUT ERASURES AND/OR ALTERATIONS AA398266

JUCESP
NOV 03 2020
A. C. São Vicente
SECRETARIAT OF ECONOMIC DEVELOPMENT - JUCESP
NIRE LIMITADA
I CERTIFY THE REGISTRATION UNDER THE NUMBER
GISELA SIMIEMA CESCHIN
GENERAL SECRETARY
3523214311-0
JUCESP

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 1, 2026

CONTRATO DE CONSTITUIÇÃO DE :

CASAL ODONTOLIFE LTDA

1º – **CAMILA ANDREA GONZALEZ TABOADA**, brasileira, maior, casada pelo regime de comunhão de bens, Natural de: Santos, Estado de São Paulo, nascida em 01 de Julho de 1986, Cirurgião Dentista, devidamente habilitado, inscrito no CRO/SP (Conselho Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93763, portadora da cédula de identidade RG nº. 35.395.020-8/SSP/SP, onde foi emitida em 29/07/2014 e do CPF nº. 350.270.228-40, residente e domiciliado à Rua Oswaldo Cochrane, n.º 298 – casa A - Embaré – Santos, Estado de São Paulo, CEP: 11040-110;

2º - **RENATO LOPES APOLINARIO JUNIOR**, brasileiro, maior, casado pelo regime de comunhão de bens, Natural de: Santos, Estado de São Paulo, nascido em 18 de Junho de 1986, Cirurgião Dentista, devidamente habilitado, inscrito no CRO/SP (Conselho Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93232, portador da cédula de identidade RG nº. 44.104.031-7/SSP/SP, onde foi emitida em 29/07/2014 e do CPF nº. 333.120.858-29, residente e domiciliado à Rua Oswaldo Cochrane, n.º 298 – casa A - Embaré – Santos, Estado de São Paulo, CEP: 11040-110, constituem uma sociedade limitada, mediante as seguintes clausulas:

PRIMEIRA - A Sociedade girará sob o nome empresarial de: **CASAL ODONTOLIFE LTDA**, tem sua sede e domicilio á **AVENIDA CONSELHEIRO NEBIAS, Nº 754 - SALA 1601 – BOQUEIRÃO – SANTOS, ESTADO DE SÃO PAULO – CEP: 11045-002.**

SEGUNDA - O capital Social será de R$ 40.000,00 (quarenta mil reais), divididos em 100 (cem) quotas no valor nominal de R$ 400,00 (quatrocentos reais), integralizadas, neste ato em moeda corrente do País, pelos sócios:

CAMILA ANDREA GONZALEZ TABOADA	50,00	R$ 20.000,00
RENATO LOPES APOLINARIO JUNIOR	50,00	R$ 20.000,00
TOTAL	100.00	R$ 40.000,00

TERCEIRA – O objeto será : **CLINICA DENTARIA.**

QUARTA - A Sociedade iniciará suas atividades em 03 de Agosto de 2020 e seu prazo de duração é indeterminado.

QUINTA – A Responsabilidade Técnica, pelos serviços prestados na sociedade, ficará a cargo de um responsável técnico devidamente habilitado, conforme disposto nas normas do Conselho Federal de Odontologia.

SEXTA - As quotas são indivisíveis e não poderão ser cedidas ou transferidas a terceiro sem o consentimento do outro sócio, a quem fica assegurado, em igualdade de condições e preço direito de preferência para a sua aquisição se postas á venda, formalizando, se realizará a cessão delas, a alteração contratual pertinente.

SETIMA – A responsabilidade de cada sócio é restrita ao valor de suas quotas, mas todos respondem solidariamente pela integralização do capital social.

OITAVA - A Administração da sociedade será exercida por ambos os sócios, que incubirão de todas as operações e representarão a sociedade ativa e passiva, judicial e extrajudicial, em conjunto ou separadamente.

NONA – Ao termino de cada exercício social, em 31 de Dezembro, os administradores prestarão contas justificadas de sua administração, procedendo á elaboração do inventário, do balanço patrimonial e do balanço de resultado econômico, cabendo aos sócios, na proporção de suas quotas, os lucros ou perdas apurados.

DECIMA – Nos quatro meses seguintes ao termino do exercício social, os sócios deliberarão sobre as contas e designarão administradores quando for o caso.

DECIMA PRIMEIRA – A sociedade poderá a qualquer tempo, abrir ou fechar filial ou outra dependência, mediante alteração contratual assinada por todos os sócios.

DECIMA SEGUNDA - Os Sócios poderão de comum acordo, fixar uma retirada mensal, a titulo de " pro labore", observadas as disposições regulamentares pertinentes.

DECIMA TERCEIRA - Falecendo ou interditado qualquer sócio, a sociedade continuará suas atividades com herdeiros, sucessores e o incapaz. Não sendo impossível ou inexistindo interesse destes ou dos sócios remanescentes, o valor de seus haveres será apurado e liquidado com base na situação patrimonial da sociedade, á data da resolução, verificada em balanço especialmente levantado.

PARÁGRAFO ÚNICO: O mesmo procedimento será adotado em outros casos em que a sociedade se resolva em relação a seu sócio.

DECIMA QUARTA – Os administradores declaram, sob as penas da lei, de que não estão impedidos de exercer a administração da sociedade, por lei especial, ou em virtude de condenação criminal, ou por se encontrarem sob os efeitos dela, a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato, ou contra a economia popular, contra o sistema financeiro nacional, contra normas de defesa da concorrência, contra as relações de consumo, fé pública, ou a propriedade.

DECIMA QUINTA - Fica eleito o foro da comarca de Praia Grande, Estado de São Paulo, para o exercício e o cumprimento dos direitos e obrigações resultantes deste contrato.

Praia Grande, 03 de Agosto de 2020.

TESTEMUNHA

1º .....
TANIA CRISTINA DIAS
RG 21.937.808/SSP/SP

2º .....
ANA LUCIA DE JESUS SILVA
RG º 32.564.220-5/SSP/SP

.....
CAMILA ANDREA GONZALEZ TABOADA
RG nº. 35.395.020-8/SSP/SP

.....
RENATO LOPES APOLINARIO JUNIOR
RG nº. 44.104.031-7/SSP/SP

Primeiro Tabelião de Notas e de Protesto de Letras e Títulos de Praia Grande / S.P. Rel. David Shoji
RUA DR. ROBERTO SHOJI (ANTIGA RUA ARAGUAIA), 230 - CEP: 11.701-030 - PRAIA GRANDE / S.P. - TEL: (13) 3499-1000 / FAX: 3473-2928

Reconheço por semelhança as firmas de CAMILA ANDREA GONZALEZ TABOADA e RENATO LOPES APOLINARIO JUNIOR, em documento com valor econômico. Dou fé.
Praia Grande, 24 de agosto de 2020. Em Testemunho _____ da verdade.

KAIO VINICIUS OLIVEIRA MELLO - Escrevente Autorizado
(Qtd 2:Total 20,00 C)-Cód: 20020031112422002778762-008010
Selo(s): 2 Atos:C20802AA-0247495
VÁLIDO SOMENTE COM SELO DE AUTENTICIDADE SEM EMENDAS E/OU RASURAS

AA388266

JUCESP
03 NOV 2020
SECRETARIA DE DESENVOLVIMENTO ECONÔMICO - JUCESP
GISELA SIMIEMA CESCHIN
SECRETÁRIA GERAL
CERTIFICO O REGISTRO SOB O NÚMERO
3523214311-0
JUCESP

FEDERATIVE REPUBLIC OF BRAZIL

NATIONAL REGISTER OF LEGAL ENTITIES

REGISTRATION NUMBER **39.650.983/0001-47** **HEAD OFFICE**	**CERTIFICATE OF ENROLLMENT AND REGISTRATION STATUS**	DATE OF INCORPORATION **11/03/2020**

COMPANY NAME
CASAL ODONTOLIFE LTDA

TRADE NAME (DBA)	SIZE
CASAL ODONTOLIFE	**Small Business**

CODE AND DESCRIPTION OF MAIN ECONOMIC ACTIVITY
86.30-5/04 – Dental Practice Activities

CODE AND DESCRIPTION OF SECONDARY ECONOMIC ACTIVITIES
Not Reported

CODE AND DESCRIPTION OF LEGAL NATURE
206-2 - Limited Liability Company

ADDRESS	NUMBER	UNIT
AV CONSELHEIRO NEBIAS	**754**	**ROOM 1601**

ZIP CODE	NEIGHBORHOOD/DISTRICT	CITY	STATE
11.045-002	**BOQUEIRAO**	**SANTOS**	**SP**

EMAIL ADDRESS	PHONE NUMBER
INFORMANCONTABIL@UOL.COM.BR	**(13) 3474-4944/ (13) 3473-2728**

RESPONSIBLE FEDERAL ENTITY (RFE)
******

REGISTRATION STATUS	REGISTRATION STATUS DATE
ACTIVE	**11/03/2020**

REASON FOR REGISTRATION STATUS

SPECIAL STATUS	SPECIAL STATUS DATE
*******	*******

It was approved by Normative Instruction RFB No. 2.119, dated December 6, 2022.

It was issued on **04/23/2026** at **8:01:56 PM** (Brasília date and time).

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 01, 2026

REPÚBLICA FEDERATIVA DO BRASIL

CADASTRO NACIONAL DA PESSOA JURÍDICA

NÚMERO DE INSCRIÇÃO	COMPROVANTE DE INSCRIÇÃO E DE SITUAÇÃO CADASTRAL	DATA DE ABERTURA
39.650.983/0001-47 **MATRIZ**		**03/11/2020**

NOME EMPRESARIAL
CASAL ODONTOLIFE LTDA

TÍTULO DO ESTABELECIMENTO (NOME DE FANTASIA)	PORTE
CASAL ODONTOLIFE	**EPP**

CÓDIGO E DESCRIÇÃO DA ATIVIDADE ECONÔMICA PRINCIPAL
86.30-5-04 - Atividade odontológica

CÓDIGO E DESCRIÇÃO DAS ATIVIDADES ECONÔMICAS SECUNDÁRIAS
Não informada

CÓDIGO E DESCRIÇÃO DA NATUREZA JURÍDICA
206-2 - Sociedade Empresária Limitada

LOGRADOURO	NÚMERO	COMPLEMENTO
AV CONSELHEIRO NEBIAS	**754**	**SALA 1601**

CEP	BAIRRO/DISTRITO	MUNICÍPIO	UF
11.045-002	**BOQUEIRAO**	**SANTOS**	**SP**

ENDEREÇO ELETRÔNICO	TELEFONE
INFORMANCONTABIL@UOL.COM.BR	**(13) 3474-4944/ (13) 3473-2728**

ENTE FEDERATIVO RESPONSÁVEL (EFR)
*****

SITUAÇÃO CADASTRAL	DATA DA SITUAÇÃO CADASTRAL
ATIVA	**03/11/2020**

MOTIVO DE SITUAÇÃO CADASTRAL

SITUAÇÃO ESPECIAL	DATA DA SITUAÇÃO ESPECIAL
********	********

Aprovado pela Instrução Normativa RFB nº 2.119, de 06 de dezembro de 2022.

Emitido no dia **23/04/2026** às **08:01:56** (data e hora de Brasília).

Query of the Partners and Managers Chart - QSA

CNPJ:
39.650.983/0001-47
Corporate Name:
CASAL ODONTOLIFE LTDA
Share Capital:
R$40,000.00 (Forty thousand reais)

The Partners and Managers Chart (QSA) listed in the database of the National Registry of Legal Entities (CNPJ) is as follows:

Name/Corporate Name:
CAMILA ANDREA GONZALEZ TABOADA
Position:
49 - Managing Partner

Name/Corporate Name:
RENATO LOPES APOLINARIO JUNIOR
Position:
49 - Managing Partner

For information regarding participation in the QSA, access the e-CAC with a digital certificate or visit a Brazilian Federal Revenue Service (RFB) unit.

Issued on **04/23/2026** at **8:02 AM** (Brasilia time).

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 1, 2026.

Consulta Quadro de Sócios e Administradores - QSA

CNPJ:
39.650.983/0001-47
NOME EMPRESARIAL:
CASAL ODONTOLIFE LTDA
CAPITAL SOCIAL:
R$40.000,00 (Quarenta mil reais)

O Quadro de Sócios e Administradores(QSA) constante da base de dados do Cadastro Nacional da Pessoa Jurídica (CNPJ) é o seguinte:

Nome/Nome Empresarial:
CAMILA ANDREA GONZALEZ TABOADA
Qualificação:
49-Sócio-Administrador

Nome/Nome Empresarial:
RENATO LOPES APOLINARIO JUNIOR
Qualificação:
49-Sócio-Administrador

Para informações relativas à participação no QSA, acessar o e-CAC com certificado digital ou comparecer a uma unidade da RFB.

Emitido no dia **23/04/2026** às **08:02** (data e hora de Brasília).

INFORMAN
ASSESSORIA CONTÁBIL

ACCOUNTING STATEMENT

TANIA CRISTINA DIAS

Accountant – Owner **of INFORMAN ASSESSORIA CONTABIL**

CNPJ No. **12.109.212/0001-90**

CRC No. **1SP170698/0-0**

Address: **Rua Marília No. 114 – BOQUEIRÃO - PRAIA GRANDE – SP –**

ZIP Code: 11701-150

To Whom It May Concern,

I, **TANIA CRISTINA DIAS**, accountant and owner of **INFORMAN ASSESSORIA CONTABIL**, registered with the National Registry of Legal Entities (CNPJ) under No. **12.109.212/0001-90**, hereby declare, for all due purposes, that Mr. **RENATO LOPES APOLINARIO JUNIOR**, Brazilian, married, holder of CPF No. 333.120.858-29, performs full-time professional activities as **Owner and Manager** of the company **CASAL ODONTOLIFE LTDA**, registered with the National Registry of Legal Entities (CNPJ) under No. **39.650.983/0001-47**, and has been our client since **November 3, 2020**.

In light of the foregoing, I certify the expertise of Mr. **RENATO LOPES APOLINARIO JUNIOR** as **Owner and Manager** of **CASAL ODONTOLIFE LTDA**, which is a solid company operating in the dental field, with a staff of 04 (four) direct and indirect employees. The company has demonstrated substantial growth over the last few years, with emphasis on innovation and international expansion.

CASAL ODONTOLIFE LTDA was founded on 11/03/2020, initially specializing in the provision of dental services focused on implants. Over the years, it expanded its operations into the areas of aesthetics, corporate care, and dental plans, establishing itself as a reference in oral healthcare in the region of Santos/SP. Its growth has been driven by investments in cutting-edge technology, staff qualification, and strategic partnerships, resulting in the expansion of the main clinic and an increase in its client base.

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(13) 99771- 5879
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informancontabil@uol.com.br

INFORMAN
ASSESSORIA CONTÁBIL

Below is the breakdown of the personal income earned by Mr. **RENATO LOPES APOLINARIO JUNIOR** over the last 5 (five) years, detailing the sources of income arising from the provision of services, according to the company's financial records and income statements:

- **In 2020: R$ 65,000.00 (sixty-five thousand reais), derived from the provision of dental services, including clinical care, various dental procedures, and related services performed in the course of professional activities, duly declared and taxed in accordance with current legislation.**

- **In 2021: R$ 334,953.34 (three hundred thirty-four thousand, nine hundred fifty-three reais and thirty-four cents), derived from the provision of dental care services, including services rendered in the course of professional activities involving various dental procedures and related professional services, with income duly declared and taxed in accordance with current legislation.**

- **In 2022: R$ 360,783.13 (three hundred sixty thousand, seven hundred eighty-three reais and thirteen cents), derived from the provision of dental services, including clinical care, dental procedures, and various related services performed in the course of professional activities, with income duly declared and taxed in accordance with current legislation.**

- **In 2023: R$ 295,396.17 (two hundred ninety-five thousand, three hundred ninety-six reais and seventeen cents), derived from the provision of dental services, including clinical care, various dental procedures, and related services performed in the course of professional activities, with income duly declared and taxed in accordance with current legislation.**

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- **In 2024: R$ 306,500.00 (three hundred six thousand five hundred reais), derived from dental services, including clinical care, various dental procedures, and related services performed in the course of professional activities, with income duly declared and taxed in accordance with current legislation.**

Below is the breakdown of the income earned by Mr. **RENATO LOPES APOLINARIO JUNIOR through the company CASAL ODONTOLIFE LTDA over the last 5 (five) years**. It should be noted that the company has demonstrated robust growth, evidenced by the continuous increase in its annual revenue, which over the last three years amounted to: **2022: R$ 360,783.13; 2023: R$ 295,396.17; and 2024: R$ 306,500.00**, and holds a relevant position in the market, operating in a high-demand field, especially in the **DENTISTRY** sector.

We remain at your disposal for any additional clarification, if necessary.

Sincerely,

TANIA CRISTINA DIAS
1SP170698/0-O

Tania Cristina Dias
CRC: 1SP 170698/0-0

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I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 29, 2026

INFORMAN
ASSESSORIA CONTÁBIL

DECLARAÇÃO CONTÁBIL

TANIA CRISTINA DIAS
Contador – Titular **da INFORMAN ASSESSORIA CONTABIL**
CNPJ nº **12.109.212/0001-90**
CRC nº **1SP170698/0-0**
Endereço: **RUA MARILIA, Nº 114 – BOQUEIRÃO – PRAIA GRANDE – SP – CEP: 11701-150.**

A quem possa interessar,

Eu, **TANIA CRISTINA DIAS**, contador, titular da **INFORMAN ASSESSORIA CONTABIL**, inscrito no Cadastro Nacional da Pessoa Jurídica (CNPJ) sob o nº **12.109.212/0001-90**, declaro, para os devidos fins, que o Sr. **RENATO LOPES APOLINARIO JUNIOR**, brasileiro, casado, portador do CPF nº 333.120.858-29, exerce atividades profissionais em tempo integral como **Proprietário e Gestor** da empresa **CASAL ODONTOLIFE LTDA**, inscrita no Cadastro Nacional da Pessoa Jurídica (CNPJ) sob o nº **39.650.983/0001-47**, sendo nosso cliente desde **03 de Novembro de 2020.**

Diante do exposto, certifico a expertise do Sr. **RENATO LOPES APOLINARIO JUNIOR** como **Proprietário e Gestor** da **CASAL ODONTOLIFE LTDA**, a qual é uma empresa sólida, com atuação no mercado de Odontologia, com um quadro de 04 (quatro) colaboradores diretos e indiretos. A empresa tem demonstrado um crescimento substancial ao longo dos últimos anos, com ênfase na inovação e na expansão internacional.

A empresa **CASAL ODONTOLIFE LTDA, foi fundada em 03/11/2020, especializando-se inicialmente na prestação de serviços odontológicos com foco em implante. Ao longo dos anos, expandiu suas operações para área estética, atendimento corporativo e planos odontológicos, consolidando-se como uma referência em saúde bucal na região de Santos/SP. Seu crescimento foi impulsionado por investimento em tecnologia de ponta, qualificação da equipe e parcerias estratégicas, resultando em ampliação da clínica matriz e aumento do quadro de clientes.**

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INFORMAN
ASSESSORIA CONTÁBIL

A seguir, apresento a discriminação do faturamento pessoal obtido pelo Sr. **RENATO LOPES APOLINARIO JUNIOR** nos últimos 5 (cinco) anos, detalhando as fontes de renda advindas de **prestação de serviços**, conforme os registros financeiros da empresa e declarações de renda:

- **Em 2020: R$ 65.000,00 (sessenta e cinco mil reais), provenientes de prestação de serviços de serviços odontológico, abrangendo atendimento atendimentos clínicos, procedimentos odontológicos diversos e serviços correlatos, realizados no exercício da atividade profissional, com rendimentos devidamente declarados e tributados conforme legislação vigente.**
- **Em 2021: R$ 334.953,34 (trezentos e trinta e quadro mil, novecentos e cinquenta e três reais e trinta e quatro centavos), provenientes de prestação de serviços odontológico, abrangendo atendimento atendimentos clínicos, procedimentos odontológicos diversos e serviços correlatos, realizados no exercício da atividade profissional, com rendimentos devidamente declarados e tributados conforme legislação vigente.**
- **Em 2022: R$ 360.783,13 (trezentos e sessenta mil, setecentos e oitenta e três reais e treze centavos), provenientes de prestação de serviços odontológico, abrangendo atendimento atendimentos clínicos, procedimentos odontológicos diversos e serviços correlatos, realizados no exercício da atividade profissional, com rendimentos devidamente declarados e tributados conforme legislação vigente.**
- **Em 2023: R$ 295.396,17 (duzentos e noventa e cinco mil, trezentos e noventa e seis reais e dezessete centavos), provenientes de prestação de serviços odontológico, abrangendo atendimento atendimentos clínicos, procedimentos odontológicos diversos e serviços correlatos, realizados no exercício da atividade profissional, com rendimentos devidamente declarados e tributados conforme legislação vigente.**

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- **Em 2024: R$ 306.500,00 (trezentos e seis mil e quinhentos reais), provenientes de serviços odontológico, abrangendo atendimento atendimentos clínicos, procedimentos odontológicos diversos e serviços correlatos, realizados no exercício da atividade profissional, com rendimentos devidamente declarados e tributados conforme legislação vigente.**

A seguir, apresento a discriminação obtida pelo Sr. **RENATO LOPES APOLINARIO JUNIOR, pela empresa: CASAL ODONTOLIFE LTDA, nos últimos 5 (cinco) anos**. Ressalto que a empresa tem apresentado um crescimento robusto, evidenciado pelo aumento contínuo de sua receita anual, que nos últimos três anos foi de: **2022: R$ 360.783,13, 2023: R$ 295.396,17 e 2024: R$ 306.500,00**, e possui uma posição relevante no mercado, atuando em uma área de alta demanda, especialmente no setor de **ODONTOLOGIA.**

Permanecemos à disposição para quaisquer esclarecimentos adicionais, caso necessário.

Atenciosamente,

TANIA CRISTINA DIAS
1SP170698/0-O

Tania Cristina Dias
CRC: 1SP 170698/0-O

GOVERNMENT OF THE STATE OF SÃO PAULO
SECRETARIAT OF ECONOMIC DEVELOPMENT
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

FULL CERTIFICATE OF INCORPORATION

DOCUMENT ISSUED VIA THE INTERNET

COMPANY INFORMATION			
CORPORATE NAME KRCODONTOLOGIA LTDA		LEGAL FORM LIMITED LIABILITY COMPANY (MICROENTERPRISE)	
NIRE 35267737440	CNPJ 62.324.866/0001-05	FILING NUMBER 35267737440	FILING DATE 08/20/2025

CERTIFICATE INFORMATION		
ISSUE DATE 08/26/2025	TIME OF ISSUE 8:58:50 AM	CONTROL CODE 274918543
THE AUTHENTICITY OF THIS DOCUMENT, AS WELL AS ITS ELECTRONIC VERSION, CAN BE VERIFIED AT WWW.JUCESPONLINE.SP.GOV.BR		

THIS COPY WAS DIGITALLY AUTHENTICATED AND SIGNED ON 08/26/2025 BY THE JUCESP SECRETARY GENERAL – MARINA CENTURION DARDANI, UNDER ARTICLE 1 OF PROVISIONAL MEASURE NO. 2.200-2 OF 08/24/2001, WHICH ESTABLISHED THE BRAZILIAN PUBLIC KEY INFRASTRUCTURE – ICP-BRASIL, IN FORCE PURSUANT TO CONSTITUTIONAL AMENDMENT NO. 32 OF 09/11/2001 – ARTICLE 2.

ARTICLE 1. THE BRAZILIAN PUBLIC KEY INFRASTRUCTURE – ICP-BRASIL IS HEREBY ESTABLISHED TO ENSURE THE AUTHENTICITY, INTEGRITY, AND LEGAL VALIDITY OF ELECTRONIC DOCUMENTS, SUPPORTING APPLICATIONS, AND ENABLED APPLICATIONS THAT USE DIGITAL CERTIFICATES, AS WELL AS THE PERFORMANCE OF SECURE ELECTRONIC TRANSACTIONS.

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

JUCESP

SÃO PAULO
State Government

Application Cover

DOC. SEQ.
01
01

Redesim Protocol

SPP2531053070

REGISTRATION DATA

ACT(S)

Standard Incorporation; Classification as a Microenterprise (ME)

CORPORATE NAME		SIZE
KRC ODONTOLOGIA LTDA		**ME**
STREET		NUMBER
AVENIDA DO TRABALHADOR		**1434**
COMPLEMENT	NEIGHBORHOOD | DISTRICT	ZIP CODE
STORE 02	**VILA SONIA**	**11723000**
CITY		STATE
PRAIA GRANDE		**SP**
E-MAIL		PHONE
CTO@GMAIL.COM		
REQUIREMENT NUMBER(S)	CNPJ - REGISTERED OFFICE	NIRE - REGISTERED OFFICE
NO PRIOR REQUIREMENTS		

SIGNATORY IDENTIFICATION / APPLICATION COVER SIGNER

NAME: **THIAGO FERNANDO PEREIRA NEGRAO - Responsible Party**

DATE OF SIGNATURE: SIMPLE ELECTRONIC SIGNATURE 08/20/2025

SIGNATURE: THIAGO FERNANDO PEREIRA NEGRAO
Name: THIAGO FERNANDO PEREIRA NEGRA
Document: 27.***.***/****-07

AMOUNTS PAID

DARE **R$ 211.01**

DARF **Exempt**

I DECLARE, UNDER PENALTY OF LAW, THAT THE INFORMATION CONTAINED IN THIS APPLICATION/PROCESS IS TRUE AND ACCURATE.

FOR EXCLUSIVE USE BY THE COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO (INCLUDING BACK PAGE)

PROTOCOL STAMP	NOTES:

DOCUMENTS NOT PICKED UP WITHIN 90 DAYS OF AVAILABILITY WILL BE DISCARDED – ART. 57, §5, DECREE 1.800/96

Document ID: 62dbd9c6-1675-4a3d-8d37-3de8d9eaf9bb

JUCESP
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

Signature Manifest (Evidence Report)

Document Title:
IW91khmStQRKTSCwrFZ5NQ_568b6389c2fb42729fbbd2f2b1631fb1_Documento_-_Capa_de_Constituicao_2

This manifest is the result of a complete signature process using Bry Tecnologia products. It is a format intended for the verification of evidence and should therefore be used for reference purposes only. The legal validity of an electronically signed document can only be properly verified through digital files.
To validate, compare, or download other versions of this document, access the following address: https://app.insigner.com.br/validate/62dbd9c6-1675-4a3d-8d37-3de8d9eaf9bb enter the access password provided below.

Verification Code:
62dbd9c6-1675-4a3d-8d37-3de8d9eaf9bb

Access Password:
5VMM1Q3W

List of Signatories and Events

The signature process followed the sequence below and generated the evidence described herein:

Creation of the Signature Process: 08/20/2025 10:56:23 AM (BRT)
Name: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

THIAGO FERNANDO PEREIRA NEGRAO
Signatory
Signature Type: Simple Electronic
Email: contato@gtfcontabilidade.com.br
Signed on: 08/20/2025 10:56:51 AM (BRT)
IP Address: 177.185.42.148
Geolocation: -24.1280365,-46.6896303
Authentication Method: Email and Password

SIMPLE ELECTRONIC SIGNATURE
08/20/2025
THIAGO FERNANDO PEREIRA NEGRAO
Name: THIAGO FERNANDO PEREIRA NEGRA
Document: 27.***.***/****-07

Completion of the Signature Process: 08/20/2025 10:56:50 AM (BRT)

Bry Tecnologia certifies that, as of the issuance date of this protocol, the copy of the document maintained in its database contains the signatures and evidence described above.
Report Issuance Date: 08/20/2025, at 10:56:57 AM (BRT)

https://app.insigner.com.br

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

ARTICLES OF INCORPORATION
OF A LIMITED LIABILITY COMPANY

KRC ODONTOLOGIA LTDA

RENATO LOPES APOLINARIO JUNIOR, Brazilian, of legal age, married under the partial community property regime, born in Santos, State of São Paulo, on June 18, 1986, Dentist, duly licensed, registered with CFRO/SP (Federal and Regional Council of Dentistry of the State of São Paulo) under No. SP-CD-93232, holder of Identity Card ID No. 44.104.031-7/SSP/SP, issued on 05/18/2000, and CIC (Taxpayer Identification Registry). No. 333.120.858-29, residing and domiciled at Rua Oswaldo Cochrane No. 298/A, Embaré, Santos, State of São Paulo, ZIP Code 11040-110.

KLAUS FERNANDO CARNIO, Brazilian, single, merchant, born in São Paulo, State of São Paulo, on September 19, 1970, holder of Identity Card ID No. 18.274.314/SSP/SP, issued on 12/10/2009, and CIC No. 114.604.308-24, residing and domiciled at Rua Palmares No. 84, Vila Tupi, Praia Grande, State of São Paulo, ZIP Code 11703-000, hereby form a limited liability company under the following clauses:

CLAUSE ONE – The Company shall operate under the corporate name **KRC ODONTOLOGIA LTDA** and shall have its registered office and legal address at AVENIDA TRABALHADOR No. 1434, STORE 02, VILA SONIA, PRAIA GRANDE, STATE OF SÃO PAULO, ZIP CODE 11723-000.

CLAUSE TWO – The Share Capital shall be R$ 80,000.00 (eighty thousand reais), divided into 100 (one hundred) quotas with a nominal value of R$ 800.00 (eight hundred reais) each, fully paid in on this date inthe lawful currency of Brazil by the partners, as follows:

NOME	QUOTAS	%	AMOUNT
RENATO L. A. JUNIOR	400	50	R$ 40,000.00
KLAUS FERNANDO CARNIO	400	50	R$ 40,000.00
TOTAL	**800**	**100**	**R$ 80,000.00**

Document ID: 46d3c431-8361-4010-98f0-e8a96f26b493

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

CLAUSE THREE – The Company's corporate purpose is the provision of dental services: **GENERAL DENTAL CLINIC.**

CLAUSE FOUR – The Company shall commence its activities on February 18, 2025, and its term shall be indefinite.

CLAUSE FIVE – Technical responsibility for the services provided by the Company shall be assigned to **RENATO LOPES APOLINARIO JUNIOR, DENTIST**, duly licensed, registered with CFRO/SP (Federal and Regional Council of Dentistry of the State of São Paulo) under No. SP-CD-93232, holder of Identity Card ID No. 44.104.031-7/SSP/SP, issued on 05/18/2000, and CIC No. 333.120.858-29.

CLAUSE SIX – The quotas are indivisible and may not be assigned or transferred to third parties without the consent of the other partner, who shall be assured a right of first refusal, under equal conditions and price, should they be offered for sale, any transfer shall be formalized through the corresponding amendment to these Articles.

CLAUSE SEVEN – The liability of each partner is limited to the value of their quotas; however, all partners shall be jointly liable for the full payment of the share capital.

CLAUSE EIGHT – The management of the Company shall be exercised by both partners, who shall be responsible for all operations and shall represent the Company actively and passively, judicially and extrajudicially, jointly or individually.

CLAUSE NINE – At the end of each fiscal year, on December 31, the managers shall render accounts of their management and prepare the inventory, balance sheet, and statement of income, with profits or losses allocated to the partners in proportion to their quotas.

CLAUSE TEN – Within four months following the end of the fiscal year, the partners shall review the financial statements and appoint managers, where applicable.

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

CLAUSE ELEVEN – The Company may, at any time, open or close branches or other establishments through an amendment to these Articles signed by all partners.

CLAUSE TWELVE – By mutual agreement, the partners may establish a monthly withdrawal as management compensation, subject to the applicable regulatory provisions.

CLAUSE THIRTEEN – In the event of the death or legal incapacity of any partner, the Company shall continue its activities with the heirs, successors, and the incapacitated partner. If continuation is not possible or if there is no interest on the part of such persons or the remaining partners, the value of the partner's interest shall be determined and settled based on the Company's financial position as of the date of dissolution, as verified by a specially prepared balance sheet.

SOLE PARAGRAPH: The same procedure shall apply in other cases in which the Company is dissolved with respect to a partner.

CLAUSE FOURTEEN – The managers hereby declare, under penalty of law, that they are not prohibited from exercising the management of the Company by virtue of any special law, nor by reason of any criminal conviction, nor are they subject to any penalty that, even temporarily, bars access to public office; nor have they been convicted of bankruptcy-related crimes, malfeasance, bribery, extortion, embezzlement, crimes against the popular economy, the national financial system, competition laws, consumer protection laws, public trust, or property rights.

CLAUSE FIFTEEN – The courts of the Judicial District of Praia Grande, State of São Paulo, are hereby elected as the exclusive venue for the exercise and enforcement of any rights and obligations arising from this Agreement.

And being thus agreed and contracted, execute this Amendment in one counterpart of equal form and content, the original of which shall be filed and recorded with the Commercial Registry of the State of São Paulo, so that it may produce its full legal force and effect.

Document ID: 46d3c431-8361-4010-98f0-e8a96f26b493

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

Praia Grande, August 13, 2025.

SIMPLE ELECTRONIC SIGNATURE
08/14/2025
KLAUS FERNANDO CARNIO
Name: KLAUS FERNANDO CARNIO
Document:

KLAUS FERNANDO CARNIO
ID No.18.274.314/SSP/SP

SIMPLE ELECTRONIC SIGNATURE
08/19/2025
RENATO LOPES APOLINARIO JUNIOR
Name: RENATO LOPES APOLINARIO JUNIOR
Document:

RENATO LOPES APOLINARIO JUNIOR
ID No. 44.104.031-7/SSP/SP

Av. Monteiro Lobato, No. 9960 – Agenor de Campos - Mongaguá - SP – ZIP Code: 11.7300-000
Phone/Fax. (013) 3303-0540 – e@mail: contato@gtfcontabilidade.com.br

Document ID: 46d3c431-8361-4010-98f0-e8a96f26b493

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

Signature Manifest (Evidence Report)

Document Title: INCORPORATION OF KRC ODONTOLOGIA VL SONIA LTDA

This manifest is the result of a complete signature process using Bry Tecnologia products. It is a format intended for the verification of evidence and should therefore be used for reference purposes only. The legal validity of an electronically signed document can only be properly verified through digital files.
To validate, compare, or download other versions of this document, access the following address: https://app.insigner.com.br/validate/46d3c431-8361-4010-98f0-e8a96f26b493 enter the access password provided below.

Verification Code:
46d3c431-8361-4010-98f0-e8a96f26b493

Access Password:
A06RY4ZQ

List of Signatories and Events

The signature process followed the sequence below and generated the evidence described herein:

Creation of the Signature Process:
Name: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

08/13/2025 6:18:16 PM (BRT)

KLAUS FERNANDO CARNIO
Signatory
Signature Type: Simple Electronic
Email: carnioklaus@gmail.com
Signed on: 08/14/2025 3:45:55 PM (BRT)
IP Address: 177.118.158.116

SIMPLE ELECTRONIC SIGNATURE
08/14/2025
KLAUS FERNANDO CARNIO
Name: KLAUS FERNANDO CARNIO
Document:

RENATO LOPES APOLINARIO JUNIOR
Signatory
Signature Type: Simple Electronic
Email: renato.apolinario@gmail.com
Signed on: 08/19/2025 3:26:56 PM (BRT)
IP Address: 172.225.82.189

SIMPLE ELECTRONIC SIGNATURE
08/19/2025
RENATO LOPES APOLINARIO JUNIOR
Name: RENATO LOPES APOLINARIO JUNIOR
Document:

Completion of the Signature Process:

08/19/2025 3:26:56 PM (BRT)

Bry Tecnologia certifies that, as of the issuance date of this protocol, the copy of the document maintained in its database contains the signatures and evidence described above.
Report Issuance Date: 08/20/2025, at 10:54:52 AM (BRT)

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

JUCESP

SÃO PAULO
State Government

DECLARATION OF CLEARANCE

To the Commercial Registry of the State of São Paulo

NAME					
KLAUS FERNANDO CARNIO					
NATIONALITY **BRAZILIAN**			MARITAL STATUS **Single**		
CPF **11460430824**	RACE OR ETHNICITY **Not Declared**	ID **18274314**	ISSUE DATE **03/28/2022**	ISSUING AGENCY **SSP**	STATE **SP**
RESIDENCE **PAUMARIS**				NUMBER **84**	
NEIGHBORHOOD / DISTRICT **TUPI**				ZIP CODE **11703000**	
COMPLEMENT					
CITY **Praia Grande**				STATE **SP**	

Declares, under penalty of law, that he is not prohibited by any special law, from exercising the management of the company, nor convicted or under the effects of a conviction, to a penalty that prohibits, even temporarily, access to public office, or for bankruptcy crime, prevarication, bribery or corruption, extortion, embezzlement; or against the popular economy, against the National Financial System, against the rules of competition defense, against consumer relations, public faith or property.

NAME AND SIGNATURE OF THE BUSINESS OWNER / PARTNER / DIRECTORS / MANAGERS OR LEGAL REPRESENTATIVE

PLACE	**Praia Grande**	DATE	**08/13/2025**
NAME	**KLAUS FERNANDO CARNIO**	**SIGNATURE**	

SIMPLE ELECTRONIC SIGNATURE
08/18/2025
KLAUS FERNANDO CARNIO
Name: KLAUS FERNANDO CARNIO
Document:

Document ID: c6a6aabd-3b95-4857-bb9e-93f8b9b802e7

JUCESP
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

Signature Manifest (Evidence Report)

Document Title: Document: Declaration of Clearance

This manifest is the result of a complete signature process using Bry Tecnologia products. It is a format intended for the verification of evidence and should therefore be used for reference purposes only. The legal validity of an electronically signed document can only be properly verified through digital files.
To validate, compare, or download other versions of this document, access the following address: https://app.insigner.com.br/validate/c6a6aabd-3b95-4857-bb9e-93f8b9b802e7 enter the access password provided below.

Verification Code:
c6a6aabd-3b95-4857-bb9e-93f8b9b802e7

Access Password:
BAWRP06X

List of Signatories and Events

The signature process followed the sequence below and generated the evidence described herein:

01

Creation of the Signature Process:
Name: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

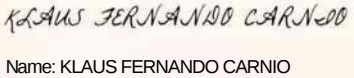
08/13/2025 6:17:01 PM (BRT)

02

KLAUS FERNANDO CARNIO

Signatory
Signature Type: Simple Electronic
Email: carnioklaus@gmail.com
Signed on: 08/18/2025 12:09:58 PM (BRT)
IP Address: 177.118.158.116

SIMPLE ELECTRONIC SIGNATURE
08/18/2025



Name: KLAUS FERNANDO CARNIO
Document:

03

Completion of the Signature Process:

08/18/2025 12:09:57 PM (BRT)

Bry Tecnologia certifies that, as of the issuance date of this protocol, the copy of the document maintained in its database contains the signatures and evidence described above.
Report Issuance Date: 08/20/2025, at 10:55:26 AM (BRT)

https://app.insigner.com.br

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

JUCESP

SÃO PAULO
GOVERNO DO ESTADO

CLASSIFICATION DECLARATION - MICROENTERPRISE (ME)

CORPORATE NAME	NIRE
KRC ODONTOLOGIA LTDA	

DECLARATION

To the Honorable President of the Commercial Registry of the State of São Paulo,

The Company KRC ODONTOLOGIA LTDA, established at Avenida do Trabalhador, 1434, Store 02, Neighborhood: Vila Sonia, Praia Grande, State of São Paulo, ZIP Code 11723-000, hereby requests that this instrument be filed and recorded and declares, under penalty of law, that it qualifies as a Microenterprise, pursuant to Complementary Law No. 123, dated 12/14/2006.

LOCATION	DATE
Praia Grande - SP	**08/13/2025**

NAME AND SIGNATURE OF THE BUSINESS OWNER / PARTNER / DIRECTORS / MANAGERS OR LEGAL REPRESENTATIVE

NAME	SIGNATURE
KLAUS FERNANDO CARNIO (Managing Partner)	SIMPLE ELECTRONIC SIGNATURE 08/18/2025 KLAUS FERNANDO CARNIO Name: KLAUS FERNANDO CARNIO Document:
NAME	SIGNATURE
RENATO LOPES APOLINARIO JUNIOR (Managing Partner)	SIMPLE ELECTRONIC SIGNATURE 08/19/2025 RENATO LOPES APOLINARIO JUNIOR Name: RENATO LOPES APOLINARIO JUNIOR Document:

I DECLARE, UNDER PENALTY OF LAW, THAT THE INFORMATION CONTAINED IN THIS APPLICATION/PROCEEDING IS TRUE AND CORRECT.

Document ID: c6028630-f886-4224-892c-fcd13b100ccf

JUCESP
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

Signature Manifest (Evidence Report)

Document Title: Document - Declaration Classification (2)

This manifest is the result of a complete signature process using Bry Tecnologia products. It is a format intended for the verification of evidence and should therefore be used for reference purposes only. The legal validity of an electronically signed document can only be properly verified through digital files.
To validate, compare, or download other versions of this document, access the following address: https://app.insigner.com.br/validate/c6028630-f886-4224-892c-fcd13b100ccf enter the access password provided below.

Verification Code:
c6028630-f886-4224-892c-fcd13b100ccf
Access Password:
4JGTYL5C

List of Signatories and Events

The signature process followed the sequence below and generated the evidence described herein:

Creation of the Signature Process:
Name: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

08/13/2025 6:11:32 PM (BRT)

KLAUS FERNANDO CARNIO
Signatory
Signature Type: Simple Electronic
Email: carnioklaus@gmail.com
Signed on: 08/18/2025 12:09:17 PM (BRT)
IP Address: 177.118.158.116

SIMPLE ELECTRONIC SIGNATURE
08/18/2025
KLAUS FERNANDO CARNIO
Name: KLAUS FERNANDO CARNIO
Document:

RENATO LOPES APOLINARIO JUNIOR
Signatory
Signature Type: Simple Electronic
Email: renato.apolinario@gmail.com
Signed on: 08/19/2025 3:25:48 PM (BRT)
IP Address: 172.225.82.180

SIMPLE ELECTRONIC SIGNATURE
08/19/2025
RENATO LOPES APOLINARIO JUNIOR
Name: RENATO LOPES APOLINARIO JUNIOR
Document:

Completion of the Signature Process:

08/19/2025 3:25:48 PM (BRT)

Bry Tecnologia certifies that, as of the issuance date of this protocol, the copy of the document maintained in its database contains the signatures and evidence described above.
Report Issuance Date: 08/20/2025, at 10:55:04 AM (BRT)

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

JUCESP

SÃO PAULO
State Government

DECLARATION OF CLEARANCE

To the Commercial Registry of the State of São Paulo

NAME					
RENATO LOPES APOLINARIO JUNIOR					
NATIONALITY **BRAZILIAN**			MARITAL STATUS **Married**		
CPF **33312085829**	RACE OR ETHNICITY **Not Declared**	ID **441040317**	ISSUE DATE **09/16/2022**	ISSUING AGENCY **SSP**	STATE **SP**
RESIDENCE **OSWALDO COCHRANE**				NUMBER **298/A**	
NEIGHBORHOOD / DISTRICT **EMBARE**				ZIP CODE **11040110**	
COMPLEMENT					
CITY **Santos**				STATE **SP**	

Declares, under penalty of law, that he is not prohibited by any special law, from exercising the management of the company, nor convicted or under the effects of a conviction, to a penalty that prohibits, even temporarily, access to public office, or for bankruptcy crime, prevarication, bribery or corruption, extortion, embezzlement; or against the popular economy, against the National Financial System, against the rules of competition defense, against consumer relations, public faith or property.

NAME AND SIGNATURE OF THE BUSINESS OWNER / PARTNER / DIRECTORS / MANAGERS OR LEGAL REPRESENTATIVE

PLACE	**Santos**	DATE	**08/13/2025**
NAME	**RENATO LOPES APOLINARIO JUNIOR**	**SIGNATURE**	

SIMPLE ELECTRONIC SIGNATURE
08/19/2025

RENATO LOPES APOLINARIO JUNIOR

Name: RENATO LOPES APOLINARIO JUNIOR
Document:

Document ID: 7b5eb3a3-4e10-43b3-88de-fcd21104fc37

JUCESP
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

Signature Manifest (Evidence Report)

Document Title: Document: Declaration of Clearance (1)

This manifest is the result of a complete signature process using Bry Tecnologia products. It is a format intended for the verification of evidence and should therefore be used for reference purposes only. The legal validity of an electronically signed document can only be properly verified through digital files.
To validate, compare, or download other versions of this document, access the following address: https://app.insigner.com.br/validate/7b5eb3a3-4e10-43b3-88de-fcd21104fc37 enter the access password provided below.

Verification Code:
7b5eb3a3-4e10-43b3-88de-fcd21104fc37
Access Password:
ZEQ2IM7E

List of Signatories and Events

The signature process followed the sequence below and generated the evidence described herein:

Creation of the Signature Process: 08/13/2025 6:16:18 PM (BRT)
Name: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

RENATO LOPES APOLINARIO JUNIOR
Signatory
Signature Type: Simple Electronic
Email: renato.apolinario@gmail.com
Signed on: 08/19/2025 3:26:25 PM (BRT)
IP Address: 172.225.223.13

SIMPLE ELECTRONIC SIGNATURE
08/18/2025
RENATO LOPES APOLINARIO JUNIOR
Name: RENATO LOPES APOLINARIO JUNIOR
Document:

Completion of the Signature Process: 08/19/2025 3:26:24 PM (BRT)

Bry Tecnologia certifies that, as of the issuance date of this protocol, the copy of the document maintained in its database contains the signatures and evidence described above.
Report Issuance Date: 08/20/2025, at 10:55:01 AM (BRT)

https://app.insigner.com.br

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

DECLARATION

I, KLAUS FERNANDO CARNIO, bearer of Identification Document No. 18274314, and registered under the Individual Taxpayer Registry – CPF No. 11460430824, in my capacity as owner, partner, or legal representative of the company empresa KRC ODONTOLOGIA LTDA, hereby **DECLARE** that I am aware that the **ESTABLISHMENT** located at AVENIDA DO TRABALHADOR, 1434 STORE 02 - Neighborhood: VILA SONIA, Praia Grande - SP ZIP CODE 11723000, **MAY NOT OPERATE** without obtaining a municipal opinion on the feasibility of its installation and operation at the indicated location, following the guidelines established in the land use and zoning legislation, municipal regulations, and environmental protection area restrictions, under Article 24, §2 of State Decree No. 55.660/2010, and without a **VALID INTEGRATED LICENSING CERTIFICATE**, obtained through the Via Rápida Empresa system – State Licensing Module.

I also declare that I am aware that any change in the establishment's address, its activity or activity group, or any other conditions determining the issuance of the Integrated Licensing Certificate, results in the loss of its validity, and that from the moment of such change, I am responsible for renewing it.

Lastly, I declare that I am aware that the issuance of the Integrated Licensing Certificate may be requested by a duly authorized legal representative, in person at the time of collecting the business registration certificates at City Hall, or by the owner, partner, or accountant listed in the National Registry of Legal Entities (CNPJ) directly through the Jucesp website, via the licensing module, using the respective digital certificate.

SIMPLE ELECTRONIC SIGNATURE
08/18/2025

KLAUS FERNANDO CARNIO

Name: KLAUS FERNANDO CARNIO
Document:

KLAUS FERNANDO CARNIO (Partner-Manager)
18274314

Document ID: b6abeffa-e090-414e-8dd7-cf35764c9496

JUCESP
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

Signature Manifest (Evidence Report)

Document Title: Document – Licensing Declaration (3)

This manifest is the result of a complete signature process using Bry Tecnologia products. It is a format intended for the verification of evidence and should therefore be used for reference purposes only. The legal validity of an electronically signed document can only be properly verified through digital files.
To validate, compare, or download other versions of this document, access the following address: https://app.insigner.com.br/validate/b6abeffa-e090-414e-8dd7-cf35764c9496 enter the access password provided below.

Verification Code:
b6abeffa-e090-414e-8dd7-cf35764c9496
Access Password:
UL6DKSUC

List of Signatories and Events

The signature process followed the sequence below and generated the evidence described herein:

Creation of the Signature Process:
Name: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

08/13/2025 6:15:03 PM (BRT)

KLAUS FERNANDO CARNIO
Signatory
Signature Type: Simple Electronic
Email: carnioklaus@gmail.com
Signed on: 08/18/2025 12:09:37 PM (BRT)
IP Address: 177.118.158.116

SIMPLE ELECTRONIC SIGNATURE
08/18/2025
KLAUS FERNANDO CARNIO
Name: KLAUS FERNANDO CARNIO
Document:

Completion of the Signature Process:

08/18/2025 12:09:37 PM (BRT)

Bry Tecnologia certifies that, as of the issuance date of this protocol, the copy of the document maintained in its database contains the signatures and evidence described above.
Report Issuance Date: 08/20/2025, at 10:55:39 AM (BRT)

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

DECLARATION OF AUTHENTICITY

I, **THIAGO FERNANDO PEREIRA NEGRAO**, holding an active registration with the Regional Accounting Council of the State of São Paulo under No. **1SP309898**, issued on **07/29/2015**, and enrolled under CPF No. 29174337874, HEREBY DECLARE, under penalty of criminal law and without prejudice to any applicable administrative and civil sanctions, that this document is authentic and conforms to the original. Documents submitted:

Standard Incorporation File

Other Documents File (Private Documents)

São Paulo, 08/20/2025.

_____

THIAGO FERNANDO PEREIRA NEGRAO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

REVIEW AND DECISION ORDER

I hereby approve the request(s) filed under Protocol No. **SPP2531053070** for the Standard Incorporation of **KRC ODONTOLOGIA LTDA.**

This Decision Order is electronically signed, by means of a digital certificate, by the Examiner, **Aline Barbosa de Lima.**

Commercial Registry of the State of São Paulo, 08/20/2025.

Aline Barbosa de Lima, CPF: 32106751800

This document was digitally signed by Aline Barbosa de Lima and forms an integral part of Protocol No. SPP2531053070.

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

JUCESP

SÃO PAULO
State Government

AUTHENTICATION AND REGISTRATION CERTIFICATE

I hereby certify that the Articles of Incorporation and Microenterprise (ME) Classification of **KRC ODONTOLOGIA LTDA**, digitally signed and filed under Protocol No. **SPP2531053070** on **08/20/2025**, have been duly registered with the Commercial Registry of the State of São Paulo (JUCESP) under head the office NIRE No. **35267737440**.

This registration is signed, by means of a digital certificate, by the Secretary General, Marina Centurion Dardani.

The authenticity of this document, as well as the electronic file, may be verified on the website www.jucesp.sp.gov.br by entering the authenticity number available on the cover page of the Full Certificate of Incorporation.

Commercial Registry of the State of São Paulo, 08/20/2025.

Marina Centurion Dardani, CPF: 22059603854

This document was digitally signed by Marina Centurion Dardani and forms an integral part of Protocol No. SPP2531053070.

JUCESP
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

SIGNATURE PROTOCOL

The above document was submitted for digital signature through the VRE Digital platform.

The individuals designated as signatories, together with their signature status as of 08/12/2025, are as follows:

Full Name	CPF	Date and Time	Certificate
ilovepdf_merged (23) (1).pdf			
THIAGO FERNANDO PEREIRA NEGRAO	29174337874	08/20/25 11:35 AM	AC SOLUTI Multipla v5 / PDF-1.7
ilovepdf_merged (24) (1).pdf			
THIAGO FERNANDO PEREIRA NEGRAO	29174337874	08/20/25 11:35 AM	AC SOLUTI Multipla v5 / PDF-1.7
Arquivo de Declaração de Autenticidade.pdf			
THIAGO FERNANDO PEREIRA NEGRAO	29174337874	08/20/25 11:35 AM	AC SOLUTI Multipla v5 / PDF-1.4

This document serves as a record of the electronic signatures affixed to the documents filed under Protocol No. SPP2531053070.

JUCESP COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO

I certify the registration of incorporation under NIRE No.no 35267737440 on 08/20/2025 of the company KRC ODONTOLOGIA LTDA, filed under No. SPP2531053070. Authentication: validate the registration's authenticity at http://www.jucesp.sp.gov.br/ using the registration number. MARINA CENTURION DARDANI – General Secretary. This copy was authenticated and digitally signed on 08/26/2025 by MARINA CENTURION DARDANI – General Secretary. Authentication: 274918543. JUCESP guarantees the authenticity of the registration and the Full Certificate of Incorporation when viewed directly on the portal www.jucesponline.sp.gov.br.

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana _____ **Date: June 3, 2026**

GOVERNO DO ESTADO DE SÃO PAULO
SECRETARIA DE DESENVOLVIMENTO ECONÔMICO
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO

CERTIDÃO DE INTEIRO TEOR

DOCUMENTO EMITIDO PELA INTERNET

DADOS DA EMPRESA			
NOME EMPRESARIAL KRC ODONTOLOGIA LTDA		TIPO JURÍDICO SOCIEDADE LIMITADA (M.E.)	
NIRE 35267737440	CNPJ 62.324.866/0001-05	NÚMERO DO ARQUIVAMENTO 35267737440	DATA DO ARQUIVAMENTO 20/08/2025

DADOS DA CERTIDÃO		
DATA DE EXPEDIÇÃO 26/08/2025	HORA DE EXPEDIÇÃO 08:58:50	CÓDIGO DE CONTROLE 274918543
A AUTENTICIDADE DO PRESENTE DOCUMENTO, BEM COMO O ARQUIVO NA FORMA ELETRÔNICA PODEM SER VERIFICADOS NO ENDEREÇO WWW.JUCESPONLINE.SP.GOV.BR		

ESTA CÓPIA FOI AUTENTICADA DIGITALMENTE E ASSINADA EM 26/08/2025 PELA SECRETÁRIA GERAL DA JUCESP – MARINA CENTURION DARDANI, CONFORME ART. 1º DA MP2200-2 DE 24/08/2001, QUE INSTITUI A INFRAESTRUTURA DE CHAVES PÚBLICAS BRASILEIRAS – ICP BRASIL, EM VIGOR CONSOANTE E.C Nº32 DE 11/09/2001 M- ART.2º.

ART 1º. FICA INSTITUÍDA A INFRAESTRUTURA DE CHAVES PÚBLICAS BRASILEIRA – ICP BRASIL, PARA GARANTIR AUTENTICIDADE, INTEGRIDADE E VALIDADE JURÍDICA DE DOCUMENTOS EM FORMA ELETRÔNICA, DAS APLICAÇÕES DE SUPORTE E DAS APLICAÇÕES HABILITADAS QUE UTILIZEM CERTIFICADOS DIGITAIS, BEM COMO A REALIZAÇÃO DE TRANSAÇÕES ELETRÔNICAS SEGURAS.

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

JUCESP

SÃO PAULO
GOVERNO DO ESTADO

Requerimento Capa

SEQ. DOC
01
01

Protocolo Redesim

SPP2531053070

DADOS CADASTRAIS

ATO(S)

Constituição Normal; Enquadramento de Microempresa - ME

NOME EMPRESARIAL		PORTE
KRC ODONTOLOGIA LTDA		**ME**
LOGRADOURO		NÚMERO
AVENIDA DO TRABALHADOR		**1434**
COMPLEMENTO	BAIRRO/DISTRITO	CEP
LOJA 02	**VILA SONIA**	**11723000**
MUNICÍPIO		UF
PRAIA GRANDE		**SP**
E-MAIL		TELEFONE
CTO@GMAIL.COM		
NÚMERO EXIGÊNCIA (S)	CNPJ - SEDE	NIRE - SEDE
SEM EXIGÊNCIA ANTERIOR		

IDENTIFICAÇÃO DO SIGNATÁRIO/ASSINANTE DO REQUERIMENTO CAPA

NOME: **THIAGO FERNANDO PEREIRA NEGRAO - Responsável**

DATA ASSINATURA: Assinatura Eletrônica Simples
Data: 20/08/2025

ASSINATURA: THIAGO FERNANDO PEREIRA NEGRAO

Nome: THIAGO FERNANDO PEREIRA NEGRA
Documento: 27.***.***/****-07

VALORES RECOLHIDOS

DARE **R$ 211,01**

DARF **Isento**

DECLARO, SOB AS PENAS DA LEI, QUE AS INFORMAÇÕES CONSTANTES DO REQUERIMENTO/PROCESSO SÃO EXPRESSÃO DA VERDADE.

PARA USO EXCLUSIVO DA JUNTA COMERCIAL DO ESTADO DE SÃO PAULO (INCLUSIVE VERSO)

CARIMBO PROTOCOLO	OBSERVAÇÕES:

DOCUMENTOS NÃO RETIRADOS EM ATÉ 90 DIAS DA DISPONIBILIDADE SERÃO DESCARTADOS - ART. 57, §5º, DECRETO 1.800/96

Document ID: 62dbd9c6-1675-4a3d-8d37-3de8d9eaf9bb

JUCESP Junta Comercial do Estado de São Paulo

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Manifesto de Assinaturas (Relatório de Evidências)

Título do documento:
IW91khmStQRKTSCwrFZ5NQ_568b6389c2fb42729fbbd2f2b1631fb1_Documento_-_Capa_de_Constituicao_2

Este manifesto é resultado de um processo completo de assinatura utilizando produtos da Bry Tecnologia, sendo um formato destinado à verificação de evidências e portando deve ser usado apenas para conferência. A validade jurídica de uma assinatura feita eletrônicamente só pode ser devidamente verificada em arquivos digitais.
Para validar, comparar, ou baixar outras versões deste documento, vá até o endereço https://app.insigner.com.br/validate/62dbd9c6-1675-4a3d-8d37-3de8d9eaf9bb e informe a senha de acesso disponibilizada a seguir.

Código de verificação:
62dbd9c6-1675-4a3d-8d37-3de8d9eaf9bb

Senha de acesso:
5VMM1Q3W

Lista de assinantes e eventos

O processo de assinatura obedeceu a seguinte ordem e obteve as evidências descritas abaixo:

Criação do processo de assinatura: 20/08/2025 10:56:23 (BRT)
Nome: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

THIAGO FERNANDO PEREIRA NEGRAO
Assinante
Tipo de assinatura: Eletrônica Simples
Email: contato@gtfcontabilidade.com.br
Assinado em: 20/08/2025 10:56:51 (BRT)
IP: 177.185.42.148
Geolocalização: -24.1280365,-46.6896303
Método de autenticação: E-mail e senha

Assinatura Eletrônica Simples
Data: 20/08/2025

THIAGO FERNANDO PEREIRA NEGRAO

Nome: THIAGO FERNANDO PEREIRA NEGRA
Documento: 27.***.***/****-07

Finalização do processo de assinatura: 20/08/2025 10:56:50 (BRT)

A Bry Tecnologia atesta que na data de emissão deste protocolo a cópia do documento que se mantém em nosso banco de dados possui as assinaturas e evidências citadas.
Data de emissão do relatório: 20/08/2025 10:56:57 (BRT)

https://app.insigner.com.br

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

CONTRATO DE CONSTITUIÇÃO
DE SOCIEDADE EMPRESARIA LIMITADA

KRC ODONTOLOGIA LTDA

RENATO LOPES APOLINARIO JUNIOR, brasileiro, maior, casado pelo regime de comunhão parcial de bens, natural de Santos, Estado de São Paulo, nascido em 18 de Junho de 1986, Cirurgião Dentista, devidamente habilitado, inscrito no CFRO/SP (Conselho Federal e Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93232, portador da cédula de identidade RG nº 44.104.031-7/SSP/SP, emitida em 18/05/2000 e do CIC nº 333.120.858-29, residente e domiciliado á Rua Oswaldo Cochrane, nº 298/A, Embare - Santos, Estado de São Paulo, CEP: 11040-110.

KLAUS FERNANDO CARNIO, brasileiro, solteiro, comerciante, natural de São Paulo, Estado de São Paulo, nascida em 19 de Setembro de 1970, portador da cédula de identidade RG nº 18.274.314/SSP/SP, emitida em 10/12/2009 e do CIC nº 114.604.308-24, residente e domiciliado á Rua Palmares, nº 84 - Vila Tupi - Praia Grande, Estado de São Paulo, CEP: 11703-000, constituem uma sociedade limitada, mediante as seguintes clausulas:

CLAUSULA 1º - A Sociedade girará sob o nome empresarial de: **KRC ODONTOLOGIA LTDA**, tem sua sede e domicilio á AVENIDA TRABALHADOR, DO N° 1.434 - LOJA 02- VILA SONIA - PRAIA GRANDE, ESTADO DE SÃO PAULO - CEP: 11723-000.

CLAUSULA 2º - O Capital Social será de R$ 80.000,00 (Oitenta mil reais), divididos em 100 (cem) quotas no valor nominal de R$ 800,00 (oitocentos reais), integralizadas, neste ato em moeda corrente do País, pelos sócios:

NOME	QUOTAS	%	VALOR
RENATO L. A. JUNIOR	400	50	R$40.000,00
KLAUS FERNANDO CARNIO	400	50	R$40.000,00
TOTAL	**800**	**100**	**R$80.000,00**

Document ID: 46d3c431-8361-4010-98f0-e8a96f26b493

JUCESP Junta Comercial do Estado de São Paulo

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

CLAUSULA 3º - A Sociedade tem por objetivo social a prestação de serviços odontológicos: **CLINICA DENTÁRIA EM GERAL**.

CLAUSULA 4º - A Sociedade iniciará suas atividades em 18 de fevereiro de 2025 e seu prazo de duração é indeterminado.

CLAUSULA 5º - A Responsabilidade Técnica, pelos serviços prestados na sociedade, ficará a cargo de **RENATO LOPES APOLINARIO JUNIOR**, **CIRURGIÃO DENTISTA**, devidamente habilitado, inscrito no CFRO/SP (Conselho Federal e Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93232, portador da cédula de identidade RG nº 44.104.031-7/SSP/SP, emitida em 18/05/2000 e do CIC n° 333.120.858-29.

CLAUSULA 6º - As quotas são indivisíveis e não poderão ser cedidas ou transferidas a terceiro sem o consentimento do outro sócio, a quem fica assegurado, em igualdade de condições e preço direito de preferência para a sua aquisição se postas á venda, formalizando, se realizará a cessão delas, a alteração contratual pertinente.

CLAUSULA 7º - A responsabilidade de cada sócio é restrita ao valor de suas quotas, mas todos respondem solidariamente pela integralização do capital social.

CLAUSULA 8º - A Administração da sociedade será exercida por ambos os sócios, que incubiram de todas as operações e representará a sociedade ativa e passiva, judicial e extrajudicial, em conjunto ou separadamente.

CLAUSULA 9º - Ao termino de cada exercício social, em 31 de Dezembro, os administradores prestarão contas justificadas de sua administração, procedendo á elaboração do inventário, do balanço patrimonial e do balanço de resultado econômico, cabendo aos sócios, na proporção de suas quotas, os lucros ou perdas apurados.

CLAUSULA 10º - Nos quatro meses seguintes ao termino do exercício social, os sócios deliberarão sobre as contas e designarão administradores quando for o caso.

Document ID: 46d3c431-8361-4010-98f0-e8a96f26b493

JUCESP Junta Comercial do Estado de São Paulo

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

CLAUSULA 11º - A sociedade poderá a qualquer tempo, abrir ou fechar filial ou outra dependência, mediante alteração contratual assinada por todos os sócios.

CLAUSULA 12º - Os Sócios poderão de comum acordo, fixar uma retirada mensal, a titulo de " pro labore", observadas as disposições regulamentares pertinentes

CLAUSULA 13º - - Falecendo ou interditado qualquer sócio, a sociedade continuará suas atividades com herdeiros, sucessores e o incapaz. Não sendo impossível oűtinexistindo interesse destes ou dos sócios remanescentes, o valor de seus haveres será apurado e liquidado com base na situação patrimonial Ida sociedade, á data da resolução, verificada em balanço especialmente levantado.

PARAGRAFO UNICO - O mesmo procedimento será adotado em outros casos em que a sociedade se resolva em relação a seu sócio.

CLAUSULA 14º - Os administradores declaram, sob as penas da lei, de que não estão impedidos de exercer a administração da sociedade, por lei especial, ou em virtude de condenação criminal, ou por se encontrarem sob os efeitos dela, a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato, ou contra a economia popular, contra o sistema financeiro nacional, contra normas de defesa da concorrência, contra as relações de consumo, fé pública, ou a propriedade.

CLAUSULA 15º - Fica eleito o foro da comarca de Praia Grande/SP para o exercício e cumprimento dos direitos e obrigações resultantes deste contrato.

E por estarem assim justos e contratados assinam a presente alteração em 01 via de igual forma e teor, com a primeira via desta destinada ao registro e arquivo na Junta Comercial do Estado de São Paulo, para que se produza o efeito legal e de direito.

Document ID: 46d3c431-8361-4010-98f0-e8a96f26b493

JUCESP Junta Comercial do Estado de São Paulo

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Praia Grande, 13 de agosto de 2025.

Assinatura Eletrônica Simples
Data: 14/08/2025

KLAUS FERNANDO CARNIO

Nome: KLAUS FERNANDO CARNIO
Documento:

_____

KLAUS FERNANDO CARNIO
RG nº 18.274.314/SSP/SP

Assinatura Eletrônica Simples
Data: 19/08/2025

RENATO LOPES APOLINARIO JUNIOR

Nome: RENATO LOPES APOLINARIO JUNIOR
Documento:

_____

RENATO LOPES APOLINARIO JUNIOR
RG nº 44.104.031-7/SSP/SP

Document ID: 46d3c431-8361-4010-98f0-e8a96f26b493

JUCESP Junta Comercial do Estado de São Paulo

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Manifesto de Assinaturas (Relatório de Evidências)

Título do documento: ABERTURA KRC ODONTOLOGIA VL SONIA LTDA

Este manifesto é resultado de um processo completo de assinatura utilizando produtos da Bry Tecnologia, sendo um formato destinado à verificação de evidências e portando deve ser usado apenas para conferência. A validade jurídica de uma assinatura feita eletrônicamente só pode ser devidamente verificada em arquivos digitais.
Para validar, comparar, ou baixar outras versões deste documento, vá até o endereço https://app.insigner.com.br/validate/46d3c431-8361-4010-98f0-e8a96f26b493 e informe a senha de acesso disponibilizada a seguir.

Código de verificação:
46d3c431-8361-4010-98f0-e8a96f26b493

Senha de acesso:
A06RY4ZQ

Lista de assinantes e eventos

O processo de assinatura obedeceu a seguinte ordem e obteve as evidências descritas abaixo:

01 **Criação do processo de assinatura:** 13/08/2025 18:18:16 (BRT)
Nome: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

02 **KLAUS FERNANDO CARNIO**
Assinante
Tipo de assinatura: Eletrônica Simples
Email: carnioklaus@gmail.com
Assinado em: 14/08/2025 15:45:55 (BRT)
IP: 177.118.158.116

Assinatura Eletrônica Simples
Data: 14/08/2025
KLAUS FERNANDO CARNIO
Nome: KLAUS FERNANDO CARNIO
Documento:

03 **RENATO LOPES APOLINARIO JUNIOR**
Assinante
Tipo de assinatura: Eletrônica Simples
Email: renato.apolinario@gmail.com
Assinado em: 19/08/2025 15:26:56 (BRT)
IP: 172.225.82.189

Assinatura Eletrônica Simples
Data: 19/08/2025
RENATO LOPES APOLINARIO JUNIOR
Nome: RENATO LOPES APOLINARIO JUNIOR
Documento:

04 **Finalização do processo de assinatura:** 19/08/2025 15:26:56 (BRT)

A Bry Tecnologia atesta que na data de emissão deste protocolo a cópia do documento que se mantém em nosso banco de dados possui as assinaturas e evidências citadas.
Data de emissão do relatório: 20/08/2025 10:54:52 (BRT)

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

DECLARAÇÃO DE DESIMPEDIMENTO

À Junta Comercial do Estado de São Paulo

NOME					
KLAUS FERNANDO CARNIO					
NACIONALIDADE			ESTADO CIVIL		
BRASILEIRO			**Solteiro (a)**		
CPF	COR OU RAÇA	IDENTIFICAÇÃO	DATA DE EXPEDIÇÃO	ÓRGÃO EMISSOR	UF
11460430824	**Sem Declaração**	**18274314**	**28/03/2022**	**SSP**	**SP**
DOMICILIADO (A)				NÚMERO	
PAUMARIS				**84**	
BAIRRO / DISTRITO				CEP	
TUPI				**11703000**	
COMPLEMENTO					
MUNICÍPIO				UF	
Praia Grande				**SP**	

Declara, sob as penas da lei, que não está impedido, por lei especial, de exercer a administração da sociedade e nem condenado ou sob efeitos de condenação, a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato; Ou contra a economia popular, contra o Sistema Financeiro Nacional, contra as normas de defesa da concorrência, contra as relações de consumo, a fé pública ou a propriedade.

NOME E ASSINATURA DO EMPRESÁRIO/SÓCIO/DIRETORES/ADMINISTRADORES OU REPRESENTANTE LEGAL			
LOCALIDADE	**Praia Grande**	DATA	**13/08/2025**
NOME	**KLAUS FERNANDO CARNIO**	ASSINATURA	

Assinatura Eletrônica Simples
Data: 18/08/2025

KLAUS FERNANDO CARNIO

Nome: KLAUS FERNANDO CARNIO
Documento:

Document ID: c6a6aabd-3b95-4857-bb9e-93f8b9b802e7

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Manifesto de Assinaturas (Relatório de Evidências)

Título do documento: Documento - Declaração de Desimpedimento

Este manifesto é resultado de um processo completo de assinatura utilizando produtos da Bry Tecnologia, sendo um formato destinado à verificação de evidências e portando deve ser usado apenas para conferência. A validade jurídica de uma assinatura feita eletrônicamente só pode ser devidamente verificada em arquivos digitais.
Para validar, comparar, ou baixar outras versões deste documento, vá até o endereço https://app.insigner.com.br/validate/c6a6aabd-3b95-4857-bb9e-93f8b9b802e7 e informe a senha de acesso disponibilizada a seguir.

Código de verificação:
c6a6aabd-3b95-4857-bb9e-93f8b9b802e7

Senha de acesso:
BAWRP06X

Lista de assinantes e eventos

O processo de assinatura obedeceu a seguinte ordem e obteve as evidências descritas abaixo:

01 **Criação do processo de assinatura:** 13/08/2025 18:17:01 (BRT)
Nome: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

02 **KLAUS FERNANDO CARNIO**
Assinante
Tipo de assinatura: Eletrônica Simples
Email: carnioklaus@gmail.com
Assinado em: 18/08/2025 12:09:58 (BRT)
IP: 177.118.158.116

Assinatura Eletrônica Simples
Data: 18/08/2025
KLAUS FERNANDO CARNIO
Nome: KLAUS FERNANDO CARNIO
Documento:

03 **Finalização do processo de assinatura:** 18/08/2025 12:09:57 (BRT)

A Bry Tecnologia atesta que na data de emissão deste protocolo a cópia do documento que se mantém em nosso banco de dados possui as assinaturas e evidências citadas.
Data de emissão do relatório: 20/08/2025 10:55:26 (BRT)

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

DECLARAÇÃO DE ENQUADRAMENTO - ME

NOME EMPRESARIAL	NIRE
KRC ODONTOLOGIA LTDA	

DECLARAÇÃO

Ilmo. Sr. Presidente da Junta Comercial Do Estado de São Paulo,

A Sociedade KRC ODONTOLOGIA LTDA, estabelecida na AVENIDA DO TRABALHADOR, 1434 LOJA 02 - Bairro: VILA SONIA, Praia Grande - SP CEP 11723000, requer a Vossa Senhoria o arquivamento do presente instrumento e declara, sob as penas da Lei, que se enquadra na condição de Microempresa, nos termos da Lei Complementar nº 123, de 14/12/2006.

LOCALIDADE	DATA
Praia Grande - SP	**13/08/2025**

NOME E ASSINATURA DO EMPRESÁRIO/SÓCIOS/DIRETORES/ADMINISTRADORES OU REPRESENTANTE LEGAL

NOME	ASSINATURA
KLAUS FERNANDO CARNIO (Sócio-Administrador)	Assinatura Eletrônica Simples Data: 18/08/2025 KLAUS FERNANDO CARNIO Nome: KLAUS FERNANDO CARNIO Documento:
RENATO LOPES APOLINARIO JUNIOR (Sócio-Administrador)	Assinatura Eletrônica Simples Data: 19/08/2025 RENATO LOPES APOLINARIO JUNIOR Nome: RENATO LOPES APOLINARIO JUNIOR Documento:

DECLARO, SOB AS PENAS DA LEI, QUE AS INFORMAÇÕES CONSTANTES DO REQUERIMENTO/PROCESSO SÃO EXPRESSÃO DA VERDADE.

Document ID: c6028630-f886-4224-892c-fcd13b100ccf

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Manifesto de Assinaturas (Relatório de Evidências)

Título do documento: Documento - Declaração de Enquadramento (2)

Este manifesto é resultado de um processo completo de assinatura utilizando produtos da Bry Tecnologia, sendo um formato destinado à verificação de evidências e portando deve ser usado apenas para conferência. A validade jurídica de uma assinatura feita eletrônicamente só pode ser devidamente verificada em arquivos digitais.
Para validar, comparar, ou baixar outras versões deste documento, vá até o endereço https://app.insigner.com.br/validate/c6028630-f886-4224-892c-fcd13b100ccf e informe a senha de acesso disponibilizada a seguir.

Código de verificação:
c6028630-f886-4224-892c-fcd13b100ccf

Senha de acesso:
4JGTYL5C

Lista de assinantes e eventos

O processo de assinatura obedeceu a seguinte ordem e obteve as evidências descritas abaixo:

01 **Criação do processo de assinatura:** 13/08/2025 18:11:32 (BRT)
Nome: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

02 **KLAUS FERNANDO CARNIO**
Assinante
Tipo de assinatura: Eletrônica Simples
Email: carnioklaus@gmail.com
Assinado em: 18/08/2025 12:09:17 (BRT)
IP: 177.118.158.116

Assinatura Eletrônica Simples
Data: 18/08/2025
KLAUS FERNANDO CARNIO
Nome: KLAUS FERNANDO CARNIO
Documento:

03 **RENATO LOPES APOLINARIO JUNIOR**
Assinante
Tipo de assinatura: Eletrônica Simples
Email: renato.apolinario@gmail.com
Assinado em: 19/08/2025 15:25:48 (BRT)
IP: 172.225.82.180

Assinatura Eletrônica Simples
Data: 19/08/2025
RENATO LOPES APOLINARIO JUNIOR
Nome: RENATO LOPES APOLINARIO JUNIOR
Documento:

04 **Finalização do processo de assinatura:** 19/08/2025 15:25:48 (BRT)

A Bry Tecnologia atesta que na data de emissão deste protocolo a cópia do documento que se mantém em nosso banco de dados possui as assinaturas e evidências citadas.
Data de emissão do relatório: 20/08/2025 10:55:04 (BRT)

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

DECLARAÇÃO DE DESIMPEDIMENTO

À Junta Comercial do Estado de São Paulo

NOME					
RENATO LOPES APOLINARIO JUNIOR					
NACIONALIDADE			ESTADO CIVIL		
BRASILEIRO			**Casado (a)**		
CPF	COR OU RAÇA	IDENTIFICAÇÃO	DATA DE EXPEDIÇÃO	ÓRGÃO EMISSOR	UF
33312085829	**Sem Declaração**	**441040317**	**16/09/2024**	**SSP**	**SP**
DOMICILIADO (A)				NÚMERO	
OSWALDO COCHRANE				**298/A**	
BAIRRO / DISTRITO				CEP	
EMBARE				**11040110**	
COMPLEMENTO					
MUNICÍPIO				UF	
Santos				**SP**	

Declara, sob as penas da lei, que não está impedido, por lei especial, de exercer a administração da sociedade e nem condenado ou sob efeitos de condenação, a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato; Ou contra a economia popular, contra o Sistema Financeiro Nacional, contra as normas de defesa da concorrência, contra as relações de consumo, a fé pública ou a propriedade.

NOME E ASSINATURA DO EMPRESÁRIO/SÓCIO/DIRETORES/ADMINISTRADORES OU REPRESENTANTE LEGAL

LOCALIDADE	**Santos**	DATA	**13/08/2025**
NOME	**RENATO LOPES APOLINARIO JUNIOR**	ASSINATURA	

Assinatura Eletrônica Simples
Data: 19/08/2025

RENATO LOPES APOLINARIO JUNIOR

Nome: RENATO LOPES APOLINARIO JUNIOR
Documento:

Document ID: 7b5eb3a3-4e10-43b3-88de-fcd21104fc37

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Manifesto de Assinaturas (Relatório de Evidências)

Título do documento: Documento - Declaração de Desimpedimento (1)

Este manifesto é resultado de um processo completo de assinatura utilizando produtos da Bry Tecnologia, sendo um formato destinado à verificação de evidências e portando deve ser usado apenas para conferência. A validade jurídica de uma assinatura feita eletrônicamente só pode ser devidamente verificada em arquivos digitais.
Para validar, comparar, ou baixar outras versões deste documento, vá até o endereço https://app.insigner.com.br/validate/7b5eb3a3-4e10-43b3-88de-fcd21104fc37 e informe a senha de acesso disponibilizada a seguir.

Código de verificação:
7b5eb3a3-4e10-43b3-88de-fcd21104fc37

Senha de acesso:
ZEQ2IM7E

Lista de assinantes e eventos

O processo de assinatura obedeceu a seguinte ordem e obteve as evidências descritas abaixo:

01 **Criação do processo de assinatura:** 13/08/2025 18:16:18 (BRT)
Nome: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

02 **RENATO LOPES APOLINARIO JUNIOR**
Assinante
Tipo de assinatura: Eletrônica Simples
Email: renato.apolinario@gmail.com
Assinado em: 19/08/2025 15:26:25 (BRT)
IP: 172.225.223.13

Assinatura Eletrônica Simples
Data: 19/08/2025
RENATO LOPES APOLINARIO JUNIOR
Nome: RENATO LOPES APOLINARIO JUNIOR
Documento:

03 **Finalização do processo de assinatura:** 19/08/2025 15:26:24 (BRT)

A Bry Tecnologia atesta que na data de emissão deste protocolo a cópia do documento que se mantém em nosso banco de dados possui as assinaturas e evidências citadas.
Data de emissão do relatório: 20/08/2025 10:55:01 (BRT)

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

DECLARAÇÃO

Eu, KLAUS FERNANDO CARNIO, portador do Documento de Identificação nº 18274314, inscrito no Cadastro de Pessoas Físicas – CPF sob nº 11460430824, na qualidade de titular, sócio ou responsável legal da empresa KRC ODONTOLOGIA LTDA, **DECLARO** estar ciente que o **ESTABELECIMENTO** situado no(a) AVENIDA DO TRABALHADOR, 1434 LOJA 02 - Bairro: VILA SONIA, Praia Grande - SP CEP 11723000, **NÃO PODERÁ EXERCER** suas atividades sem que obtenha o parecer municipal sobre a viabilidade de sua instalação e funcionamento no local indicado, conforme diretrizes estabelecidas na legislação de uso e ocupação do solo, posturas municipais e restrições das áreas de proteção ambiental, nos termos do art. 24, §2 do Decreto Estadual nº 55.660/2010 e sem que tenha um **CERTIFICADO DE LICENCIAMENTO INTEGRADO VÁLIDO**, obtido pelo sistema Via Rápida Empresa - Módulo de Licenciamento Estadual.

Declaro ainda estar ciente que qualquer alteração no endereço do estabelecimento, em sua atividade ou grupo de atividades, ou em qualquer outra das condições determinantes à expedição do Certificado de Licenciamento Integrado, implica na perda de sua validade, assumindo, desde o momento da alteração, a obrigação de renová-lo.

Por fim, declaro estar ciente que a emissão do Certificado de Licenciamento Integrado poderá ser solicitada por representante legal devidamente habilitado, presencialmente e no ato da retirada das certidões relativas ao registro empresarial na Prefeitura, ou pelo titular, sócio, ou contabilista vinculado no Cadastro Nacional da Pessoa Jurídica (CNPJ) diretamente no site da Jucesp, através do módulo de licenciamento, mediante uso da respectiva certificação digital.

Assinatura Eletrônica Simples
Data: 18/08/2025

KLAUS FERNANDO CARNIO

Nome: KLAUS FERNANDO CARNIO
Documento:

_____

KLAUS FERNANDO CARNIO (Sócio-Administrador)
18274314

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Manifesto de Assinaturas (Relatório de Evidências)

Título do documento: Documento - Declaração de Licenciamento (3)

Este manifesto é resultado de um processo completo de assinatura utilizando produtos da Bry Tecnologia, sendo um formato destinado à verificação de evidências e portando deve ser usado apenas para conferência. A validade jurídica de uma assinatura feita eletrônicamente só pode ser devidamente verificada em arquivos digitais.
Para validar, comparar, ou baixar outras versões deste documento, vá até o endereço https://app.insigner.com.br/validate/b6abeffa-e090-414e-8dd7-cf35764c9496 e informe a senha de acesso disponibilizada a seguir.

Código de verificação:
b6abeffa-e090-414e-8dd7-cf35764c9496

Senha de acesso:
UL6DKSUC

Lista de assinantes e eventos

O processo de assinatura obedeceu a seguinte ordem e obteve as evidências descritas abaixo:

01 **Criação do processo de assinatura:** 13/08/2025 18:15:03 (BRT)
Nome: THIAGO FERNANDO PEREIRA NEGRAO
Email: contato@gtfcontabilidade.com.br

02 **KLAUS FERNANDO CARNIO**
Assinante
Tipo de assinatura: Eletrônica Simples
Email: carnioklaus@gmail.com
Assinado em: 18/08/2025 12:09:37 (BRT)
IP: 177.118.158.116

Assinatura Eletrônica Simples
Data: 18/08/2025
KLAUS FERNANDO CARNIO
Nome: KLAUS FERNANDO CARNIO
Documento:

03 **Finalização do processo de assinatura:** 18/08/2025 12:09:37 (BRT)

A Bry Tecnologia atesta que na data de emissão deste protocolo a cópia do documento que se mantém em nosso banco de dados possui as assinaturas e evidências citadas.
Data de emissão do relatório: 20/08/2025 10:55:39 (BRT)

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

DECLARAÇÃO DE AUTENTICIDADE

Eu **THIAGO FERNANDO PEREIRA NEGRAO** com inscrição ativa na(o) Conselho Regional de Contabilidade de São Paulo sob o nº **1SP309898**, expedida em **29/07/2015**, inscrito no CPF nº 29174337874, DECLARO, sob as penas da Lei penal e, sem prejuízo das sanções administrativas e cíveis, que este documento é autêntico e condiz com o original. Documentos apresentados:

Arquivo de Constituição Normal

Arquivo de Outros (Docs. privados)

São Paulo, 20/08/2025.

_____

THIAGO FERNANDO PEREIRA NEGRAO

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

TERMO DE ANÁLISE E DECISÃO.

Defiro a (s) solicitação (ões), sob o (s) protocolo (s) **SPP2531053070** de Constituição Normal da empresa **KRC ODONTOLOGIA LTDA**.

Assina o presente termo de decisão, mediante certificado digital, o Julgador **Aline Barbosa de Lima**.

Junta Comercial do Estado de São Paulo, 20/08/2025.

Aline Barbosa de Lima, CPF: 32106751800

Este documento foi assinado digitalmente por Aline Barbosa de Lima e é parte integrante sob o protocolo Nº SPP2531053070.

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

TERMO DE AUTENTICAÇÃO E REGISTRO

Certifico que a constituição e enquadramento Microempresa, assinado digitalmente, da empresa **KRC ODONTOLOGIA LTDA**, e protocolado sob o número **SPP2531053070** em **20/08/2025**, encontra-se registrado na Jucesp, sob o NIRE da matriz **35267737440**.

Assina o registro, mediante certificado digital, o(a) Secretário(a)-Geral – Marina Centurion Dardani.

A autenticidade do presente documento, bem como o arquivo na forma eletrônica poderão ser verificados no sítio eletrônico: www.jucesp.sp.gov.br, mediante a indicação do número de autenticidade disponível na capa da certidão de inteiro teor.

Junta Comercial do Estado de São Paulo, 20/08/2025.

Marina Centurion Dardani, CPF: 22059603854

Este documento foi assinado digitalmente por Marina Centurion Dardani e é parte integrante sob o protocolo Nº SPP2531053070.

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

PROTOCOLO DE ASSINATURAS

O documento acima foi proposto para assinatura digital na plataforma VRE Digital.

Os nomes indicados para assinatura, bem como seus status em 12/08/2025 são:

Nome Completo	CPF	Data e hora	Certificado
ilovepdf_merged (23) (1).pdf			
THIAGO FERNANDO PEREIRA NEGRAO	29174337874	20/08/25 11:35	AC SOLUTI Multipla v5 / PDF-1.7
ilovepdf_merged (24) (1).pdf			
THIAGO FERNANDO PEREIRA NEGRAO	29174337874	20/08/25 11:35	AC SOLUTI Multipla v5 / PDF-1.7
Arquivo de Declaração de Autenticidade.pdf			
THIAGO FERNANDO PEREIRA NEGRAO	29174337874	20/08/25 11:35	AC SOLUTI Multipla v5 / PDF-1.4

Este documento é referência das assinaturas eletrônicas realizada nas documentações do protocolo Nº SPP2531053070

Certifico o registro de constituição sob o NIRE nº 35267737440 em 20/08/2025 da empresa KRC ODONTOLOGIA LTDA, protocolado sob o nº SPP2531053070. Autenticação: validar a autenticidade do registro em http://www.jucesp.sp.gov.br/ com o número do mesmo. MARINA CENTURION DARDANI - Secretário Geral. Esta cópia foi autenticada digitalmente e assinada em 26/08/2025 por MARINA CENTURION DARDANI – Secretário Geral. Autenticação: 274918543. A JUCESP garante a autenticidade do registro e da Certidão de Inteiro Teor quando visualizado diretamente no portal www.jucesponline.sp.gov.br.

Ministry of Development, Industry and Foreign Trade
Secretariat of Commerce and Services
National Department of Commercial Registration - DNRC
Department of Finance

COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
Rua Barra Funda, 930 - ZIP Code 01152-000

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JUCESP PROTOCOL
0.403.476/11-2

DATA SLIP
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PROTOCOL

APPROVED
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
MAY 05 2011
WILTON GOMES DE PAIVA
Technical Advisor
ID 8.712.166-8

COMMERCIAL REG
MAY 04
N
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REGISTRATION DATA

1st Requirement	REGISTERED OFFICE NIRE	REGISTERED OFFICE CNPJ
	35225418419	00.000.000/0000-00

ACT(S)
Standard Incorporation

CORPORATE NAME
KRC ODONTO LTDA

STREET	NUMBER
AVENIDA TRABALHADOR, DO	1434

COMPLEMENT	NEIGHBORHOOD | DISTRICT	ZIP CODE	CITY CODE
	VILA SONIA	11723-000	5327

CITY	STATE
Praia Grande	SP

E-MAIL	PHONE
informancontabil@uol.com.br	34744944

ATTORNEY'S NAME	OAB No.	STATE

AMOUNTS PAID		IDENTIFICATION OF THE COMPANY REPRESENTATIVE	
GARE	54,00	NAME: KLAUS FERNANDO CARNIO	
DARF	21,00	SIGNATURE: Klaus Fernando Carnio	DATE OF SIGNATURE: 04/12/2011

I DECLARE, UNDER PENALTY OF LAW, THAT THE INFORMATION CONTAINED IN THIS APPLICATION/PROCESS IS TRUE AND ACCURATE.

Internet Control
007697719-6

ATTACHMENT, RESEARCH

05 / 04 / 11

ARTICLES OF INCORPORATION OF:

KRC ODONTO LTDA

1st - **RENATO LOPES APOLINARIO JUNIOR**, Brazilian, of legal age, married under the partial community property regime, born in Santos, State of São Paulo, on June 18, 1986, Dentist, duly licensed, registered with CFRO/SP (Federal and Regional Council of Dentistry of the State of São Paulo) under No. SP-CD-93232, holder of Identity Card ID No. 44.104.031-7/SSP/SP, issued on 05/18/2000, and CIC (Taxpayer Identification Registry). No. 333.120.858-29, residing and domiciled at Rua Torres Homem No. 365 - Apartment 21 - Embaré, Santos, State of São Paulo, ZIP Code 11025-021.

2nd - **KLAUS FERNANDO CARNIO**, Brazilian, single, merchant, born in São Paulo, State of São Paulo, on September 19, 1970, holder of Identity Card ID No. 18.274.314/SSP/SP, issued on 12/10/2009, and CIC No. 114.604.308-24, residing and domiciled at Rua Palmares No. 84 - Vila Tupi - Praia Grande, State of São Paulo, ZIP Code 11703-000, hereby form a limited liability company under the following clauses:

FIRST – The Company shall operate under the corporate name **KRC ODONTO LTDA** and shall have its registered office and legal address at **AVENIDA TRABALHADOR No. 1434, STORE 02, VILA SONIA, PRAIA GRANDE, STATE OF SÃO PAULO, ZIP CODE 11723-000.**

SECOND – The Share Capital shall be R$ 80,000.00 (eighty thousand reais), divided into 100 (one hundred) quotas with a nominal value of R$ 800.00 (eight hundred reais) each, fully paid-up on this date in the lawful currency of Brazil by the partners, as follows:

RENATO LOPES APOLINARIO JUNIOR	50.00	R$ 40,000.00
KLAUS FERNANDO CARNIO	50.00	R$ 40,000.00
TOTAL	100.00	R$ 80,000.00

THIRD – The Company's corporate purpose is the provision of dental services: **GENERAL DENTAL CLINIC.**

FOURTH – The Company shall commence its activities on **March 25, 2011, and its term shall be indefinite.**

FIFTH – Technical responsibility for the services provided by the Company shall be assigned to **RENATO LOPES APOLINARIO JUNIOR, DENTIST**, duly licensed, registered with CFRO/SP (Federal and Regional Council of Dentistry of the State of São Paulo) under No. SP-CD-93232, holder of Identity Card ID No. 44.104.031-7/SSP/SP, issued on 05/18/2000, and CIC No. 333.120.858-29.

JUCESP
REGIST UNDER N.352 254 184 19

MAY 6 2011

DEPARTMENT OF FINANCE
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
CERTIFICATION: I hereby certify that this document has been registered, under the number and on the date mechanically stamped hereon.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL

Checked and Verified
ID No. 8.712.1[illegible]-8

SIXTH – The quotas are indivisible and may not be assigned or transferred to third parties without the consent of the other partner, who shall be assured a right of first refusal, under equal conditions and price, should they be offered for sale, any transfer shall be formalized through the corresponding amendment to these Articles.

SEVENTH – The liability of each partner is limited to the value of their quotas; however, all partners shall be jointly liable for the full payment of the share capital.

EIGHTH – The management of the Company shall be exercised by both partners, who shall be responsible for all operations and shall represent the Company actively and passively, judicially and extrajudicially, jointly or individually.

NINTH – At the end of each fiscal year, on December 31, the managers shall render accounts of their management and prepare the inventory, balance sheet, and statement of income, with profits or losses allocated to the partners in proportion to their quotas.

TENTH – Within four months following the end of the fiscal year, the partners shall review the financial statements and appoint managers, when applicable.

ELEVENTH – The Company may, at any time, open or close branches or other establishments through an amendment to these Articles signed by all partners.

TWELFTH – By mutual agreement, the partners may establish a monthly withdrawal as management compensation, subject to the applicable regulatory provisions.

THIRTEENTH – In the event of the death or legal incapacity of any partner, the Company shall continue its activities with the heirs, successors, and the incapacitated partner. If continuation is not possible or if there is no interest on the part of such persons or the remaining partners, the value of the partner's interest shall be determined and settled based on the Company's financial position as of the date of dissolution, as verified by a specially prepared balance sheet.

SOLE PARAGRAPH: The same procedure shall apply in other cases in which the Company is dissolved with respect to a partner.

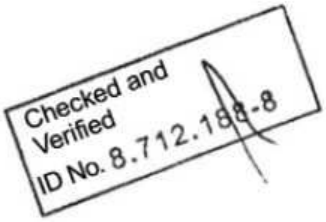
FOURTEENTH – The managers hereby declare, under penalty of law, that they are not prohibited from exercising the management of the Company by virtue of any special law, nor by reason of any criminal conviction, nor are they subject to any penalty that, even temporarily, bars access to public office; nor have they been convicted of bankruptcy-related crimes, malfeasance, bribery, extortion, embezzlement, crimes against the popular economy, the national financial system, competition laws, consumer protection laws, public trust, or property rights.

MAY 6 2011

JUCESP
REGIST UNDER N.352 254 184 19

DEPARTMENT OF FINANCE
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
CERTIFICATION: I hereby certify that this document has been registered, under the number and on the date mechanically stamped hereon.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL



FIFTEENTH – The courts of the Judicial District of Praia Grande, State of São Paulo, are hereby elected as the exclusive jurisdiction for the exercise and enforcement of any rights and obligations arising from this Agreement.

Praia Grande, March 25, 2011.

WITNESS:

1st .....
TANIA CRISTINA DIAS
21.937.808/SSP/SP

2nd .....
ANA LUCIA DE JESUS SILVA
ID No. 32.564.220-5SSP/SP

.....
RENATO LOPES APOLINARIO JUNIOR
ID No. 44.104.031-7/SSP/SP

.....
KLAUS FERNANDO CARNIO
ID No. 18.274.314/SSP/SP

MAY 6 2011

JUCESP
REGIST UNDER N.352 254 184 19

DEPARTMENT OF FINANCE
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
CERTIFICATION: I hereby certify that this document has been registered,
under the number and on the date mechanically stamped hereon.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL

Ministry of Development, Industry and Foreign Trade
Secretariat of Commerce and Services
National Department of Commercial Registration - DNRC
Department of Finance

DECLARATION OF CLEARANCE
To the Commercial Registry of the State of São Paulo

NAME				
KLAUS FERNANDO CARNIO				
NATIONALITY **BRAZILIAN**	MARITAL STATUS **Single**	CPF **114.604.308-24**	ID/RNE **18.274.314**	ISSUING AGENCY **SSP**
STREET ADDRESS (Street, Avenue, etc.) **RUA PALMARES**				NUMBER **84**
COMPLEMENT	NEIGHBORHOOD / DISTRICT **VILA TUPI**	ZIP CODE **11703-000**		
CITY **Praia Grande**	STATE **SP**			

I declare, under the penalties of the law, that I am not legally barred, by any special law, from managing a company, and that I have not been convicted or currently subject to the effects of a conviction involving a penalty that prohibits, even temporarily, access to public office, or for crimes such as bankruptcy, malfeasance, bribery, extortion, embezzlement; or crimes against the popular economy, the National Financial System, the rules of fair competition, consumer relations, public faith, or property.

NAME AND SIGNATURE OF THE BUSINESS OWNER / PARTNER / DIRECTORS / MANAGERS OR LEGAL REPRESENTATIVE

PLACE	Praia Grande - SP	DATE	03/25/2011
NAME	KLAUS FERNANDO CARNIO (Manager)	**SIGNATURE**	Klaus Fernando Carnio

MAY 6 2011

JUCESP
REGIST UNDER N.352 254 184 19

DEPARTMENT OF FINANCE
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
CERTIFICATION: I hereby certify that this document has been registered,
under the number and on the date mechanically stamped hereon.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL

Ministry of Development, Industry and Foreign Trade
Secretariat of Commerce and Services
National Department of Commercial Registration - DNRC
Department of Finance

DECLARATION OF CLEARANCE
To the Commercial Registry of the State of São Paulo

NAME				
RENATO LOPES APOLINARIO JUNIOR				
NATIONALITY	MARITAL STATUS	CPF	ID/RNE	ISSUING AGENCY
BRAZILIAN	Married	333.120.858-29	44.104.031-7	SSP
STREET ADDRESS (Street, Avenue, etc.)				NUMBER
RUA TORRES HOMEM				365
COMPLEMENT	NEIGHBORHOOD / DISTRICT	ZIP CODE		
	EMBARE	11025-021		
CITY	STATE			
Santos	SP			

I declare, under the penalties of the law, that I am not legally barred, by any special law, from managing a company, and that I have not been convicted or currently subject to the effects of a conviction involving a penalty that prohibits, even temporarily, access to public office, or for crimes such as bankruptcy, malfeasance, bribery, extortion, embezzlement; or crimes against the popular economy, the National Financial System, the rules of fair competition, consumer relations, public faith, or property.

NAME AND SIGNATURE OF THE BUSINESS OWNER / PARTNER / DIRECTORS / MANAGERS OR LEGAL REPRESENTATIVE

PLACE	Praia Grande - SP	DATE	03/25/2011
NAME	RENATO LOPES APOLINARIO JUNIOR (Manager)	SIGNATURE	

MAY 6 2011

JUCESP
REGIST UNDER N.352 254 184 19

DEPARTMENT OF FINANCE
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
CERTIFICATION: I hereby certify that this document has been registered, under the number and on the date mechanically stamped hereon.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL

Ministry of Development, Industry and Foreign Trade
Secretariat of Commerce and Services
National Department of Commercial Registration - DNRC
Department of Finance

COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
Rua Barra Funda, 930 - ZIP Code 01152-000

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JUCESP PROTOCOL
0.297.114/11-6

DATE STAMP: COMMERCIAL REGISTRY MAR 31 2011 VHC PROTOCOL

COMMERCIAL REGISTRY OF SÃO PAULO
APR 02 2011
REQUIREMENT
Simone M.ª de Castro Silvério
Technical Advisor
ID 27.297.027-2

COMMERCI ★ MAR PRO

REGISTRATION DATA

NO PRIOR REQUIREMENTS	REGISTERED OFFICE NIRE	REGISTERED OFFICE CNPJ
		00.000.000/0000-00

ACT(S)
Standard Incorporation

CORPORATE NAME
KRC ODONTO LTDA

STREET	NUMBER
AVENIDA TRABALHADOR, DO	1434

COMPLEMENT	NEIGHBORHOOD | DISTRICT	ZIP CODE	CITY CODE
	VILA SONIA	11723-000	5327

CITY	STATE
Praia Grande	SP

E-MAIL	PHONE
informancontabil@uol.com.br	35964228

ATTORNEY'S NAME	OAB No.	STATE

AMOUNTS PAID
GARE 54,00
DARF 21,00

IDENTIFICATION OF THE COMPANY REPRESENTATIVE
NAME: **KLAUS FERNANDO CARNIO**
SIGNATURE: Klaus Fernando Carnio
DATE OF SIGNATURE: **03/25/2011**

I DECLARE, UNDER PENALTY OF LAW, THAT THE INFORMATION CONTAINED IN THIS APPLICATION/PROCESS IS TRUE AND ACCURATE.

Internet Control
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ATTACHMENT / RESEARCH

04/ 01/11

-----//signature//-----

Some documents from the partners are still pending.

GRANTED

GRANTED

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana **Date: June 1, 2026**

Ministério do Desenvolvimento, Indústria e Comércio Exterior
Secretaria de Comércio e Serviços
Departamento Nacional de Registro do Comércio - DNRC
Secretaria da Fazenda

SEQ. DOC.
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JUCESP PROTOCOLO
0.403.476/11-2

JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
Rua Barra Funda, 930 - CEP 01152-000

JUNTA COMERCIAL DO ESTADO DE SÃO PAULO 04 MAIO 2011 NACIONAL

DEFERIDO
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
05 MAIO 2011
WILTON GOMES DE PAIVA
Assessor Técnico
RG: 8.712.188-8

JUNTA COMERCIAL 04 MAIO PROTOCOLO

SEM VALOR DE CERTIDÃO

DADOS CADASTRAIS

1ª Exigência	NIRE DA SEDE: 35225418419	CNPJ DA SEDE: 00.000.000/0000-00

ATO(S)
Constituição Normal;

NOME EMPRESARIAL
KRC ODONTO LTDA

LOGRADOURO	NÚMERO
AVENIDA TRABALHADOR, DO	1434

COMPLEMENTO	BAIRRO/DISTRITO	CEP	CÓDIGO DO MUNICIPIO
LOJA 02	VILA SONIA	11723-000	5327

MUNICÍPIO	UF
Praia Grande	SP

CORREIO ELETRÔNICO	TELEFONE
informancontabil@uol.com.br	34744944

NOME DO ADVOGADO	N. OAB	U.F.

VALORES RECOLHIDOS		IDENTIFICAÇÃO DO REPRESENTANTE DA EMPRESA	
GARE	54,00	NOME: KLAUS FERNANDO CARNIO (Sócio)	
DARF	21,00	ASSINATURA: Klaus Fernando Carnio	DATA ASSINATURA: 12/04/2011

DECLARO, SOB AS PENAS DA LEI, QUE AS INFORMAÇÕES CONSTANTES DO REQUERIMENTO/PROCESSO SÃO EXPRESSÃO DA VERDADE.

Controle Internet
007697719-6

ANEXO, PESQUISA

04/05/11

SEM VALOR DE CERTIDÃO

Visto Conferido RG: 8.712.188-8

OMERCIAL
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CONTRATO DE CONSTITUIÇÃO DE:

KRC ODONTO LTDA

1º – **RENATO LOPES APOLINARIO JUNIOR**, brasileiro, maior, casado pelo regime de comunhão parcial de bens, natural de Santos, Estado de São Paulo, nascido em 18 de Junho de 1986, Cirurgião Dentista, devidamente habilitado, inscrito no CFRO/SP (Conselho Federal e Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93232, portador da cédula de identidade RG nº 44.104.031-7/SSP/SP, emitida em 18/05/2000 e do CIC nº 333.120.858-29, residente e domiciliado á Rua Torres Homem, nº 365 – apto 21 – Embare - Santos, Estado de São Paulo, CEP: 11025-021.

ICOLO

2º - **KLAUS FERNANDO CARNIO**, brasileiro, solteiro, comerciante, natural de São Paulo, Estado de São Paulo, nascida em 19 de Setembro de 1970, portador da cédula de identidade RG nº 18.274.314/SSP/SP, emitida em 10/12/2009 e do CIC nº 114.604.308-24, residente e domiciliado á Rua Palmares, nº 84 – Vila Tupi – Praia Grande, Estado de São Paulo, CEP: 11703-000, constituem uma sociedade limitada, mediante as seguintes clausulas:

PRIMEIRA - A Sociedade girará sob o nome empresarial de: **KRC ODONTO LTDA,** tem sua sede e domicilio á **AVENIDA TRABALHADOR, DO Nº 1.434 – LOJA 02 – VILA SONIA – PRAIA GRANDE, ESTADO DE SÃO PAULO – CEP: 11723-000.**

SEGUNDA
O Capital Social será de R$ 80.000,00 (Oitenta mil reais), divididos em 100 (cem) quotas no valor nominal de R$ 800,00 (oitocentos reais), integralizadas, neste ato em moeda corrente do País, pelos sócios:

RENATO LOPES APOLINARIO JUNIOR	**50,00**	**R$ 40.000,00**
KLAUS FERNANDO CARNIO	**50,00**	**R$ 40.000,00**
TOTAL	**100.00**	**R$ 80.000,00**

TERCEIRA – A Sociedade tem por objetivo social a prestação de serviços odontológicos: **CLINICA DENTÁRIA EM GERAL**.

QUARTA - A Sociedade iniciará suas atividades em **25 de Março de 2011 e seu prazo de duração é indeterminado.**

QUINTA - A Responsabilidade Técnica, pelos serviços prestados na sociedade, ficará a cargo de : **RENATO LOPES APOLINARIO JUNIOR**, CIRURGIÃO DENTISTA, devidamente habilitado, inscrito no CFRO/SP (Conselho Federal e Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93232, portador da cédula de identidade RG nº 44.104.031-7/SSP/SP, emitida em 18/05/2000 e do CIC nº 333.120.858-29.

SEM VALOR DE CERTIDÃO

MAY 6 2011

JUCESP
REG. SOB. Nº352 254 184 19

SECRETARIA DA FAZENDA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
CERTIDÃO - Certifico que este documento foi registrado sob o número e data estampados mecanicamente.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL

SEM VALOR DE CERTIDÃO

Visto
Conferido
RG: 8.712.188-8

SEXTA - As quotas são indivisíveis e não poderão ser cedidas ou transferidas a terceiro sem o consentimento do outro sócio, a quem fica assegurado, em igualdade de condições e preço direito de preferência para a sua aquisição se postas á venda, formalizando, se realizará a cessão delas, a alteração contratual pertinente.

SETIMA – A responsabilidade de cada sócio é restrita ao valor de suas quotas, mas todos respondem solidariamente pela integralização do capital social.

OITAVA - A Administração da sociedade será exercida por ambos os sócios, que incubiram de todas as operações e representará a sociedade ativa e passiva, judicial e extrajudicial, em conjunto ou separadamente.

NOVA – Ao termino de cada exercício social, em 31 de Dezembro, os administradores prestarão contas justificadas de sua administração, procedendo á elaboração do inventário, do balanço patrimonial e do balanço de resultado econômico, cabendo aos sócios, na proporção de suas quotas, os lucros ou perdas apurados.

DECIMA – Nos quatro meses seguintes ao termino do exercício social, os sócios deliberarão sobre as contas e designarão administradores quando for o caso.

DECIMA PRIMEIRA – A sociedade poderá a qualquer tempo, abrir ou fechar filial ou outra dependência, mediante alteração contratual assinada por todos os sócios.

DECIMA SEGUNDA - Os Sócios poderão de comum acordo, fixar uma retirada mensal, a titulo de " pro labore", observadas as disposições regulamentares pertinentes.

DECIMA TERCEIRA - Falecendo ou interditado qualquer sócio, a sociedade continuará suas atividades com herdeiros, sucessores e o incapaz. Não sendo impossível ou inexistindo interesse destes ou dos sócios remanescentes, o valor de seus haveres será apurado e liquidado com base na situação patrimonial da sociedade, á data da resolução, verificada em balanço especialmente levantado.

PARÁGRAFO ÚNICO: O mesmo procedimento será adotado em outros casos em que a sociedade se resolva em relação a seu sócio.

DECIMA QUARTA – Os administradores declaram, sob as penas da lei, de que não estão impedidos de exercer a administração da sociedade, por lei especial, ou em virtude de condenação criminal, ou por se encontrarem sob os efeitos dela, a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato, ou contra a economia popular, contra o sistema financeiro nacional, contra normas de defesa da concorrência, contra as relações de consumo, fé pública, ou a propriedade.

SEM VALOR DE CERTIDÃO

MAY 6 2011

JUCESP
REG. SOB. Nº352 254 184 19

SECRETARIA DA FAZENDA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
CERTIFICO Certifico que este documento foi registrado
sob número e data estampados mecanicamente.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL

SEM VALOR DE CERTIDÃO

Visto Conferido RG: 8.712.188-8

DECIMA QUINTA - Fica eleito o foro da comarca de Praia Grande, Estado de São Paulo, para o exercício e o cumprimento dos direitos e obrigações resultantes deste contrato.

Praia Grande, 25 de Março de 2011.

.....
RENATO LOPES APOLINARIO JUNIOR
RG nº 44.104.031-7/SSP/SP

.....
KLAUS FERNANDO CARNIO
RG nº 18.274.314/SSP/SP

TESTEMUNHA:

1º .....
TANIA CRISTINA DIAS
RG nº 21.937.808/SSP/SP

2º .....
ANA LUCIA DE JESUS SILVA
RG nº32.564.220-5SSP/SP

SEM VALOR DE CERTIDÃO

MAY 6 2011

JUCESP
REG. SOB. Nº352 25418419

SECRETARIA DA FAZENDA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
CERTIDÃO - Certifico que este documento foi registrado
sob nº [illegible] e data estampados mecanicamente.

KATIA REGINA SUENS DE GODOY - SECRETÁRIA-GERAL

SEM VALOR DE CERTIDÃO

Ministério do Desenvolvimento, Indústria e Comércio Exterior
Secretaria de Comércio e Serviços
Departamento Nacional de Registro do Comércio - DNRC
Secretaria da Fazenda

DECLARAÇÃO DE DESIMPEDIMENTO
À Junta Comercial do Estado de São Paulo

NOME				
KLAUS FERNANDO CARNIO				
NACIONALIDADE	ESTADO CIVIL	CPF	RG/RNE	ÓRGÃO EXPEDIDOR
Brasileira	Solteiro(a)	114.604.308-24	18.274.314	SSP
LOGRADOURO (rua, av, etc.)				NÚMERO
RUA PALMARES				84
COMPLEMENTO	BAIRRO/DISTRITO		CEP	
	VILA TUPI		11703-000	
MUNICÍPIO		UF		
Praia Grande		SP		

Declara, sob as penas da lei, que não está impedido, por lei especial, de exercer a administração da sociedade e nem condenado ou sob efeitos de condenação, a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato; Ou contra a economia popular, contra o Sistema Financeiro Nacional, contra as normas de defesa da concorrência, contra as relações de consumo, a fé pública ou a propriedade.

NOME E ASSINATURA DO EMPRESÁRIO/SÓCIOS/DIRETORES/ADMINISTRADORES OU REPRESENTANTE LEGAL

LOCALIDADE	Praia Grande - SP	DATA	25/03/2011
NOME	KLAUS FERNANDO CARNIO (Administrador)	ASSINATURA	Klaus Fernando Carnio

SEM VALOR DE CERTIDÃO

JUCESP
REC. SOB. Nº 352 254 184 19

MAY 6 2011

SECRETARIA DA FAZENDA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
CERTIDÃO - Certifico que este documento foi registrado
sob número e data estampados mecanicamente.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL

SEM VALOR DE CERTIDÃO

Ministério do Desenvolvimento, Indústria e Comércio Exterior
Secretaria de Comércio e Serviços
Departamento Nacional de Registro do Comércio - DNRC
Secretaria da Fazenda

DECLARAÇÃO DE DESIMPEDIMENTO
À Junta Comercial do Estado de São Paulo

NOME				
RENATO LOPES APOLINARIO JUNIOR				
NACIONALIDADE **Brasileira**	ESTADO CIVIL **Casado(a)**	CPF **333.120.858-29**	RG/RNE **44.104.031-7**	ÓRGÃO EXPEDIDOR **SSP**
LOGRADOURO (rua, av, etc.) **RUA TORRES HOMEM**				NÚMERO **365**
COMPLEMENTO **APTO 21**	BAIRRO/DISTRITO **EMBARE**		CEP **11025-021**	
MUNICÍPIO **Santos**		UF **SP**		

Declara, sob as penas da lei, que não está impedido, por lei especial, de exercer a administração da sociedade e nem condenado ou sob efeitos de condenação, a pena que vede, ainda que temporariamente, o acesso a cargos públicos, ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato; Ou contra a economia popular, contra o Sistema Financeiro Nacional, contra as normas de defesa da concorrência, contra as relações de consumo, a fé pública ou a propriedade.

NOME E ASSINATURA DO EMPRESÁRIO/SÓCIOS/DIRETORES/ADMINISTRADORES OU REPRESENTANTE LEGAL

LOCALIDADE	Praia Grande - SP	DATA	25/03/2011
NOME	RENATO LOPES APOLINARIO JUNIOR (Administrador)	ASSINATURA	

SEM VALOR DE CERTIDÃO

JUCESP NIRE 35225418419

MAY 6 2011

SECRETARIA DA FAZENDA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
CERTIDÃO - Certifico que este documento foi registrado
sob o número e data estampados mecanicamente.

KATIA REGINA BUENO DE GODOY - SECRETÁRIO GERAL

SEM VALOR DE CERTIDÃO

Ministério do Desenvolvimento, Indústria e Comércio Exterior
Secretaria de Comércio e Serviços
Departamento Nacional de Registro do Comércio - DNRC
Secretaria da Fazenda

JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
Rua Barra Funda, 930 - CEP 01152-000

SEQ. DOC.
1
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JUCESP PROTOCOLO
0.297.114/11-6

JUNTA COMERCIAL ★ 31 MAR 2011 VHC PROTOCOLO ★ PROTOCOLADOR

Junta Comercial São Paulo
02 ABR 2011
Exigência
Simone M. de Castro Silvério
Assessora Técnica
RG: 27.291.027-2

JUNTA C ★ 31 PRO

DADOS CADASTRAIS

SEM EXIGÊNCIA ANTERIOR	NIRE DA SEDE	CNPJ DA SEDE 00.000.000/0000-00

ATO(S)
Constituição Normal;

NOME EMPRESARIAL
KRC ODONTO LTDA

LOGRADOURO	NÚMERO
AVENIDA TRABALHADOR, DO	1434

COMPLEMENTO	BAIRRO/DISTRITO	CEP	CÓDIGO DO MUNICIPIO
loja 02	VILA SONIA	11723-000	5327

MUNICÍPIO	UF
Praia Grande	SP

CORREIO ELETRÔNICO	TELEFONE
informancontabil@uol.com.br	35964228

NOME DO ADVOGADO	N. OAB	U.F.

VALORES RECOLHIDOS		IDENTIFICAÇÃO DO REPRESENTANTE DA EMPRESA		
GARE	54,00	NOME: KLAUS FERNANDO CARNIO (Sócio)		
DARF	21,00	ASSINATURA: Klaus Fernando Carnio	DATA ASSINATURA:	25/03/2011

DECLARO, SOB AS PENAS DA LEI, QUE AS INFORMAÇÕES CONSTANTES DO REQUERIMENTO/PROCESSO SÃO EXPRESSÃO DA VERDADE.

Controle Internet
007593073-1

SEM VALOR DE CERTIDÃO

ANEXO, PESQUISA

01/04/15

falta doc dos socios

DEFERIDO

DEFERIDO

SEM VALOR DE CERTIDÃO

FEDERATIVE REPUBLIC OF BRAZIL

NATIONAL REGISTER OF LEGAL ENTITIES

REGISTRATION NUMBER	CERTIFICATE OF ENROLLMENT AND REGISTRATION STATUS	DATE OF INCORPORATION
62.324.866/0001-05 **HEAD OFFICE**		**08/20/2025**

COMPANY NAME
KRC ODONTOLOGIA LTDA

TRADE NAME (DBA)	SIZE
********	**Microenterprise**

CODE AND DESCRIPTION OF MAIN ECONOMIC ACTIVITY
86.30-5/04 – Dental Practice Activities

CODE AND DESCRIPTION OF SECONDARY ECONOMIC ACTIVITIES
32.50-7-06 - Dental prosthesis services

CODE AND DESCRIPTION OF LEGAL NATURE
206-2 - Limited Liability Company

ADDRESS	NUMBER	UNIT
AV DO TRABALHADOR	**1434**	**STORE 02**

ZIP CODE	NEIGHBORHOOD/DISTRICT	CITY	STATE
11.723-000	**VILA SONIA**	**PRAIA GRANDE**	**SP**

EMAIL ADDRESS	PHONE NUMBER
CONTATO@GTFCONTABILIDADE.COM.BR	**(13) 3303-0540**

RESPONSIBLE FEDERAL ENTITY (RFE)
******

REGISTRATION STATUS	REGISTRATION STATUS DATE
ACTIVE	**08/20/2025**

REASON FOR REGISTRATION STATUS

SPECIAL STATUS	SPECIAL STATUS DATE
*******	*******

It was approved by Normative Instruction RFB No. 2.119, dated December 6, 2022.

It was issued on **04/23/2026** at **10:59:35 PM** (Brasília date and time). Page: **1/1**

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 01, 2026

REPÚBLICA FEDERATIVA DO BRASIL

CADASTRO NACIONAL DA PESSOA JURÍDICA

NÚMERO DE INSCRIÇÃO	COMPROVANTE DE INSCRIÇÃO E DE SITUAÇÃO CADASTRAL	DATA DE ABERTURA
62.324.866/0001-05 **MATRIZ**		**20/08/2025**

NOME EMPRESARIAL
KRC ODONTOLOGIA LTDA

TÍTULO DO ESTABELECIMENTO (NOME DE FANTASIA)	PORTE
********	**ME**

CÓDIGO E DESCRIÇÃO DA ATIVIDADE ECONÔMICA PRINCIPAL
86.30-5-04 - Atividade odontológica

CÓDIGO E DESCRIÇÃO DAS ATIVIDADES ECONÔMICAS SECUNDÁRIAS
32.50-7-06 - Serviços de prótese dentária

CÓDIGO E DESCRIÇÃO DA NATUREZA JURÍDICA
206-2 - Sociedade Empresária Limitada

LOGRADOURO	NÚMERO	COMPLEMENTO
AV DO TRABALHADOR	**1434**	**LOJA 02**

CEP	BAIRRO/DISTRITO	MUNICÍPIO	UF
11.723-000	**VILA SONIA**	**PRAIA GRANDE**	**SP**

ENDEREÇO ELETRÔNICO	TELEFONE
CONTATO@GTFCONTABILIDADE.COM.BR	**(13) 3303-0540**

ENTE FEDERATIVO RESPONSÁVEL (EFR)
*****

SITUAÇÃO CADASTRAL	DATA DA SITUAÇÃO CADASTRAL
ATIVA	**20/08/2025**

MOTIVO DE SITUAÇÃO CADASTRAL

SITUAÇÃO ESPECIAL	DATA DA SITUAÇÃO ESPECIAL
********	********

Aprovado pela Instrução Normativa RFB nº 2.119, de 06 de dezembro de 2022.

Emitido no dia **23/04/2026** às **10:59:35** (data e hora de Brasília). Página: **1/1**

Query of the Partners and Managers Chart - QSA

CNPJ:
62.324.866/0001-05
Corporate Name:
KRC ODONTOLOGIA LTDA
Share Capital:
R$80,000.00 (Eighty thousand reais)

The Partners and Managers Chart (QSA) listed in the database of the National Registry of Legal Entities (CNPJ) is as follows:

Name/Corporate Name:
RENATO LOPES APOLINARIO JUNIOR
Position:
49 - Managing Partner

Name/Corporate Name:
KLAUS FERNANDO CARNIO
Position:
49 - Managing Partner

For information regarding participation in the QSA, access the e-CAC with a digital certificate or visit a Brazilian Federal Revenue Service (RFB) unit.

Issued on **04/23/2026** at **11:00 AM** (Brasilia time).

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 1, 2026.

Consulta Quadro de Sócios e Administradores - QSA

CNPJ:
62.324.866/0001-05
NOME EMPRESARIAL:
KRC ODONTOLOGIA LTDA
CAPITAL SOCIAL:
R$80.000,00 (Oitenta mil reais)

O Quadro de Sócios e Administradores(QSA) constante da base de dados do Cadastro Nacional da Pessoa Jurídica (CNPJ) é o seguinte:

Nome/Nome Empresarial:
RENATO LOPES APOLINARIO JUNIOR
Qualificação:
49-Sócio-Administrador

Nome/Nome Empresarial:
KLAUS FERNANDO CARNIO
Qualificação:
49-Sócio-Administrador

Para informações relativas à participação no QSA, acessar o e-CAC com certificado digital ou comparecer a uma unidade da RFB.

Emitido no dia **23/04/2026** às **11:00** (data e hora de Brasília).

SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE, TECHNOLOGY, AND INNOVATION
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
I CERTIFY THE REGISTRATION UNDER THE NUMBER 5.040/14-0
GISELA SIMIEMA CESCHIN
GENERAL SECRETARY
JUCESP

Industry and Foreign Trade
and Services
Commercial Registration - DNRC
Finance, Science, and Technology

Application Cover

DOC. SEQ.
1
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JUCESP PROTOCOL
0.007.433/14-1

DATE STAMP
COMMERCIAL REGISTRY
JAN 03 2014

PROTOCOL
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
JAN 03 2014

COMMERCIAL REGISTRY
SINGLE ESTABLISHMENT
HEAD OFFICE
BRANCH
APPROVED
JAN 03, 2014
Sidnei Bolese
ID 12.798.070-2
Technical Advisor

REGISTRATION DATA

No Prior Requirement	REGISTERED OFFICE NIRE	REGISTERED OFFICE CNPJ
	3522541841-9	13.697.044/0001-64

ACT(S):
Establishment of Branch Office;

CORPORATE NAME
KRC ODONTO LTDA - ME

STREET			NUMBER
Avenida TRABALHADOR			1434
COMPLEMENT	NEIGHBORHOOD | DISTRICT	ZIP CODE	CITY CODE
STORE 02	VILA SONIA	11723-000	5327
CITY			STATE
Praia Grande			SP
E-MAIL			PHONE
			34744944
ATTORNEY'S NAME		OAB No.	STATE

COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
JAN 03 2014

SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE, TECHNOLOGY, AND INNOVATION
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
I CERTIFY THE REGISTRATION UNDER THE NUMBER 3590449176-4
GISELA SIMIEMA CESCHIN
GENERAL SECRETARY
JUCESP

AMOUNTS PAID	IDENTIFICATION OF THE COMPANY REPRESENTATIVE
DARE 54.00	NAME: KLAUS FERNANDO CARNIO (Partner)
DARF 10.00	SIGNATURE: DATE OF SIGNATURE: 10/01/2013

I DECLARE, UNDER PENALTY OF LAW, THAT THE INFORMATION CONTAINED IN THIS APPLICATION/PROCESS IS TRUE AND ACCURATE.

Internet Control

013577154-4

JUCESP

CROSP Regional Council of Dentistry of São Paulo SEAL OF AUTHENTICITY 081808

AMENDMENT AND MODIFICATION TO THE ARTICLES OF INCORPORATION NO. 02

IAL REGISTRY 03 2014 OCOL

Checked and Verified ID No. 12.798.070-2

COMPANY: KRC ODONTO LTDA – ME

1st – **RENATO LOPES APOLINARIO JUNIOR**, Brazilian, of legal age, married under the partial community property regime, born in Santos, State of São Paulo, on June 18, 1986, Dentist, duly licensed, registered with the Regional Council of Dentistry of the State of São Paulo (CRO/SP) under No. SP-CD-93232, holder of Identity Card ID No. 44.104.031-7/SSP/SP, issued on 05/18/2000, and CPF/MF No. 333.120.858-29, residing and domiciled at Rua Torres Homem, No. 365, Apt. 21, Embaré, Santos, State of São Paulo, ZIP Code 11025-021;

2nd – **KLAUS FERNANDO CARNIO**, Brazilian, of legal age, single, born in São Paulo, State of São Paulo, on September 19, 1970, holder of Identity Card ID No. 18.274.314/SSP/SP and CPF/MF No. 114.604.308-24, residing and domiciled at Rua Palmares, No. 84, Vila Tupi, Praia Grande, State of São Paulo, ZIP Code 11703-000;

3rd – Being the sole partners of the company operating under the corporate name **KRC ODONTO LTDA – ME**, with its registered office located at Avenida Trabalhador, No. 1,434, Store 02, Vila Sonia, Praia Grande, State of São Paulo, ZIP Code 11723-000, hereby mutually agree to amend the private Articles of Incorporation dated 03/25/2011, registered with the COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO under No. 35225418419 on 05/06/2011, and the subsequent amendments, namely: the 1st Amendment dated 06/05/2013, registered under No. 214.820/13-0 in session of 07/26/2013, and enrolled under CNPJ No. 13.697.044/0001-64, and hereby resolve by mutual agreement to ESTABLISH A BRANCH OFFICE.

4th – **The Partners mutually agree to establish a Branch Office at the location specified below, which shall engage in GENERAL DENTAL CLINIC SERVICES. For this purpose, they allocate from the Company's capital the amount of R$ 10,000.00 (ten thousand reais) to constitute the capital of said Branch Office, located at the following address: City of PRAIA GRANDE, State of São Paulo, RUA TUPI, No. 707, VILA TUPY, ZIP Code 11703-260.**

5th – **Technical responsibility for the services provided by the Branch Office shall be assigned to CAMILA ANDREA GONZALEZ TABOADA, duly licensed, registered with the Regional Council of Dentistry of the State of São Paulo (CRO/SP) under No. SP-CD-93763, holder of Identity Card ID No. 35.395.020-8/SSP/SP and CPF No. 350.270.228-40, residing and domiciled at Rua Torres Homem, No. 365, Apt. 21, Embaré, Santos, State of São Paulo, ZIP Code 11025-021.**

Upon the effectiveness of this amendment, the Partners resolve to proceed with the complete restatement and consolidation of the Company's Articles of Incorporation, which shall henceforth be governed by the following clauses and conditions:

CONSOLIDATED ARTICLES OF ORGANIZATION

FIRST: The Company operates under the corporate name **KRC ODONTO LTDA – ME.**

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CROSP
Regional Council of Dentistry of São Paulo
SEAL OF AUTHENTICITY
081810

Checked and Verified 12.798.070-2

SECOND: **The Company maintains its Branch Office in the City of Praia Grande, State of São Paulo, at Rua Tupi, No. 707, Vila Tupi, ZIP Code 11703-260, its registered office is located in the City of Praia Grande, State of São Paulo, at Avenida Trabalhador, No. 1,434, Store 02, Vila Sonia, ZIP Code 11723-000.**

THIRD: The Company's business purpose is: **GENERAL DENTAL CLINIC SERVICES AND A DENTAL PROSTHESIS LABORATORY.**

FOURTH: The Company's share capital is R$ 80,000.00 (eighty thousand reais), divided into 100 (one hundred) quotas with a par value of R$ 800.00 (eight hundred reais) each, fully paid in by the Partners in national currency as follows:

RENATO LOPES APOLINARIO JUNIOR	50.00	R$ 40,000.00
KLAUS FERNANDO CARNIO	50.00	R$ 40,000.00
TOTAL	100.00	R$ 80,000.00

FIFTH: The liability of each Partner is limited to the value of his quotas; however, all Partners shall be jointly liable for the full payment of the Company's share capital.

SIXTH: The Company commenced its activities on March 25, 2011, and its term is indefinite.

SEVENTH: **Technical responsibility for the services provided at the Head Office in the activity of: GENERAL DENTAL CLINIC SERVICES shall be assigned to RENATO LOPES APOLINARIO JUNIOR, DENTIST, duly licensed and registered with the Regional Council of Dentistry of the State of São Paulo (CRO/SP) under No. SP-CD-93232, holder of Identity Card ID No. 44.104.031-7/SSP/SP, issued on 05/18/2000, and CPF No. 333.120.858-29, residing and domiciled at Rua Torres Homem, No. 365, Apt. 21, Embaré, Santos, State of São Paulo, ZIP Code 11025-021, and the Technical responsibility for the services provided at the Head Office in the activity of: DENTAL PROSTHESIS LABORATORY shall be assigned to VALMIR RAMOS, DENTAL PROSTHESIS TECHNICIAN, duly licensed and registered with the Regional Council of Dentistry of the State of São Paulo (CRO/SP) under No. TPD-11190, holder of Identity Card ID No. 14.949.077-X/SSP/SP, issued on 02/22/2001, and CPF No. 052.027.628-01, residing and domiciled at Rua Tupã, No. 597, Apt. 31, Vila Tupi, Praia Grande, State of São Paulo, ZIP Code 11703-180. Technical responsibility for the services provided at the Branch Office in the activity of: GENERAL DENTAL CLINIC SERVICES shall be assigned to CAMILA ANDREA GONZALEZ TABOADA, duly licensed and registered with the Regional Council of Dentistry of the State of São Paulo (CRO/SP) under No. SP-CD-93763, residing and domiciled at Rua Torres Homem, No. 365, Apt. 21, Embaré, Santos, State of São Paulo, ZIP Code 11025-021.**

EIGHTH: The management of the Company shall be exercised by both Partners, who shall be responsible for all operations and shall represent the Company actively and passively, judicially and extrajudicially, jointly or severally.

dos Santos Authorized

JUCESP

CROSP Regional Council of Dentistry of São Paulo
SEAL OF AUTHENTICITY 081809

NINTH: The company's quotas are indivisible and may not be assigned or transferred without the express consent of the company. Partners wishing to acquire quotas, under equal prices and conditions, shall have the right of first refusal if any quota holder intends to assign their existing quotas.

Checked and Verified 0702

TENTH: Upon the death or legal incapacity of any Partner, the Company shall not be dissolved, the heirs of the affected Partner may join the business, provided there is agreement with the surviving Partner and the appropriate amendment to the Articles of Incorporation is executed. Otherwise, a statement of the deceased Partner's equity interest shall be prepared, and the corresponding amount shall be paid to the duly qualified heirs, subject to the Company's financial capacity, under no circumstances shall the payment period exceed ten (10) consecutive monthly installments.

ELEVENTH: The Company's fiscal year shall end on December 31 of each year, when the inventory, balance sheet, and statement of income shall be prepared, and the Partners shall review and approve the accounts during the first four months following the end of the fiscal year, and such documents shall be made available to the non-managing Partners up to thirty (30) days prior to the Partners' meeting or assembly.

TWELFTH: The Partners may withdraw monthly compensation as a salary, in amounts established by them within the limits of applicable law.

THIRTEENTH: Under penalty of law, the Partners declare that the Managers are not prohibited by any special law from managing the Company and have not been convicted of, nor are they subject to the effects of, any conviction imposing a penalty that, even temporarily, bars access to public office; nor have they been convicted of bankruptcy-related crimes, malfeasance, bribery, extortion, embezzlement, crimes against the popular economy, the National Financial System, competition laws, consumer relations, public trust, or property rights.

FOURTEENTH: The courts of the Judicial District of Praia Grande, State of São Paulo, are hereby chosen as the exclusive venue for the exercise and enforcement of the rights and obligations arising from this Agreement.

And, being thus just and agreed, the Parties execute this Amendment in three (3) counterparts.

Praia Grande, October 1, 2013.

SHOJI NOTARY

WITNESSES

SHOJI NOTARY

TÂNIA CRISTINA DIAS
ID No. 31.937.808/SSP/SP

RENATO LOPES APOLINARIO JUNIOR
ID No. 44.104.031-7/SSP/SP

SHOJI NOTARY

KLAUS FERNANDO CARNIO
ID No. 18.274.314/SSP/SP

CARTÓRIO SHOJI

ANA LUCIA DE JESUS SILVA
ID No. 32.564.220-5/SSP/SP

CAMILA ANDREA GONZALEZ TABOADA
ID No. 5.395.020-8/SSP/SP

SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE, TECHNOLOGY, AND INNOVATION
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
I CERTIFY THE REGISTRATION UNDER THE NUMBER 5.040/14-0
GISELA SIMIEMA CESCHIN
GENERAL SECRETARY
JUCESP

Commercial Registry of the State of São Paulo
JAN 03 2014
E. R. Santos

SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE, TECHNOLOGY, AND INNOVATION
COMMERCIAL REGISTRY OF THE STATE OF SÃO PAULO
NIRE BRANCH OFFICE
I CERTIFY THE REGISTRATION UNDER THE NUMBER 3590449176-4
GISELA SIMIEMA CESCHIN
GENERAL SECRETARY
JUCESP

Regional Council of Dentistry of
São Paulo - CROSP

Corporate Dentistry Department

Articles of Incorporation reviewed and endorsed under Protocol No. 33948/2013, pursuant to Laws No. 4,324/64 and No. 6,839/80, and CROSP Administrative Order No. 315/02.

São Paulo, November 26, 2013.

LUCILEIDE A. S. FARIA

First Notary Public and Protest of Bills and Securities of Praia Grande/SP - David Shoji,
NOTARY PUBLIC
RUA Dr. ROBERTO SHOJI (former RUA SOROCÁBA) No. 230 - ZIP Code: 11701-030 – PRAIA GRANDE, SP - PHONE: (13) 3499-1000 / FAX: (13) 3473-2908

I hereby notarize the authenticity of the signature above of CAMILA ANDREA GONZALES TABOADA, in a document with economic value. I so certify.
Praia Grande, October 17, 2013. In witness whereof

DANIELLE CRISTINE OLIVEIRA SILVA - Authorized Clerk
(Qty. 1: Total R$ 6.50) Code: 19928910130110000278762-9023
SEALS:1 Act: 0802AA-265292

VALID ONLY WITH THE AUTHENTICITY SEAL AND WITHOUT ERASURES OR ALTERATIONS

0802AA265292

Authorized Clerk

First Notary Public and Protest of Bills and Securities of Praia Grande/SP - David Shoji,
NOTARY PUBLIC
RUA Dr. ROBERTO SHOJI (former RUA SOROCABA) No. 230 - ZIP Code: 11701-030 – PRAIA GRANDE, SP - PHONE: (13) 3499-1000 / FAX: (13) 3473-2908

I hereby notarize the authenticity of the signature above of RENATO LOPES APOLINARIO JUNIOR AND KLAUS FERNANDO CARNIO, in a document with economic value. I so certify.
Praia Grande, October 16, 2013. In witness whereof

MARCIO EUDALIO FERREIRA DOS SANTOS - Authorized Clerk
(Qty. 2: Total R$ 13.00) Code: 19986707134839002150 8-3020
SEALS:2 Act: 0802AA-131073

VALID ONLY WITH THE AUTHENTICITY SEAL AND WITHOUT ERASURES OR ALTERATIONS

0802AA131073

Márcio Eudálio F. dos Santos
Authorized Clerk

First Notary Public and Protest of Bills and Securities of Praia Grande/SP - David Shoji,
NOTARY PUBLIC
RUA Dr. ROBERTO SHOJI (former RUA SOROCABA) No. 230 - ZIP Code: 11701-030 – PRAIA GRANDE, SP - PHONE: (13) 3499-1000 / FAX: (13) 3473-2908

I hereby notarize the authenticity of the signature above of TANIA CRISTINA DIAS AND ANA LUCIA DE JESUS SILVA, in a document with economic value. I so certify.
Praia Grande, November 8, 2013. In witness whereof

MARCIO EUDALIO FERREIRA DOS SANTOS - Authorized Clerk
(Qty. 2: Total R$ 13.00) Code: 20113616103007000972 95-7004
SEALS:2 Act: 0802AA-133882

VALID ONLY WITH THE AUTHENTICITY SEAL AND WITHOUT ERASURES OR ALTERATIONS

0802AA133882

Márcio Eudálio F. dos Santos
Authorized Clerk

FEDERATIVE REPUBLIC OF BRAZIL

NATIONAL REGISTER OF LEGAL ENTITIES (CNPJ)

FCPJ TRANSMISSION PROTOCOL

The review and approval of this document shall be carried out by the following authority:

- **Commercial Registry of the State of São Paulo**

ACCESS CODE
30.76.87.53.40
- 13.697.044.000.164

01. IDENTIFICATION

CORPORATE NAME (Trade Name or Corporate Denomination)	CNPJ REGISTRATION NO.
KRC ODONTO LTDA - ME	**13.697.044**

02. REASON FOR FILING

LIST OF REQUESTED EVENTS / EVENT DATE

102 – Registration of Additional Establishments – 10/01/2013

03. IDENTIFICATION OF THE LEGAL ENTITY'S REPRESENTATIVE

NAME	CPF
KLAUS FERNANDO CARNIO	**114.604.308-24**
PLACE	DATE
	01/03/2014

04. DIGITAL CERTIFICATE CONTROL CODE

This document was signed using the digital certificate of NI No. 109.180.068-56.

Approved by RFB Normative Instruction No. 1,183, dated August 19, 2011.

***FCPJ - Leagl Entity Registration Form**

Commercial Registry
APPROVED
JAN 03 2014
Sidnei Polese
ID:12.798.070-2
Technical Advisor

GOVERNMENT OF THE STATE OF SÃO PAULO
SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE AND TECHNOLOGY
COOMERCIAL REGISTRY OF THE STATE OF SÃO PAULO – JUCESP

JUCESP
COMMERCIAL REGISTRY OF
THE STATE OF SÃO PAULO

DECLARATION

I, KLAUS FERNANDO CARNIO, holder of Identity Card ID No. 18.274.314 and enrolled in the Individual Taxpayer Registry - CPF under No. 114.604.308-24, in my capacity as owner, partner, or legal representative of KRC ODONTO LTDA ME, **HEREBY DECLARE** that I am aware that the **ESTABLISHMENT** located at Rua TUPI, No. 707, VILA TUPI, São Paulo, Praia Grande, ZIP Code 11703-260, **MAY NOT CONDUCT ITS ACTIVITIES** unless it obtains the municipal determination regarding the feasibility of its installation and operation at the indicated location, in accordance with the guidelines established by land use and zoning legislation, municipal regulations, and environmental protection area restrictions, pursuant to Article 24, Paragraph 2, of State Decree No. 55,660/2010, and unless it holds a **VALID INTEGRATED LICENSING CERTIFICATE** issued through the Via Rápida Empresa – State Licensing Module system.

I further declare that I am aware that any change to the establishment's address, business activity or group of activities, or any other condition underlying the issuance of the Integrated Licensing Certificate shall render such certificate invalid, and that, as of the date of such change, I assume the obligation to renew it.

Finally, I declare that I am aware that the issuance of the Integrated Licensing Certificate may be requested by a duly authorized legal representative, in person and at the time of collection of the certificates relating to business registration at the City Hall, or by the owner, partner, or accountant associated with the National Register of Legal Entities (CNPJ), directly through the JUCESP website via the licensing module, using the appropriate digital certification.

Klaus Fernando Carnio

KLAUS FERNANDO CARNIO
ID No. 18.274.314
KRC ODONTO LTDA - ME

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 5, 2026

SECRETARIA DE DESENVOLVIMENTO ECONÔMICO, CIÊNCIA E TECNOLOGIA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
CERTIFICO O REGISTRO SOB O NÚMERO 5.040/14-0
GISELA SIMIEMA CESCHIN
SECRETÁRIA GERAL
JUCESP

mercial do Estado de São Paulo
to, Indústria e Comércio Exterior
viços
gistro do Comércio - DNRC
to Econômico, Ciência e Tecnologia

Capa do Requerimento

SEQ. DOC
1
1

JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
PROTOCOLO
*3 JAN 2014

JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
13 JAN 2014

JUNTA COMERCIAL
N.I.R.E. 35.4.1.841-9
DESPACHO
13 JAN. 2014
Sidnei Bolese
RG 12.798.070-2
Assessor Técnico

JUCESP PROTOCOLO
0.007.433/14-1

DADOS CADASTRAIS

SEM EXIGÊNCIA ANTERIOR	NIRE DA SEDE	CNPJ DA SEDE
	3522541841-9	13.697.044/0001-64

ATO(S)
Abertura de Filial;

NOME EMPRESARIAL
KRC ODONTO LTDA - ME

LOGRADOURO	NÚMERO
Avenida TRABALHADOR	**1434**

COMPLEMENTO	BAIRRO/DISTRITO	CEP	CÓDIGO DO MUNICIPIO
LOJA 02	**VILA SONIA**	**11723-000**	**5327**

MUNICÍPIO	UF
Praia Grande	**SP**

CORREIO ELETRÔNICO	TELEFONE
	34744944

NOME DO ADVOGADO	N. OAB	U.F.

SECRETARIA DE DESENVOLVIMENTO ECONÔMICO, CIÊNCIA E TECNOLOGIA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
CERTIFICO O REGISTRO SOB O NÚMERO 3590449176-4
NIRE FILIAL
GISELA SIMIEMA CESCHIN
SECRETÁRIA GERAL
JUCESP

VALORES RECOLHIDOS		IDENTIFICAÇÃO DO REPRESENTANTE DA EMPRESA		
DARE	54,00	NOME:	**KLAUS FERNANDO CARNIO (Sócio)**	
DARF	10,00	ASSINATURA:	DATA ASSINATURA:	**01/10/2013**

DECLARO, SOB AS PENAS DA LEI, QUE AS INFORMAÇÕES CONSTANTES DO REQUERIMENTO/PROCESSO SÃO EXPRESSÃO DA VERDADE.

Controle Internet
013577154-4

SEM VALOR DE DISTRIBUIÇÃO

JUCESP

CROSP Conselho Regional de Odontologia de São Paulo SELO DE AUTENTICIDADE 081808

OMERCIAL N 2014 OCOLO

Visto Conferido RG: 12.798.170-2

ALTERAÇÃO E MODIFICAÇÃO DE CONTRATUAL Nº 02

DA SOCIEDADE: KRC ODONTO LTDA – ME

1º - **RENATO LOPES APOLINARIO JUNIOR**, brasileiro, maior, casada pelo regime de comunhão parcial de bens, Natural de: Santos, Estado de São Paulo, nascido em 18 de Junho de 1986, Cirurgião Dentista, devidamente habilitado, inscrito no CRO/SP (Conselho Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93232, portador da cédula de identidade RG nº. 44.104.031-7/SSP/SP, onde foi emitida em 18/05/2000 e do CPF/MF nº. 333.120.858-29. residente e domiciliado à Rua Torres Homem, n.º 365 – apto 21 – Embare - Santos, Estado de São Paulo, CEP: 11025-021;

2º - **KLAUS FERNANDO CARNIO**, brasileiro, maior, solteiro, Natural de São Paulo, Estado de São Paulo, nascida em 19 de Setembro de 1970, portador da cédula de identidade RG nº. 18.274.314/SSP/SP e do CPF/MF nº. 114.604.308-24, residente e domiciliado à Rua Palmares, n.º 84 – Vila Tupi – Praia Grande, Estado de São Paulo, CEP:'11703-000.

3º- Únicos sócios da Sociedade que gira sob a denominação Social de: **KRC ODONTO LTDA – ME**, com sede a Avenida Trabalhador, n.º 1.434 – loja 02 – Vila Sonia – Praia Grande, Estado de São Paulo, CEP: 11723-000. Que no preâmbulo ao final deliberam os sócios de comum acordo, a alterarem o instrumento particular de Contrato de Constituição Social, datado em 25/03/2011 e registrado na JUNTA COMERCIAL DO ESTADO DE SÃO PAULO, sob o nº. 35225418419 em sessão de 06/05/2011, e demais alteração: 1º alteração datada em 05/06/2013 e registrada sob o nº 214.820/13-0 em sessão de 26/07/2013, inscrito no CNPJ sob o nº 13.697.044/0001-64, resolvem de comum acordo CONSTITUIR FILIAL:

4º - **Os Sócios resolvem de comum acordo Constitui a Filial no local a seguir, determinado a filial na forma de: CLINICA DENTARIA EM GERAL, destacando de seu capital a quantia de R$ 10.000,00 (Dez mil reais), para formação do Capital da referida filial, e localizando no seguinte endereço: Município de PRAIA GRANDE, Estado de São Paulo, sito á RUA TUPI, Nº 707 – VILA TUPY – CEP: 11703-260.**

5º - **A responsabilidade Técnica pelos serviços prestados na Filial, ficará a cargo de: CAMILA ANDREA GONZALEZ TABOADA, devidamente habilitada, inscrito no CRO/SP (Conselho Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93763, portadora da cédula de identidade RG nº 35.395.020-8/SSP/SP e do CPF nº 350.270.228-40, residente e domiciliada á Rua Torres Homem, n.º 365 – apto 21 – Embare - Santos, Estado de São Paulo, CEP: 11025-021.**

Efetivado esta alteração, decidem os sócios a proceder á Consolidação geral do Contrato Social da empresa, que a partir desta data passara a ser regido pelas seguintes clausulas e condições:

CONSOLIDAÇÃO DO CONTRATO SOCIAL

PRIMEIRA: - A Sociedade gira sob o nome Empresarial: **KRC ODONTO LTDA – ME**

SEM VALOR DE CERTIDÃO

JUCESP
13 01 14

SECURITY VALID SECURE GENUINE AUTHENT
CROSP
Conselho Regional de Odontologia de São Paulo
SELO DE AUTENTICIDADE
081810

Visto oferido 12.798.070-2

SEGUNDA - **A Sociedade tem a sua filial sede no Município de Praia Grande, Estado de São Paulo, Rua Tupi, nº 707 – Vila Tupi – CEP: 11703-260, a matriz tem sede no Município de PRAIA GRANDE, ESTADO DE SÃO PAULO, á Avenida Trabalhador, n.º 1.434 – loja 02 – Vila Sonia – CEP: 11723-000.**

TERCEIRA: O Objeto Social é : **CLINICA DENTARIA EM GERAL E LABORATORIO DE PROTESE DENTARIA**.

QUARTA: O capital social é de R$ 80.000,00 (Oitenta mil reais) dividido em 100 (cem) quotas no valor de R$ 800,00 (oitocentos reais) cada quota, integralizadas neste ato, pelos Sócios em moeda corrente nacional, da seguinte forma:

RENATO LOPES APOLINARIO JUNIOR	50,00	R$ 40.000,00
KLAUS FERNANDO CARNIO	50,00	R$ 40.000,00
TOTAL	100,00	R$ 80.000,00

QUINTA: A responsabilidade de cada sócio é restrita ao valor de suas quotas, mas todos respondem solidariamente pela integralização do capital social.

SEXTA: A Sociedade iniciou suas atividades em 25 de março de 2011 e seu prazo indeterminado.

SETIMA: A Responsabilidade Técnica, pelos serviços prestados na Matriz, na Atividade de: CLINICA DENTARIA EM GERAL: ficará a cargo de RENATO LOPES APOLINARIO JUNIOR, CIRURGIÃO DENTISTA, devidamente habilitado, inscrito no CRO/SP (Conselho Regional de Odontologia do Estado de São Paulo) sob o nº SP-CD-93232, portador da cédula de identidade RG nº 44.104.031-7/SSP/SP, emitida em 18/05/2000 e do CPF 333.120.858-29, residente e domiciliada á Rua Torres Homem, n.º 365 – apto 21 – Embare - Santos, Estado de São Paulo, CEP: 11025-021 e a Responsabilidade Técnica, pelos serviços prestados na Matriz, na Atividade de: LABORATORIO DE PROTESE DENTARIA, ficará a cargo de: VALMIR RAMOS, TECNICO EM PROTESE DENTÁRIA, devidamente habilitado, inscrito no CRO/SP (Conselho Regional de Odontologia do Estado de São Paulo) sob o nº TPD-11190, portador da cédula de identidade RG nº 14.949.077-X/SSP/SP, emitida em 22/02/2001 e do CPF 052.027.628-01, residente e domiciliado à Rua Tupa, nº 597 – apto 31 – Vila Tupi – Praia Grande, Estado de São Paulo – CEP: 11703-180. A responsabilidade Técnica pelos serviços prestados na Filial, na Atividade de: CLINICA DENTARIA EM GERAL: ficará a cargo de: CAMILA ANDREA GONZALEZ TABOADA, devidamente habilitada, inscrito no CRO/SP (Conselho Regional de Odontologia do Estado de São Paulo), sob o nº SP-CD-93763, portadora da cédula de identidade RG nº 35.395.020-8/SSP/SP e do CPF nº 350.270.228-40, residente e domiciliada á Rua Torres Homem, n.º 365 – apto 21 – Embare - Santos, Estado de São Paulo, CEP: 11025-021.

OITAVA: A Administração da Sociedade será exercida por ambos os sócios, que incubirão de todas as operações e representarão a sociedade ativa e passiva, judicial e extrajudicial, em conjunto ou separadamente.

SEM VALOR DE VENDA

dos Santos
torizado

JUCESP

13.00.11.

CROSP
Conselho Regional de Odontologia de São Paulo
SELO DE AUTENTICIDADE
081809

Visto conferido: 0702

NONA: As quotas da sociedade são indivisíveis, e não poderão ser cedidas ou transferidas, sem o expresso consentimento da sociedade, cabendo em igualdade de preços e condições, o direito de referência aos sócios que queiram adquiri-las, no caso de algum quotista pretender ceder as que possui.

DECIMA: Falecendo ou interditado qualquer sócio, a sociedade não se dissolvera, podendo os herdeiros dos sócios ingressar no negócio, havendo acordo com o sócio remanescente mediante alteração de Contrato Social, contrario será exigido um balanço de apuração dos haveres do Sócio Pré–Morto, que serão pagos aos herdeiros habilitados, dentro das disponibilidades financeiras da sociedade, não podendo em hipótese alguma ser o prazo superior a 10 (dez) parcelas mensais consecutivas.

DECIMA PRIMEIRA: A data do encerramento social será sempre 31 de dezembro de cada ano, para a elaboração do inventário, do balanço patrimonial e do balanço do resultado econômico e a referência ao julgamento das contas no primeiro quadrimestre seguinte ao término do exercício social pelos sócios e a colocação destes documentos à disposição dos sócios não administradores, até trinta dias antes da reunião ou da assembléia dos sócios.

DECIMA SEGUNDA: Os Sócios, poderão fazer uma retirada mensal a título de Pró–labore, cujos valores fixados pelos mesmos, dentro dos limites da legislação vigente.

DECIMA TERCEIRA: Declaram sob as penas da lei, de que os administradores não estão impedidos, por lei especial, e nem condenado ou encontra–se sob efeito da condenação, a pena que vede, ainda que temporariamente, o acesso a cargos públicos; ou por crime falimentar, de prevaricação, pelta ou suborno, concussão, peculato; ou contra a economia popular, contra o sistema financeiro nacional, contra as normas de defesa da concorrência, contra as relações de consumo, a fé pública ou a propriedade.

DECIMA QUARTA: Fica eleito o foro de Praia Grande para o exercício e o cumprimento dos direitos e obrigações resultantes deste contrato.

E, por estarem assim justos e contratados assinam a presente alteração em 03 (três) vias.

Praia Grande, 01 de Outubro de 2013

CARTÓRIO SHOJI

TESTEMUNHAS

CARTÓRIO SHOJI

1º .....
TÂNIA CRISTINA DIAS
RG nº 21.937.808/SSP/SP

CARTÓRIO SHOJI

2º .....
ANA LUCIA DE JESUS SILVA
RG nº 32.564.220-5/SSP/SP

.....
RENATO LOPES APOLINARIO JUNIOR
RG Nº 44.104.031-7/SSP/SP

CARTÓRIO SHOJI

.....
KLAUS FERNANDO CARNIO
RG nº 18.274.314/SSP/SP

CARTÓRIO SHOJI

.....
CAMILA ANDREA GONZALEZ TABOADA
RG nº 35.395.020-8/SSP/SP

SECRETARIA DE DESENVOLVIMENTO ECONÔMICO, CIÊNCIA E TECNOLOGIA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
CERTIFICO O REGISTRO SOB O NÚMERO 5.040/14-0
GISELA SIMIEMA CESCHIN
SECRETÁRIA GERAL
JUCESP

Junta Comercial do Estado de São Paulo
13 JAN 2014
E. R. Santos

SECRETARIA DE DESENVOLVIMENTO ECONÔMICO, CIÊNCIA E TECNOLOGIA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO
NIRE FILIAL
CERTIFICO O REGISTRO SOB O NÚMERO 3590449176-4
GISELA SIMIEMA CESCHIN
SECRETÁRIA GERAL
JUCESP

SEM VALOR DE CERTIDÃO

Conselho Regional de Odontologia

de São Paulo - CROSP

Departamento de Odontologia Empresarial

Ato Social visado sob protocolo nº 33948/2013 ,

nos termos das leis nº 4.324/64 e nº 6.839/80

e portaria do CROSP 315/02.

São Paulo, 26 de Novembro de 2013

LUCILEIDE A. S. FARIA

SEM VALOR DE CERTIDÃO

Primeiro Tabelião de Notas e de Protesto de Letras e Títulos de Praia Grande / S.P. Bel. David Shoji
TABELIÃO
RUA DR. ROBERTO SHOJI (ANTIGA RUA SOROCABA), 230 - CEP: 11.701-030 - PRAIA GRANDE / S.P. - TEL: (13) 3499-1000 / FAX: 3473-2918

Reconheço por semelhança a firma retro de: CAMILA ANDREA GONZALES TARQUINI, em documento com valor econômico. Dou fé.
Praia Grande, 17 de outubro de 2013. Em Testemunho _____ da verdade.

DANIELLE CRISTINE OLIVEIRA SILVA - Escrevente Autorizada
(Qtd 1:Total R$ 6,50)-Cód: 19928010130110002787629023
SELOS: 1 Ato:0802AA-265292

VÁLIDO SOMENTE COM SELO DE AUTENTICIDADE SEM EMENDAS E/OU RASURAS

0802AA265292

Primeiro Tabelião de Notas e de Protestos de Letras e Títulos de Praia Grande / S.P. Bel. David Shoji
TABELIÃO
RUA DR. ROBERTO SHOJI (ANTIGA RUA SOROCABA), 230 - CEP: 11.701-030 - PRAIA GRANDE / S.P. - TEL: (13) 3499-1000 / FAX: 3473-2918

Reconheço por semelhança as firmas retro de: RENATO LOPES APOLINARIO JUNIOR e KLAUS FERNANDO CARNIO, em documento com valor econômico. Dou fé.
Praia Grande, 16 de outubro de 2013. Em Testemunho _____ da verdade.

MARCIO EUDALIO FERREIRA DOS SANTOS - Escrevente Autorizado
(Qtd 2:Total R$ 13,00)-Cód: 19986707134839002150841-3020
SELOS: 2 Atos:0802AA-131073

VÁLIDO SOMENTE COM SELO DE AUTENTICIDADE SEM EMENDAS E/OU RASURAS

0802AA131073

Primeiro Tabelião de Notas e de Protesto de Letras e Títulos de Praia Grande / S.P. Bel. David Shoji
TABELIÃO
RUA DR. ROBERTO SHOJI (ANTIGA RUA SOROCABA), 230 - CEP: 11.701-030 - PRAIA GRANDE / S.P. - TEL: (13) 3499-1000 / FAX: 3473-2918

Reconheço por semelhança as firmas retro de: TANIA CRISTINA DIAS e ANA LUCIA DE JESUS SILVA, em documento com valor econômico. Dou fé.
Praia Grande, 08 de novembro de 2013. Em Testemunho _____ da verdade.

MARCIO EUDALIO FERREIRA DOS SANTOS - Escrevente Autorizado
(Qtd 2:Total R$ 13,00)-Cód: 20113616103007000972957004
SELOS: 2 Atos:0802AA-133882

VÁLIDO SOMENTE COM SELO DE AUTENTICIDADE SEM EMENDAS E/OU RASURAS

0802AA133882

REPÚBLICA FEDERATIVA DO BRASIL

CADASTRO NACIONAL DA PESSOA JURÍDICA - CNPJ

PROTOCOLO DE TRANSMISSÃO DA FCPJ

A análise e o deferimento deste documento serão efetuados pelo seguinte órgão:

- **Junta Comercial do Estado de São Paulo**

CÓDIGO DE ACESSO
30.76.87.53.40 - 13.697.044.000.164

01. IDENTIFICAÇÃO

NOME EMPRESARIAL (firma ou denominação)	Nº DE INSCRIÇÃO NO CNPJ
KRC ODONTO LTDA - ME	**13.697.044**

02. MOTIVO DO PREENCHIMENTO

RELAÇÃO DOS EVENTOS SOLICITADOS / DATA DO EVENTO
102 Inscrição dos demais estabelecimentos - 01/10/2013

03. IDENTIFICAÇÃO DO REPRESENTANTE DA PESSOA JURÍDICA

NOME	CPF
KLAUS FERNANDO CARNIO	**114.604.308-24**
LOCAL	DATA
	03/01/2014

04. CÓDIGO DE CONTROLE DO CERTIFICADO DIGITAL

Este documento foi assinado com o Certificado digital do NI: 109.180.068-56

Aprovado pela Instrução Normativa RFB nº 1.183, de 19 de agosto de 2011

JUNTA COMERCIAL
DEFERIDO
13 JAN. 2014
Sidnei Polese
RG: 12.798.070-2
Assessor Técnico

SEM VALOR DE CERTIFICAÇÃO

SEM VALOR DE CERTIDÃO

GOVERNO DO ESTADO DE SÃO PAULO
SECRETARIA DE DESENVOLVIMENTO ECONÔMICO, CIÊNCIA E TECNOLOGIA
JUNTA COMERCIAL DO ESTADO DE SÃO PAULO - JUCESP

JUCESP
Junta Comercial do Estado de São Paulo

DECLARAÇÃO

Eu, KLAUS FERNANDO CARNIO, portador da Cédula de Identidade nº 18.274.314, inscrito no Cadastro de Pessoas Físicas - CPF sob nº 114.604.308-24, na qualidade de titular, sócio ou responsável legal da empresa KRC ODONTO LTDA - ME, **DECLARO** estar ciente que o **ESTABELECIMENTO** situado no(a) Rua TUPI, 707 , VILA TUPI, São Paulo, Praia Grande, CEP 11703-260, **NÃO PODERÁ EXERCER** suas atividades sem que obtenha o parecer municipal sobre a viabilidade de sua instalação e funcionamento no local indicado, conforme diretrizes estabelecidas na legislação de uso e ocupação do solo, posturas municipais e restrições das áreas de proteção ambiental, nos termos do art. 24, §2 do Decreto Estadual nº 55.660/2010 e sem que tenha um **CERTIFICADO DE LICENCIAMENTO INTEGRADO VÁLIDO**, obtido pelo sistema Via Rápida Empresa - Módulo de Licenciamento Estadual.

Declaro ainda estar ciente que qualquer alteração no endereço do estabelecimento, em sua atividade ou grupo de atividades, ou em qualquer outra das condições determinantes à expedição do Certificado de Licenciamento Integrado, implica na perda de sua validade, assumindo, desde o momento da alteração, a obrigação de renová-lo.

Por fim, declaro estar ciente que a emissão do Certificado de Licenciamento Integrado poderá ser solicitada por representante legal devidamente habilitado, presencialmente e no ato da retirada das certidões relativas ao registro empresarial na Prefeitura, ou pelo titular, sócio, ou contabilista vinculado no Cadastro Nacional da Pessoa Jurídica (CNPJ) diretamente no site da Jucesp, através do módulo de licenciamento, mediante uso da respectiva certificação digital.

Klaus Fernando Carnio

KLAUS FERNANDO CARNIO

RG: 18.274.314

KRC ODONTO LTDA - ME

FEDERATIVE REPUBLIC OF BRAZIL

NATIONAL REGISTER OF LEGAL ENTITIES

REGISTRATION NUMBER	CERTIFICATE OF ENROLLMENT AND REGISTRATION STATUS	DATE OF INCORPORATION
13.697.044/0001-64 **HEAD OFFICE**		**05/06/2011**

COMPANY NAME
KRC ODONTO LTDA

TRADE NAME (DBA)	SIZE
KRC ODONTO	**Microenterprise**

CODE AND DESCRIPTION OF MAIN ECONOMIC ACTIVITY
86.30-5/04 – Dental Practice Activities

CODE AND DESCRIPTION OF SECONDARY ECONOMIC ACTIVITIES
32.50-7-06 - Dental prosthesis services

CODE AND DESCRIPTION OF LEGAL NATURE
206-2 - Limited Liability Company

ADDRESS	NUMBER	UNIT
AV DO TRABALHADOR	**1434**	**STORE 02**

ZIP CODE	NEIGHBORHOOD/DISTRICT	CITY	STATE
11.723-000	**VILA SONIA**	**PRAIA GRANDE**	**SP**

EMAIL ADDRESS	PHONE NUMBER
informancontabil@uol.com.br	**(13) 3596-4228/ (13) 3474-4944**

RESPONSIBLE FEDERAL ENTITY (RFE)
******

REGISTRATION STATUS	REGISTRATION STATUS DATE
ACTIVE	**05/06/2011**

REASON FOR REGISTRATION STATUS

SPECIAL STATUS	SPECIAL STATUS DATE
*******	*******

It was approved by Normative Instruction RFB No. 2.119, dated December 6, 2022.

It was issued on **04/23/2026** at **10:58:40 PM** (Brasília date and time). Page: **1/1**

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 03, 2026

REPÚBLICA FEDERATIVA DO BRASIL

CADASTRO NACIONAL DA PESSOA JURÍDICA

NÚMERO DE INSCRIÇÃO	COMPROVANTE DE INSCRIÇÃO E DE SITUAÇÃO CADASTRAL	DATA DE ABERTURA
13.697.044/0001-64 **MATRIZ**		**06/05/2011**

NOME EMPRESARIAL
KRC ODONTO LTDA

TÍTULO DO ESTABELECIMENTO (NOME DE FANTASIA)	PORTE
KRC ODONTO	**ME**

CÓDIGO E DESCRIÇÃO DA ATIVIDADE ECONÔMICA PRINCIPAL
86.30-5-04 - Atividade odontológica

CÓDIGO E DESCRIÇÃO DAS ATIVIDADES ECONÔMICAS SECUNDÁRIAS
32.50-7-06 - Serviços de prótese dentária

CÓDIGO E DESCRIÇÃO DA NATUREZA JURÍDICA
206-2 - Sociedade Empresária Limitada

LOGRADOURO	NÚMERO	COMPLEMENTO
AV TRABALHADOR, DO	**1434**	**LOJA 02**

CEP	BAIRRO/DISTRITO	MUNICÍPIO	UF
11.723-000	**VILA SONIA**	**PRAIA GRANDE**	**SP**

ENDEREÇO ELETRÔNICO	TELEFONE
informancontabil@uol.com.br	**(13) 3596-4228/ (13) 3474-4944**

ENTE FEDERATIVO RESPONSÁVEL (EFR)
*****

SITUAÇÃO CADASTRAL	DATA DA SITUAÇÃO CADASTRAL
ATIVA	**06/05/2011**

MOTIVO DE SITUAÇÃO CADASTRAL

SITUAÇÃO ESPECIAL	DATA DA SITUAÇÃO ESPECIAL
********	********

Aprovado pela Instrução Normativa RFB nº 2.119, de 06 de dezembro de 2022.

Emitido no dia **23/04/2026** às **10:58:40** (data e hora de Brasília). Página: **1/1**

Query of the Partners and Managers Chart - QSA

CNPJ:
13.697.044/0001-64
Corporate Name:
KRC ODONTO LTDA
Share Capital:
R$ 80,000.00 (Eighty thousand reais)

The Partners and Managers Chart (QSA) listed in the database of the National Registry of Legal Entities (CNPJ) is as follows:

Name/Corporate Name:
KLAUS FERNANDO CARNIO
Position:
49 - Managing Partner

Name/Corporate Name:
RENATO LOPES APOLINARIO JUNIOR
Position:
49 - Managing Partner

For information regarding participation in the QSA, access the e-CAC with a digital certificate or visit a Brazilian Federal Revenue Service (RFB) unit.

Issued on **04/23/2026** at **10:58 AM** (Brasilia time).

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 3, 2026.

Consulta Quadro de Sócios e Administradores - QSA

CNPJ:
13.697.044/0001-64
NOME EMPRESARIAL:
KRC ODONTO LTDA
CAPITAL SOCIAL:
R$80.000,00 (Oitenta mil reais)

O Quadro de Sócios e Administradores(QSA) constante da base de dados do Cadastro Nacional da Pessoa Jurídica (CNPJ) é o seguinte:

Nome/Nome Empresarial:
KLAUS FERNANDO CARNIO
Qualificação:
49-Sócio-Administrador

Nome/Nome Empresarial:
RENATO LOPES APOLINARIO JUNIOR
Qualificação:
49-Sócio-Administrador

Para informações relativas à participação no QSA, acessar o e-CAC com certificado digital ou comparecer a uma unidade da RFB.

Emitido no dia **23/04/2026** às **10:58** (data e hora de Brasília).

TURNING DREAMS INTO BUSINESS!

ACCOUNTING STATEMENT

THIAGO FERNANDO PEREIRA NEGRAO
Accountant – Owner of GTF CONTABILIDADE LTDA
CNPJ No. 27.329.873/0001-07
CRC No. 1SP309898/O-2
Address: Avenida Monteiro Lobato 9950 – Agenor de Campos – Mongaguá – SP
ZIP Code: 11701-150

To Whom It May Concern,

I, **THIAGO FERNANDO PEREIRA NEGRAO**, accountant and owner of **GTF CONTABILIDADE LTDA**, registered with the National Registry of Legal Entities (CNPJ) under No. **27.329.873/0001-07**, hereby declare, for all due purposes, that Mr. **RENATO LOPES APOLINARIO JUNIOR**, Brazilian, married, holder of CPF No. **333.120.858-29**, performs full-time professional activities as **Partner-Owner and Manager** of the company **KRC ODONTO LTDA (HEAD OFFICE AND BRANCH)**, registered with the National Registry of Legal Entities (CNPJ) under Nos. **13.697.044/0001-64 and 13.697.044/0002-45**, and has been our client since May 1, 2022.

In light of the foregoing, I certify the expertise of Mr. **RENATO LOPES APOLINARIO JUNIOR** as **Partner-Owner and Manager of KRC ODONTO LTDA (HEAD OFFICE AND BRANCH)**, which is a solid company operating in the dentistry market, with a staff of 10 (TEN) direct and indirect employees.

The company has demonstrated substantial growth over the last few years, with emphasis on innovation and international expansion.

KRC ODONTO LTDA was founded on **May 6, 2011**, initially specializing in dental services focused on implants.

Over the years, it expanded its operations into aesthetics, corporate care, and dental plans, establishing itself as a reference in oral healthcare in the **Praia Grande/SP** region.

Its growth has been driven by investments in cutting-edge technology, staff qualification, and strategic partnerships, resulting in the expansion of the main clinic and an increase in its client base.

Below is the breakdown of the personal income earned by Mr. **RENATO LOPES APOLINARIO JUNIOR** over the last **4 (four)** years, detailing the sources of income arising from the provision of services, according to the company's financial records and income statements:

- **In 2022: R$ 245,426.66 (two hundred forty-five thousand, four hundred twenty-six reais and sixty-six cents), derived from the provision of services in the field of dentistry.**

- **In 2023: R$ 268,245.38 (two hundred sixty-eight thousand, two hundred forty-five reais and thirty-eight cents), derived from the provision of services in the field of dentistry.**

- **In 2024: R$ 489,334.35 (four hundred eighty-nine thousand, three hundred thirty-four reais and thirty-five cents), derived from the provision of services in the field of dentistry.**

- **In 2025: R$ 695,635.78 (six hundred ninety-five thousand, six hundred thirty-five reais and seventy-eight cents), derived from the provision of services in the field of dentistry.**

Below is the breakdown of the income earned by Mr. **RENATO LOPES APOLINARIO JUNIOR** through the company **KRC ODONTO LTDA (HEAD OFFICE AND BRANCH)** over the last 4 (four) years.

It should be noted that the company has demonstrated robust growth, evidenced by the continuous increase in its annual revenue, which over the last four years amounted to: **2022: R$ 245,426.66; 2023: R$ 268,245.38; 2024: R$ 489,334.35; and 2025: R$ 695,635.78**, and holds a relevant position in the market, operating in a high-demand field, especially in the **DENTISTRY** sector.

We remain at your disposal for any additional clarification, if necessary.

Sincerely,

THIAGO FERNANDO PEREIRA NEGRAO

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana **Date: May 29, 2026**

TRANFORMANDO SONHOS EM NEGÓCIOS!

DECLARACAO CONTABIL

THIAGO FERNANDO PEREIRA NEGRAO
Contador - Titular da GTF CONTABILIDADE LTDA
CNPJ n° 27.329.873/0001-07
CRC nº 1SP309898/O-2
Endereço: AV. MONTEIRO LOBATO, Nº 9950-AGENOR DE CAMPOS – MONGAGUÁ - SP
CEP: 11701-150.

A quem possa interessar

Eu, **THIAGO FERNANDO PEREIRA NEGRAO**, contador, titular da **GTF CONTABILIDADE LTDA**, inscrito no Cadastro Nacional da Pessoa Jurídica (CNPJ) sob n° **27.329.873/0001-07**, declaro, para os devidos fins, que o Sr. **RENATO LOPES APOLINARIO JUNIOR**, brasileiro, casado, portador do CPF nº **333.120.858-29**, exerce atividades profissionais em tempo integral como **Sócio Proprietário e Gestor** da empresa **KRC ODONTO LTDA (MATRIZ e FILIAL)**, inscrita no Cadastro Nacional da Pessoa Jurídica (CNPJ) sob o **nº 13.697.044/0001-64 e 13697044/0002-45**, sendo nosso cliente desde 01 de Maio de 2022.

Diante do exposto, certifico a expertise do Sr. **RENATO LOPES APOLINARIO JUNIOR** como **Sócio - Proprietário e Gestor da KRC ODONTO LTDA (MATRIZ E FILIAL)**, a qual é uma empresa sólida, com atuação no mercado de Odontologia, com um quadro de 10 (DEZ) colaboradores diretos e indiretos.

A empresa tem demonstrado um crescimento substancial ao longo dos últimos anos, com ênfase na inovação e na expansão internacional.

A empresa **KRC ODONTO LTDA**, foi fundada em **06 de maio de 2011**, especializando-se inicialmente na prestação de serviços odontológicos com foco em implante.

Ao longo dos anos, expandiu suas operações para área estética, atendimento corporativo e planos odontológicos, consolidando-se como uma referência em saúde bucal na região de **Praia Grande/SP**.

Seu crescimento foi impulsionado por investimento em tecnologia de ponta, qualificação da equipe e parcerias estratégicas, resultando em ampliação da clínica matriz e aumento do quadro de clientes.

A seguir, apresento a discriminação do faturamento pessoal obtido pelo Sr. **RENATO LOPES APOLINARIO JUNIOR** nos últimos **4 (quatro)** anos, detalhando as fontes de renda advindas de prestação de serviços, conforme os registros financeiros da empresa e declarações de renda:

- **Em 2022: R$ 245.426,66 (duzentos e quarenta e cinco mil, quatrocentos e vinte e seis reais e sessenta e seis centavos), provenientes de prestação de serviços no âmbito odontológico.**

- **Em 2023: R$ 268.245,38 (duzentos e sessenta e oito mil, duzentos e quarenta e cinco reais e trinta e oito centavos), provenientes de prestação de serviços no âmbito odontológico.**
-

- **Em 2024: R$ 489.334,35 (quatrocentos e oitenta e nove mil, trezentos e trinta e quatro reais e trinta e cinco centavos), provenientes de prestação de serviços no âmbito odontológico.**
-

- **Em 2025: R$ 695.635,78 (seiscentos e noventa e cinco mil, seiscentos e trinta e cinco reais e setenta e oito centavos), provenientes de prestação de serviços no âmbito odontológico.**

A seguir, apresento a discriminação obtida pelo Sr. **RENATO LOPES APOLINARIO JUNIOR**, pela empresa: **KRC ODONTO LTDA (MATRIZ E FILIAL)**, nos últimos 4 (quatro) anos.

GTF
CONTABILIDADE

TRANFORMANDO SONHOS EM NEGÓCIOS!

Ressalto que a empresa tem apresentado um crescimento robusto, evidenciado pelo aumento contínuo de sua receita anual, que nos últimos quatro anos foi de: **2022: R$ 245.426,66, 2023: R$ 268.245,38, 2024: R$ 489.334,35 e 2025: R$ 695.635,78**, e possui uma posição relevante no mercado, atuando em uma área de alta demanda, especialmente no setor de **ODONTOLOGIA**.

Permanecemos à disposição para quaisquer esclarecimentos adicionais, caso necessário.

Atenciosamente

THIAGO FERNANDO PEREIRA NEGRAO

(13) 3303-0540
contato@gtfcontabilidade.com.br

www.gtfcontabilidade.com.br

INFORMAN
ASSESSORIA CONTÁBIL

Santos, January 12, 2026

TO WHOM IT MAY CONCERN:

RENATO LOPES APOLINÁRIO JUNIOR, Brazilian, married, holder of Passport No. **FT865462,** Dentist, earned the income listed below during the last five (5) years, arising from: **Provision of dental services in his capacity as a Dentist, including clinical care, dental procedures in general, consultations, and preventive treatments performed in the regular course of his professional activities.**

- In 2020, total income of R$ 75,600.00
- In 2021, total income of R$ 81,050.00
- In 2022, total income of R$ 82,676.00
- In 2023, total income of R$ 105,225.41
- In 2024, total income of R$ 50,751.64

The above-mentioned amounts are reflected in his financial records and income tax returns.

Please contact us should any additional information be required.

Sincerely,

TANIA CRISTINA DIAS
1SP170698/0-O

Tania Cristina Dias
Certified Public Accountant - CRC
1SP 170698/0-0

Rua Marília, 114 - Boqueirão | ZIP Code 11701-150
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I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 8, 2026

INFORMAN
ASSESSORIA CONTÁBIL

SANTOS, 12 DE JANEIRO DE 2026

A quem possa interessar,

RENATO LOPES APOLINARIO JUNIOR, brasileiro, casado, portador do passaporte nº **FT865462**, Cirurgião Dentista, obteve nos últimos 05 (cinco) anos os rendimentos abaixo discriminados, advindos de: **Prestação de Serviços Odontológicos, na qualidade de Cirurgião Dentista, abrangendo atendimentos clínicos, procedimentos odontológicos em geral, consultas, tratamentos preventivos, realizadas no exercício regular da atividade profissional.**

- Em 2020, renda total de R$ 75.600,00
- Em 2021, renda total de R$ 81.050,00
- Em 2022, renda total de R$ 82.676,00
- Em 2023, renda total de R$105.225,41
- Em 2024, renda total de R$ 50.751,64

Os valores supramencionados constam de seus informes financeiros e declarações de renda.

Favor contatar caso necessário.

Atenciosamente,

TANIA CRISTINA DIAS
1SP170698/0-O

Tania Cristina Dias
CRC: 1SP 170698/0-O

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Exhibit C.I: NIW - First Prong

Premier
Dental Care

BUSINESS PLAN 2026



Name: Renato Lopes Apolinario Junior
Phone: +55(13)99708-0613
E-mail: renato.apolinario@gmail.com
Position: General Manager and Program Director

Prepared by:
Nextus Plan

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APPENDIX 1

1.0 Executive Summary

Premier Dental Care LLC will be established by Dr. Renato Lopes Apolinario Junior, an experienced dental professional specializing in implantology, estomatology, and advanced oral rehabilitation. With more than 15 years of experience in clinical practice and healthcare management, Dr. Renato has successfully founded and managed multiple dental clinics in Brazil, overseeing multidisciplinary teams, operational workflows, and strategic growth initiatives. His experience includes the supervision of dental professionals, implementation of clinical protocols, and delivery of high-quality patient-centered care, supported by a strong track record in complex oral rehabilitation procedures and preventive healthcare models.

The company will be headquartered in Tulsa, Oklahoma, a growing metropolitan area with increasing demand for accessible and preventive oral healthcare services. According to the Health Resources and Services Administration (HRSA), several regions across the United States, including areas in Oklahoma, are designated as Dental Health Professional Shortage Areas (HPSAs), reflecting persistent disparities in access to preventive oral healthcare services and limitations in the availability of professionals trained in early disease detection and preventive screening protocols.[1] Premier Dental Care LLC will initially operate through a physical clinical unit focused on preventive care, early diagnosis, and patient education. Beginning in Year 3, the company will expand by opening a second clinical unit, increasing service capacity and expanding access to underserved populations.

Premier Dental Care LLC will deliver a structured portfolio of services centered on prevention and early diagnosis, including Preventive Oral Health Consultations & Risk Assessment, Advanced Oral Pathology Screening and Early Diagnosis, Preventive Treatment & Maintenance Programs, Implantology & Oral Rehabilitation Planning and Coordination, and Oral Disease Prevention Protocols, Professional Training and Clinical Development. This model is designed to address a significant gap in the U.S. healthcare system. According to the Centers for Disease Control and Prevention (CDC), nearly 47% of adults aged 30 years and older in the United States suffer from some form of periodontal disease,[2] while untreated dental conditions remain among the most prevalent chronic diseases nationwide. Additionally, the National Institute of Dental and Craniofacial Research (NIDCR) highlights the importance of early diagnosis of oral diseases,

[1] https://data.hrsa.gov/topics/health-workforce/shortage-areas/dashboard
[2] https://www.cdc.gov/mmwr/preview/mmwrhtml/su6203a21.htm

including oral cancer, which presents significantly higher survival rates when detected at early stages.[3]

A distinguishing feature of the proposed endeavor is Dr. Renato's focus on the implementation of structured preventive oral disease screening methodologies designed to improve the early identification of oral abnormalities, potentially malignant disorders, and systemic diseases with oral manifestations. Rather than operating solely as a traditional dental practice, Premier Dental Care LLC will integrate preventive-care protocols, standardized screening procedures, patient education, and workforce-development initiatives into its operational model, with the objective of strengthening early-detection capabilities among both patients and dental professionals.

The company's approach is particularly relevant in light of the increasing recognition of the relationship between oral health and systemic health conditions, including diabetes, cardiovascular disease, and other chronic illnesses. By emphasizing prevention, continuity of care, and early-stage identification of oral conditions, the company seeks to reduce the progression of avoidable diseases, improve patient outcomes, and support more efficient utilization of healthcare resources.

The viability of the proposed endeavor is further supported by letters of interest received from prospective U.S.-based clients, demonstrating early market demand and validating the relevance of the company's prevention-focused oral healthcare model within the United States. These letters further support the commercial feasibility of the company's preventive and early-diagnosis methodologies within the U.S. market.

Over the first two years, the company will focus on establishing its preventive-care model, building a stable patient base, and developing partnerships with local organizations, healthcare stakeholders, and community groups. Beginning in Year 3, the second clinical unit will increase service capacity and support the expansion of the company's prevention-centered operational model. By Year 5, Premier Dental Care LLC plans to expand its professional-development initiatives through training programs focused on preventive care, oral disease screening, and early-diagnosis protocols for dental practices, dental hygienists, dental assistants, and other healthcare personnel involved in preventive-care activities. These initiatives are intended to expand the dissemination of preventive methodologies beyond the patients directly served by the company, amplifying the broader public-health impact of the proposed endeavor.

[3] https://www.nidcr.nih.gov/

Founder Background

Dr. Renato Lopes Apolinario Junior brings extensive experience as a clinic owner, administrator, and clinical specialist, having managed multiple dental units and supervised teams of more than 20 professionals. His professional background includes ownership and management of dental clinics in Brazil, where he has been responsible for financial management, operational efficiency, patient experience, and team leadership. He has also performed and overseen thousands of implant procedures, demonstrating advanced expertise in oral rehabilitation and treatment planning.

In addition, Dr. Renato holds advanced professional training and expertise in estomatology, a field focused on the identification and diagnosis of oral diseases and systemic conditions with oral manifestations. His expertise includes the evaluation of oral lesions, potentially malignant disorders, oral cancer risk factors, and other abnormalities requiring early-stage identification and clinical monitoring. This area of expertise plays an important role in preventive healthcare because many oral diseases and systemic conditions present significantly better outcomes when identified during earlier stages. His combined expertise in preventive healthcare, clinical operations, oral disease diagnosis, and workforce training positions him to lead the implementation of a scalable, prevention-focused oral healthcare model in the United States.

National Priorities / U.S. Public Interest

This initiative aligns with key U.S. public health priorities, particularly in expanding access to preventive oral healthcare, improving early diagnosis of diseases, and reducing long-term healthcare costs.[4] Oral health is increasingly recognized as an essential component of overall health, with strong associations to systemic conditions such as diabetes, cardiovascular disease, and other chronic illnesses. The proposed project contributes to:

- Expanding access to preventive dental care in underserved and shortage areas
- Reducing long-term healthcare costs through early diagnosis and prevention
- Improving early detection of oral cancer and systemic diseases with oral manifestations
- Supporting community-based health education and awareness programs
- Strengthening the dental workforce through training and knowledge dissemination

These objectives are aligned with initiatives of:

- U.S. Department of Health & Human Services – Oral Health Strategic Framework[5]

[4] https://www.cdc.gov/oral-health/prevention/index.html
[5] https://www.hrsa.gov/sites/default/files/hrsa/oral-health/oral-health-framework.pdf

- Health Resources and Services Administration (HRSA) – Health Workforce Shortage Areas[6]
- Centers for Disease Control & Prevention (CDC) – Oral Health Division[7]
- National Institute of Dental and Craniofacial Research (NIDCR)[8]
- Centers for Medicare & Medicaid Services (CMS) – Preventive Health Initiatives[9]

Through the implementation of preventive screening methodologies, workforce-development initiatives, community-based education efforts, and structured early-diagnosis protocols, Premier Dental Care LLC seeks to strengthen preventive oral healthcare capacity while contributing to improved public-health outcomes and broader adoption of prevention-centered oral healthcare practices throughout the United States.

1.1 Nature and Scope of the Business

Premier Dental Care LLC will serve patients across the Tulsa metropolitan area, with a primary focus on individuals with limited access to preventive and specialized oral healthcare services, including families, seniors, and underserved communities. The company will provide a prevention-centered model of care, integrating early diagnosis, patient education, professional training initiatives, and structured clinical protocols to improve oral health outcomes and reduce the progression of avoidable diseases.

Limited access to preventive dental care, rising healthcare costs, and significant disparities in oral health outcomes create a critical need for scalable and accessible care models in the United States. According to the Centers for Disease Control and Prevention (CDC), nearly half of adults aged 30 and older suffer from periodontal disease, while millions of Americans lack access to regular dental care, particularly in underserved and rural regions.[10] Additionally, many areas in Oklahoma are designated as Dental Health Professional Shortage Areas (HPSAs), highlighting the gap in access to timely and comprehensive oral healthcare services. These challenges are further compounded by the limited adoption of standardized screening protocols and advanced training related to the identification of oral lesions, potentially malignant disorders, and systemic diseases with oral manifestations. As a result, many oral conditions are diagnosed only after significant progression, reducing treatment effectiveness and increasing healthcare costs.

Premier Dental Care LLC will address these challenges through an accessible, prevention-focused care delivery model designed to expand patient reach, improve early detection of oral diseases,

[6] https://data.hrsa.gov/topics/health-workforce/shortage-areas
[7] https://www.cdc.gov/oralhealth/index.html
[8] https://www.nidcr.nih.gov
[9] https://www.cms.gov
[10] https://www.cdc.gov/oral-health/about/gum-periodontal-disease.html

and reduce the long-term burden of complex and costly treatments. The company will initially operate through a primary clinical unit and will expand operations in Year 3 with the establishment of a second unit, increasing capacity and extending services to a broader population base.

A distinguishing component of the company's model is the integration of preventive screening methodologies and standardized early-detection protocols designed to improve the identification of oral diseases at earlier stages. These protocols will be applied throughout the company's clinical operations and progressively disseminated through professional training and clinical-development initiatives, extending their impact beyond the patients directly served by the company.

The company's integrated services include:

- **Preventive Oral Health Consultations & Risk Assessment** – Comprehensive clinical evaluations designed to identify individual risk factors for oral diseases, enabling early intervention and personalized preventive care planning.
- **Advanced Oral Pathology Screening** – Specialized diagnostic services focused on the early identification of oral lesions, pre-malignant conditions, and systemic diseases with oral manifestations, supporting timely medical intervention and improved patient outcomes.
- **Preventive Treatment & Maintenance Programs** – Ongoing preventive care services, including professional cleanings, monitoring protocols, and patient follow-up programs aimed at reducing disease progression and minimizing the need for complex treatments.
- **Implantology & Oral Rehabilitation Planning** – Advanced treatment planning and coordination of oral rehabilitation cases, integrating implant-based solutions and multidisciplinary approaches to restore function, aesthetics, and quality of life.
- **Oral Disease Prevention Protocols, Professional Training & Clinical Development –** Development and implementation of preventive screening protocols, professional training programs, and clinical-development initiatives designed to strengthen early-detection capabilities among dental practices, healthcare organizations, dental hygienists, dental assistants, and other healthcare professionals involved in preventive care and patient screening activities.

Premier Dental Care LLC will collaborate with local organizations, community groups, healthcare providers, senior-care facilities, and other stakeholders to ensure alignment with regional and national oral health priorities. Through the combination of preventive patient care, early-diagnosis methodologies, workforce training, and protocol-based clinical practices, the company

seeks to strengthen preventive oral healthcare capacity while improving the identification and management of oral diseases across the communities it serves.

By emphasizing prevention, early diagnosis, professional training, and protocol-based care delivery, the company aims to expand access to high-quality oral healthcare services, strengthen early-detection capabilities among healthcare professionals, reduce healthcare costs associated with late-stage treatments, and contribute to improved population health outcomes in the United States.

1.2 Dr. Renato Lopes Apolinario Junior's Expertise

Dr. Renato Lopes Apolinario Junior is a dental professional with over 15 years of experience in clinical practice, healthcare management, and business development in the oral healthcare sector. Since 2011, he has served as Owner, Clinical Director, and Administrative Manager of dental clinics in Brazil, including KRC Odonto LTDA and Casal Odontolife LTDA, where he has led the expansion and operation of multiple clinical units.

Through his leadership roles, Dr. Renato has been responsible for managing multidisciplinary teams of more than 20 dental professionals, overseeing clinical operations, coordinating patient care, and ensuring efficiency across multiple locations. His responsibilities have included financial management, strategic planning, implementation of standardized clinical protocols, and continuous improvement of operational processes, demonstrating a proven ability to scale healthcare operations while maintaining consistent standards of care.

Dr. Renato holds a Doctor of Dental Surgery degree from Universidade Metropolitana de Santos, Brazil, and has completed advanced specializations in Implantology at Universidade Mozarteum de São Paulo, Prosthodontics at Universidade Metropolitana de Santos, and Estomatology through the Brazilian Association of Dental Surgeons. These qualifications provide a strong academic and clinical foundation aligned with modern, evidence-based dental practices.

Throughout his career, Dr. Renato has developed extensive expertise in oral rehabilitation and implantology, having participated in the planning and execution of more than 10,000 implant procedures. His experience includes complex case planning, integration of surgical and prosthetic treatments, multidisciplinary treatment coordination, and long-term patient management, allowing him to combine advanced clinical knowledge with efficient treatment-planning methodologies.

A key differentiator in Dr. Renato's professional profile is his advanced training in estomatology, a field focused on the identification, evaluation, and diagnosis of oral diseases and systemic conditions with oral manifestations. This expertise provides specialized knowledge in the

recognition of oral lesions, potentially malignant disorders, oral cancer risk factors, and early clinical signs of systemic diseases that may first present within the oral cavity. This area of expertise is particularly relevant to the proposed endeavor because early detection remains one of the most effective strategies for improving patient outcomes and reducing healthcare costs associated with advanced disease progression.

In addition to direct patient care, Dr. Renato has extensive experience developing clinical workflows, supervising healthcare teams, implementing treatment protocols, and promoting preventive approaches within dental practice settings. These capabilities support the development of standardized oral disease screening methodologies and professional training initiatives designed to improve early-detection capabilities among dental practices and healthcare professionals.

Dr. Renato's combined experience in clinical practice, healthcare management, preventive care, and oral disease diagnosis positions him to lead the implementation of a scalable, prevention-focused oral healthcare model in the United States. His ability to integrate clinical expertise, operational leadership, workforce development, and protocol-based care delivery supports the expansion of preventive oral healthcare services while strengthening the capacity of healthcare professionals to identify oral diseases at earlier stages. This combination of expertise directly aligns with the company's mission of improving access to preventive care, promoting early diagnosis, and contributing to better oral health outcomes throughout the communities it serves.

2.0 The Company

Premier Dental Care LLC will initially focus on delivering prevention-centered and early-diagnosis oral healthcare services in the Tulsa metropolitan area, prioritizing individuals and families with limited access to consistent and high-quality dental care. The company will emphasize preventive consultations, risk assessment, and early identification of oral diseases, including conditions with systemic implications. This structured clinical model enables the company to establish operations with controlled overhead while building a strong and sustainable patient base during its initial phase.

To support this growth strategy, Premier Dental Care LLC will build a multidisciplinary team composed of licensed dental professionals, administrative personnel, and clinical support staff. The personnel structure is designed to ensure operational efficiency, high-quality patient care, and scalability across multiple clinical units. The team will evolve progressively as the company

expands from a single-unit operation to a dual-unit structure with increased service capacity and organizational complexity.

By Year 5, the organizational structure is projected to include:

- 1 General Manager & Clinical Director – Dr. Renato Lopes Apolinario Junior – Provides executive leadership, develops preventive care protocols, oversees clinical standards, supervises quality control, and leads strategic growth initiatives.
- 4 Licensed General Dentists – Deliver clinical services across both units, including preventive care, diagnostics, and treatment execution.
- 4 Dental Hygienists – Lead preventive care services, hygiene programs, and patient education initiatives.
- 4 Dental Assistants – Support clinical procedures, ensure sterilization protocols, and assist in treatment preparation and execution.
- 2 Front Desk Coordinators – Manage scheduling, patient communication, and front-office operations for both units.
- 1 Office Manager – Oversees administrative operations, staff coordination, billing processes, and overall clinic efficiency.
- 2 Clinical Training & Development Coordinators – Develop and implement training programs focused on preventive care protocols, early diagnosis, and clinical standardization.
- 1 Administrative Assistant – Provides operational and administrative support across both units.

This scalable staffing model ensures that Premier Dental Care LLC maintains a strong operational foundation while expanding access to preventive and diagnostic oral healthcare services. The structured growth from one to two clinical units allows the company to increase patient reach, improve early detection of oral diseases, and enhance the overall efficiency of care delivery.

By prioritizing prevention, early diagnosis, operational efficiency, and workforce development, Premier Dental Care LLC is positioned to address critical gaps in oral healthcare access in the United States. The company's model supports the reduction of long-term healthcare costs, improves population health outcomes, and aligns with national priorities related to preventive care, early intervention, and healthcare accessibility.

2.1 Company's Targets

Premier Dental Care LLC is designed to serve individuals, healthcare organizations, and professional audiences seeking access to high-quality preventive oral healthcare services, early disease detection, and structured oral health management programs. The company focuses on

addressing gaps in preventive care, oral disease screening, patient education, and professional training, which remain important challenges within the United States healthcare system.

The company's target markets include:

- Adults and families seeking preventive oral healthcare services and long-term oral health maintenance
- Seniors and medically vulnerable individuals who benefit from continuous monitoring, preventive interventions, and early diagnosis of oral conditions
- Patients at increased risk of periodontal disease, oral lesions, and other conditions requiring preventive screening and early-stage intervention
- Individuals covered by private insurance plans, employer-sponsored dental benefits, Medicare Advantage plans, and other healthcare coverage programs seeking comprehensive preventive care
- Underserved populations and communities with limited access to preventive oral healthcare services, through community partnerships, educational programs, periodic screening initiatives, and affordable preventive-care services.
- Healthcare organizations, senior-care facilities, community health centers, and other institutions interested in improving preventive oral health outcomes
- Dental practices seeking implementation of preventive screening methodologies and standardized early-detection protocols
- Dentists, dental hygienists, dental assistants, and other healthcare professionals interested in professional-development programs focused on preventive care, oral disease screening, and early diagnosis

Through this targeted approach, Premier Dental Care LLC aims to expand access to preventive oral healthcare services, improve the early identification of oral diseases, strengthen preventive-care capacity among healthcare professionals, and reduce the need for complex and costly treatments.

2.2 Need for the Company's Services

The need for Premier Dental Care LLC's services is driven by persistent gaps in preventive oral healthcare, increasing demand for early disease detection, and growing recognition of the relationship between oral health and overall health outcomes.

Key factors supporting demand include:

- Limited access to preventive dental services and routine oral disease screening in many communities throughout the United States

- High prevalence of oral diseases, including periodontal disease, which affects nearly half of U.S. adults aged 30 and older and frequently remains untreated until advanced stages
- Continued need for earlier identification of oral lesions, potentially malignant disorders, and oral cancer, where early diagnosis significantly improves treatment outcomes and survival rates
- Increasing awareness of the connection between oral health and systemic conditions such as diabetes, cardiovascular disease, respiratory disorders, and other chronic illnesses
- Rising healthcare expenditures associated with advanced dental conditions and avoidable complications that could be reduced through preventive care and timely intervention
- Growing demand for standardized preventive-care protocols and professional training initiatives that strengthen the ability of dental teams and healthcare personnel to identify oral diseases at earlier stages
- Federal and state public-health priorities focused on prevention, health equity, early intervention, and improved access to healthcare services

Premier Dental Care LLC is positioned to address these challenges through a structured model centered on preventive care, oral disease screening, early diagnosis, professional training, and protocol-based clinical practices. By combining direct patient services with workforce-development initiatives, the company seeks to improve health outcomes, expand preventive-care capacity, and contribute to more efficient and cost-effective healthcare delivery within the United States.

2.3 Company's Expansion

Premier Dental Care LLC will implement a phased expansion strategy designed to increase service capacity, expand access to care, and strengthen its preventive healthcare model.

Phase 1 Initial Operations Year 1

The company will establish its first clinical unit in Tulsa, Oklahoma, focusing on preventive consultations, risk assessment, early diagnosis, and patient education. Operations will be structured to build a stable patient base and implement standardized clinical protocols.

Phase 2 Operational Growth Year 2

The company will expand its clinical capacity by increasing patient volume, strengthening internal processes, and enhancing service delivery efficiency. Additional staff will be hired to support growing demand and maintain high-quality care standards.

Phase 3 Second Clinical Unit Expansion Year 3

Premier Dental Care LLC will establish a second clinical unit, replicating the operational and clinical model of the first location. This expansion will increase service capacity, improve accessibility, and allow the company to serve a broader population, including underserved communities.

Phase 4 Service Consolidation and Optimization Years 4 to 5

The company will focus on optimizing operations across both clinical units, enhancing efficiency, strengthening patient retention, and expanding preventive programs and community outreach initiatives.

Phase 5 Training and Workforce Development Year 5 and Beyond

Premier Dental Care LLC will introduce structured training and professional development programs focused on preventive care, early diagnosis, and clinical protocol standardization. These initiatives will support workforce development and contribute to the dissemination of best practices in preventive oral healthcare.

Through this phased expansion strategy, Premier Dental Care LLC will establish a scalable and sustainable healthcare model, expanding access to preventive services, improving early diagnosis rates, and contributing to national healthcare priorities focused on prevention, cost reduction, and improved population health outcomes.

2.4 Company's Economic Benefits

Premier Dental Care LLC is projected to generate significant economic value during its first five years of operation by expanding access to preventive oral healthcare services, improving early disease detection, creating skilled healthcare jobs, and supporting professional workforce development in the Tulsa, Oklahoma region. The company's scalable model, which begins with a single clinical unit and expands to a second clinical unit in Year 3, is expected to stimulate local economic activity, strengthen healthcare service capacity, and support public-health priorities centered on prevention and early intervention.

Projected Financial Performance

- **Revenue Growth:** Total sales are projected to increase from $724,600 in Year 1 to approximately $2,593,053 in Year 5, driven by growing demand for preventive oral healthcare services, advanced oral disease screening, structured maintenance programs, oral rehabilitation planning, and professional training initiatives focused on preventive care and early diagnosis.

- **Gross Margin:** Gross margin is expected to increase from $620,157 in Year 1 to approximately $2,219,575 in Year 5. This growth reflects efficient clinical operations, standardized preventive-care protocols, scalable service delivery, and expansion through a second clinical unit beginning in Year 3.
- **Net Profit:** Net profit is projected to rise from $73,231 in Year 1 to approximately $256,925 in Year 5, demonstrating sustainable growth, operational efficiency, and the long-term financial viability of the company's prevention-focused business model.

Tax and Employment Contributions

The growth of Premier Dental Care LLC is expected to generate meaningful tax revenue while supporting the creation of skilled healthcare and administrative positions.

- **Federal and State Taxes:** Tax contributions are projected to increase from $31,108 in Year 1 to $121,142 in Year 5, totaling approximately $328,352 during the first five years of operation.
- **Payroll Taxes:** Payroll-related tax contributions are projected to grow from $22,560 in Year 1 to $33,030 in Year 5, totaling approximately $137,731 over the five-year period as the company expands its workforce and operational capacity.
- **Total Tax Revenue:** Combined tax contributions are projected to reach approximately $466,083 during the first five years of operation, reflecting the company's direct contribution to federal and state government revenues.

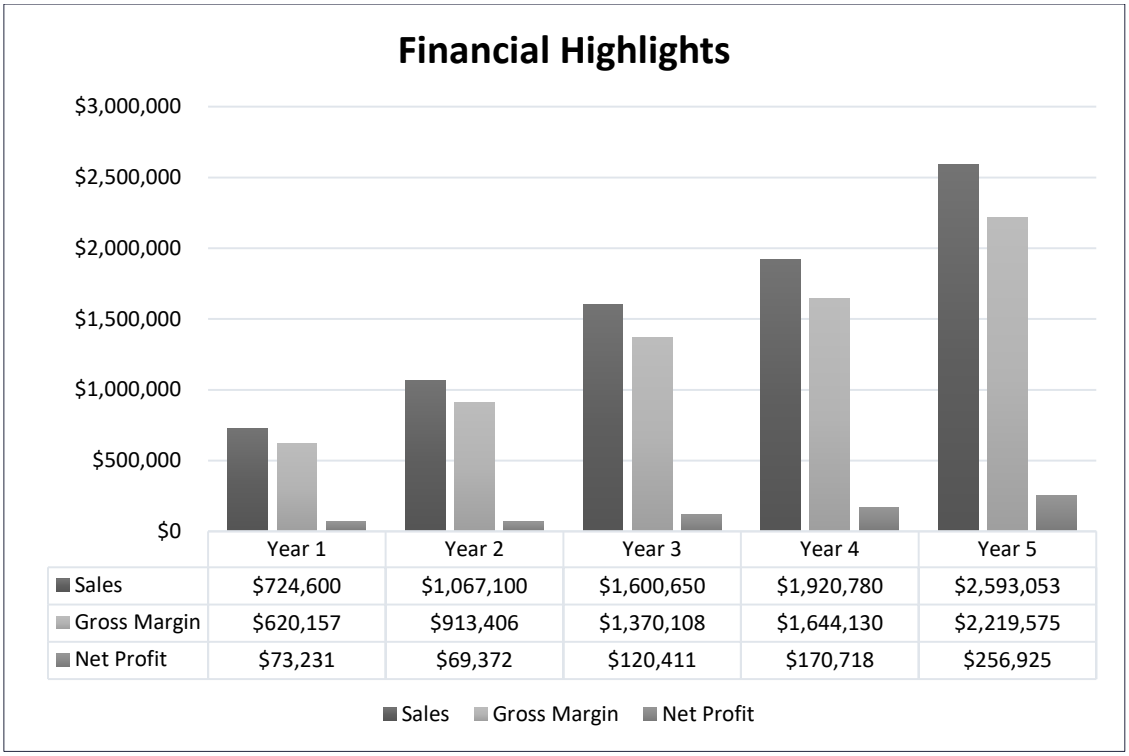
Economic and Public Health Impact

Beyond its direct financial contributions, Premier Dental Care LLC is expected to generate broader economic and societal benefits by improving access to preventive oral healthcare services, promoting early disease detection, and strengthening preventive-care capabilities among healthcare professionals.

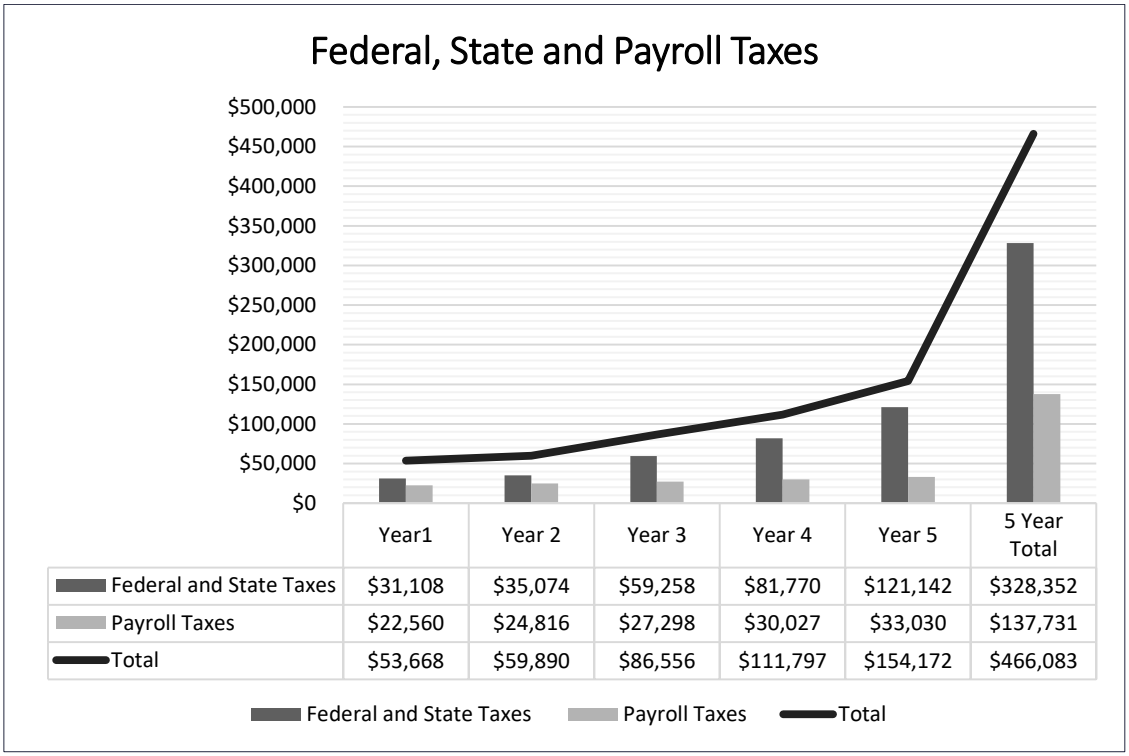
Through its emphasis on preventive care and early diagnosis, the company seeks to reduce the incidence of advanced oral diseases and support more efficient utilization of healthcare resources. Additionally, its professional training and clinical-development initiatives will help disseminate preventive screening methodologies and strengthen the ability of dental teams and healthcare personnel to identify oral diseases at earlier stages.

The planned expansion to a second clinical unit in Year 3 will further increase service capacity, create additional employment opportunities, and improve access to preventive oral healthcare services within the region.

2.4.1 Financial Highlights and Taxes Charts



	Year 1	Year 2	Year 3	Year 4	Year 5
Sales	$724,600	$1,067,100	$1,600,650	$1,920,780	$2,593,053
Gross Margin	$620,157	$913,406	$1,370,108	$1,644,130	$2,219,575
Net Profit	$73,231	$69,372	$120,411	$170,718	$256,925



	Year1	Year 2	Year 3	Year 4	Year 5	5 Year Total
Federal and State Taxes	$31,108	$35,074	$59,258	$81,770	$121,142	$328,352
Payroll Taxes	$22,560	$24,816	$27,298	$30,027	$33,030	$137,731
Total	$53,668	$59,890	$86,556	$111,797	$154,172	$466,083

2.5 Summary of Investment

Premier Dental Care LLC will launch with a total initial investment of $150,000, allocated between startup expenses and capital assets required to establish and operate a preventive-focused dental clinic in Tulsa, Oklahoma. This investment structure ensures that the company is fully equipped to deliver high-quality services, maintain regulatory compliance, and sustain operations during its initial growth phase.

The allocation of funds has been carefully structured to support the development of a fully operational clinical environment, including facility setup, equipment acquisition, technology implementation, and sufficient working capital to support early-stage operations. This investment also establishes a strong foundation for future expansion, including the planned second clinical unit in Year 3.

Startup Expenses – $79,000

Startup expenses represent the costs associated with establishing the physical and operational infrastructure of the company.

- Business Registration, Legal and Licensing: $6,000 allocated for company formation, permits, and regulatory compliance
- Facility Lease and Security Deposit: $18,000 allocated for securing and preparing the initial clinical location
- Clinic Build-Out and Basic Improvements: $15,000 allocated for minor renovations and compliance adjustments
- Office Furniture and Fixtures: $8,000 allocated for reception, workspace, and storage infrastructure
- Technology and Software Systems: $6,000 allocated for practice management systems, scheduling, and billing platforms
- Initial Marketing and Branding: $10,000 allocated for website development, branding, and patient acquisition strategies
- Insurance: $7,000 allocated for general liability and professional coverage
- Initial Supplies and Inventory: $9,000 allocated for clinical consumables and operational materials

Startup Assets – $71,000

Startup assets include the capital required to support operational continuity and the acquisition of long-term equipment.

- Cash Required: $26,000 allocated as working capital to support payroll, utilities, and operational expenses during the initial months
- Long-Term Assets: $45,000 allocated for dental equipment, instruments, and essential clinical infrastructure

Total Investment Requirement – $150,000

The total investment of $150,000 provides Premier Dental Care LLC with the necessary resources to establish a fully functional clinical operation, implement preventive and diagnostic services, and maintain financial stability during the early stages of growth.

This investment structure supports a scalable business model, allowing the company to expand operations through the addition of a second clinical unit in Year 3 while maintaining consistent service quality and operational efficiency. By prioritizing infrastructure, technology, and working capital, Premier Dental Care LLC is well-positioned to deliver preventive oral healthcare services and contribute to improved health outcomes within the community.

2.5.1 Startup Requirements Table and Chart

Startup	
Requirements	
Startup Expenses	
Business Registration, Legal & Licensing	$6,000
Facility Lease & Security Deposit	$18,000
Clinic Build-Out & Basic Improvements	$15,000
Office Furniture & Fixtures	$8,000
Technology & Software Systems	$6,000
Initial Marketing & Branding	$10,000
Insurance	$7,000
Initial Supplies & Inventory	$9,000
Total Startup Expenses	$79,000
Startup Assets	
Cash Required	$26,000
Startup Inventory	$0
Other Current Assets	$0
Long-term Assets	$45,000
Total Assets	$71,000
Total Requirements	**$150,000**

3.0 Services Description

Premier Dental Care LLC will provide a structured portfolio of oral healthcare services centered on prevention, early diagnosis, and long-term patient care. The company's service model is designed to improve access to high-quality dental care, reduce the progression of oral diseases, and support better overall health outcomes through consistent monitoring, evidence-based preventive protocols, and timely intervention.

The company will deliver services through a clinical environment supported by licensed dental professionals, ensuring compliance with all regulatory requirements in the United States. The service structure emphasizes efficiency, patient-centered care, and the integration of preventive protocols into all aspects of treatment. A distinguishing feature of the company's model is the incorporation of standardized oral disease screening methodologies and professional-development initiatives designed to strengthen preventive-care capabilities and early-detection practices among both patients and healthcare professionals.

1. Preventive Oral Health Consultations and Risk Assessment

Premier Dental Care LLC will offer comprehensive preventive consultations focused on identifying individual risk factors for oral diseases and establishing long-term care strategies.

Key components include:

- Comprehensive oral examination and patient history review
- Individual risk assessment for caries, periodontal disease, and oral conditions
- Development of personalized preventive care plans
- Early identification of potential oral health issues
- Patient guidance on oral hygiene and preventive practices
- Assessment of behavioral, medical, and lifestyle factors that may increase the risk of oral disease development

2. Advanced Oral Pathology Screening

The company will provide specialized diagnostic services aimed at the early detection of oral diseases and conditions with systemic implications. This service represents one of the company's primary differentiators and is intended to improve the identification of potentially serious conditions before significant progression occurs.

Key components include:

- Evaluation of oral lesions and abnormal tissue changes

- Screening for pre-malignant conditions and oral cancer
- Identification of systemic diseases with oral manifestations
- Use of structured diagnostic protocols and clinical assessments
- Referral coordination when advanced medical evaluation is required
- Monitoring of high-risk patients requiring periodic diagnostic follow-up
- Documentation and tracking of suspicious lesions to support early intervention and continuity of care

3. Preventive Treatment and Maintenance Programs

Premier Dental Care LLC will implement ongoing preventive care programs designed to reduce disease progression and maintain oral health over time.

Key components include:

- Professional dental cleanings and preventive treatments
- Periodic monitoring and follow-up consultations
- Fluoride treatments and preventive interventions
- Customized maintenance schedules based on patient risk profiles
- Continuous patient education and reinforcement of preventive habits
- Long-term preventive management programs designed to minimize future treatment needs

4. Implantology and Oral Rehabilitation Planning

The company will provide advanced planning and coordination for oral rehabilitation cases, focusing on restoring function and long-term oral health.

Key components include:

- Comprehensive evaluation and treatment planning for implant cases
- Coordination with licensed dental professionals performing procedures
- Integration of surgical and prosthetic treatment strategies
- Monitoring and follow-up of rehabilitation cases
- Development of long-term care plans to ensure treatment stability

5. Oral Disease Prevention Protocols, Professional Training and Clinical Development

Premier Dental Care LLC will develop and implement specialized professional-development programs designed to strengthen preventive-care capabilities, improve early-detection practices, and promote the adoption of standardized oral disease screening methodologies

among dental and healthcare professionals. This service expands the impact of the company beyond direct patient care by supporting workforce development and improving the capacity of healthcare providers to identify oral diseases at earlier stages.

The primary beneficiaries of these initiatives will include dental clinics, dental hygienists, dental assistants, community organizations involved in health-promotion activities, senior-care facilities, and other healthcare providers seeking to strengthen preventive oral healthcare practices and improve early-detection capabilities within their organizations.

Training and professional-development activities will be delivered through a combination of in-person workshops, continuing-education sessions, protocol-implementation projects, staff-training programs, and customized educational initiatives tailored to the specific needs of participating organizations. Depending on the client's needs, programs may be delivered at the company's facilities, at partner locations, or through virtual learning formats.

Key components include:

- Development and implementation of standardized oral disease screening protocols
- Staff-training programs for dentists, dental hygienists, dental assistants, and clinical support personnel
- Continuing-education workshops focused on preventive care, oral lesion identification, and early disease detection
- Clinical workflow assessments and protocol-integration strategies for dental practices and healthcare organizations
- Training on the recognition of oral lesions, potentially malignant disorders, oral cancer risk factors, and oral manifestations of systemic diseases
- Educational programs for senior-care facilities and community organizations focused on preventive oral health practices and referral pathways
- Development of preventive-care resources, screening tools, and educational materials for participating organizations
- Ongoing support and quality-improvement guidance to facilitate the adoption and maintenance of preventive-care protocols

By equipping healthcare professionals and community-based organizations with practical tools, standardized methodologies, and evidence-based preventive-care strategies, Premier Dental Care LLC seeks to improve the consistency of oral disease screening practices, expand early-detection capabilities, and contribute to better oral health outcomes across the communities served by participating organizations.

3.1 Standardized Preventive Screening and Diagnostic Methodology

A central element of Premier Dental Care LLC's clinical model is a standardized preventive-screening methodology developed to organize the clinical evaluation of the oral cavity by specific anatomical regions and defined risk levels. By structuring every examination around consistent anatomical mapping and objective risk classification, the methodology supports more consistent and reproducible patient assessments across providers and clinical units. Its primary objective is to support the early identification of oral lesions, potentially malignant alterations, and oral manifestations of systemic diseases, enabling appropriate referral and follow-up before progression to more complex stages.

The methodology is operationalized through two standardized clinical instruments. The first, the Preventive Screening and Early Diagnosis Protocol, divides the oral cavity into eight anatomical regions (lips and commissures, right and left buccal mucosa, dorsal and lateral tongue, floor of the mouth, hard and soft palate, gingiva and alveolar ridges, and the oropharynx and tonsillar pillars) and classifies each region using a three-level traffic-light risk system: green for clinically normal findings, yellow for findings that require monitoring or reevaluation, and red for findings suggestive of potentially malignant disorders or systemic disease. The protocol also records identified risk factors, an assessment summary, and an overall patient risk level used to guide preventive care and follow-up intervals.

The second instrument, the Standardized Protocol for the Description of Oral Lesions, provides a structured framework for documenting any lesion identified during screening, including its location, type, color, size, shape, borders, base, surface, consistency, associated symptoms, duration, and relevant clinical history. It incorporates a clinical diagnostic impression, an initial management plan, standardized photographic documentation, and an assigned risk level, supporting accurate documentation, longitudinal monitoring, and continuity of care.

Because it simplifies and standardizes the clinical-evaluation process, the methodology can also be applied within professional-training programs and preventive-health initiatives, extending the reach of early-detection practices and supporting more uniform screening outcomes across multiple providers and care settings. The two standardized instruments are presented below.

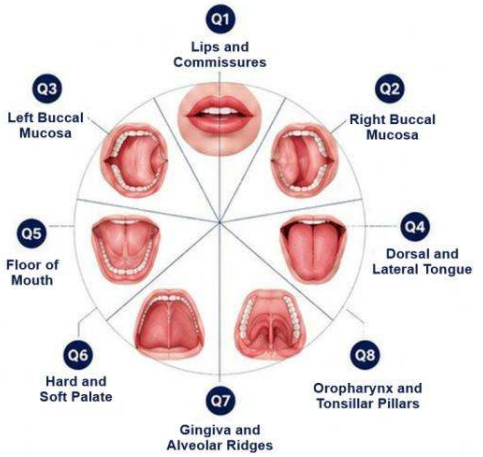
Preventive Screening and Early Diagnosis Protocol in Oral Medicine

PATIENT: _____ DATE: ____/____/_____

AGE: _____ SEX: ( ) M ( ) F PROFESSIONAL: _____

MAIN COMPLAINT / REASON FOR VISIT: _____

ANATOMICAL MAPPING – 8 REGIONS



RISK CLASSIFICATION (TRAFFIC LIGHT SYSTEM)	
GREEN NORMAL	**No clinically significant abnormalities.** • Mucosa with normal appearance and physiologic coloration • No lesions, ulcerations, plaques, or asymmetries • No signs of inflammation or significant structural alterations **Management: Continue preventive care and routine follow-up.**
YELLOW CAUTION	**Findings requiring monitoring and reevaluation.** • Traumatic or irritative lesions • Mild hyperkeratosis or subtle pigmentation changes • Mild candidiasis or other non-suspicious alterations **Management: Patient education, risk factor control, and re-evaluation in 7–21 days.**
RED SUSPICIOUS	**Findings suggestive of potentially malignant disorders or systemic disease.** • Persistent ulcerative lesions (>14 days) • Erythroplakia or non-homogeneous leukoplakia • Induration or spontaneous bleeding • Rapid growth or significant asymmetry **Management: Referral, additional diagnostic investigation, and biopsy (if indicated).**

EVALUATION OF THE 8 REGIONS

REGION	STATUS (TRAFFIC LIGHT SYSTEM)	DESCRIPTION OF FINDING (IF PRESENT)	MANAGEMENT
Q1 Lips and Commissures	● ● ●		
Q2 Right Buccal Mucosa	● ● ●		
Q3 Left Buccal Mucosa	● ● ●		
Q4 Dorsal and Lateral Tongue	● ● ●		
Q5 Floor of Mouth	● ● ●		
Q6 Hard and Soft Palate	● ● ●		
Q7 Gingiva and Alveolar Ridges	● ● ●		
Q8 Oropharynx and Tonsillar Pillars	● ● ●		

IDENTIFIED RISK FACTORS

☐ Smoking ☐ Alcohol Use ☐ HPV
☐ Sun Exposure (Lips) ☐ Immunosuppression
☐ Family History of Cancer ☐ Other: _____

ASSESSMENT SUMMARY

Regions in **GREEN:** _____
Regions in **YELLOW:** _____
Regions in **RED:** _____

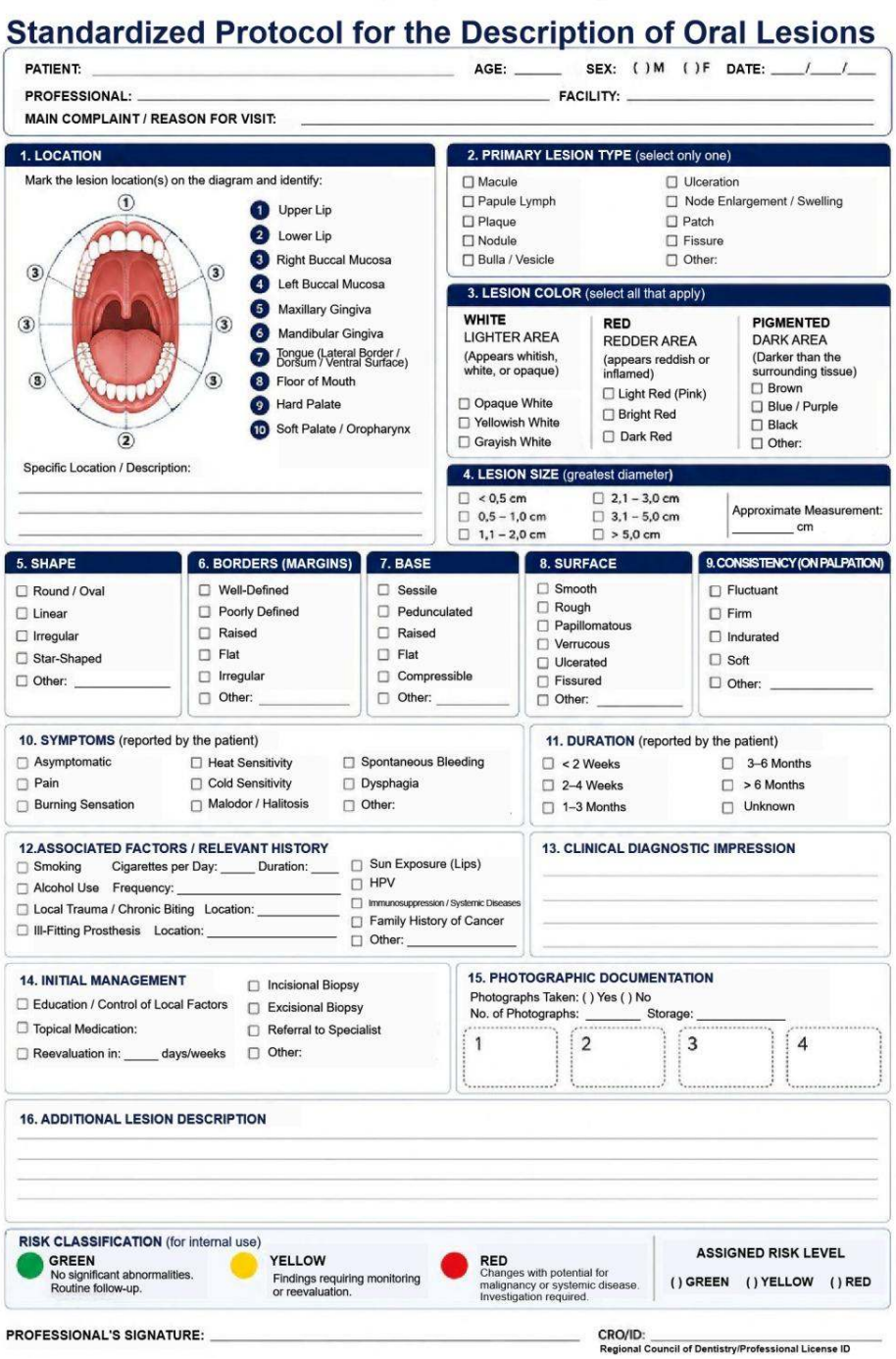
Overall Patient Risk:
☐ LOW ☐ MODERATE ☐ HIGH

OBSERVATIONS / FOLLOW-UP PLAN

This protocol is intended as a preventive screening tool and does not replace a definitive diagnosis.

PROFESSIONAL'S SIGNATURE / STAMP

Preventive Screening and Early Diagnosis Protocol in Oral Medicine, showing the eight-region anatomical mapping and the traffic-light risk classification.



Standardized Protocol for the Description of Oral Lesions

PATIENT: _____ AGE: _____ SEX: ( ) M ( ) F DATE: ____/____/____

PROFESSIONAL: _____ FACILITY: _____

MAIN COMPLAINT / REASON FOR VISIT: _____

1. LOCATION

Mark the lesion location(s) on the diagram and identify:

1. Upper Lip
2. Lower Lip
3. Right Buccal Mucosa
4. Left Buccal Mucosa
5. Maxillary Gingiva
6. Mandibular Gingiva
7. Tongue (Lateral Border / Dorsum / Ventral Surface)
8. Floor of Mouth
9. Hard Palate
10. Soft Palate / Oropharynx

Specific Location / Description:

2. PRIMARY LESION TYPE (select only one)

- ☐ Macule
- ☐ Papule Lymph
- ☐ Plaque
- ☐ Nodule
- ☐ Bulla / Vesicle
- ☐ Ulceration
- ☐ Node Enlargement / Swelling
- ☐ Patch
- ☐ Fissure
- ☐ Other:

3. LESION COLOR (select all that apply)

WHITE LIGHTER AREA (Appears whitish, white, or opaque)	RED REDDER AREA (appears reddish or inflamed)	PIGMENTED DARK AREA (Darker than the surrounding tissue)
☐ Opaque White	☐ Light Red (Pink)	☐ Brown
☐ Yellowish White	☐ Bright Red	☐ Blue / Purple
☐ Grayish White	☐ Dark Red	☐ Black
		☐ Other:

4. LESION SIZE (greatest diameter)

- ☐ < 0,5 cm
- ☐ 0,5 – 1,0 cm
- ☐ 1,1 – 2,0 cm
- ☐ 2,1 – 3,0 cm
- ☐ 3,1 – 5,0 cm
- ☐ > 5,0 cm

Approximate Measurement: _____ cm

5. SHAPE

- ☐ Round / Oval
- ☐ Linear
- ☐ Irregular
- ☐ Star-Shaped
- ☐ Other: _____

6. BORDERS (MARGINS)

- ☐ Well-Defined
- ☐ Poorly Defined
- ☐ Raised
- ☐ Flat
- ☐ Irregular
- ☐ Other: _____

7. BASE

- ☐ Sessile
- ☐ Pedunculated
- ☐ Raised
- ☐ Flat
- ☐ Compressible
- ☐ Other: _____

8. SURFACE

- ☐ Smooth
- ☐ Rough
- ☐ Papillomatous
- ☐ Verrucous
- ☐ Ulcerated
- ☐ Fissured
- ☐ Other: _____

9. CONSISTENCY (ON PALPATION)

- ☐ Fluctuant
- ☐ Firm
- ☐ Indurated
- ☐ Soft
- ☐ Other: _____

10. SYMPTOMS (reported by the patient)

- ☐ Asymptomatic
- ☐ Pain
- ☐ Burning Sensation
- ☐ Heat Sensitivity
- ☐ Cold Sensitivity
- ☐ Malodor / Halitosis
- ☐ Spontaneous Bleeding
- ☐ Dysphagia
- ☐ Other:

11. DURATION (reported by the patient)

- ☐ < 2 Weeks
- ☐ 2–4 Weeks
- ☐ 1–3 Months
- ☐ 3–6 Months
- ☐ > 6 Months
- ☐ Unknown

12. ASSOCIATED FACTORS / RELEVANT HISTORY

- ☐ Smoking Cigarettes per Day: ____ Duration: ____
- ☐ Alcohol Use Frequency: _____
- ☐ Local Trauma / Chronic Biting Location: _____
- ☐ Ill-Fitting Prosthesis Location: _____
- ☐ Sun Exposure (Lips)
- ☐ HPV
- ☐ Immunosuppression / Systemic Diseases
- ☐ Family History of Cancer
- ☐ Other: _____

13. CLINICAL DIAGNOSTIC IMPRESSION

14. INITIAL MANAGEMENT

- ☐ Education / Control of Local Factors
- ☐ Topical Medication:
- ☐ Reevaluation in: ____ days/weeks
- ☐ Incisional Biopsy
- ☐ Excisional Biopsy
- ☐ Referral to Specialist
- ☐ Other:

15. PHOTOGRAPHIC DOCUMENTATION

Photographs Taken: ( ) Yes ( ) No

No. of Photographs: _____ Storage: _____

1 | 2 | 3 | 4

16. ADDITIONAL LESION DESCRIPTION

RISK CLASSIFICATION (for internal use)

- **GREEN** — No significant abnormalities. Routine follow-up.
- **YELLOW** — Findings requiring monitoring or reevaluation.
- **RED** — Changes with potential for malignancy or systemic disease. Investigation required.

ASSIGNED RISK LEVEL

( ) GREEN ( ) YELLOW ( ) RED

PROFESSIONAL'S SIGNATURE: _____ CRO/ID: _____

Regional Council of Dentistry/Professional License ID

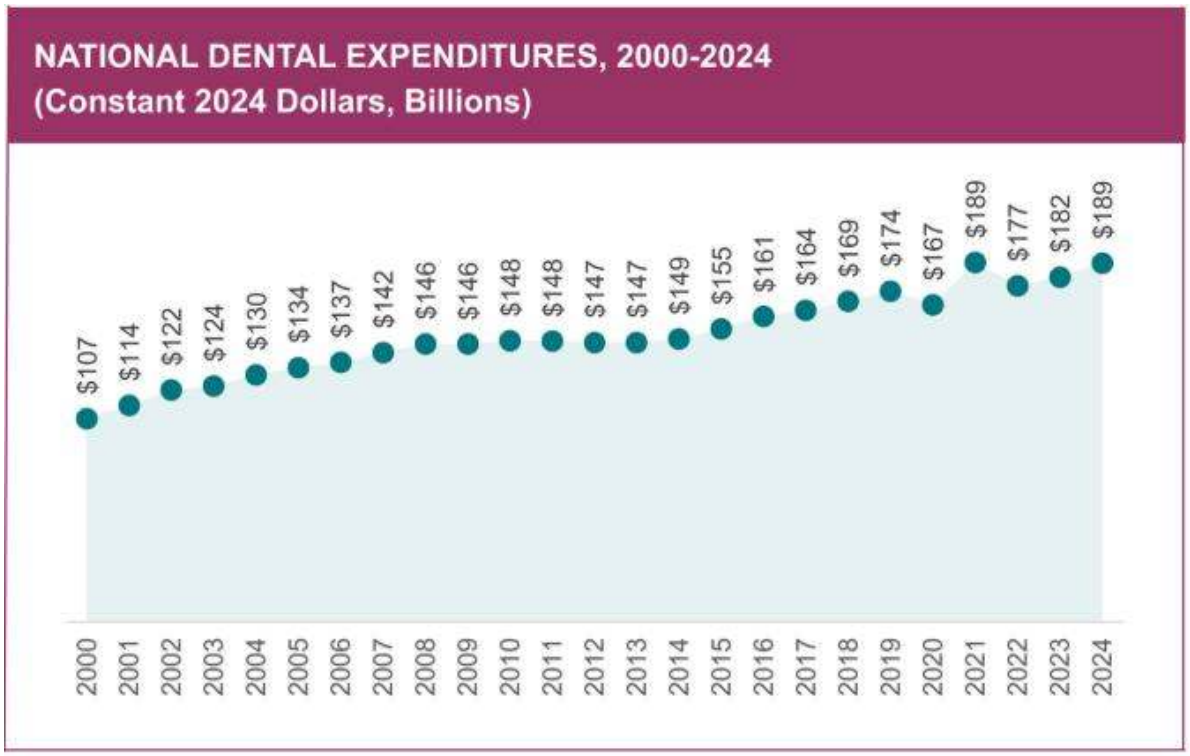
Standardized Protocol for the Description of Oral Lesions, used to document lesion characteristics, clinical impression, and assigned risk level.

4.0 Industry Analysis

The oral healthcare industry in the United States represents a critical component of the broader healthcare system, with increasing emphasis on preventive care, early diagnosis, and the

integration of oral health with overall systemic health. The U.S. dental services market continues to grow steadily, driven by rising demand for preventive services, an aging population, and increased awareness of the connection between oral health and chronic diseases.

According to the American Dental Association (ADA), U.S. dental spending exceeded $189 billion in recent years, reflecting strong and sustained demand for dental services.[11]



Additionally, the Bureau of Labor Statistics projects continued growth in dental service demand, supported by population expansion and increasing utilization of preventive care.[12]

A major driver of this demand is the high prevalence of oral diseases across the United States. The Centers for Disease Control and Prevention (CDC) reports that nearly 47 percent of adults aged 30 and older suffer from some form of periodontal disease, while untreated dental conditions remain among the most common chronic health issues nationwide.[13] These conditions often progress due to lack of early diagnosis and insufficient access to preventive care.

[11] https://www.ada.org/resources/research/health-policy-institute/dental-care-market/national-dental-expenses
[12] https://www.bls.gov/ooh/healthcare/dentists.htm
[13] https://www.nidcr.nih.gov/research/data-statistics/periodontal-disease/adults

Key Trends and Opportunities:

• Increasing Demand for Preventive Care and Risk Assessment

The U.S. healthcare system is shifting toward preventive models aimed at reducing long-term costs and improving population health outcomes. This trend directly supports services such as Preventive Oral Health Consultations and Risk Assessment, which focus on early identification of oral health risks and long-term disease prevention.

• Growing Need for Early Diagnosis of Oral Diseases

There is a significant need for early detection of oral pathologies, including pre-malignant lesions and oral cancer. According to the National Institute of Dental and Craniofacial Research (NIDCR), early-stage diagnosis of oral cancer significantly improves survival rates, reinforcing the importance of Advanced Oral Pathology Screening and Early Diagnosis services.[14]

• Expansion of Preventive Treatment and Maintenance Programs

Regular preventive care and maintenance programs are increasingly recognized as essential to reducing the progression of oral diseases and minimizing the need for complex treatments. This trend supports the adoption of structured Preventive Treatment and Maintenance Programs designed to ensure continuity of care and long-term oral health stability.

• Continued Demand for Oral Rehabilitation and Implant Planning

Despite the emphasis on prevention, there remains strong demand for restorative and rehabilitation services, particularly among aging populations. Implantology and Oral Rehabilitation Planning and Coordination services are supported by demographic trends, including the growing number of older adults requiring functional and aesthetic dental restoration.

• Increased Focus on Oral Health Education and Community Outreach

Public health initiatives increasingly emphasize education, awareness, and early intervention. The CDC highlights the importance of community-based programs to improve oral health literacy and reduce disparities in access to care.[15] This creates opportunities for Oral Health Education and Community Outreach Programs that promote preventive behaviors and improve long-term health outcomes.

[14] https://www.nidcr.nih.gov/research/data-statistics/oral-cancer
[15] https://www.cdc.gov/oral-health/index.html

Industry Challenges and Gaps:

• Shortage of Dental Professionals in Underserved Areas

According to the Health Resources and Services Administration (HRSA), many regions in the United States are designated as Dental Health Professional Shortage Areas (HPSAs), limiting access to timely care.[16]

• Limited Access to Early Diagnostic Services

While general dental services are widely available, there is a relative shortage of professionals trained in advanced diagnostic fields such as estomatology, creating gaps in early detection of serious conditions.

• Rising Cost of Advanced Treatments

Delayed diagnosis often results in more complex and expensive procedures, increasing the financial burden on patients and healthcare systems.

Innovation and Industry Direction:

The dental industry is evolving toward integrated, patient-centered care models that combine clinical services, preventive strategies, and education. Advances in diagnostic technologies, digital systems, and data-driven care are improving the ability to detect and manage oral diseases at earlier stages.[17]

Additionally, there is growing recognition of the relationship between oral health and systemic health conditions such as diabetes and cardiovascular disease. This integration supports a more holistic approach to healthcare and reinforces the importance of prevention and early diagnosis.

Premier Dental Care LLC is well positioned within this evolving industry landscape by offering a service model aligned with these trends. By focusing on preventive consultations, early diagnosis, structured maintenance programs, rehabilitation planning, and community education, the company addresses critical gaps in access to care while supporting national healthcare priorities related to cost reduction, disease prevention, and improved population health outcomes.

4.1 Major Market Segmentation

Premier Dental Care LLC will target a diversified patient base segmented according to healthcare needs, access to services, and demand for preventive and diagnostic oral healthcare. The

[16] https://data.hrsa.gov/topics/health-workforce/shortage-areas
[17] https://pmc.ncbi.nlm.nih.gov/articles/PMC10748804/

company's service model is designed to address gaps in early diagnosis, preventive care, and long-term oral health management across multiple population groups.

The primary market segments include:

Preventive Care Patients and Families

This segment includes adults and families seeking consistent preventive care, early diagnosis, and long-term oral health maintenance. These patients are increasingly aware of the importance of routine dental visits and preventive strategies to avoid complex treatments.

Key characteristics include:

- Individuals seeking regular preventive consultations and risk assessments
- Patients focused on long-term oral health maintenance
- Families prioritizing early-stage diagnosis and preventive care for all age groups
- Patients interested in structured maintenance programs and continuity of care

This segment directly supports services such as Preventive Oral Health Consultations and Risk Assessment and Preventive Treatment and Maintenance Programs.

Seniors and Medically Vulnerable Patients

This segment includes older adults and individuals with chronic or systemic health conditions who require ongoing monitoring and early diagnosis of oral diseases.

Key characteristics include:

- Patients with increased risk of periodontal disease and oral conditions
- Individuals requiring continuous monitoring and preventive interventions
- Patients with systemic conditions linked to oral health issues
- Individuals seeking accessible and consistent dental care

This segment aligns with Advanced Oral Pathology Screening and Early Diagnosis and Preventive Treatment and Maintenance Programs.

Underserved and Access-Limited Populations

This segment includes individuals residing in areas with limited access to dental services, including low-income populations and communities affected by dental workforce shortages.

Key characteristics include:

- Limited access to regular dental care
- Higher prevalence of untreated oral conditions

- Increased need for early diagnosis and preventive intervention
- Greater reliance on community-based education and outreach programs

This segment supports the company's Oral Health Education and Community Outreach Programs and preventive care services.

Patients Requiring Oral Rehabilitation and Treatment Planning

This segment includes individuals requiring structured planning for restorative or rehabilitative dental treatments, including implant-based solutions.

Key characteristics include:

- Patients requiring evaluation for oral rehabilitation
- Individuals seeking restoration of function and aesthetics
- Patients requiring coordinated, multidisciplinary treatment planning
- Individuals transitioning from preventive care to advanced treatment needs

This segment aligns with Implantology and Oral Rehabilitation Planning and Coordination services.

Community and Institutional Partners

This segment includes organizations and institutions that support preventive care initiatives and community health improvement.

Key characteristics include:

- Community organizations promoting health education
- Local groups focused on preventive healthcare initiatives
- Institutions seeking partnerships for outreach and awareness programs
- Organizations supporting underserved populations

This segment supports the expansion of Oral Health Education and Community Outreach Programs and strengthens the company's public health impact.

Future Workforce Development Segment

As the company expands, an additional segment will include dental professionals and staff seeking training in preventive care and early diagnosis protocols.

Key characteristics include:

- Dental professionals seeking continuing education
- Staff interested in preventive care models and clinical protocols

- Professionals aiming to improve diagnostic capabilities
- Workforce participants seeking structured training programs

This segment supports long-term expansion and aligns with the company's future training and development initiatives.

4.2 Business Locations

Premier Dental Care LLC will be headquartered in Tulsa, Oklahoma, a strategically positioned metropolitan area with a growing population and increasing demand for accessible and preventive oral healthcare services. The Tulsa metropolitan area has an estimated population of approximately 1 million residents, while the State of Oklahoma has a population exceeding 4 million, creating a substantial and diverse patient base for dental services.[18]

Oklahoma presents significant healthcare access challenges that directly support the company's business model. According to the Health Resources and Services Administration (HRSA), over 60 percent of counties in Oklahoma are designated as Dental Health Professional Shortage Areas, affecting more than 1.3 million residents with limited access to dental care services.[19] These shortages contribute to delayed diagnosis and increased prevalence of untreated oral diseases.

The need for preventive and diagnostic services is further reinforced by national oral health data. The Centers for Disease Control and Prevention (CDC) reports that nearly 47 percent of adults aged 30 and older in the United States suffer from periodontal disease, a condition that is largely preventable with early intervention and regular care.[20] Additionally, untreated dental conditions remain among the most common chronic diseases, disproportionately affecting low-income and underserved populations.

Tulsa also reflects broader demographic trends that increase demand for dental services. Approximately 16 percent of Oklahoma's population is aged 65 and older, a segment that typically requires more frequent dental care, preventive monitoring, and rehabilitation services.[21] Aging populations are more susceptible to oral diseases, tooth loss, and systemic health conditions linked to oral health, reinforcing the importance of early diagnosis and preventive care.

In addition, access to dental care remains uneven across income groups. The American Dental Association reports that adults with lower income levels are significantly less likely to receive

[18] https://www.census.gov/quickfacts/OK
[19] https://data.hrsa.gov/topics/health-workforce/shortage-areas
[20] https://www.cdc.gov/mmwr/preview/mmwrhtml/su6203a21.htm
[21] https://www.census.gov/quickfacts/OK

regular dental care, contributing to higher rates of untreated oral disease and more complex treatment needs over time.[22]

These conditions create a strong market opportunity for structured, prevention-focused dental practice. Premier Dental Care LLC is designed to address these gaps by delivering services centered on preventive consultations, early diagnosis, and long-term maintenance programs.

Phase-Based Operational Development

Phase 1 Initial Operations Years 1 to 2

Premier Dental Care LLC will establish its first clinical unit in Tulsa, Oklahoma, focusing on preventive consultations, risk assessment, early diagnosis, and patient education. The company will build a stable patient base while implementing standardized clinical protocols designed to improve early detection rates and reduce disease progression.

Phase 2 Second Clinical Unit Expansion Year 3

In Year 3, the company will expand by opening a second clinical unit. This expansion will increase service capacity and allow the company to serve a broader patient population, including underserved communities and individuals requiring continuous preventive care.

Phase 3 Operational Consolidation and Growth Years 4 to 5

During this phase, Premier Dental Care LLC will optimize operations across both units, enhance efficiency, and expand preventive care programs and community outreach initiatives. The company will also implement structured training programs to support workforce development and clinical standardization.

Regional and National Impact

Premier Dental Care LLC's presence in Tulsa will contribute to improving access to preventive and diagnostic oral healthcare services in a region with documented shortages of dental professionals and high levels of unmet demand.

The company's operations will contribute to:

- Expanding access to dental care for more than 1.3 million residents living in shortage areas
- Supporting early diagnosis of oral diseases affecting nearly half of the adult population
- Reducing healthcare costs associated with untreated dental conditions and late-stage interventions
- Creating skilled healthcare jobs and supporting local economic development

[22] https://www.ada.org/resources/research/health-policy-institute

- Aligning with national healthcare priorities focused on prevention, early intervention, and improved population health outcomes

By establishing operations in a region with clear healthcare needs and measurable gaps in access to care, Premier Dental Care LLC is positioned to deliver meaningful impact while building a scalable and sustainable healthcare model in the United States.

4.3 Barriers to Entry

Premier Dental Care LLC recognizes the key challenges associated with entering the dental healthcare sector in the United States, particularly in the areas of preventive care, early diagnosis, and patient-centered service delivery. By identifying these barriers early, the company is strategically positioned to address them and establish a strong and sustainable presence in the market.

Regulatory Compliance and Licensing Requirements

The dental industry in the United States is highly regulated at the state level. Clinical services must be performed by licensed dental professionals, and compliance with federal and state regulations, including HIPAA requirements, is mandatory. Additionally, foreign-trained dentists must complete specific validation processes before practicing clinically. Premier Dental Care LLC addresses this barrier by structuring its operations around licensed U.S. professionals, while Dr. Renato Lopes Apolinario Junior focuses on clinical program development, supervision, and operational leadership.

Capital Requirements

Establishing a dental clinic requires a significant upfront investment in equipment, facility setup, technology systems, and working capital. These financial requirements can create barriers for new entrants. Premier Dental Care LLC mitigates this challenge through a structured investment plan of $150,000, ensuring sufficient resources for initial operations and early-stage stability.

Market Competition

The U.S. dental market is competitive, with established clinics and strong local providers. However, many competitors focus primarily on reactive treatment rather than preventive care and early diagnosis. Premier Dental Care LLC differentiates itself by offering a structured, prevention-focused model that emphasizes risk assessment, early detection of oral diseases, and long-term patient management.

Building Trust and Credibility

Trust is a critical factor in healthcare services. New providers must establish credibility to attract and retain patients. Premier Dental Care LLC addresses this barrier through high-quality service delivery, standardized clinical protocols, and the leadership of Dr. Renato Lopes Apolinario Junior, whose experience in managing multiple clinics and supervising large teams supports the development of a reliable and patient-centered operation.

Patient Acquisition and Community Engagement

Reaching target populations, particularly underserved and access-limited communities, requires strong community engagement and consistent outreach efforts. Premier Dental Care LLC will address this barrier by implementing patient-centered communication strategies, developing local partnerships, and promoting preventive care programs that encourage long-term patient relationships.

Technological Integration

Modern dental practices rely on digital systems for patient management, diagnostics, and operational efficiency. Implementing and maintaining these systems requires both financial investment and staff training. Premier Dental Care LLC incorporates technology as a core component of its operations, supporting efficient workflows, improved diagnostic capabilities, and enhanced patient experience.

Premier Dental Care LLC is well positioned to overcome these barriers through its structured business model, strategic planning, and experienced leadership. Under the direction of Dr. Renato Lopes Apolinario Junior, the company benefits from extensive experience in clinical operations, team management, and preventive healthcare delivery. His background in implantology and estomatology, combined with his experience managing multiple dental units, provides the expertise necessary to navigate regulatory requirements, establish efficient operations, and build a scalable healthcare model.

By addressing regulatory, operational, and market challenges proactively, Premier Dental Care LLC is not only prepared to enter the market but is positioned to deliver meaningful improvements in access to preventive and diagnostic oral healthcare services in the United States.

5.0 Strategy and Implementation

Premier Dental Care LLC will implement a structured strategy focused on expanding access to preventive and early-diagnosis oral healthcare services through a scalable, clinic-based model. The company will begin operations with a single clinical unit in Tulsa, Oklahoma, and expand to

a second unit in Year 3, increasing service capacity and patient reach. This phased approach allows the company to address immediate healthcare needs while building a sustainable and efficient operational foundation.

1. Clinical Differentiation and Service Excellence

The company's strategy is centered on prevention, early diagnosis, and long-term patient care. Premier Dental Care LLC will differentiate itself through a structured service model that emphasizes risk assessment, early detection of oral diseases, and continuous maintenance programs.

Key elements include:

- Preventive consultations and risk assessment protocols designed to identify oral health issues at early stages
- Advanced oral pathology screening to support early diagnosis of lesions and systemic-related conditions
- Structured preventive treatment and maintenance programs focused on reducing disease progression
- Coordinated implantology and oral rehabilitation planning to restore function and long-term oral health
- Patient-centered care supported by standardized clinical protocols and consistent quality control

This approach positions the company to reduce the need for complex treatments while improving overall patient outcomes.

2. Operational Rollout and Expansion Plan

Premier Dental Care LLC will adopt a phased operational model designed for controlled growth and scalability.

Phase 1 Initial Operations Years 1 to 2

The company will establish its first clinical unit in Tulsa, focusing on preventive services, early diagnosis, and patient education. The priority will be to build a stable patient base and implement efficient operational systems.

Phase 2 Second Clinical Unit Expansion Year 3

The company will open a second clinical unit, increase capacity and expand access to underserved populations. This phase will focus on replicating the operational and clinical model of the initial location.

Phase 3 Operational Optimization Years 4 to 5

The company will optimize performance across both units, improve operational efficiency, and expand preventive care programs and community engagement initiatives.

3. Digital Infrastructure and Clinical Standardization

To support growth and maintain quality of service, Premier Dental Care LLC will implement a digital and operational infrastructure designed to enhance efficiency and patient care.

Key components include:

- Practice management systems for scheduling, billing, and patient records
- Digital diagnostic tools to support early detection and treatment planning
- Standardized clinical protocols to ensure consistency across both units
- Data-driven monitoring of performance, patient outcomes, and operational efficiency
- Structured training and development programs for staff focused on preventive care and early diagnosis

This infrastructure will enable scalable operations while maintaining high standards of care.

4. Community Engagement and Patient Development

Premier Dental Care LLC will focus on building strong relationships with patients and the local community to support long-term growth and access to care.

Key initiatives include:

- Oral health education programs promoting preventive care and early diagnosis
- Patient engagement strategies focused on long-term care and retention
- Partnerships with local organizations and community groups
- Awareness initiatives addressing oral health and its connection to overall health
- Outreach efforts targeting underserved populations and individuals with limited access to care

Through these initiatives, the company will expand its patient base while contributing to improved public health outcomes.

Premier Dental Care LLC's integrated strategy combines clinical excellence, operational efficiency, and community engagement to create a scalable and sustainable healthcare model. By focusing on prevention and early diagnosis, the company is positioned to address critical gaps in oral healthcare access while supporting broader national priorities related to cost reduction, disease prevention, and improved population health outcomes.

5.1 Swot Analysis

Strengths

- Strong focus on preventive care and early diagnosis, aligned with current U.S. healthcare priorities
- Founder with over 15 years of experience in clinical practice and dental clinic management
- Advanced expertise in implantology and estomatology, a differentiated and less saturated specialty
- Scalable business model with planned expansion to a second clinical unit in Year 3
- Structured service portfolio combining prevention, diagnostics, and rehabilitation planning
- Lower operational costs due to location in a secondary market such as Tulsa, Oklahoma
- Emphasis on standardized clinical protocols and quality control across operations
- Ability to address underserved populations and healthcare access gaps

Weaknesses

- Initial dependence on hired licensed dentists for clinical procedures
- New brand entering a competitive and trust-based healthcare market
- Limited operational history in the United States during early stages

Opportunities

- Over 1.3 million residents in Oklahoma live in dental shortage areas (HRSA data)
- Nearly 47 percent of U.S. adults affected by periodontal disease (CDC data)
- Increasing demand for preventive healthcare and early diagnosis services
- Growing aging population requiring continuous dental care and monitoring
- Rising awareness of the connection between oral health and systemic diseases
- Opportunity to expand into multiple clinical units and increase geographic reach
- Potential to develop training and workforce development programs in later stages
- Increasing focus of public health policies on access, prevention, and cost reduction

Threats

- Competitive pressure from established dental clinics and regional providers

- Regulatory and licensing requirements for clinical practice in the United States
- Economic fluctuations that may impact discretionary healthcare spending

5.2 Website and Digital Marketing

Premier Dental Care LLC will implement an integrated digital marketing strategy to build brand awareness, establish trust, and attract patients within the Tulsa metropolitan area. The company's digital presence will function as both an educational platform and a patient acquisition channel, supporting its prevention-focused model and emphasis on early diagnosis.

1. Website Strategy

The company's website will serve as the central digital platform, providing clear information about services, facilitating patient engagement, and supporting appointment scheduling.

Key features will include:

- Clear presentation of core services, including preventive consultations, oral pathology screening, maintenance programs, rehabilitation planning, and community education initiatives
- Online appointment scheduling and patient inquiry forms
- Educational content focused on preventive care, early diagnosis, and oral health awareness
- Patient resources explaining the importance of regular dental care and disease prevention
- Accessibility features to ensure usability for all patient groups

The website will be structured to support search visibility and user-friendly navigation, encouraging patient engagement and long-term retention.

2. Search Engine Optimization

Premier Dental Care LLC will implement a targeted search engine optimization strategy to increase visibility in local search results and attract patients seeking preventive and diagnostic dental services.

Key actions include:

- Optimization for local search terms related to preventive dentistry and early diagnosis
- Development of educational content addressing common oral health concerns
- Optimization of business listings and local search profiles
- Continuous content updates to improve search rankings and relevance

This strategy will ensure consistent online visibility and support organic patient acquisition.

3. Paid Digital Campaigns

The company will utilize paid digital advertising to accelerate patient acquisition and support business growth, particularly during the initial phases of operation.

Key initiatives include:

- Targeted online advertising focused on preventive care and diagnostic services
- Campaigns designed to reach families, seniors, and underserved populations
- Retargeting strategies to convert website visitors into scheduled patients
- Budget allocation aligned with growth and expansion milestones

4. Social Media and Content Strategy

Premier Dental Care LLC will leverage social media platforms to engage with the community, educate patients, and strengthen brand credibility.

Key objectives include:

- Sharing educational content related to oral health, prevention, and early diagnosis
- Promoting awareness of the connection between oral health and overall health
- Highlighting patient experiences and service benefits, when appropriate
- Supporting community engagement and outreach initiatives

This approach will position the company as a trusted provider and a source of reliable health information.

5. Community and Referral Integration

Digital marketing efforts will be supported by local partnerships and referral relationships to expand reach and strengthen community presence.

Key initiatives include:

- Collaboration with local organizations and community groups
- Development of referral relationships with healthcare providers
- Support of preventive care initiatives and awareness programs
- Integration of digital tools to facilitate communication and referrals

6. Online Reputation Management

Premier Dental Care LLC will prioritize reputation management as a key component of patient acquisition and retention.

Key actions include:

- Encouraging patient reviews on major platforms
- Monitoring feedback and maintaining high service standards
- Implementing follow-up systems to improve patient satisfaction
- Strengthening credibility through consistent, positive patient experiences

Through a structured website and digital marketing strategy, Premier Dental Care LLC will enhance visibility, build trust, and expand access to preventive and early-diagnosis oral healthcare services. This approach supports sustainable growth while reinforcing the company's role in improving public health outcomes within the community.

6.0 Management Structure

As previously mentioned, Dr. Renato Lopes Apolinario Junior will be the G General Manager & Clinical Director of Premier Dental Care LLC. The Personnel Plan shows that the company expects to make gradual investments in personnel in the first years of operation, and by year 5, the company will have 19 employees, including Dr. Renato Lopes Apolinario Junior.

6.1 Staffing Requirements

Premier Dental Care LLC will adopt a phased and scalable staffing strategy to support its clinical growth, expansion into a second clinical unit, and future workforce development initiatives. Beginning with a core team in Year 1, the company will expand to a multidisciplinary workforce of 19 professionals by Year 5, ensuring high-quality patient care, operational efficiency, and readiness for increased service capacity across two clinical locations.

This structured approach supports preventive and early-diagnosis services, oral rehabilitation planning, and the implementation of standardized clinical protocols, while also enabling future training and development initiatives aligned with the company's long-term vision.

Staffing and Salary Overview

• **General Manager & Clinical Director – Dr. Renato Lopes Apolinario Junior:** Dr. Renato Lopes Apolinario Junior will serve as Founder and General Manager & Clinical Director, overseeing clinical protocols, preventive care strategies, early diagnosis programs, and overall business operations.

Compensation: $140,000 in Year 1, increasing to $262,351 by Year 5

• **Licensed General Dentists:** One licensed dentist will support operations in Year 1, expanding to two in the primary unit and two in the second clinical unit by Year 5. These professionals will

provide preventive, diagnostic, and treatment services in accordance with the company's clinical model.

Compensation: $132,000 in Year 1, increasing to $303,081 per unit by Year 5

• **Dental Hygienists:** One dental hygienist will be employed in Year 1, expanding to two in the primary unit and two in the second unit by Year 5. Hygienists will play a central role in preventive care, maintenance programs, and patient education.

Compensation: $69,600 in Year 1, increasing to $151,541 per unit by Year 5

• **Dental Assistants:** One dental assistant will support operations in Year 1, expanding to two in each clinical unit by Year 5. Assistants will ensure efficient clinical workflows and support treatment delivery.

Compensation: $38,400 in Year 1, increasing to $82,265 per unit by Year 5

• **Front Desk Staff:** One front desk professional will manage patient coordination in Year 1, expanding to one per clinical unit by Year 3. This role is essential for scheduling, communication, and patient experience.

Compensation: $42,000 in Year 1, increasing to $45,462 per unit by Year 5

• **Office Manager:** Introduced in Year 2, the Office Manager will oversee administrative operations, staff coordination, and financial processes across both clinical units.

Compensation: $61,200 in Year 2, increasing to $64,946 by Year 5

• **Clinical Training & Development Coordinators:** Introduced in Year 2 and expanding to two professionals by Year 4, these roles will support staff training, clinical protocol standardization, and ongoing professional development aligned with preventive care and early diagnosis. Compensation: $66,300 in Year 2, increasing to $140,716 by Year 5

• **Administrative Assistant:** Introduced in Year 2, this role will support scheduling, billing, documentation, and internal coordination. The position remains stable through Year 5 to ensure administrative efficiency.

Compensation: $38,760 in Year 2, increasing to $41,132 by Year 5

This personnel strategy ensures that Premier Dental Care LLC scales in alignment with patient demand, operational expansion, and service delivery needs. The addition of a second clinical unit in Year 3 significantly increases service capacity while maintaining consistent quality standards across both locations.

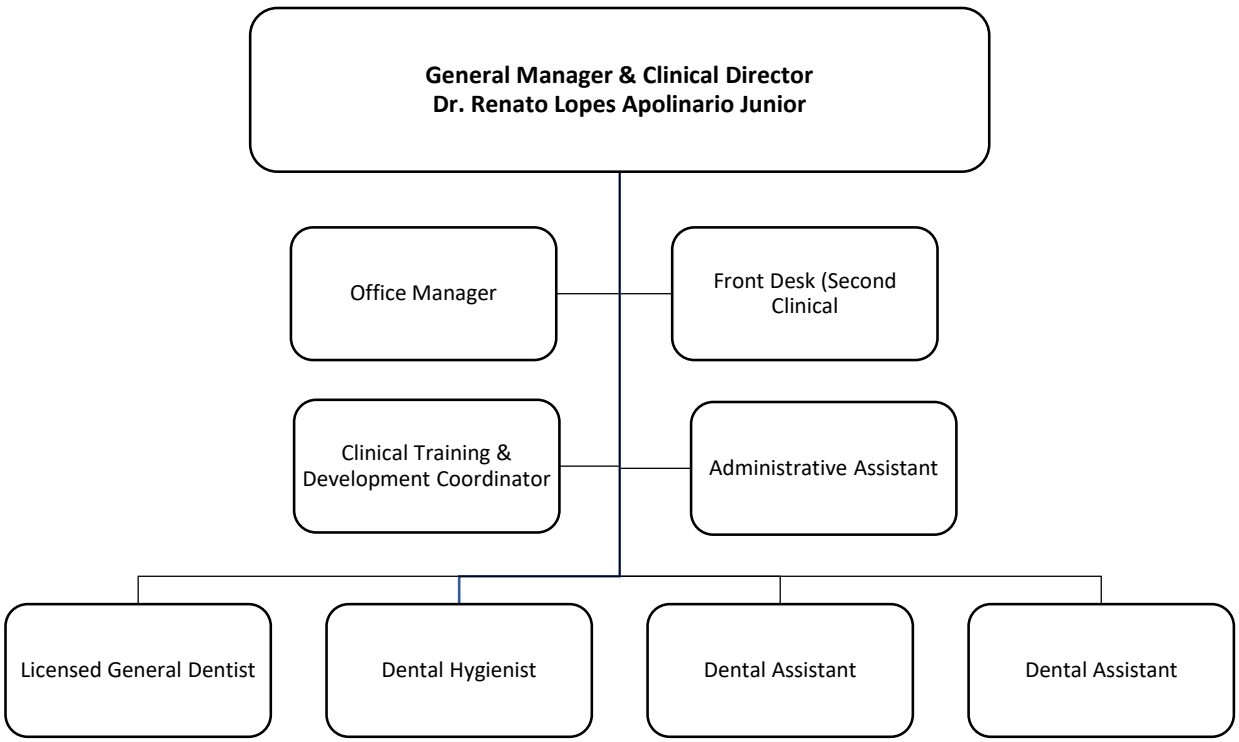
By investing in qualified healthcare professionals, administrative support, and structured training roles, the company is positioned to deliver high-quality preventive and diagnostic services while supporting workforce development and long-term operational sustainability.

6.2 Annual Personnel Plan Table

Personnel Plan					
	Year 1	Year 2	Year 3	Year 4	Year 5
General Manager & Clinical Director - Dr. Renato Lopes Apolinario Junior	$140,000	$172,500	$198,375	$228,131	$262,351
Licensed General Dentist	$132,000	$142,800	$145,656	$148,569	$303,081
Dental Hygienist	$69,600	$142,800	$145,656	$148,569	$151,541
Dental Assistant	$38,400	$38,760	$39,535	$40,326	$82,265
Front Desk	$42,000	$42,840	$43,697	$44,571	$45,462
Licensed General Dentist (Second Clinical Unit)	$0	$0	$145,656	$148,569	$303,081
Dental Hygienist (Second Clinical Unit)	$0	$0	$72,828	$148,569	$151,541
Dental Assistant (Second Clinical Unit)	$0	$0	$39,535	$40,326	$82,265
Front Desk (Second Clinical Unit)	$0	$0	$43,697	$44,571	$45,462
Office Manager	$0	$61,200	$62,424	$63,672	$64,946
Clinical Training & Development Coordinator	$0	$66,300	$67,626	$137,957	$140,716
Administrative Assistant	$0	$38,760	$39,535	$40,326	$41,132
Total People	5	9	13	15	19
Total Payroll	**$422,000**	**$705,960**	**$1,044,220**	**$1,234,156**	**$1,673,842**

Personnel Plan					
	Year 1	Year 2	Year 3	Year 4	Year 5
General Manager & Clinical Director - Dr. Renato Lopes Apolinario Junior	1	1	1	1	1
Licensed General Dentist	1	1	1	1	2
Dental Hygienist	1	2	2	2	2
Dental Assistant	1	1	1	1	2
Front Desk	1	1	1	1	1
Licensed General Dentist (Second Clinical Unit)	0	0	1	1	2
Dental Hygienist (Second Clinical Unit)	0	0	1	2	2
Dental Assistant (Second Clinical Unit)	0	0	1	1	2
Front Desk (Second Clinical Unit)	0	0	1	1	1
Office Manager	0	1	1	1	1
Clinical Training & Development Coordinator	0	1	1	2	2
Administrative Assistant	0	1	1	1	1
Total People	**5**	**9**	**13**	**15**	**19**

6.3 Organizational Chart – Year 5



6.4 Duties and Responsibilities

General Manager & Clinical Director – Dr. Renato Lopes Apolinario Junior

Dr. Renato Lopes Apolinario Junior will serve as the Founder and General Manager & Clinical Director of Premier Dental Care LLC, providing strategic leadership and overseeing the implementation of the company's preventive and early-diagnosis care model.

Key responsibilities include:

- Develop and implement preventive oral healthcare programs and clinical protocols,
- Oversee clinical standards, quality control, and patient care outcomes across all units
- Design and supervise early diagnosis strategies, including oral pathology screening initiatives
- Manage business operations, financial planning, and organizational growth strategies
- Lead hiring, training, and supervision of clinical and administrative staff
- Establish partnerships with community organizations and healthcare stakeholders
- Coordinate expansion efforts, including the development of the second clinical unit
- Ensure compliance with regulatory requirements and industry standards in the United States

Licensed General Dentist

Licensed General Dentists will be responsible for delivering clinical care and supporting the company's preventive and diagnostic service model.

Key responsibilities include:

- Perform clinical examinations, diagnoses, and treatment procedures
- Deliver preventive care services and support early diagnosis initiatives
- Execute treatment plans, including restorative and maintenance procedures
- Maintain accurate patient records and ensure compliance with clinical protocols

Dental Hygienist

Dental Hygienists will support preventive care programs and patient education initiatives.

Key responsibilities include:

- Perform professional cleanings and preventive treatments
- Educate patients on oral hygiene and disease prevention
- Assist in risk assessment and maintenance programs
- Support early detection of oral health conditions

Dental Assistant

Dental Assistants will support clinical operations and ensure efficient service delivery.

Key responsibilities include:

- Assist dentists during procedures and patient care activities
- Prepare treatment rooms and maintain sterilization standards
- Manage clinical instruments and equipment
- Support patient preparation and post-treatment processes

Front Desk

Front Desk staff will manage patient interactions and administrative workflows.

Key responsibilities include:

- Schedule appointments and manage patient flow
- Handle patient communication and inquiries
- Process billing and insurance information
- Maintain front-office organization and records

Licensed General Dentist (Second Clinical Unit)

Licensed General Dentists assigned to the second unit will perform the same clinical and preventive functions while supporting the expansion of services.

Key responsibilities include:

- Provide clinical care and diagnostic services at the second location
- Execute preventive and maintenance programs
- Follow standardized clinical protocols across both units
- Support patient care continuity and service quality

Dental Hygienist (Second Clinical Unit)

Dental Hygienists in the second unit will replicate preventive care services and support expanded patient capacity.

Key responsibilities include:

- Perform cleanings and preventive treatments
- Support patient education initiatives
- Assist in maintenance and follow-up programs
- Contribute to early detection efforts

Dental Assistant (Second Clinical Unit)

Dental Assistants in the second unit will ensure efficient clinical operations.

Key responsibilities include:

- Assist with procedures and clinical workflows
- Maintain sterilization and equipment readiness
- Prepare patients and treatment areas
- Support overall clinic efficiency

Front Desk (Second Clinical Unit)

Front Desk staff in the second unit will support administrative operations and patient management.

Key responsibilities include:

- Manage scheduling and patient coordination
- Handle front-office communication
- Process payments and documentation
- Maintain organized administrative records

Office Manager

The Office Manager will oversee administrative and operational efficiency across both clinical units.

Key responsibilities include:

- Manage daily operations and staff coordination
- Oversee billing, financial processes, and reporting
- Ensure operational efficiency and workflow optimization
- Support compliance with administrative and regulatory requirements

Clinical Training & Development Coordinator

This role will support staff development and standardization of clinical practices.

Key responsibilities include:

- Develop training programs focused on preventive care and early diagnosis
- Support onboarding and continuous staff education
- Ensure adherence to clinical protocols and quality standards
- Assist in the implementation of standardized procedures

Administrative Assistant

The Administrative Assistant will provide operational and organizational support.

Key responsibilities include:

- Assist with scheduling, documentation, and internal coordination
- Support billing and administrative processes
- Maintain records and office organization
- Provide general support to management and staff

7.0 Financial Summary

The financial plan for Premier Dental Care LLC is a critical analysis of the company's financial projections, including revenue, expenses, and overall financial performance. It offers a comprehensive overview of the expected financial trajectory over a specific period and determines the company's financial feasibility. The plan encompasses essential aspects such as startup funding, profit and loss, cash flow, and balance sheet. The financial plan plays a crucial role in determining the company's success and helps in making informed decisions to ensure that the company achieves its financial objectives.

7.1 Sales Forecast

Premier Dental Care LLC's five-year sales forecast demonstrates strong and structured growth across its core service lines, driven by increasing demand for preventive oral healthcare, early disease detection, oral rehabilitation planning, and professional-development services. The company's growth strategy is supported by the expansion from a single clinical unit to two clinical units beginning in Year 3, allowing increased service capacity and broader market reach. This diversified revenue model combines direct patient care with workforce-development initiatives, creating a scalable platform that supports both financial sustainability and public-health objectives.

Sales by Service Line

• **Preventive Oral Health Consultations & Risk Assessment:** Revenue begins at **$110,400 in Year 1** and grows to approximately **$402,408 in Year 5**. Growth is driven by increasing demand for preventive evaluations, individualized risk assessments, and long-term oral health management programs designed to reduce disease progression and improve patient outcomes.

• **Advanced Oral Pathology Screening & Early Diagnosis:** Revenue increases from **$211,200 in Year 1** to approximately **$721,710 in Year 5**. This service represents one of the company's

primary differentiators and reflects increasing demand for the early identification of oral lesions, potentially malignant disorders, oral cancer risk factors, and systemic diseases with oral manifestations.

• **Preventive Treatment & Maintenance Programs:** Revenue grows from **$137,500 in Year 1** to approximately **$501,188 in Year 5**, supported by recurring patient visits, preventive treatment plans, maintenance protocols, and long-term disease-prevention strategies.

• **Implantology & Oral Rehabilitation Planning:** Revenue increases from **$198,000 in Year 1** to approximately **$721,710 in Year 5**. This segment reflects growing demand for treatment planning, case coordination, and long-term oral rehabilitation strategies designed to restore function, aesthetics, and quality of life.

• **Oral Disease Prevention Protocols, Professional Training and Clinical Development:** Revenue grows from **$67,500 in Year 1** to approximately **$246,038 in Year 5**. This service includes professional-training programs, implementation of preventive screening protocols, clinical-development initiatives, and continuing-education activities for dental practices, dental hygienists, dental assistants, and healthcare organizations seeking to strengthen preventive-care capabilities and early-detection practices.

Revenue will be generated through a combination of privately insured patients, employer-sponsored dental plans, Medicare Advantage participants, self-pay patients, and institutional partnerships.

Total Sales

Total projected sales increase from **$724,600 in Year 1** to approximately **$2,593,053 in Year 5**. This growth is supported by expanding patient demand, increasing adoption of preventive and diagnostic services, the opening of a second clinical unit in Year 3, and the gradual expansion of professional-training and protocol-development initiatives. The projected growth trajectory reflects efficient operational scaling, strong service demand, and increasing market penetration throughout the Tulsa metropolitan region.

Direct Cost of Sales

Direct costs include clinical supplies, diagnostic materials, consumables, treatment-planning resources, professional-training materials, and other expenses directly associated with service delivery. These costs increase proportionally with business growth, rising from approximately **$104,443 in Year 1** to **$373,478 in Year 5**. Despite increasing service volume, Premier Dental

Care LLC maintains strong margins through standardized clinical protocols, efficient resource utilization, and scalable operating procedures.

7.1.1 Annual Sales Forecast Table

Sales Forecast					
	Year 1	Year 2	Year 3	Year 4	Year 5
Unit Sales					
Preventive Oral Health Consultations & Risk Assessment	690	1,035	1,553	1,863	2,515
Advanced Oral Pathology Screening	660	990	1,485	1,782	2,406
Preventive Treatment & Maintenance Programs	550	825	1,238	1,485	2,005
Implantology & Oral Rehabilitation Planning	330	495	743	891	1,203
Oral Disease Prevention Protocols, Professional Training and Clinical Development	45	68	101	122	164
Total Unit Sales	2,275	3,413	5,119	6,143	8,292
Unit Prices	Year 1	Year 2	Year 3	Year 4	Year 5
Preventive Oral Health Consultations & Risk Assessment	$160.00	$160.00	$160.00	$160.00	$160.00
Advanced Oral Pathology Screening	$320.00	$300.00	$300.00	$300.00	$300.00
Preventive Treatment & Maintenance Programs	$250.00	$250.00	$250.00	$250.00	$250.00
Implantology & Oral Rehabilitation Planning	$600.00	$600.00	$600.00	$600.00	$600.00
Oral Disease Prevention Protocols, Professional Training and Clinical Development	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00
Sales					
Preventive Oral Health Consultations & Risk Assessment	$110,400	$165,600	$248,400	$298,080	$402,408
Advanced Oral Pathology Screening	$211,200	$297,000	$445,500	$534,600	$721,710
Preventive Treatment & Maintenance Programs	$137,500	$206,250	$309,375	$371,250	$501,188
Implantology & Oral Rehabilitation Planning	$198,000	$297,000	$445,500	$534,600	$721,710
Oral Disease Prevention Protocols, Professional Training and Clinical Development	$67,500	$101,250	$151,875	$182,250	$246,038
Total Sales	$724,600	$1,067,100	$1,600,650	$1,920,780	$2,593,053
Direct Unit Costs	Year 1	Year 2	Year 3	Year 4	Year 5
Preventive Oral Health Consultations & Risk Assessment	$19.20	$19.20	$19.20	$19.20	$19.20
Advanced Oral Pathology Screening	$48.00	$45.00	$45.00	$45.00	$45.00

Preventive Treatment & Maintenance Programs	$25.00	$25.00	$25.00	$25.00	$25.00
Implantology & Oral Rehabilitation Planning	$108.00	$108.00	$108.00	$108.00	$108.00
Oral Disease Prevention Protocols, Professional Training and Clinical Development	$225.00	$225.00	$225.00	$225.00	$225.00
Direct Cost of Sales					
Preventive Oral Health Consultations & Risk Assessment	$13,248	$19,872	$29,808	$35,770	$48,289
Advanced Oral Pathology Screening	$31,680	$44,550	$66,825	$80,190	$108,257
Preventive Treatment & Maintenance Programs	$13,750	$20,625	$30,938	$37,125	$50,119
Implantology & Oral Rehabilitation Planning	$35,640	$53,460	$80,190	$96,228	$129,908
Oral Disease Prevention Protocols, Professional Training and Clinical Development	$10,125	$15,188	$22,781	$27,338	$36,906
Subtotal Direct Cost of Sales	**$104,443**	**$153,695**	**$230,542**	**$276,650**	**$373,478**

7.2 Break-even Analysis

The Break-even Analysis identifies the minimum level of monthly revenue Premier Dental Care LLC must generate to cover its fixed operating expenses and achieve financial sustainability. Reaching this threshold represents the point at which operating revenues fully offset both fixed and variable costs, allowing the company to operate profitably and support future growth initiatives.

Monthly Revenue Break-even Point

To achieve break-even, Premier Dental Care LLC must generate approximately **$50,355 in monthly revenue**. At this level, the company will cover all operating expenses associated with clinical services, administration, facility costs, and general business operations, establishing a stable financial foundation for continued expansion.

Estimated Monthly Fixed Costs

Fixed operating expenses are estimated at **$43,097 per month**. These expenses primarily include clinical and administrative payroll, facility rent and utilities, insurance, technology systems, marketing activities, professional services, and other recurring operational costs. Because these expenses remain relatively stable regardless of patient volume, maintaining adequate service utilization is critical to achieving and sustaining profitability.

Break-even Analysis

- **Monthly Units Break-even: 158**
- **Monthly Revenue Break-even: $50,355**

Assumptions

- **Average Per-Unit Revenue: $318.51**
- **Average Per-Unit Variable Cost: $45.91**
- **Estimated Monthly Fixed Cost: $43,097**

This break-even level reflects a realistic and attainable target based on the company's diversified service portfolio, which includes preventive consultations, oral pathology screening, preventive maintenance programs, oral rehabilitation planning, and professional training initiatives. Given the projected increase in patient demand, recurring preventive-care utilization, and expansion to a second clinical unit beginning in Year 3, Premier Dental Care LLC is expected to exceed its break-even threshold during the early stages of operation, supporting long-term financial stability and scalable growth.

Break-even Analysis	
Monthly Units Break-even	158
Monthly Revenue Break-even	$50,355
Assumptions:	
Average Per-Unit Revenue	$318.51
Average Per-Unit Variable Cost	$45.91
Estimated Monthly Fixed Cost	**$43,097**

7.3 Profit and Loss Assumptions

The Profit and Loss projections for Premier Dental Care LLC reflect a structured and scalable growth strategy based on increasing demand for preventive oral healthcare services, early disease detection, oral rehabilitation planning, and professional-development programs. The projections are supported by realistic service capacity assumptions, stable pricing, controlled operating expenses, and the planned expansion to a second clinical unit beginning in Year 3.

Revenue and Growth Drivers

Revenue is projected to grow from **$724,600 in Year 1 to approximately $2,593,053 in Year 5**, supported by:

- Growing demand for preventive oral healthcare and risk-assessment services

• Expansion of oral disease prevention protocols, professional training initiatives, and clinical-development programs for dental practices and healthcare professionals

This growth is primarily driven by increasing service utilization rather than pricing adjustments, creating a sustainable and scalable revenue model while expanding access to preventive and diagnostic oral healthcare services.

Gross Margin Assumptions

Total direct costs are projected to increase from $104,443 in Year 1 to $373,478 in Year 5, while maintaining a consistent gross margin of approximately **85.6%** throughout the projection period.

Operating Expense Structure

Operating expenses are projected to increase from $517,160 in Year 1 to $1,858,218 in Year 5, reflecting workforce expansion, increased facility capacity, and continued investment in patient care and professional-development initiatives.

Key operating expenses include:

- **Payroll and Benefits:** The largest expense category, supporting growth from the initial clinical team to a multidisciplinary workforce supporting two clinical units by Year 5
- **Facility Rent and Utilities:** Increased occupancy and operating costs associated with the opening of the second clinical unit beginning in Year 3
- **Marketing and Advertising:** Ongoing investment in patient acquisition, professional outreach, and community awareness initiatives
- **Dental Supplies and Consumables:** Expenses directly associated with increasing clinical activity and patient volume
- **Administrative and Professional Services:** Supporting operational management, compliance, accounting, and business administration
- **Training and Development:** Continued investment in workforce development, preventive-care methodologies, and clinical standardization

Profitability

Net profit is projected to increase from **$73,231 in Year 1 to approximately $256,925 in Year 5**, demonstrating the long-term financial viability of the company's prevention-focused operating model.

Net profit margins are projected to increase from approximately **10.1% in Year 1 to 9.9% in Year 5**, while remaining within a healthy range throughout the projection period and supporting continued reinvestment in growth and operational development.

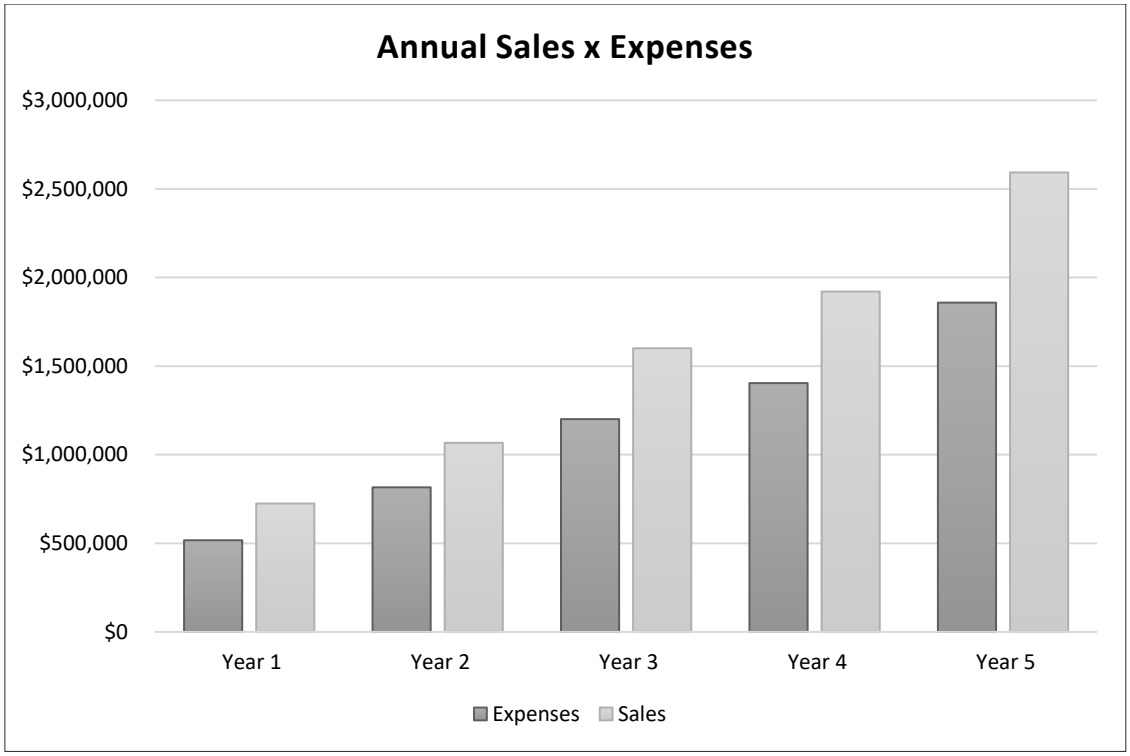
Tax and Compliance

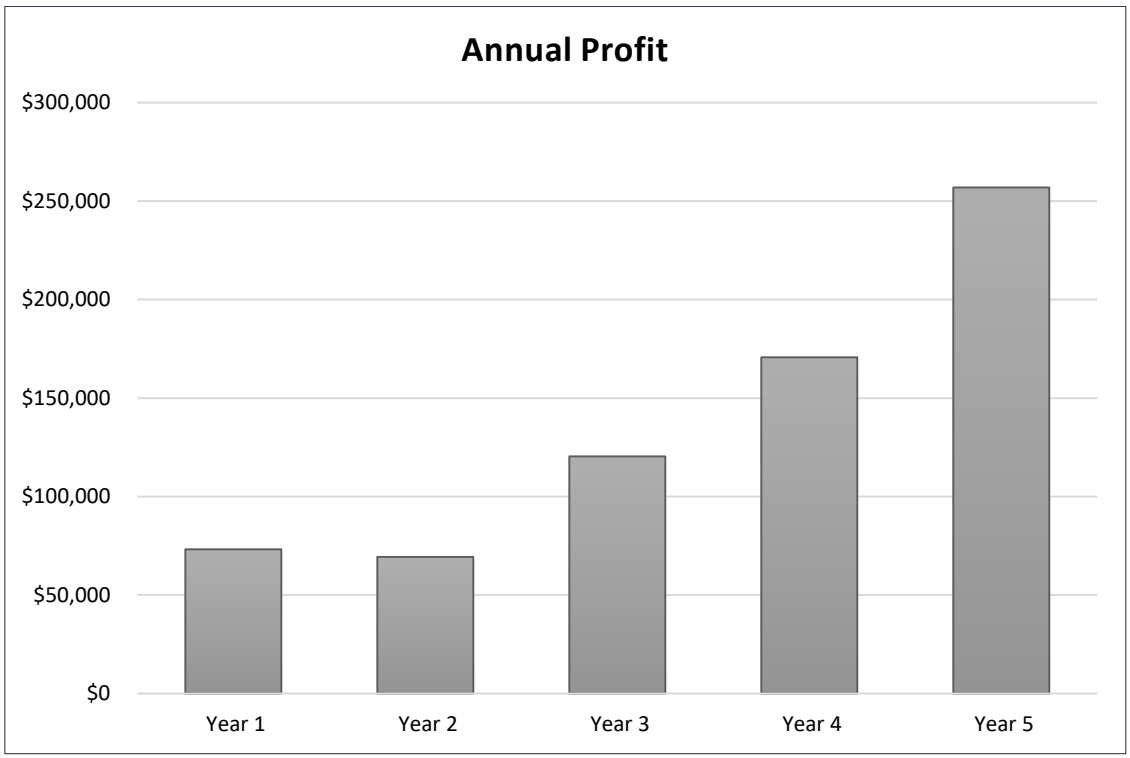
Tax obligations are incorporated annually and increase in proportion to profitability and workforce expansion. Payroll-related taxes are projected to grow alongside hiring and compensation expenses as the company expands its operations.

Premier Dental Care LLC will maintain full compliance with all applicable federal, state, and local regulations, including healthcare standards, employment requirements, professional licensing regulations, privacy obligations, and tax laws.

7.3.1 Annual Profit and Loss Table and Charts

Pro Forma Profit and Loss					
	Year 1	Year 2	Year 3	Year 4	Year 5
Sales	$724,600	$1,067,100	$1,600,650	$1,920,780	$2,593,053
Direct Cost of Sales	$104,443	$153,695	$230,542	$276,650	$373,478
Total Cost of Sales	$104,443	$153,695	$230,542	$276,650	$373,478
Gross Margin	$620,157	$913,406	$1,370,108	$1,644,130	$2,219,575
Gross Margin %	85.59%	85.60%	85.60%	85.60%	85.60%
Expenses					
Payroll	$422,000	$705,960	$1,044,220	$1,234,156	$1,673,842
Payroll Tax & Benefits	$22,560	$24,816	$27,298	$30,027	$33,030
Depreciation	$0	$6,000	$7,500	$9,000	$11,000
Facility Rent & Utilities	$30,000	$31,500	$59,850	$62,843	$65,985
Dental Supplies & Consumables	$9,000	$9,450	$19,845	$20,837	$21,879
Marketing & Advertising	$18,000	$18,000	$18,900	$19,845	$20,837
Administrative & Office Expenses	$6,000	$10,000	$12,000	$15,000	$18,000
Professional Services	$3,000	$3,300	$3,630	$3,993	$4,392
Training & Development	$4,200	$4,410	$4,631	$4,862	$5,105
Miscellaneous & Contingency Expenses	$2,400	$2,400	$2,880	$3,456	$4,147
Total Operating Expenses	$517,160	$815,836	$1,200,753	$1,404,020	$1,858,218
Profit Before Interest and Taxes	$102,997	$97,570	$169,355	$240,110	$361,357
EBITDA	$102,997	$103,570	$176,855	$249,110	$372,357
Taxes Incurred	$29,766	$28,198	$48,944	$69,392	$104,432
Net Profit	$73,231	$69,372	$120,411	$170,718	$256,925
Net Profit/Sales	**10.11%**	**6.50%**	**7.52%**	**8.89%**	**9.91%**


Annual Sales x Expenses
$3,000,000
$2,500,000
$2,000,000
$1,500,000
$1,000,000
$500,000
$0
Year 1
Year 2
Year 3
Year 4
Year 5
Expenses
Sales


Annual Profit
$300,000
$250,000
$200,000
$150,000
$100,000
$50,000
$0
Year 1
Year 2
Year 3
Year 4
Year 5

7.4 Cash Flow Assumptions

The Pro Forma Cash Flow Statement for Premier Dental Care LLC demonstrates strong liquidity, disciplined financial management, and the ability to sustain operations through internally generated revenue.

Cash from Operations

Cash inflows are derived entirely from operating activities and are projected to increase from $724,600 in Year 1 to approximately $2,593,053 in Year 5. Revenue growth is driven by increasing utilization of preventive oral healthcare services, advanced oral pathology screening, preventive maintenance programs, oral rehabilitation planning services, and professional-training initiatives.

Operational Spending

Operating expenditures increase in line with business growth, rising from $651,369 in Year 1 to approximately $2,325,128 in Year 5. The increase reflects workforce expansion, facility-related expenses associated with the second clinical unit, clinical supplies, administrative costs, marketing activities, and ongoing investments in professional training and operational development.

Dividends

Moderate owner distributions are projected throughout the planning period, beginning at $30,000 in Year 1 and increasing to $100,000 in Year 5. These distributions are structured to balance shareholder returns with continued reinvestment in business operations and future growth opportunities.

Net Cash Flow and Ending Balance

Premier Dental Care LLC is projected to maintain positive cash flow in each year of operation, increasing from $43,231 in Year 1 to approximately $167,925 in Year 5. This reflects the company's ability to generate sufficient operating income to support expansion while maintaining healthy liquidity levels.

Cash Reserve Growth

Cash reserves are projected to increase steadily from $69,231 in Year 1 to approximately $455,158 in Year 5. This growing cash position provides financial flexibility to support future investments, operational improvements, workforce expansion, and unforeseen business needs.

7.4.1 Annual Cash Flow Table and Chart

Pro Forma Cash Flow					
	Year 1	Year 2	Year 3	Year 4	Year 5
Cash Received					
Cash from Operations					
Cash Sales	$724,600	$1,067,100	$1,600,650	$1,920,780	$2,593,053
Cash from Receivables	$0	$0	$0	$0	$0
Subtotal Cash from Operations	$724,600	$1,067,100	$1,600,650	$1,920,780	$2,593,053
Additional Cash Received					
Non Operating (Other) Income	$0	$0	$0	$0	$0
Sales Tax, VAT, HST/GST Received	$0	$0	$0	$0	$0
New Current Borrowing	$0	$0	$0	$0	$0
New Other Liabilities (interest-free)	$0	$0	$0	$0	$0
New Long-term Liabilities	$0	$0	$0	$0	$0
Sales of Other Current Assets	$0	$0	$0	$0	$0
Sales of Long-term Assets	$0	$0	$0	$0	$0
New Investment Received	$0	$0	$0	$0	$0
Subtotal Cash Received	$724,600	$1,067,100	$1,600,650	$1,920,780	$2,593,053
Expenditures	Year 1	Year 2	Year 3	Year 4	Year 5
Expenditures from Operations					
Cash Spending	$651,369	$991,728	$1,472,739	$1,741,062	$2,325,128
Bill Payments	$0	$0	$0	$0	$0
Subtotal Spent on Operations	$651,369	$991,728	$1,472,739	$1,741,062	$2,325,128
Additional Cash Spent					
Non Operating (Other) Expense	$0	$0	$0	$0	$0
Sales Tax, VAT, HST/GST Paid Out	$0	$0	$0	$0	$0
Principal Repayment of Current Borrowing	$0	$0	$0	$0	$0
Other Liabilities Principal Repayment	$0	$0	$0	$0	$0
Long-term Liabilities Principal Repayment	$0	$0	$0	$0	$0
Purchase Other Current Assets	$0	$0	$0	$0	$0
Purchase Long-term Assets	$0	$0	$0	$0	$0
Dividends	$30,000	$40,000	$50,000	$75,000	$100,000
Subtotal Cash Spent	$681,369	$1,031,728	$1,522,739	$1,816,062	$2,425,128
Net Cash Flow	$43,231	$35,372	$77,911	$104,718	$167,925
Cash Balance	**$69,231**	**$104,603**	**$182,514**	**$287,233**	**$455,158**

7.5 Balance Sheet Assumptions

The Pro Forma Balance Sheet for Premier Dental Care LLC reflects a stable and strengthening financial position over five years, characterized by asset growth, zero liabilities, and increasing equity.

Assets

- **Cash:** Cash increases from $69,231 in Year 1 to $455,158 in Year 5, driven by consistent positive cash flow and retained earnings.
- **Accounts Receivable and Inventory:** Both remain at $0, reflecting a service-based model with immediate payments and no inventory dependency.
- **Total Current Assets:** Total current assets are equal to cash each year, demonstrating strong liquidity and effective working-capital management.
- **Long-term Assets:** Long-term assets begin at $45,000 and decrease over time due to depreciation, reaching $11,500 in Year 5.

Liabilities

- **Current and Long-term Liabilities:** The company maintains a zero-liability structure throughout the five-year projection period, with no debt, borrowings, or outstanding obligations.

Capital (Equity)

- **Paid-in Capital:** Remains constant at $150,000, representing the initial investment contributed to the business.
- **Retained Earnings:** Improve from negative $109,000 in Year 1 to positive $59,733 in Year 5, reflecting accumulated profitability and strengthening financial performance over time.
- **Earnings:** Net income increases from $73,231 in Year 1 to $256,925 in Year 5, supporting continued growth in shareholder equity.
- **Total Equity:** Total equity grows from $114,231 in Year 1 to $466,658 in Year 5, demonstrating consistent value creation and financial stability.

Total Liabilities and Capital

Total assets equal total liabilities and equity in all years, confirming proper financial structure, accounting consistency, and balance-sheet integrity throughout the projection period.

Net Worth

The company's net worth increases from $114,231 in Year 1 to $466,658 in Year 5, reflecting steady growth, sustained profitability, positive cash accumulation, and long-term financial sustainability.

7.5.1 Annual Balance Sheet Table

Pro Forma Balance Sheet					
	Year 1	Year 2	Year 3	Year 4	Year 5
Assets					
Current Assets					
Cash	$69,231	$104,603	$182,514	$287,233	$455,158
Accounts Receivable	$0	$0	$0	$0	$0
Inventory	$0	$0	$0	$0	$0
Other Current Assets	$0	$0	$0	$0	$0
Total Current Assets	$69,231	$104,603	$182,514	$287,233	$455,158
Long-term Assets					
Long-term Assets	$45,000	$45,000	$45,000	$45,000	$45,000
Accumulated Depreciation	$0	$6,000	$13,500	$22,500	$33,500
Total Long-term Assets	$45,000	$39,000	$31,500	$22,500	$11,500
Total Assets	$114,231	$143,603	$214,014	$309,733	$466,658
Liabilities and Capital	Year 1	Year 2	Year 3	Year 4	Year 5
Current Liabilities					
Accounts Payable	$0	$0	$0	$0	$0
Current Borrowing	$0	$0	$0	$0	$0
Other Current Liabilities	$0	$0	$0	$0	$0
Subtotal Current Liabilities	$0	$0	$0	$0	$0
Long-term Liabilities	$0	$0	$0	$0	$0
Total Liabilities	$0	$0	$0	$0	$0
Paid-in Capital	$150,000	$150,000	$150,000	$150,000	$150,000
Retained Earnings	($109,000)	($75,769)	($56,397)	($10,986)	$59,733
Earnings	$73,231	$69,372	$120,411	$170,718	$256,925
Total Capital	$114,231	$143,603	$214,014	$309,733	$466,658
Total Liabilities and Capital	$114,231	$143,603	$214,014	$309,733	$466,658
Net Worth	**$114,231**	**$143,603**	**$214,014**	**$309,733**	**$466,658**

8.0 Dr. Renato Lopes Apolinario Junior's National-Level Impact

Dr. Renato Lopes Apolinario Junior's proposed endeavor through Premier Dental Care LLC possesses substantial national importance because it addresses critical public-health priorities related to disease prevention, early diagnosis, healthcare workforce development, and the improvement of oral healthcare outcomes in the United States. The proposed endeavor goes beyond the provision of routine dental services by focusing on the development and implementation of preventive screening methodologies, early-diagnosis protocols, and professional-training initiatives designed to strengthen preventive oral healthcare capacity.

1. Strengthening Early Detection of Oral Diseases

Early identification of oral diseases remains a significant challenge within the United States healthcare system.[23] Conditions such as oral cancer, potentially malignant oral disorders, periodontal disease, and systemic illnesses with oral manifestations often remain undetected until advanced stages, resulting in more complex treatment requirements, higher healthcare costs, and reduced patient outcomes.

According to the National Institute of Dental and Craniofacial Research (NIDCR), oral cancer continues to affect tens of thousands of Americans annually, while numerous oral lesions and abnormalities remain unidentified during routine examinations.[24] Research consistently demonstrates that earlier detection significantly improves treatment success rates and long-term patient outcomes.

Dr. Renato's expertise in estomatology provides specialized knowledge in the evaluation of oral lesions, oral pathology screening, and the recognition of clinical indicators associated with potentially serious oral and systemic conditions. Through Premier Dental Care LLC, he intends to implement structured diagnostic methodologies that support earlier identification of oral abnormalities and facilitate timely referral and intervention when necessary.

By promoting systematic approaches to oral disease detection, the proposed endeavor contributes directly to improved patient outcomes and more effective healthcare utilization.

2. Expanding Preventive Oral Healthcare Capacity

Preventive healthcare has become a major priority across the United States as policymakers and healthcare organizations seek strategies to reduce chronic disease burden and control escalating

[23] https://www.cdc.gov/pcd/issues/2022/22_0067.htm
[24] https://www.nidcr.nih.gov/

healthcare expenditures.[25] Oral diseases represent one of the most prevalent health conditions affecting American adults and are frequently associated with broader systemic health complications.

The Centers for Disease Control and Prevention (CDC) has identified prevention and early intervention as essential components for improving oral health outcomes and reducing the economic burden associated with advanced disease treatment.[26]

Premier Dental Care LLC supports these objectives through a prevention-focused model that emphasizes risk assessment, preventive maintenance programs, early disease identification, patient education, and continuous monitoring. Rather than concentrating exclusively on restorative treatment after disease progression has occurred, the company seeks to reduce disease incidence through proactive intervention strategies.

This approach contributes to broader public-health goals by supporting healthier populations, reducing avoidable complications, and encouraging more efficient allocation of healthcare resources.

3. Development and Dissemination of Preventive Screening Protocols

One of the most significant aspects of the proposed endeavor is the development and implementation of standardized preventive screening methodologies designed to improve consistency in oral disease identification and risk assessment.[27]

Variations in clinical screening practices can contribute to delayed diagnosis and inconsistent patient outcomes.[28] By developing structured preventive protocols based on evidence-based methodologies, Premier Dental Care LLC seeks to improve the quality and consistency of preventive oral healthcare delivery.

These protocols are intended not only for internal clinical use but also for dissemination through professional-development initiatives, educational activities, and collaborative engagements with healthcare organizations and dental professionals.

As a result, the impact of the endeavor extends beyond the patients directly served by the company and supports broader improvements in preventive oral healthcare practices.

[25] https://www.cdc.gov/pcd/issues/2024/23_0415.htm
[26] https://www.cdc.gov/Oral-Health/index.html
[27] https://pmc.ncbi.nlm.nih.gov/articles/PMC8638718/
[28] https://pmc.ncbi.nlm.nih.gov/articles/PMC7757423/

4. Workforce Development and Professional Training

The effectiveness of preventive healthcare depends not only on patient access but also on the ability of healthcare professionals to identify diseases at earlier stages and implement evidence-based preventive practices.[29]

Premier Dental Care LLC intends to support workforce development through professional-training initiatives focused on preventive care, oral pathology awareness, early disease recognition, risk assessment methodologies, and clinical protocol implementation.

These initiatives may benefit dentists, dental hygienists, dental assistants, and other healthcare professionals involved in preventive-care delivery. By strengthening professional competencies and expanding knowledge related to early diagnosis, the company contributes to improving healthcare capacity and enhancing the quality of care delivered throughout the communities served.

This workforce-development component creates multiplier effects that extend beyond individual patient encounters and support long-term improvements in preventive healthcare delivery.

5. Alignment with U.S. Public Health Priorities

The proposed endeavor aligns with multiple federal public-health priorities focused on disease prevention, health equity, healthcare efficiency, and workforce development.

Federal agencies and national initiatives have consistently emphasized the importance of expanding preventive healthcare services and improving access to early diagnosis. Relevant initiatives include:

• U.S. Department of Health and Human Services Oral Health Strategic Framework[30]

• Healthy People 2030 Oral Health Objectives[31]

• Centers for Disease Control and Prevention Oral Health Program[32]

• National Institute of Dental and Craniofacial Research initiatives related to oral disease prevention and early detection[33]

[29] https://pmc.ncbi.nlm.nih.gov/articles/PMC9846585/
[30] https://www.hrsa.gov/sites/default/files/hrsa/oral-health/oral-health-framework.pdf
[31] https://odphp.health.gov/healthypeople/objectives-and-data/browse-objectives/oral-conditions
[32] https://www.cdc.gov/Oral-Health/index.html
[33] https://www.nidcr.nih.gov/

These initiatives recognize that prevention and early intervention are among the most effective strategies for improving health outcomes while reducing long-term healthcare expenditures.

By advancing preventive oral healthcare practices, strengthening diagnostic capabilities, and supporting professional development, Premier Dental Care LLC directly contributes to these national objectives.

6. Economic and Healthcare System Impact

In addition to its public-health contributions, the proposed endeavor will generate meaningful economic benefits through job creation, workforce development, tax contributions, and increased healthcare efficiency.

Premier Dental Care LLC is projected to expand from five employees during its initial phase to sixteen employees by Year 5, creating skilled healthcare and administrative positions within the United States. The company is also projected to generate substantial payroll expenditures, tax contributions, and local economic activity throughout the planning period.

More importantly, the preventive nature of the proposed endeavor has the potential to generate broader healthcare-system benefits. Early diagnosis and preventive intervention frequently reduce the need for costly treatments associated with advanced disease progression. By promoting preventive care and earlier identification of oral health conditions, the company supports more efficient healthcare utilization and contributes to long-term cost containment objectives.

Conclusion

Dr. Renato Lopes Apolinario Junior's proposed endeavor possesses national importance because it addresses significant challenges related to preventive healthcare, oral disease detection, workforce development, and healthcare efficiency. Through the implementation of preventive screening methodologies, early-diagnosis protocols, professional-training initiatives, and prevention-focused clinical practices, Premier Dental Care LLC seeks to improve healthcare outcomes while expanding the capacity of healthcare professionals to identify and address oral diseases at earlier stages.

The benefits of the proposed endeavor extend beyond the patients directly treated by the company, supporting broader public-health objectives, strengthening healthcare workforce capabilities, and contributing to more effective and sustainable healthcare delivery throughout the United States.

9.0 Indirect jobs creation - Economic Policy Institute

According to the national job multipliers published by the Economic Policy Institute (EPI) on January 23, 2019, every 100 direct jobs in the Health care and social assistance in the industry generate approximately 205.6 total indirect jobs. These indirect jobs are created through the company's expenditure on goods and services required to operate the business, such as supplies, utilities, and services from other local businesses.[34]

Employment multipliers per 100 direct jobs, by major private-sector industry group

Major industry group	Direct jobs	Supplier jobs*	Induced jobs**	Total indirect jobs
Management of companies	100	144.4	255.4	399.9
Administrative and support services and waste management	100	45.5	89.1	134.5
Educational services	100	63.8	129.9	193.7
Health care and social assistance	100	69.4	136.2	205.6
Arts, entertainment, and recreation	100	123.3	255.2	378.5
Accommodation and food services	100	53.8	107.4	161.2
Other services (except public administration)	100	70.7	139.6	210.3

Applying this multiplier, ***the creation of 19 direct jobs at Premier Dental Care LLC will lead to the generation of approximately 39 indirect jobs by the end of Year 5***. These jobs are likely to span various sectors, including manufacturing, professional services (such as IT support, financial services, and marketing), and local businesses (such as retail and maintenance services).

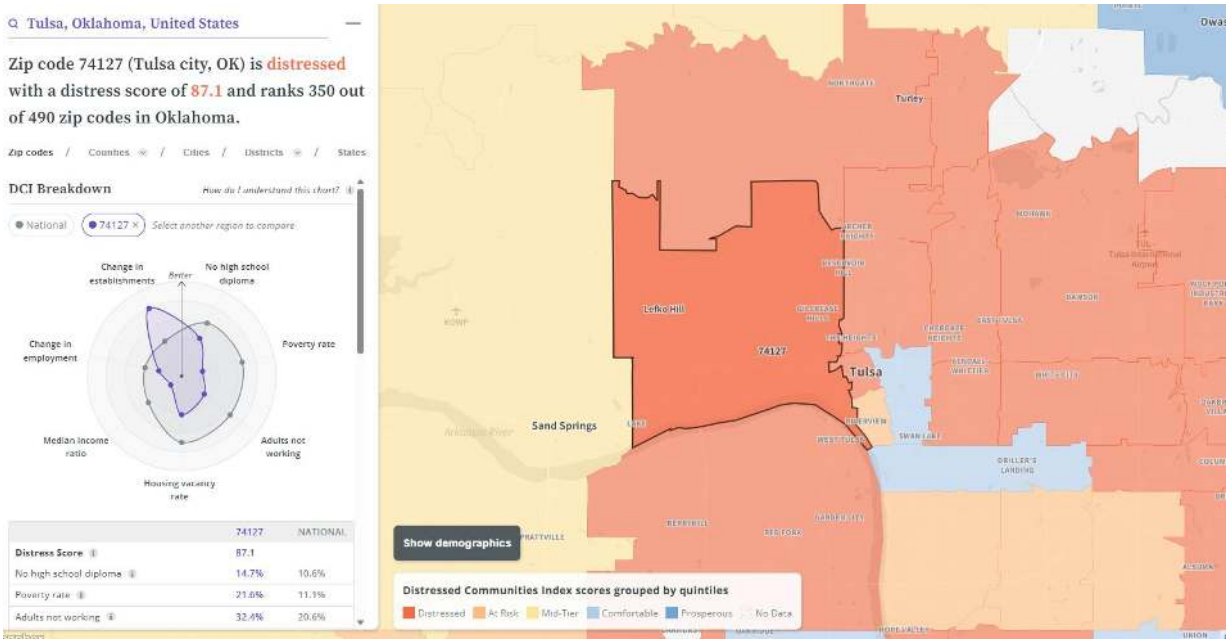
9.1 Distressed Communities

This section provides a comprehensive analysis of the demographic and socioeconomic conditions in the Tulsa, Oklahoma region, with a specific focus on ZIP Codes 74127 and 74066, areas classified as economically distressed based on the Distressed Communities Index (DCI).

With a Distress Score of 87.1 for ZIP Code 74127 and 70.0 for ZIP Code 74066, these regions rank among the most economically challenged areas in the state of Oklahoma. These indicators reflect structural barriers that directly impact economic mobility, workforce participation, and

[34] https://www.epi.org/publication/updated-employment-multipliers-for-the-u-s-economy/

access to essential services, highlighting the need for targeted initiatives that improve healthcare access, support workforce development, and strengthen local economic conditions.[35]



Demographic and Socioeconomic Profile

The socioeconomic indicators of ZIP Codes 74127 and 74066 demonstrate significant disparities when compared to national benchmarks.

ZIP Code 74127 presents a poverty rate of approximately 21.6%, nearly double the national average of 11.1%, while median income levels are approximately 69.7% of the national average, indicating reduced earning capacity and economic opportunity. Additionally, approximately 14.7% of residents lack a high school diploma, exceeding the national average of 10.6%, which limits workforce readiness and long-term upward mobility.

Labor force participation is also constrained, with approximately 32.4% of adults not actively engaged in the workforce, compared to 20.6% nationally. This reflects a combination of unemployment and underemployment, contributing to economic instability within the community.

Housing conditions further reflect these challenges, with a vacancy rate of approximately 12.5%, significantly higher than the national average of 7.0%, suggesting issues related to affordability, housing turnover, and neighborhood investment.

[35] https://eig.org/distressed-communities-interactive/?regions%5B0%5D=74127&geo=zctas&lat=36.13&lon=-95.93&z=10.91

ZIP Code 74066, while moderately less distressed, still reflects concerning indicators, including a poverty rate of 12.2%, workforce inactivity of 23.4%, and negative employment growth of approximately -12.2%, indicating economic contraction and limited job opportunities.

From a demographic perspective, ZIP Code 74127 has a diverse population composition, including approximately 50.0% Non-Hispanic White, 28.4% Black or African American, and 7.1% Hispanic or Latino populations, along with representation from Native American communities. This diversity reflects a historically underserved population with varying levels of access to healthcare, education, and economic opportunities.

Economic Trends and Structural Challenges

The economic trends in these regions highlight persistent structural challenges. ZIP Code 74127 has experienced a decline in employment of approximately -6.9%, contrasting with national growth trends of 5.1%. While there has been some increase in business establishments, this growth has not translated into sufficient job creation or sustained economic stability.

Similarly, ZIP Code 74066 has experienced an even more significant employment decline of approximately -12.2%, indicating a weakening labor market and reduced economic resilience.

These indicators demonstrate systemic barriers, including limited access to employment opportunities, lower income levels, and reduced workforce participation. Additionally, educational attainment gaps and economic instability contribute to long-term challenges in economic mobility and community development.

Business and Healthcare Implications

Operating within distressed communities such as ZIP Codes 74127 and 74066 presents both challenges and significant opportunities, particularly for healthcare service providers.

The socioeconomic profile of these regions indicates a strong need for accessible, affordable, and decentralized healthcare solutions. Elevated poverty rates, limited transportation access, and reduced workforce participation increase barriers to traditional healthcare delivery models, particularly those reliant on centralized facilities.

Healthcare providers that implement mobile, community-based, and preventive care models are well-positioned to address these gaps by improving access to essential services, reducing delays in diagnosis, and supporting early intervention.

This approach is particularly important in communities where untreated health conditions can lead to more severe outcomes, higher long-term costs, and increased strain on the healthcare system.

Community Impact and Economic Contribution

Establishing operations in these regions contributes not only to improved healthcare access but also to local economic development. By creating employment opportunities and expanding service availability, businesses can support workforce participation, income generation, and community stability.

Improved access to preventive and essential healthcare services contributes to long-term economic benefits by reducing the burden of untreated conditions, lowering healthcare costs, and enhancing overall quality of life.

ZIP Codes 74127 and 74066 represent economically distressed communities with clear needs related to healthcare access, workforce development, and economic opportunity. Addressing these challenges through targeted, community-focused initiatives creates measurable social impact while supporting broader economic resilience.

APPENDIX

Monthly Sales Forecast Table – Year 1

Sales Forecast													
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Unit Sales													
Preventive Oral Health Consultations & Risk Assessment		0	40	45	50	55	60	65	65	70	75	80	85
Advanced Oral Pathology Screening		0	35	40	45	50	55	60	65	70	75	80	85
Preventive Treatment & Maintenance Programs		0	25	30	35	40	45	50	55	60	65	70	75
Implantology & Oral Rehabilitation Planning		0	20	22	24	26	28	30	32	34	36	38	40
Oral Disease Prevention Protocols, Professional Training and Clinical Development		0	8	0	0	10	0	0	12	0	0	15	0
Total Unit Sales		0	128	137	154	181	188	205	229	234	251	283	285
Unit Prices		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Preventive Oral Health Consultations & Risk Assessment		$160.00	$160.00	$160.00	$160.00	$160.00	$160.00	$160.00	$160.00	$160.00	$160.00	$160.00	$160.00
Advanced Oral Pathology Screening		$320.00	$320.00	$320.00	$320.00	$320.00	$320.00	$320.00	$320.00	$320.00	$320.00	$320.00	$320.00
Preventive Treatment & Maintenance Programs		$250.00	$250.00	$250.00	$250.00	$250.00	$250.00	$250.00	$250.00	$250.00	$250.00	$250.00	$250.00
Implantology & Oral Rehabilitation Planning		$600.00	$600.00	$600.00	$600.00	$600.00	$600.00	$600.00	$600.00	$600.00	$600.00	$600.00	$600.00
Oral Disease Prevention Protocols, Professional Training and Clinical Development		$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00
Sales													
Preventive Oral Health Consultations & Risk Assessment		$0	$6,400	$7,200	$8,000	$8,800	$9,600	$10,400	$10,400	$11,200	$12,000	$12,800	$13,600
Advanced Oral Pathology Screening		$0	$11,200	$12,800	$14,400	$16,000	$17,600	$19,200	$20,800	$22,400	$24,000	$25,600	$27,200
Preventive Treatment & Maintenance Programs		$0	$6,250	$7,500	$8,750	$10,000	$11,250	$12,500	$13,750	$15,000	$16,250	$17,500	$18,750
Implantology & Oral Rehabilitation Planning		$0	$12,000	$13,200	$14,400	$15,600	$16,800	$18,000	$19,200	$20,400	$21,600	$22,800	$24,000

Oral Disease Prevention Protocols, Professional Training and Clinical Development		$0	$12,000	$0	$0	$15,000	$0	$0	$18,000	$0	$0	$22,500	$0
Total Sales		$0	$47,850	$40,700	$45,550	$65,400	$55,250	$60,100	$82,150	$69,000	$73,850	$101,200	$83,550
Direct Unit Costs		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Preventive Oral Health Consultations & Risk Assessment	12.00%	$19.20	$19.20	$19.20	$19.20	$19.20	$19.20	$19.20	$19.20	$19.20	$19.20	$19.20	$19.20
Advanced Oral Pathology Screening	15.00%	$48.00	$48.00	$48.00	$48.00	$48.00	$48.00	$48.00	$48.00	$48.00	$48.00	$48.00	$48.00
Preventive Treatment & Maintenance Programs	10.00%	$25.00	$25.00	$25.00	$25.00	$25.00	$25.00	$25.00	$25.00	$25.00	$25.00	$25.00	$25.00
Implantology & Oral Rehabilitation Planning	18.00%	$108.00	$108.00	$108.00	$108.00	$108.00	$108.00	$108.00	$108.00	$108.00	$108.00	$108.00	$108.00
Oral Disease Prevention Protocols, Professional Training and Clinical Development	15.00%	$225.00	$225.00	$225.00	$225.00	$225.00	$225.00	$225.00	$225.00	$225.00	$225.00	$225.00	$225.00
Direct Cost of Sales													
Preventive Oral Health Consultations & Risk Assessment		$0	$768	$864	$960	$1,056	$1,152	$1,248	$1,248	$1,344	$1,440	$1,536	$1,632
Advanced Oral Pathology Screening		$0	$1,680	$1,920	$2,160	$2,400	$2,640	$2,880	$3,120	$3,360	$3,600	$3,840	$4,080
Preventive Treatment & Maintenance Programs		$0	$625	$750	$875	$1,000	$1,125	$1,250	$1,375	$1,500	$1,625	$1,750	$1,875
Implantology & Oral Rehabilitation Planning		$0	$2,160	$2,376	$2,592	$2,808	$3,024	$3,240	$3,456	$3,672	$3,888	$4,104	$4,320
Oral Disease Prevention Protocols, Professional Training and Clinical Development		$0	$1,800	$0	$0	$2,250	$0	$0	$2,700	$0	$0	$3,375	$0
Subtotal Direct Cost of Sales		**$0**	**$7,033**	**$5,910**	**$6,587**	**$9,514**	**$7,941**	**$8,618**	**$11,899**	**$9,876**	**$10,553**	**$14,605**	**$11,907**

Monthly Personnel Plan Table – Year 1

Personnel Plan													
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
General Manager & Clinical Director - Dr. Renato Lopes Apolinario Junior		$0	$0	$0	$12,500	$12,500	$12,500	$12,500	$12,500	$18,000	$18,000	$20,000	$21,500
Licensed General Dentist		$11,000	$11,000	$11,000	$11,000	$11,000	$11,000	$11,000	$11,000	$11,000	$11,000	$11,000	$11,000
Dental Hygienist		$5,800	$5,800	$5,800	$5,800	$5,800	$5,800	$5,800	$5,800	$5,800	$5,800	$5,800	$5,800
Dental Assistant		$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200	$3,200
Front Desk		$3,500	$3,500	$3,500	$3,500	$3,500	$3,500	$3,500	$3,500	$3,500	$3,500	$3,500	$3,500
Licensed General Dentist (Second Clinical Unit)		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Dental Hygienist (Second Clinical Unit)		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Dental Assistant (Second Clinical Unit)		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Front Desk (Second Clinical Unit)		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Office Manager		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Clinical Training & Development Coordinator		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Administrative Assistant		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total People		5	5	5	5	5	5	5	5	5	5	5	5
Total Payroll		**$23,500**	**$23,500**	**$23,500**	**$36,000**	**$36,000**	**$36,000**	**$36,000**	**$36,000**	**$41,500**	**$41,500**	**$43,500**	**$45,000**

Monthly Profit and Loss Table – Year 1

Pro Forma Profit and Loss													
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Sales		$0	$47,850	$40,700	$45,550	$65,400	$55,250	$60,100	$82,150	$69,000	$73,850	$101,200	$83,550
Direct Cost of Sales		$0	$7,033	$5,910	$6,587	$9,514	$7,941	$8,618	$11,899	$9,876	$10,553	$14,605	$11,907
Other Costs of Sales		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total Cost of Sales		$0	$7,033	$5,910	$6,587	$9,514	$7,941	$8,618	$11,899	$9,876	$10,553	$14,605	$11,907
Gross Margin		$0	$40,817	$34,790	$38,963	$55,886	$47,309	$51,482	$70,251	$59,124	$63,297	$86,595	$71,643
Gross Margin %		0.00%	85.30%	85.48%	85.54%	85.45%	85.63%	85.66%	85.52%	85.69%	85.71%	85.57%	85.75%
Expenses													
Payroll		$23,500	$23,500	$23,500	$36,000	$36,000	$36,000	$36,000	$36,000	$41,500	$41,500	$43,500	$45,000
Payroll Tax & Benefits	8%	$1,880	$1,880	$1,880	$1,880	$1,880	$1,880	$1,880	$1,880	$1,880	$1,880	$1,880	$1,880
Depreciation		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Facility Rent & Utilities		$2,500	$2,500	$2,500	$2,500	$2,500	$2,500	$2,500	$2,500	$2,500	$2,500	$2,500	$2,500
Dental Supplies & Consumables		$750	$750	$750	$750	$750	$750	$750	$750	$750	$750	$750	$750
Marketing & Advertising		$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500	$1,500
Administrative & Office Expenses		$500	$500	$500	$500	$500	$500	$500	$500	$500	$500	$500	$500
Professional Services		$250	$250	$250	$250	$250	$250	$250	$250	$250	$250	$250	$250
Training & Development		$350	$350	$350	$350	$350	$350	$350	$350	$350	$350	$350	$350
Miscellaneous & Contingency Expenses		$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200	$200
Total Operating Expenses		$31,430	$31,430	$31,430	$43,930	$43,930	$43,930	$43,930	$43,930	$49,430	$49,430	$51,430	$52,930
Profit Before Interest and Taxes		($31,430)	$9,387	$3,360	($4,967)	$11,956	$3,379	$7,552	$26,321	$9,694	$13,867	$35,165	$18,713
EBITDA		($31,430)	$9,387	$3,360	($4,967)	$11,956	$3,379	$7,552	$26,321	$9,694	$13,867	$35,165	$18,713
Interest Expense		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Taxes Incurred		($9,083)	$2,713	$971	($1,435)	$3,455	$977	$2,183	$7,607	$2,802	$4,008	$10,163	$5,408
Net Other Income		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Net Profit		($22,347)	$6,674	$2,389	($3,532)	$8,501	$2,402	$5,369	$18,714	$6,892	$9,859	$25,002	$13,305
Net Profit/Sales		**0.00%**	**13.95%**	**5.87%**	**-7.75%**	**13.00%**	**4.35%**	**8.93%**	**22.78%**	**9.99%**	**13.35%**	**24.71%**	**15.92%**

Monthly Cash Flow Table – Year 1

Pro Forma Cash Flow													
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Cash Received													
Cash from Operations													
Cash Sales		$0	$47,850	$40,700	$45,550	$65,400	$55,250	$60,100	$82,150	$69,000	$73,850	$101,200	$83,550
Cash from Receivables		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Subtotal Cash from Operations		$0	$47,850	$40,700	$45,550	$65,400	$55,250	$60,100	$82,150	$69,000	$73,850	$101,200	$83,550
Additional Cash Received													
Non Operating (Other) Income		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Sales Tax, VAT, HST/GST Received	0.00%	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
New Current Borrowing		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
New Other Liabilities (interest-free)		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
New Long-term Liabilities		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Sales of Other Current Assets		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Sales of Long-term Assets		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
New Investment Received		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Subtotal Cash Received		$0	$47,850	$40,700	$45,550	$65,400	$55,250	$60,100	$82,150	$69,000	$73,850	$101,200	$83,550
Expenditures		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Expenditures from Operations													
Cash Spending		$22,347	$41,176	$38,311	$49,082	$56,899	$52,848	$54,731	$63,436	$62,108	$63,991	$76,198	$70,245
Bill Payments		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Subtotal Spent on Operations		$22,347	$41,176	$38,311	$49,082	$56,899	$52,848	$54,731	$63,436	$62,108	$63,991	$76,198	$70,245
Additional Cash Spent													
Non Operating (Other) Expense		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Sales Tax, VAT, HST/GST Paid Out		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Principal Repayment of Current Borrowing		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other Liabilities Principal Repayment		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Long-term Liabilities Principal Repayment		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Purchase Other Current Assets		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Purchase Long-term Assets		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Dividends		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$30,000
Subtotal Cash Spent		$22,347	$41,176	$38,311	$49,082	$56,899	$52,848	$54,731	$63,436	$62,108	$63,991	$76,198	$100,245
Net Cash Flow		($22,347)	$6,674	$2,389	($3,532)	$8,501	$2,402	$5,369	$18,714	$6,892	$9,859	$25,002	($16,695)
Cash Balance		**$3,653**	**$10,327**	**$12,716**	**$9,185**	**$17,686**	**$20,088**	**$25,458**	**$44,172**	**$51,064**	**$60,924**	**$85,926**	**$69,231**

Monthly Balance Sheet Table – Year 1

Pro Forma Balance Sheet													
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Assets	Starting Balances												
Current Assets													
Cash	$26,000	$3,653	$10,327	$12,716	$9,185	$17,686	$20,088	$25,458	$44,172	$51,064	$60,924	$85,926	$69,231
Accounts Receivable	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Inventory	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other Current Assets	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total Current Assets	$26,000	$3,653	$10,327	$12,716	$9,185	$17,686	$20,088	$25,458	$44,172	$51,064	$60,924	$85,926	$69,231
Long-term Assets													
Long-term Assets	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000
Accumulated Depreciation	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total Long-term Assets	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000	$45,000
Total Assets	$71,000	$48,653	$55,327	$57,716	$54,185	$62,686	$65,088	$70,458	$89,172	$96,064	$105,924	$130,926	$114,231
Liabilities and Capital		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Current Liabilities													
Accounts Payable	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Current Borrowing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Other Current Liabilities	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Subtotal Current Liabilities	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Long-term Liabilities	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Total Liabilities	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Paid-in Capital	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000
Retained Earnings	($79,000)	($79,000)	($79,000)	($79,000)	($79,000)	($79,000)	($79,000)	($79,000)	($79,000)	($79,000)	($79,000)	($79,000)	($109,000)
Earnings	$0	($22,347)	($15,673)	($13,284)	($16,815)	($8,314)	($5,912)	($542)	$18,172	$25,064	$34,924	$59,926	$73,231
Total Capital	$71,000	$48,653	$55,327	$57,716	$54,185	$62,686	$65,088	$70,458	$89,172	$96,064	$105,924	$130,926	$114,231
Total Liabilities and Capital	$71,000	$48,653	$55,327	$57,716	$54,185	$62,686	$65,088	$70,458	$89,172	$96,064	$105,924	$130,926	$114,231
Net Worth	**$71,000**	**$48,653**	**$55,327**	**$57,716**	**$54,185**	**$62,686**	**$65,088**	**$70,458**	**$89,172**	**$96,064**	**$105,924**	**$130,926**	**$114,231**

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U.S. DEPARTMENT OF
HEALTH AND HUMAN SERVICES

FOR IMMEDIATE RELEASE
March 27, 2025

Contact: HHS Press Office

202-690-6343

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HHS ANNOUNCES TRANSFORMATION TO MAKE AMERICA HEALTHY AGAIN

Washington, D.C. — March 27, 2025 — Today, the U.S. Department of Health and Human Services (HHS) announced a dramatic restructuring in accordance with President Trump's Executive Order, “Implementing the President’s ‘Department of Government Efficiency’ Workforce Optimization Initiative.”

The restructuring will address this and serve multiple goals without impacting critical services. First, it will save taxpayers $1.8 billion per year through a reduction in workforce of about 10,000 full-time employees who are part of this most recent

transformation. When combined with HHS' other efforts, including early retirement and Fork in the Road, the restructuring results in a total downsizing from 82,000 to 62,000 full-time employees.

Secondly, it will streamline the functions of the Department. Currently, the 28 divisions of the HHS contain many redundant units. The restructuring plan will consolidate them into 15 new divisions, including a new Administration for a Healthy America, or AHA, and will centralize core functions such as Human Resources, Information Technology, Procurement, External Affairs, and Policy. Regional offices will be reduced from 10 to 5.

Third, the overhaul will implement the new HHS priority of ending America's epidemic of chronic illness by focusing on safe, wholesome food, clean water, and the elimination of environmental toxins. These priorities will be reflected in the reorganization of HHS.

Finally, the restructuring will improve Americans' experience with HHS by making the agency more responsive and efficient, while ensuring that Medicare, Medicaid, and other essential health services remain intact.

"We aren't just reducing bureaucratic sprawl. We are realigning the organization with its core mission and our new priorities in reversing the chronic disease epidemic," HHS Secretary Robert F. Kennedy, Jr. said. "This Department will do more – a lot more – at a lower cost to the taxpayer."

The specific contents of the restructuring plan that have been announced so far are as follows:

- Creation of the Administration for a Healthy America (AHA), which will combine multiple agencies — the Office of the Assistant Secretary for Health (OASH), Health Resources and Services Administration (HRSA), Substance Abuse and Mental Health Services Administration (SAMHSA), Agency for Toxic Substances and Disease Registry (ATSDR), and National Institute for Occupational Safety and Health (NIOSH) — into a new, unified entity. This centralization will improve coordination of health resources for low-income Americans and will focus on areas including, Primary Care, Maternal and Child Health, Mental Health, Environmental Health, HIV/AIDS, and Workforce development. Transferring SAMHSA to AHA will increase operational efficiency and assure programs are carried out because it will break down artificial divisions between similar programs.

- Strengthening the Centers for Disease Control and Prevention (CDC): the Administration for Strategic Preparedness and Response (ASPR), responsible for national disaster and public health emergency response, will transfer to the CDC, reinforcing its core mission to protect Americans from health threats.

- New Assistant Secretary for Enforcement: HHS will create a new Assistant Secretary for Enforcement to oversee the Departmental Appeals Board (DAB), Office of Medicare Hearings and Appeals (OMHA), and Office for Civil Rights (OCR) to combat waste, fraud, and abuse in federal health programs.

- Research and Evaluation for Health Policy: HHS will merge the Assistant Secretary for Planning and Evaluation (ASPE) with the Agency for Healthcare Research and Quality (AHRQ) to create the Office of Strategy to enhance research that informs the Secretary's policies and improves the effectiveness of federal health programs.

- Reorganization of the Administration for Community Living (ACL): Critical programs that support older adults and people with disabilities will be integrated into other HHS agencies, including the Administration for Children and Families (ACF), ASPE, and the Centers for Medicare and Medicaid Services (CMS). This reorganization will not impact Medicare and Medicaid services.

"Over time, bureaucracies like HHS become wasteful and inefficient even when most of their staff are dedicated and competent civil servants," Secretary Kennedy said. "This overhaul will be a win-win for taxpayers and for those that HHS serves. That's the entire American public, because our goal is to Make America Healthy Again."

For more detailed information, visit our fact sheet.

###

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Oral Conditions

Goal: Improve oral health by increasing access to oral health care, including preventive services.



Tooth decay is the most common chronic disease in children and adults in the United States.[1,2] Healthy People 2030 focuses on reducing tooth decay and other oral health conditions and helping people get oral health care services.[3]

Regular preventive dental care can catch problems early, when they're usually easier to treat.[4] But many people don't get the care they need, often because they can't afford it. Untreated oral health problems can cause pain and disability and are linked to other diseases.

Strategies to help people access dental services can help prevent problems like tooth decay, gum disease, and tooth loss. Individual-level interventions like topical fluorides and community-level interventions like community water fluoridation can also help improve oral health. In addition, teaching people how to take care of their teeth and gums can help prevent oral health problems.

Objective Status

- **5** Target met or exceeded
- **0** Improving
- **5** Little or no detectable change
- **2** Getting worse
- **2** Baseline only

- **1** Developmental
- **0** Research

Learn more about objective types (/healthypeople/objectives-and-data/about-objectives)

Related Objectives

The following is a sample of objectives related to this topic. Some objectives may include population data.

Oral Conditions — General

Increase the proportion of oral and pharyngeal cancers detected at the earliest stage — OH-07 (/healthypeople/objectives-and-data/browse-objectives/oral-conditions/increase-proportion-oral-and-pharyngeal-cancers-detected-earliest-stage-oh-07)

Baseline only

Reduce the proportion of adults with active or untreated tooth decay — OH-03 (/healthypeople/objectives-and-data/browse-objectives/oral-conditions/reduce-proportion-adults-active-or-untreated-tooth-decay-oh-03)

Target met or exceeded

Increase use of the oral health care system — OH-08 (/healthypeople/objectives-and-data/browse-objectives/health-care/increase-use-oral-health-care-system-oh-08)

LHI

Target met or exceeded

Adolescents

Reduce the proportion of children and adolescents with active and untreated tooth decay — OH-02 (/healthypeople/objectives-and-data/browse-objectives/oral-conditions/reduce-proportion-children-and-adolescents-active-and-untreated-tooth-decay-oh-02)

Target met or exceeded

Reduce the proportion of children and adolescents with lifetime tooth decay — OH-01 (/healthypeople/objectives-and-data/browse-

Little or no detectable change

objectives/oral-conditions/reduce-proportion-children-and-adolescents-lifetime-tooth-decay-oh-01)

Health Care Access and Quality

Increase the proportion of people with dental insurance — AHS-02 (/healthypeople/objectives-and-data/browse-objectives/health-care-access-and-quality/increase-proportion-people-dental-insurance-ahs-02)

Target met or exceeded

Reduce the proportion of people who can't get the dental care they need when they need it — AHS-05 (/healthypeople/objectives-and-data/browse-objectives/health-care-access-and-quality/reduce-proportion-people-who-cant-get-dental-care-they-need-when-they-need-it-ahs-05)

Target met or exceeded

Health Policy

Increase the proportion of people whose water systems have the recommended amount of fluoride — OH-11 (/healthypeople/objectives-and-data/browse-objectives/health-policy/increase-proportion-people-whose-water-systems-have-recommended-amount-fluoride-oh-11)

Little or no detectable change

Nutrition and Healthy Eating

Reduce consumption of added sugars by people aged 2 years and over — NWS-10 (/healthypeople/objectives-and-data/browse-objectives/nutrition-and-healthy-eating/reduce-consumption-added-sugars-people-aged-2-years-and-over-nws-10)

LHI

Little or no detectable change

Older Adults

Reduce the proportion of older adults with untreated root surface decay — OH-04 (/healthypeople/objectives-and-data/browse-objectives/oral-conditions/reduce-proportion-older-adults-untreated-root-surface-decay-oh-04)	Little or no detectable change
Reduce the proportion of adults aged 45 years and over who have lost all their teeth — OH-05 (/healthypeople/objectives-and-data/browse-objectives/oral-conditions/reduce-proportion-adults-aged-45-years-and-over-who-have-lost-all-their-teeth-oh-05)	Little or no detectable change
Reduce the proportion of adults aged 45 years and over with moderate and severe periodontitis — OH-06 (/healthypeople/objectives-and-data/browse-objectives/oral-conditions/reduce-proportion-adults-aged-45-years-and-over-moderate-and-severe-periodontitis-oh-06)	Baseline only

Preventive Care

Increase the proportion of low-income youth who have a preventive dental visit — OH-09 (/healthypeople/objectives-and-data/browse-objectives/oral-conditions/increase-proportion-low-income-youth-who-have-preventive-dental-visit-oh-09)	Getting worse
Increase the proportion of children and adolescents who have dental sealants on 1 or more molars — OH-10 (/healthypeople/objectives-and-data/browse-objectives/oral-conditions/increase-proportion-children-and-adolescents-who-have-dental-sealants-1-or-more-molars-oh-10)	Getting worse

Public Health Infrastructure

Increase the number of states and DC that have an oral and craniofacial health surveillance system — OH-D01	

(/healthypeople/objectives-and-data/browse-objectives/public-health-infrastructure/increase-number-states-and-dc-have-oral-and-craniofacial-health-surveillance-system-oh-d01)

Developmental

Other topics you may be interested in

Adolescents (/healthypeople/objectives-and-data/browse-objectives/adolescents)

Health Care Access and Quality (/healthypeople/objectives-and-data/browse-objectives/health-care-access-and-quality)

Nutrition and Healthy Eating (/healthypeople/objectives-and-data/browse-objectives/nutrition-and-healthy-eating)

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PRESIDENTIAL ACTIONS

ESTABLISHING THE PRESIDENT'S MAKE AMERICA HEALTHY AGAIN COMMISSION

The White House

February 13, 2025

By the authority vested in me as President by the Constitution and the laws of the United States of America, it is hereby ordered:

Section 1. Purpose. American life expectancy significantly lags behind other developed countries, with pre-COVID-19 United States life expectancy averaging 78.8 years and comparable countries averaging 82.6 years. This equates to 1.25 billion fewer life years for the United States population. Six in 10 Americans have at least one chronic disease, and four in 10 have two or more chronic diseases. An estimated one in five United States adults lives with a mental illness.

These realities become even more painful when contrasted with nations around the globe. Across 204 countries and territories, the United States had the highest age-standardized incidence rate of cancer in 2021, nearly double the next-highest rate. Further, from 1990-2021, the United States experienced an 88 percent increase in cancer, the largest percentage increase of any country evaluated. In 2021, asthma was more than twice as common in the United States than most of Europe, Asia, or Africa. Autism spectrum disorders had the highest prevalence in high-income countries, including the United States, in 2021. Similarly, autoimmune diseases such as inflammatory bowel disease, psoriasis, and multiple sclerosis are more commonly diagnosed in high-income areas such as Europe and North America. Overall, the global comparison data demonstrates that the health of Americans is on an alarming trajectory that requires immediate action.

This concern applies urgently to America's children. In 2022, an estimated 30 million children (40.7 percent) had at least one health condition, such as allergies, asthma, or an autoimmune disease. Autism spectrum disorder now affects 1 in 36 children in the United States — a staggering increase from rates of 1 to 4 out of 10,000 children identified with the condition during the 1980s. Eighteen percent of late adolescents and young adults have fatty liver disease, close to 30 percent of adolescents are prediabetic, and more than 40 percent of adolescents are overweight or obese. These health burdens have continued to increase alongside the increased prescription of medication. For example, in the case of Attention Deficit Disorder/Attention Deficit Hyperactivity Disorder, over 3.4 million children are now on medication for the disorder — up from 3.2 million children in 2019-2020 — and the number of children being diagnosed with the condition continues to rise.

This poses a dire threat to the American people and our way of life. Seventy-seven percent of young adults do not qualify for the military based in large part on their health scores. Ninety percent of the Nation's $4.5 trillion in annual healthcare expenditures is for people with chronic and mental health conditions. In short, Americans of all ages are becoming sicker, beset by illnesses that our medical system is not addressing effectively. These trends harm us, our economy, and our security.

To fully address the growing health crisis in America, we must re-direct our national focus, in the public and private sectors, toward understanding and drastically lowering chronic disease rates and ending childhood chronic disease. This includes fresh thinking on nutrition, physical activity, healthy lifestyles, over-reliance on medication and treatments, the effects of new technological habits, environmental impacts, and food and drug quality and safety. We must restore the integrity of the scientific process by protecting expert recommendations from inappropriate influence and increasing transparency regarding existing data. We must ensure our healthcare system promotes health rather than just managing disease.

Sec. 2. Policy. It shall be the policy of the Federal Government to aggressively combat the critical health challenges facing our citizens, including the rising rates of mental health disorders, obesity, diabetes, and other chronic diseases. To do so, executive departments and agencies (agencies) that address health or healthcare must focus on reversing chronic disease. Under this policy:

(a) all federally funded health research should empower Americans through transparency and open-source data, and should avoid or eliminate conflicts of interest that skew outcomes and perpetuate distrust;

(b) the National Institutes of Health and other health-related research funded by the Federal Government should prioritize gold-standard research on the root causes of why Americans are getting sick;

(c) agencies shall work with farmers to ensure that United States food is the healthiest, most abundant, and most affordable in the world; and

(d) agencies shall ensure the availability of expanded treatment options and the flexibility for health insurance coverage to provide benefits that support beneficial lifestyle changes and disease prevention.

Sec. 3. Establishment and Composition of the President's Make America Healthy Again Commission. (a) There is hereby established the President's Make America Healthy Again Commission (Commission), chaired by the Secretary of Health and Human Services (Chair), with the Assistant to the President for Domestic Policy serving as Executive Director (Executive Director).

(b) In addition to the Chair and the Executive Director, the Commission shall include the following officials, or their designees:

(i) the Secretary of Agriculture;
(ii) the Secretary of Housing and Urban Development;
(iii) the Secretary of Education;
(iv) the Secretary of Veterans Affairs;
(v) the Administrator of the Environmental Protection Agency;
(vi) the Director of the Office of Management and Budget;
(vii) the Assistant to the President and Deputy Chief of Staff for Policy;
(viii) the Director of the National Economic Council;
(ix) the Chairman of the Council of Economic Advisers;
(x) the Director of the Office of Science and Technology Policy;
(xi) the Commissioner of Food and Drugs;
(xii) the Director for the Centers for Disease Control and Prevention;
(xiii) the Director of the National Institutes of Health; and
(xiv) other members of my Administration invited to participate, at the discretion of the Chair and the Executive Director.

Sec. 4. Fighting Childhood Chronic Disease. The initial mission of the Commission shall be to advise and assist the President on how best to exercise his authority to address the childhood chronic disease crisis. Therefore, the Commission shall:

(a) study the scope of the childhood chronic disease crisis and any potential contributing causes, including the American diet, absorption of toxic material, medical treatments, lifestyle, environmental factors, Government policies, food production techniques, electromagnetic radiation, and corporate influence or cronyism;

(b) advise and assist the President on informing the American people regarding the childhood chronic disease crisis, using transparent and clear facts; and

(c) provide to the President Government-wide recommendations on policy and strategy related to addressing the identified contributing causes of and ending the childhood chronic disease crisis.

Sec. 5. Initial Assessment and Strategy from the Make America Healthy Again Commission. (a) *Make our Children Healthy Again Assessment.* Within 100 days of the date of this order, the

Commission shall submit to the President, through the Chair and the Executive Director, the Make Our Children Healthy Again Assessment, which shall:

(i) identify and describe childhood chronic disease in America compared to other countries;

(ii) assess the threat that potential over-utilization of medication, certain food ingredients, certain chemicals, and certain other exposures pose to children with respect to chronic inflammation or other established mechanisms of disease, using rigorous and transparent data, including international comparisons;

(iii) assess the prevalence of and threat posed by the prescription of selective serotonin reuptake inhibitors, antipsychotics, mood stabilizers, stimulants, and weight-loss drugs;

(iv) identify and report on best practices for preventing childhood health issues, including through proper nutrition and the promotion of healthy lifestyles;

(v) evaluate the effectiveness of existing educational programs with regard to nutrition, physical activity, and mental health for children;

(vi) identify and evaluate existing Federal programs and funding intended to prevent and treat childhood health issues for their scope and effectiveness;

(vii) ensure transparency of all current data and unpublished analyses related to the childhood chronic disease crisis, consistent with applicable law;

(viii) evaluate the effectiveness of current Federal Government childhood health data and metrics, including those from the Federal Interagency Forum on Child and Family Statistics and the National Survey of Children's Health;

(ix) restore the integrity of science, including by eliminating undue industry influence, releasing findings and underlying data to the maximum extent permitted under applicable law, and increasing methodological rigor; and

(x) establish a framework for transparency and ethics review in industry-funded projects.

(b) *Make our Children Healthy Again Strategy.* Within 180 days of the date of this order, the Commission shall submit to the President, through the Chair and the Executive Director, a Make Our Children Healthy Again Strategy (Strategy), based on the findings from the Make Our Children Healthy Again Assessment described in subsection (a) of this section. The Strategy shall address appropriately restructuring the Federal Government's response to the childhood chronic disease crisis, including by ending Federal practices that exacerbate the health crisis or unsuccessfully attempt to address it, and by adding powerful new solutions that will end childhood chronic disease.

(c) The Chair may hold public hearings, meetings, roundtables, and similar events, as appropriate, and may receive expert input from leaders in public health and Government accountability.

Sec. 6. Additional Reports. (a) Following the submission to the President of the Strategy, and any final strategy reports thereafter, the Chair and the Executive Director shall recommend to the President updates to the Commission's mission, including desired reports.

(b) The Commission shall not reconvene, following submission of the Strategy, until an updated mission is submitted to the President through the Executive Director.

Sec. 7. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:

(i) the authority granted by law to an executive department or agency, or the head thereof; or

(ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(b) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.

THE WHITE HOUSE,

February 13, 2025.

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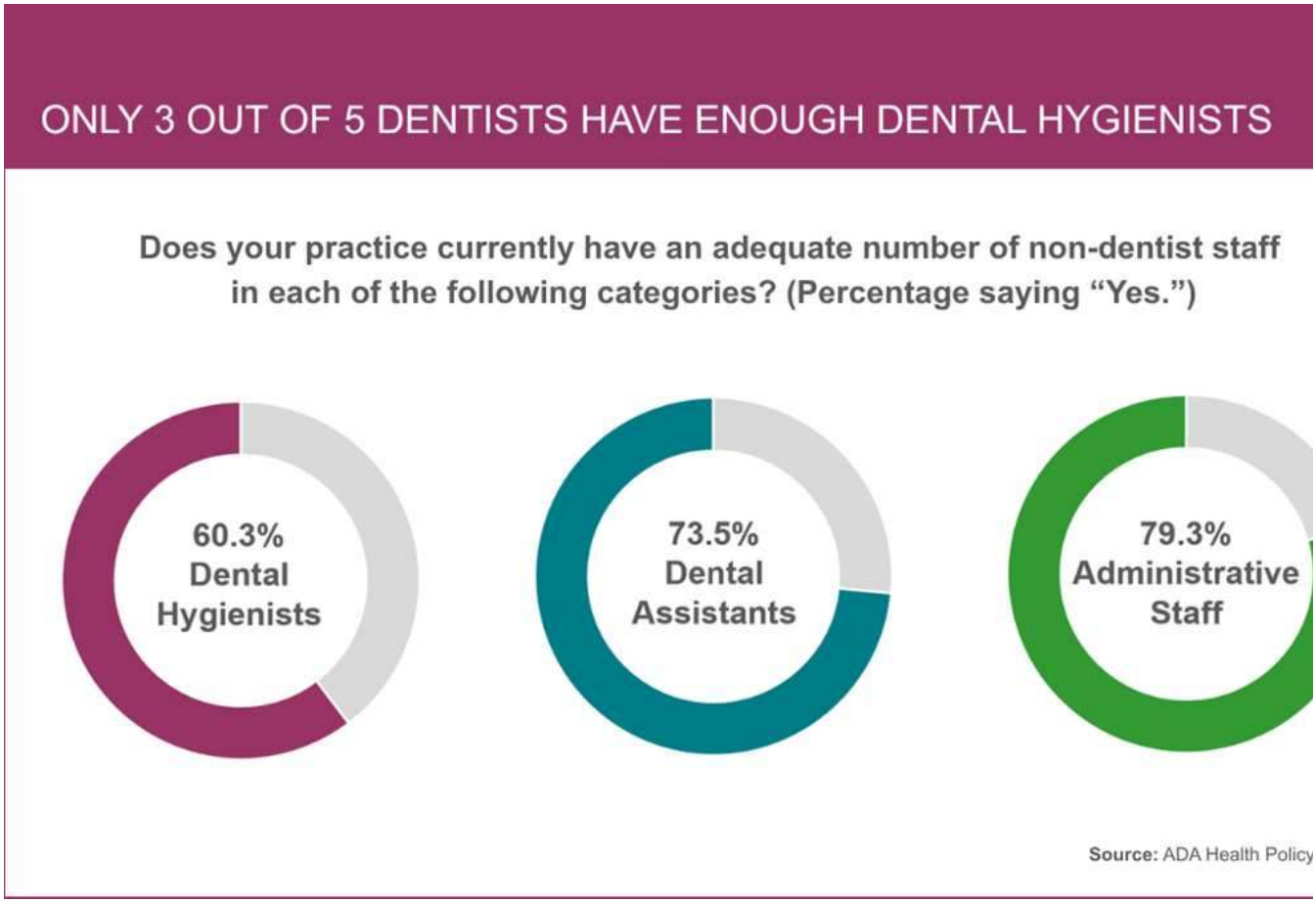
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Trump Administration Executive Actions

Shortly after taking office in his second term, President Donald Trump and his administration began issuing executive actions related to federal grant funding, immigration, health care, student financial aid, diversity, equity, and inclusion (DEI), global health, and other areas. The actions listed below are among the most likely to impact academic medicine.

Updated 9/19/2025

Federal Research Grants and Other Funding

On Aug. 7, 2025, the Trump administration issued the executive order "Improving Oversight of Federal Grantmaking (https://www.whitehouse.gov/presidential-actions/2025/08/improving-oversight-of-federal-grantmaking/) ." The order directs each agency head to designate a senior appointee to create a process to "review new funding opportunity announcements and to review discretionary grants to ensure that they are consistent with agency priorities and the national interest. Read more (https://www.aamc.org/advocacy-policy/washington-highlights/white-house-issues-executive-order-oversight-federal-grantmaking) about how this executive order could impact academic medicine.

On Jan. 27, 2025, the White House Office of Management and Budget (OMB) issued a memo (PDF) (https://www.aamc.org/media/81396/download?attachment) directing all federal agencies "to the extent permissible under applicable law " to "temporarily pause all activities related to obligation or disbursement of all Federal financial assistance, and other relevant agency activities that may be implicated by the executive orders [issued recently by President Trump]." Some further details and actions related to this memo:

- In a Jan. 28 guidance document (PDF) (https://www.aamc.org/media/81401/download?attachment) , the OMB clarified that the pause and review process will not apply to any program that "provides direct benefits to Americans," including mandatory programs like Medicaid and the Supplemental Nutrition Assistance Program.

- Also on Jan. 28, the Federal Student Aid Office of the Department of Education published an electronic announcement clarifying that the temporary pause does not impact Higher Education Act Title IV student aid funds provided to individual students (https://fsapartners.ed.gov/knowledge-center/library/electronic-announcements/2025-01-28/guidance-related-temporary-pause-federal-financial-assistance-programs-updated-january-30-2025) .
- On Jan. 29, the OMB issued a memo (PDF) (https://www.aamc.org/media/81406/download?attachment) rescinding the memo from two days earlier.

Immigration

On Sept. 19, 2025, the Trump administration issued a proclamation titled "Restriction on Entry of Certain Nonimmigrant Workers (https://www.whitehouse.gov/presidential-actions/2025/09/restriction-on-entry-of-certain-nonimmigrant-workers/) ," which, among other provisions, restricts H-1B visa holders from entering or re-entering the United States to work on an H-1B visa unless accompanied or supplemented by a payment of $100,000. On Sept. 21, 2025, USCIS clarified in a memo that the proclamation does not apply to current H-1B visa holders or to individuals named on approved, filed, or pending H-1B petitions.

On June 4, 2025, the Trump administration issued a Presidential Proclamation, "Restricting the Entry of Foreign Nationals to Protect the United States from Foreign Terrorist and Other National Security and Public Safety Threats (https://www.whitehouse.gov/presidential-actions/2025/06/restricting-the-entry-of-foreign-nationals-to-protect-the-united-states-from-foreign-terrorists-and-other-national-security-and-public-safety-threats/) " which, beginning June 9, restricts and limits the entry of nationals from 19 countries into the United States.

On May 30, 2025, the Department of State issued a new cable (https://www.aamc.org/media/83926/download?attachment) directing consular officers to apply additional scrutiny to an applicant in any nonimmigrant category who is "seeking to travel to Harvard University for any purpose." In addition, on June 4, the Trump administration issued a Presidential Proclamation, "Enhancing National Security by Addressing Risks at Harvard University (https://www.whitehouse.gov/presidential-actions/2025/06/enhancing-national-security-by-addressing-risks-at-harvard-university/) " which restricts the entry of foreign nationals who "seek to enter the United States solely or principally to participate in a course of study at Harvard University or in an exchange visitor program hosted by Harvard University."

On Jan. 21, 2025, the Trump administration issued a rescission (https://www.dhs.gov/news/2025/01/21/statement-dhs-spokesperson-directives-expanding-law-enforcement-and-ending-abuse) of a Biden administration memorandum that had previously

restricted immigration enforcement actions in or near "protected areas (PDF) (https://www.dhs.gov/sites/default/files/publications/21_1027_opa_guidelines-enforcement-actions-in-near-protected-areas.pdf) ," including medical and mental health facilities, such as hospitals, doctor's offices, clinics, vaccination sites, and other locations.

On Jan. 20, 2025, the Trump administration's executive order Protecting the American People Against Invasion (https://www.whitehouse.gov/presidential-actions/2025/01/protecting-the-american-people-against-invasion/) is designed to expand immigration enforcement.

Health Care

On May 12, 2025, the Trump administration issued the executive order Delivering Most-Favored-Nation Prescription Drug Pricing to American Patients (https://www.whitehouse.gov/presidential-actions/2025/05/delivering-most-favored-nation-prescription-drug-pricing-to-american-patients/) . Among other provisions, the order instructs the Secretary of Health and Human Services to "facilitate direct-to-consumer purchasing programs for pharmaceutical manufacturers that sell their products to American patients at the most-favored-nation price."

On April 15, 2025, the Trump administration issued the executive order Lowering Drug Prices by Once Again Putting Americans First (https://www.whitehouse.gov/presidential-actions/2025/04/lowering-drug-prices-by-once-again-putting-americans-first/) , which aims to ensure that "Federal health care programs, intellectual property protections, and safety regulations are optimized to provide access to prescription drugs at lower costs to American patients and taxpayers." Read more (https://www.aamc.org/advocacy-policy/washington-highlights/president-trump-issues-executive-order-lowering-prescription-drug-prices) about how this executive order could impact academic medicine.

On March 3, 2025, the Department of Health and Human Services rescinded the long-established Richardson Waiver (https://public-inspection.federalregister.gov/2025-03300.pdf) which invited public participation in decisions related to "agency management or personnel or to public property, loans, grants, benefits, or contracts."

On Feb. 25, 2025, the Trump administration issued the executive order Making America Healthy Again by Empowering Patients with Clear, Accurate, and Actionable Healthcare Pricing Information (https://www.whitehouse.gov/presidential-actions/2025/02/making-america-healthy-again-by-empowering-patients-with-clear-accurate-and-actionable-healthcare-pricing-information/) . Building on Executive Order 13877 (Improving Price and Quality Transparency in American Healthcare To Put Patients First) of June 2019, the order directs the Secretary of the Treasury, the Secretary of Labor, and the Secretary of Health and Human Services to enforce health care price transparency regulations

such as requiring the disclosure of actual prices of items and services (not estimates), issue update guidance ensuring pricing information is standardized, and issue guidance or proposed regulatory action updating enforcement policies that ensure compliance with the reporting of complete, accurate, and meaningful data.

On Feb. 13, 2025, the Trump administration issued the executive order Establishing the President's Make America Health Again Commission (https://www.whitehouse.gov/presidential-actions/2025/02/establishing-the-presidents-make-america-healthy-again-commission/) . The order tasks the commission (chaired by the Secretary of Health and Human Services Robert F. Kennedy Jr.) to investigate and address the root causes of America's escalating health crisis, with a focus on childhood chronic disease.

On Jan. 20, 2025, the Trump administration rescinded several Biden administration executive orders (https://www.whitehouse.gov/presidential-actions/2025/01/initial-rescissions-of-harmful-executive-orders-and-actions/) , including those that:

- Established a special enrollment period for uninsured Americans (https://www.federalregister.gov/documents/2021/02/02/2021-02252/strengthening-medicaid-and-the-affordable-care-act) seeking coverage through the federal Marketplace exchanges and directed federal agencies to review existing policies, regulations, and other agency actions to "make high-quality healthcare accessible and affordable for every American."
- Directed the Treasury Department and the IRS to address the so-called family glitch, expanding the availability of premium tax credits to families (https://www.federalregister.gov/documents/2022/04/08/2022-07716/continuing-to-strengthen-americans-access-to-affordable-quality-health-coverage) who are unable to afford their employer-sponsored insurance.
- Directed the Centers for Medicare & Medicaid Innovation Center to develop new payment and delivery models designed to lower drug costs (https://www.federalregister.gov/documents/2022/10/19/2022-22834/lowering-prescription-drug-costs-for-americans) and promote access to innovative, high-cost drug therapies for Medicare and Medicaid enrollees.

Diversity, Equity, and Inclusion

On Jan. 25, 2025, the Trump administration issued the executive order Ending Illegal Discrimination and Restoring Merit-based Opportunity (https://www.whitehouse.gov/presidential-actions/2025/01/ending-illegal-discrimination-and-restoring-merit-based-opportunity/) which directed

the attorney general and secretary of education to issue joint guidance within 120 days to state and local educational agencies and higher education institutions receiving federal funds regarding measures and practices required to comply with the *Students for Fair Admissions v. Harvard* Supreme Court decision. This executive order also directed the OMB director to compile a report outlining recommendations for enforcing federal civil rights laws and encouraging the private sector to end illegal discrimination and preferences. As part of this report, federal agencies are to identify potential civil compliance investigations of entities including large nonprofit associations, state and local medical associations, and institutions of higher education with endowments over $1 billion.

On Jan. 20, 2025, the Trump administration issued an executive order directing the OMB director to identify and terminate all DEI or DEIA mandates, policies, programs, and activities (https://www.whitehouse.gov/presidential-actions/2025/01/ending-radical-and-wasteful-government-dei-programs-and-preferencing/) within the federal government.

On Jan. 20, 2025, the Trump administration also issued an executive order directing federal agencies to interpret the definition of "sex" (https://www.whitehouse.gov/presidential-actions/2025/01/defending-women-from-gender-ideology-extremism-and-restoring-biological-truth-to-the-federal-government/) as an individual's biological classification as "male" or "female," defining "female" as "a person belonging, at conception, to the sex that produces the large reproductive cell" and defining "male" as "a person, belonging, at conception, to the sex that produces the small reproductive cell." The executive order rejects the concept of "gender identity" as a "meaningful basis for identification."

Department of Education and Federal Student Aid

On April 23, 2025, the Trump administration issued the executive order "Reforming Accreditation to Strengthen Higher Education. (https://www.whitehouse.gov/presidential-actions/2025/04/reforming-accreditation-to-strengthen-higher-education/) " The order directs the Secretary of Education to "hold accountable, including through denial, monitoring, suspension, or termination of accreditation recognition, accreditors who fail to meet the applicable recognition criteria or otherwise violate Federal law." The order also instructs The Attorney General and the Secretary of Education, in consultation with the Secretary of Health and Human Services to "investigate and take appropriate action to terminate unlawful discrimination by American medical schools or graduate medical education entities that is advanced by the Liaison Committee on Medical Education or the Accreditation Council for Graduate Medical Education or other accreditors of graduate medical education." Read more (https://www.aamc.org/advocacy-policy/washington-highlights/trump-signs-higher-education-executive-orders) about how this executive order could impact academic medicine.

On March 20, 2025, the Trump administration issued the executive order Improving Education Outcomes by Empowering Parents, States, and Communities (https://www.whitehouse.gov/presidential-actions/2025/03/improving-education-outcomes-by-empowering-parents-states-and-communities/) which directs the Secretary of Education to "take all necessary steps to facilitate the closure of the Department of Education and return authority over education to the States and local communities while ensuring the effective and uninterrupted delivery of services, programs, and benefits on which Americans rely."

On March 7, 2025, the Trump administration issued the executive order Restoring Public Service Loan Forgiveness (https://www.whitehouse.gov/presidential-actions/2025/03/restoring-public-service-loan-forgiveness/) which directs the Secretary of Education to propose revisions to the Public Service Loan Forgiveness Program that ensure the definition of "public service" excludes organizations that engage in particular activities.

Global Health

On Jan. 20, 2025, the Trump administration issued an executive order providing notice that the United States intends to withdraw from the World Health Organization (WHO) (https://www.whitehouse.gov/presidential-actions/2025/01/withdrawing-the-united-states-from-the-worldhealth-organization/) . This order sets a 12-month notice for the United States to leave the WHO and discontinue its financial contributions. The executive order also directs the director of the White House Office of Pandemic Preparedness and Response Policy to "review, rescind, and replace the 2024 U.S. Global Health Security Strategy as soon as practicable."

Gender-Affirming Care for Minors

On Dec. 12, 2025, the Department of Health and Human Services announced a series of proposed regulatory actions to end gender-affirming care for minors (https://www.hhs.gov/press-room/hhs-acts-bar-hospitals-performing-sex-rejecting-procedures-children.html) .

On Jan. 28, 2025, the Trump administration issued the Protecting Children from Chemical and Surgical Mutilation executive order (https://www.whitehouse.gov/presidential-actions/2025/01/protecting-children-from-chemical-and-surgical-mutilation/) , intended to prohibit gender-affirming care for people under the age of 19. The order directs the heads of federal agencies that provide research or education grants to "medical institutions, including medical schools and hospitals," to take steps to ensure that "institutions receiving Federal research or education grants end the chemical and surgical mutilation of children."

The order, among other provisions, directs:

- Federal agencies to rescind or amend polices that rely on current standards of care for providing gender-affirming care.
- The secretary of Health and Human Services (HHS) to publish reviews on best practices on improving the health of minors.
- The HHS secretary to end gender-affirming care through regulatory and subregulatory actions across a number of laws, programs, issues, or documents.
- TRICARE to amend its provider handbook to exclude gender-affirming care.
- The Department of Justice to take related actions enforcing restrictions on gender-affirming care.

Within 60 days of issuance, the order directs agency leadership with responsibilities under the order to submit a report providing an update on implementation and a timeline for future actions.

Additional Actions

On May 12, 2025, the Trump administration issued the executive order Restoring Gold Standard Science (https://www.whitehouse.gov/presidential-actions/2025/05/restoring-gold-standard-science/) which instructs federal agencies to "issue guidance for agencies on implementation of 'Gold Standard Science' in the conduct and management of their respective scientific activities."

On May 5, 2025, the Trump administration issued the executive order Improving the Safety and Security of Biological Research (https://www.whitehouse.gov/presidential-actions/2025/05/improving-the-safety-and-security-of-biological-research/) which instructs the Director of the Office of Science and Technology Policy (OSTP) and other agency heads to "balance the prevention of catastrophic consequences with maintaining readiness against biological threats and driving global leadership in biotechnology, biological countermeasures, biosecurity, and health research."

On April 10, 2025, the U.S. Food and Drug Administration announced a plan to phase out animal testing requirements for monoclonal antibodies and other drugs, and instead use "human-relevant methods."

On March 27, 2025, the U.S. Department of Health and Human Services (HHS) released a fact sheet: HHS' Transformation to Make America Healthy Again (https://www.hhs.gov/about/news/hhs-restructuring-doge-fact-sheet.html) detailing the restructuring of HHS in accordance with President

Trump's Executive Order, "Implementing the President's 'Department of Government Efficiency' Workforce Optimization Initiative."

On Feb. 26, 2025, the Trump administration issued the executive order Implementing the President's "Department of Government Efficiency" Cost Efficiency Initiative (https://www.whitehouse.gov/presidential-actions/2025/02/implementing-the-presidents-department-of-government-efficiency-cost-efficiency-initiative/) . This order aims to transform Federal spending on contracts, grants and loans by requiring each agency to review existing contracts and grants, build a centralized technological system to record each payment by the agency with written justification for each payment, restrict non-essential travel for federal employees, and require each Agency Head to "in consultation with the agency's DOGE Team Lead, issue guidance on signing new contracts or modifying existing contracts to promote Government efficiency and the policies of my Administration."

On Feb. 14, 2025, the Department of Education Office for Civil Rights, in guidance issued through a Dear Colleague letter (https://www.ed.gov/media/document/dear-colleague-letter-sffa-v-harvard-109506.pdf) , warned that educational institutions who fail to comply with federal civil rights law may lose federal funding. The letter signaled its intent to enforce an expanded interpretation of the Supreme Court's 2023 decision in Students for Fair Admissions v. Harvard, stating that SFFA's legal framework should apply to the use of race in decisions pertaining to admissions, hiring, promotion, compensation, financial aid, scholarships, prizes, administrative support, discipline, housing, graduation ceremonies and "all other aspects of student, academic, and campus life."

On Feb. 7, 2025, the NIH issued a notice (https://grants.nih.gov/grants/guide/notice-files/NOT-OD-25-068.html) seeking to implement "a standard indirect rate of 15% across all NIH grants for indirect costs [also known as facilities and administrative (F&A) reimbursements] in lieu of a separately negotiated rate for indirect costs in every grant." The AAMC led the filing of a lawsuit (https://www.aamc.org/news/press-releases/aamc-lawsuit-results-nationwide-temporary-restraining-order-proposed-drastic-cuts-nih-funding) with four other organizations arguing that the Feb. 7 notice from the NIH was illegal and would result in irreparable harm if it went into effect. On Feb. 10, a federal judge in the U.S. District Court for the District of Massachusetts granted the AAMC's motion and issued a nationwide temporary restraining order. On March 5, the court ordered a nationwide preliminary injunction to ensure that the proposed cuts cannot be implemented while the litigation proceeds.

On Jan. 21, 2025, Acting HHS Secretary Dorothy Fink, MD, directed agency leaders to temporarily pause external communications and public meetings. This policy was expected to remain in effect

only until Feb. 1, but although some meetings have been scheduled, most regular communications from the agency have not yet resumed.

On Jan. 20, 2025, the administration issued a freeze on the hiring of federal civilian employees (https://www.whitehouse.gov/presidential-actions/2025/01/hiring-freeze/) throughout the executive branch. Following the freeze on Jan. 23, the Department of Veterans Affairs issued a memorandum and exemptions list (https://news.va.gov/press-room/va-declares-hiring-freeze-exemptions/) that included physicians and additional health professions.

TOPIC:

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U.S. Dental Services Market Size, Share, and Trends 2026 to 2035

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U.S. Dental Services Market Companies

Segments Covered in the Report

Revenue, 2025
USD 174.91 Bn

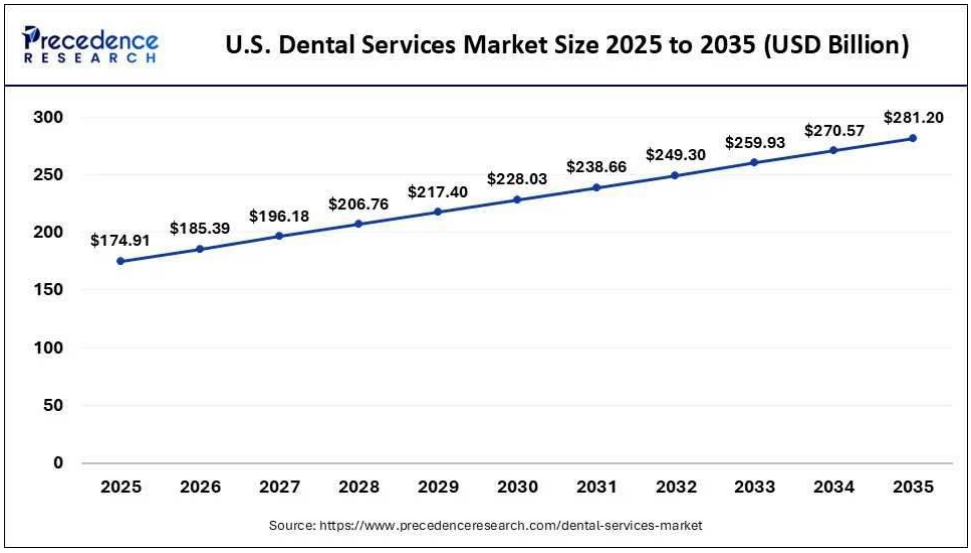
Forecast Year, 2035
USD 281.20 Bn

CAGR, 2026 - 2035
4.86%

Report Coverage
U.S.

What is the U.S. Dental Services Market Size?

The US dental services market size is estimated at USD 174.91 billion in 2025 and is predicted to increase from USD 185.39 billion in 2026 to approximately USD 281.20 billion by 2035, growing at a CAGR of 4.86% between 2026 to 2035. The growing pool of the aging population is the key factor driving market growth.



Market Highlights

- By Services, Endodontic Procedures segment has accounted 26.52% revenue share in 2025.
- By Services, Diagnostic and Preventive Services has captured revenue share of 18.97% in 2025.
- By Application, Corrective segment has generated revenue share of around 54.40% in 2025.

Market Overview

The U.S. dental services industry is projected to grow steadily between 2026 to 2035, driven by rising awareness of oral health, expanding insurance coverage, and increasing adoption of digital and cosmetic dentistry. An ageing population, greater focus on preventive care, and growing demand for aesthetic and minimally invasive treatments are further fueling market expansion. General dentistry and orthodontic services dominate the sector, while implantology and cosmetic procedures are rapidly gaining traction among both independent practices and Dental Support Organizations (DSOs).

Market Outlook

- Digital Transformation Trends: Digitalization is reshaping dental services, with intraoral scanners, chairside CAD/CAM systems, 3D printing, and AI-assisted diagnostics becoming mainstream. Cloud-based practice management systems are also increasingly adopted. Companies like Align Technology and Dentsply Sirona are enhancing digital workflows for improved treatment accuracy and efficiency. DSOs such as Pacific Dental Services and Heartland Dental are investing heavily in AI-powered patient experience technologies and predictive analytics to optimize care delivery and operational efficiency.
- Market Consolidation and Expansion: The U.S. dental services market is witnessing rapid consolidation, with independent practices being acquired by DSOs and private equity firms to achieve scale, operational efficiency, and broader geographic coverage. Leading DSOs, including Aspen Dental, Heartland Dental, and Smile Brands, are expanding into underserved suburban areas, leveraging digital infrastructure and flexible financing solutions. This trend is expected to improve patient access, streamline operations, and accelerate the transition toward group practice models.
- Major Investors: The industry is attracting significant attention from private equity and institutional investors due to its recurring revenue streams, high-margin specialty services, and economic resilience. Firms such as KKR, Blackstone, and Carlyle Group are investing strategically in DSOs and dental technology startups with scalable care networks and digital integration. Their investments are fueling innovations in AI diagnostics, teledentistry, and patient engagement platforms.
- Startup Ecosystem: The dental technology startup ecosystem is expanding rapidly, particularly in AI-based imaging, digital orthodontics, and 3D-printed restorations. Companies like Overjet, Pearl AI, and Formlabs Dental are leading with FDA-cleared AI algorithms and next-generation manufacturing equipment. Emerging players such as VideaHealth and Carbon are merging data science with dental care to enhance diagnostic accuracy, speed up treatments, and reduce clinical costs in the U.S. market.

Dental Service Organization (DSO) Market Trends

- Non-dentist investors who desire to invest in the dentistry business can also own DSOs. Non-dental investors are sometimes able to provide more profitable options than licensed dentists, resulting in higher rates of return. DSOs also enable succession planning if the owner dentists pass away, become disabled, or lose their license.
- Separating the nonclinical from the clinical minimizes overhead and boosts reimbursement rates in general. Instead of dealing with all of the management and

operations of the dental office, which may become detailed and time demanding, the dentist can focus on treating patients, which enhances the grade of treatment. Dentists might also practice dentistry as they see fit and concentrate completely on their practice.

- Furthermore, DSOs have superior management skills to dentists who attended dental school rather than business or management school. By entrusting the management and nonclinical aspects of the dental practice to a DSO, the dentist is delegating authority to an expert in that sector.
- Allowing business specialists who specialize in hiring and maintaining staff, negotiating leases with landlords, and handling reimbursement rates and insurance contracts, for example, to do their jobs will help the practice grow. Professional nonclinical components of a dental practice can be handled by these business management experts, allowing dentists to focus on and build their expertise and practice.
- DSOs also give its dentists and doctors more opportunities to network. DSOs help dentists learn and explore new things while also introducing them to new technology. Small dental practicesthat join DSOs gain access to cutting-edge technology that allows them to deliver better care to their patients. A DSO's first goal is proper patient care, and many DSOs support continuing education programs for its dentists as well as good mentoring opportunities.
- DSOs do not want to be associated with practices that do not give their patients the best possible care and safety. As a result, DSOs will ensure that their dentists are well-cared for and receive the most up-to-date information and educational opportunities, including mentorships. Dentists can connect with more dentists by joining a DSO. Young dentists who are members of a DSO are frequently able to seek mentorship and guidance from other, more experienced dentists in the DSO.
- Additionally, DSOs allow dentists to achieve a better work-life balance. Dentists can attain a better work-life balance than solo practitioners since they no longer have to control the managerial and nonclinical components of their practice. Dentists that work with DSOs have more time to focus on other things while still being able to practice dentistry without having to worry about the ins and outs of the dental office's operations.
- Third, DSOs make dental practices more efficient and comply with the law. DSOs establish a consistent and standardized approach throughout all of their dental clinics. Regardless of the location, the patient is aware of the level of care and expectations that can be expected when visiting one of the DSO's facilities. This standardization also includes

standardized regulatory compliance and the potential for practitioners to discover best practice procedures.

- Regulations must be followed by all dental practices, and they must have a corporate structure that prioritizes regulatory compliance. Small practices, especially those looking to grow across state lines, may find this difficult. If a dental practice is trying to establish distinct practices across the country, a DSO can help ease some of the stress of having various laws in each state.

Market Scope

Report Coverage	Details
Market Size by 2035	USD 281.20 Billion
Market Size in 2026	USD 185.39 Billion
Market Size in 2025	USD 174.91 Billion
Growth Rate from 2026 to 2035	CAGR of 4.86%
Base Year	2025
Forecast Period	2026 to 2035
Segments Covered	Services, Application

Market Dynamics

Drivers

The aging population drives the demand for dental services

According to statistics, the senior population in the United States increased by 15% between 2000 and 2010. By the year 2060, there are predicted to be 92 million senior people as people become older, their mouths shrink causing issues such as loose dentures, edentulism, dry mouth cavities, periodontal disease, and even oral cancer. In reality, most patients diagnosed with oral cancer are 62 years old on average.

Population changes influencing the future workforce

Dentist demand will rise in the future as the population grows, along with the possibility that people will keep their teeth and require more care later in life. Aside from population growth,

population demographics will shift, with baby boomers retiring and the population skewing younger. The younger population, which has benefited from water fluoridation, preventive dental education, and improved dental insurance coverage, suggests that the number of dental visits per person will decrease in the future, as will the efficiency of appointments.

Preventive interventions that have been widely available for decades, such as fluoride, combined with rising standards for oral health have had a significant impact on oral health advancements during the last 50 years and will help shape the field's future. These gains in oral health are essential variables in reducing the amount of time it takes to maintain the average patient's oral health.

Between 2015 and 2040, large aggregate differences will result from different dental health experiences among birth cohorts. The variation in the size of the birth cohorts will accentuate these discrepancies. The baby-boom generation, those born between the end of WWII and 1964, suffered considerably higher levels of deterioration as children than any other birth group since.

The dental industry has faced enormous challenges in maintaining and repairing these massive numbers of highly repaired teeth during the last several decades. Since then, the birth groups have had significantly less damage to their dentitions as children and young adults, and as a result, they require less intense treatment per capita and in aggregate. By 2040, each dentist will be able to maintain the dental health of a greater number of these healthier people in less time.Dentists will need to spend less time per patient on the average American adult in 2040 as younger, healthier cohorts replace older cohorts with more demanding care demands.

Mandatory pediatric dental coverage in private health insurance plans is another trend affecting the future of the dentistry workforce. Although expanding pediatric dental coverage has fueled current demand for pediatric providers, that need will level off as more children are covered. Opportunities for pediatric dentists to care for at-risk and underserved groups will continue to exist, but it is unclear if an updated payer model will be beneficial in better supporting these patients.

Restraints

Staffing shortages and workforce strain

Dental practices located in the U.S. often struggle to hire and maintain sufficient personnel for roles like dental assistants, hygienists, and front-desk roles. When the dental practitioners

can't hire personnel, patients will either wait too long for an appointment or receive divided attention during the visit. It complicates providing quality care and organized dentistry when assistants are overworked, too. Not only do doctors invest time in paperwork and training new hires, but the staff may already be engaged in feverish visits to get everything done. This will also slow staff time for patients suffering, and delays will allow small anguish to become larger problems.

Regulatory burdens and compliance complexity

Dentists in the U.S. have a series of rules and regulations imposed on them by the federal and state governments. The requirements could include employee training, patient privacy, billing requirements, licensing requirements, and policies regarding how clinics are structured or operated. These rules and regulations can become complex and conflicting when DSOs (Dental Service Organizations) operate clinics in various states. DSOs must balance methods that deliver quality patient care with compliance with conflicting laws. This requires that employees spend time learning and studying the regulations and rules of the profession instead of focusing on their patients in the clinic. When the rules and regulations vary so much within regions, practices bear the burden of continually adjusting their systems on a constant basis. While the rules are increasingly getting more complex, dental practices are moving and doing their day-to-day, but imposing regulations significantly slows growth. For example, DSOs have to manage patient privacy and billing practices, and anticompetitive considerations while also delivering high-quality care.

Opportunities

With the rise of teledentistry, technology has allowed for remote dental assessments and recommendations. As AI is used for image analysis of photos or scans submitted by patients, dentists can consult on cases without the patient coming into the office. This is a tremendous benefit in rural or underserved localities. Teledentistry promotes easier access for patients to quickly understand their oral health and allows clinics to see an increased volume of patients. The use of AI provided the ability to review images, indicate issues, and highlight cases that required real visits. The ADA affirmed this premise by noting that AI tools were able to analyze oral photos remotely and communicate patient changes in health to the dental team.

Segments Insights

Service Insights

The Endodontic Procedures segment dominated the U.S. dental services market because many people had decayed teeth and infected dental pulp, which resulted in needing to have a root canal treatment to save the natural teeth. This was evident from people seeking treatments to preserve their teeth as opposed to having them extracted.

U.S. Dental Services Market, By Services, 2022-2024 (USD Billion)

By Services	2022	2023	2024
Cosmetic Dentistry	14.71	15.88	17.10
Endodontic Procedures	39.38	41.09	42.80
Periodontal Dentistry	16.07	16.95	17.85
Orthodontic and Periodontic Services	19.77	20.80	21.85
Diagnostic and Preventive Services	26.89	29.39	32.04
Oral and Maxillofacial Surgery	20.80	22.39	24.07
Others	7.87	8.45	9.06

By Application Insights

The US corrective dental service market was the largest revenue generating segment as of 2025. According to a survey, over 40% of individuals had oral pain in the last year, and over 80% people are expected to have minimum one cavity by 34 years of age. Each year, the US governmentexpends over USD 124 billion on dental treatments. Furthermore, dental crises necessitate unscheduled care, resulting in a loss of approximately 34 million school hours and over USD 45 billion in productivity each year.

- **Preventive dental service**

Oral diseases are more common among populations disproportionately affected by coronavirus disease 2019 (COVID-19), and dental health and oral health care inequities are more common. COVID-19 has resulted in the closure of dental practices and a reduction in their hours of operation, except emergency and urgent treatments, limiting routine care and preventive. Aerosol-generating procedures used in dentistry can promote viral transmission. The pandemic presents a chance for the dentistry profession to transition away from surgical

procedures and toward nonaerosolizing, prevention-focused methods to care.If regulatory barriers to oral health care access were removed during the pandemic, it could have a positive impact in the future.

The American Dental Association (ADA), the country's biggest dental organization, suggested that dental clinics postpone elective dental operations until April 6, 2020, and provide emergency-only dental services to avoid overcrowding in hospital emergency rooms on March 16, 2020. Due to an increase in infections, the ADA modified their guideline on April 1, 2020, advising offices to close all but urgent and emergency procedures until April 30 at the earliest.As a result, dental treatment became much more difficult to obtain. According to an ADA Health Policy Institute poll conducted during the week of March 23, 2020, 76% of dental offices were closed but treating emergency patients exclusively, 19% were fully closed, and 5% were open but seeing a decreased volume of patients.

- **Corrective dental services**

Dental anomalies that affect the position or alignment of teeth can have a significant impact on a smile's appearance and usefulness. Orthodontic treatment, which includes braces, retainers, and clear aligners, corrects crowded or crooked teeth, overbite (when top teeth extend beyond bottom teeth), underbite (when bottom teeth are too far forward or upper teeth are too far back), inappropriate jaw posture, and jaw-joint abnormalities.

When the upper and lower jaws do not connect properly, resulting in an unequal bite, orthodontic treatment may be required (malocclusion). Uneven bites can lead to a temporomandibular joint problem if they aren't treated properly (TMJ).

Teeth that protrude, are crowded or are unevenly spaced, and jaw disorders may be inherited. Accidents (dental damage), not using protective gear like mouth guards during physical activity, and premature tooth loss, as well as thumb sucking and tongue pushing, may all contribute to orthodontic issues requiring treatment.

Braces can cost anything from $2,500 to $7,000. Many dental insurance policies cover orthodontic treatments, which are typically considered restorative. Transparent aligners (e.g., Invisalign and ClearCorrect) and other types of orthodontic treatment may be covered by dental insurance; the cost of clear aligners is comparable to or higher than the cost of braces.

More than 40% of individuals say they've had oral pain in the recent year, and more than 80% of people will have had at least one cavity by the age of 34. Each year, the United States

spends more than $124 billion on dental treatment. Each year, dental crises necessitate unscheduled care, resulting in the loss of nearly 34 million school hours and more than $45 billion in productivity.

U.S. Dental Services Market, By Application, 2022-2024 (USD Billion)

By Application	2022	2023	2024
Preventive	34.77	37.84	41.10
Corrective	79.95	84.29	88.71
Therapeutic	30.78	32.83	34.95

- **Therapeutic dental services**

Minnesota became the first state to license dental therapists in 2009, to improve dental health for underprivileged people. A dental therapist is a trained oral health practitioner who works as part of a dental team to provide patients with educational, clinical, and therapeutic services. Under the guidance of a dentist, dental therapists perform the basic preventive and restorative treatment to children and adults, as well as extractions of primary (baby) teeth. Dental therapists primarily operate in settings that assist low-income, uninsured, and underserved populations, or in areas where there is a shortage of dental health professionals.

A licensed Dental Therapist (DT) and a certified Advanced Dental Therapist (ADT) were formed by Minnesota legislation (ADT). These two sorts of providers have relatively similar scopes; the main variation is the level of supervision.

"Reforming America's Healthcare System Through Choice and Competition" was released in 2018 by the US Departments of Health and Human Services (HHS), Treasury, and Labor, in partnership with the US Federal Trade Commission and White House Presidential Departments. The paper includes policy recommendations for state and federal governments to promote healthcare choice and competition. “Emerging healthcare occupations, such as dental therapy, can enhance access and bring down prices for consumers while still providing safe care,” according to the paper.Unnecessary statutory and regulatory barriers to the creation of such new occupations should be avoided at all costs." "States should review growing healthcare occupations, such as dental treatment, and identify ways in which their licensure and scope of practice can enhance access and lower consumer prices while still assuring safe, effective care," the research suggests.

Dental therapy is currently legal in the following states: Minnesota, Maine, Vermont, Arizona, Michigan, New Mexico, Nevada, and Connecticut. Dental therapists are also permitted to practice on tribal grounds in Washington, Idaho, and Montana. In Alaska, dental therapists also provide services on indigenous grounds. The state of Oregon has established a pilot program to allow dental therapists, and the legislature is anticipated to approve permanent authorization in 2021.

As we look ahead to the state legislative sessions of 2021, we expect nine states to consider dental therapy legislation. Florida, Kansas, Massachusetts, New York, North Dakota, Oregon (for permanent authorization), Washington (for the entire state), and Wisconsin are among these states.

- The preventive application segment is expected to reach around USD 73.11 billion by 2033 with a CAGR of 6.80% from 2024 to 2033.
- The corrective application will hit around USD 129.44 billion by 2033 and growing at a CAGR of 4.38% from 2024 to 2033.
- The Therapeutic application will account USD 55.15 billion by 2033 and expanding at a CAGR of 5.32% over the forecast period.

State-Wise Insights

Aesthetic Enhancements Increase Demand for Dental Services in California

California is a major contributor to the U.S. dental services market. The presence of a large population and a growing number of specialists and general dentists helps in the market growth. The growing preference for advanced and cosmetic dental treatments increases demand for dental services. The growing demand for aesthetic enhancements, dental implants, and veneers in the area fuels demand for dental services.

The high presence of specialty services, dental providers, and advanced facilities in major cities & suburban areas helps the market growth. The growing innovation in dental procedures & technology, and the presence of advanced treatments like clear aligners, dentistry, and same-day crown drives the market growth. The availability of dental insurance plans like PPOs supports the overall growth of the market.

New York Dental Services Market Trends:

New York is growing in the U.S. dental services market. The presence of high-concentration dental providers helps in the market growth. The presence of advanced dental technologies

and efficient dental services drives market growth. The growing demand for implant dentistry and cosmetic dentistry in urban and suburban areas increases the demand for dental services. The well-established healthcare system and larger demand for various dental services drive the market growth. The presence of the Medicaid program with adult dental benefit service increases demand for dental services. Additionally, a strong focus on preventive dental care supports the overall market growth.

The Growing Population in Texas Surges Demand for Dental Services

Texas is significantly growing in the U.S. dental services market. The rapid population growth in the area increases demand for dental services. The availability of various dental services like implant dentistry and cosmetic dentistry helps in the market growth. The low-cost environment for dental services drives market growth. The growing demand for dental care in urban & suburban areas increases demand for various dental services. The growing advancements in dental technologies like laser dentistry drive the overall growth of the market.

U.S. Dental Services Market – Value Chain Analysis

- **Dental Product & Equipment Manufacturing -** The foundation of the dental services ecosystem begins with the production of dental materials, instruments, imaging systems, implants, and digital tools. These include restorative materials, CAD/CAM systems, diagnostic imaging devices, and dental chairs.

  Key Players: Dentsply Sirona, 3M Oral Care, Align Technology, Envista Holdings (KaVo Kerr, Nobel Biocare), Straumann Group, Planmeca, Ivoclar Vivadent, GC Corporation, Carestream Dental.
- **Supply & Distribution Networks -** Distributors and dental supply companies ensure the timely and regulated delivery of products, instruments, and consumables to clinics, laboratories, and hospitals. They also support software and IT integration for dental practices.

  Key Players: Henry Schein Inc., Patterson Companies, Benco Dental, Burkhart Dental Supply, Darby Dental Supply.
- **Dental Practice Management & Support Organizations -** Dental Support Organizations (DSOs) and independent practice networks provide non-clinical support, including HR, finance, marketing, procurement, and compliance services to dental practices. This segment drives operational efficiency and scalability.

Key Players: Heartland Dental, Aspen Dental Management Inc., Pacific Dental Services, Smile Brands, Western Dental & Orthodontics, DentalCorp.

- **Clinical Service Delivery (Dental Practices & Specialists) -** At the core of the value chain are general and specialty dental care providers — including orthodontists, periodontists, prosthodontists, endodontists, and oral surgeons. They provide preventive, restorative, cosmetic, and surgical treatments using evidence-based protocols and digital tools.

  Key Participants: Independent Dental Clinics, DSO-Affiliated Practices, University Dental Hospitals, Specialty Centers (Orthodontic & Implant Clinics).
- **Digital Technology, Diagnostics & AI Integration -** Digital transformation enhances clinical accuracy, patient experience, and workflow efficiency. This stage includes digital imaging, AI-based diagnostics, intraoral scanning, 3D printing, tele-dentistry, and electronic health record integration.

  Key Innovators: Align Technology, Dentsply Sirona, Philips Oral Healthcare, Formlabs Dental, Carbon, SprintRay, Pearl AI, Overjet, Planmeca Digital.
- **Insurance, Financing & Reimbursement** - Insurance providers and third-party payers facilitate patient access through coverage plans, financing options, and reimbursement models. Public and private insurers shape utilization patterns and the affordability of dental care services.

  Key Players: Delta Dental, DentaQuest, MetLife Dental, Aetna Dental, Cigna Dental, UnitedHealthcare Dental, Guardian Life.
- **Education, Training & Research Institutions -** Dental schools, research centers, and professional associations contribute to workforce development, clinical research, and evidence-based guidelines that influence market standards and innovation.

  Key Institutions: AmeriDental Association (ADA), ADA Health Policy Institute (HPI), AmeriDental Education Association (ADEA), National Institute of Dental and Craniofacial Research (NIDCR), Harvard School of Dental Medicine, UCSF School of Dentistry, NYU College of Dentistry.

U.S. Dental Services Market Companies



- Smile Brands Inc.: Operates a network of dental offices across multiple states, providing general, cosmetic, and specialty dental services through DSO-backed infrastructure.
- Aspen Dental: Expands access to general and restorative dentistry in suburban and underserved areas with a strong focus on patient financing and digital integration.
- InterDent (Gentle Dental): Provides comprehensive general and specialty dental services via a network of affiliated practices, emphasizing patient-centric care and operational efficiency.
- Coast Dental: Offers scalable dental services through a DSO model, combining general dentistry with orthodontics and cosmetic procedures to underserved regions.
- Pacific Dental Services: Partners with private dental practices, delivering operational support, technology adoption, and AI-driven solutions to enhance patient care.
- Heartland Dental: Supports affiliated dental offices with management, marketing, and technology solutions, enabling expansion and standardized high-quality care.
- Affordable Care: Focuses on accessible general dentistry services with patient-friendly financing solutions to increase treatment uptake.
- Great Expressions Dental Centers: Delivers comprehensive dental care with a focus on preventive, cosmetic, and restorative services across a broad network of locations.
- Western Dental: Provides affordable dental services to diverse communities, emphasizing preventive care, general dentistry, and specialty procedures.
- Dental Care Alliance: Manages a large network of dental practices, enhancing operational efficiency, patient experience, and adoption of digital dental technologies.

Recent Developments

- **In June 2025,** Dezy was recognized as one of the Top 100 Technology Pioneers of 2025 by the World Economic Forum for leading the way in AI-powered diagnostic dental care that increased accessibility and affordability for those needing dental care. The healthtech startup from Bengaluru was recognized for its innovative approach to tackling oral healthcare while harnessing scalable technology.
  [Source: https://ehealth.eletsonline.com]

- **In May 2025**, the Utah Air National Guard deployed to Anzi, Morocco, during African Lion 2025 and provided much-needed dental care within a field hospital established by U.S. and Moroccan forces. In conjunction, Maj. Kyle Sansom and medical personnel extracted teeth and provided treatment to local nationals during the humanitarian civic assistance mission between the U.S. and Morocco, enhancing military-civilian relations and overall military readiness.
  [Source: https://www.dvidshub.net]

- **In May 2025**, Dogwood Health Trust awarded East Carolina University's community dental clinics in Sylva and Spruce Pine a three year US$593,000 grant. The grant funded over US$85,000 for patient care and over US$425,000 for staff salaries. The investment was intended to increase access to dental care for uninsured rural residents and to increase their staffing capacity.
  [Source: https://news.ecu.edu/2025/05/01]

- **In May 2025**, according to a report from CareQuest Institute, about 27% of U.S. adults, approximately 72 million people, did not have dental insurance. This was three times more than the number of adults without general health coverage (9.5%). The results also revealed serious disparities correlated to income, age, and education throughout the population, which included broad differences in dental insurance.
  [Source: https://www.businesswire.com]

- **In March 2025**, while treating NATO partner troops, the 10th Special Forces Group (Airborne) dentistry team was able to help those who suffered from dental pain and

had no access to care, addressing their pain and improving their confidence levels. Lt. Col. Jesse Thietten, 10th Group commander, explained how dental care received from the 10th Group gave service members qualified dental care that improved their quality of life, that also is essential for combat readiness for their partner forces who were training in very remote locations, lacking access to basic dental care.
[Source: https://www.dvidshub.net]

Segments Covered in the Report

By Services

- Cosmetic Dentistry
- Endodontic Procedures
- Periodontal Dentistry
- Orthodontic and Periodontic Services
- Diagnostic and Preventive Services
- Oral and Maxillofacial Surgery

By Application

- Preventive
- Corrective
- Therapeutic

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Frequently Asked Questions

Question 1: How much is the US dental services market worth?

Answer : The US dental services market size was worth USD 174.91 billion in 2025 and is expected to reach USD 281.20 billion by 2035.

Question 2: What will be the CAGR of US dental services market?

Answer : The US dental services market is growing at a CAGR of 4.86% between 2026 to 2035.

Question 3: Who are the major players operating in the US dental services market?

Answer : The major players operating in the US dental services market are Smile Brands Inc., Aspen Dental, InterDent (Gentle Dental), Coast Dental, Pacific Dental Services, Heartland Dental, Affordable Care, Great Expressions Dental Centers, Western Dental, Dental Care Alliance.

Question 4: Which are the driving factors of the US dental services market?

Answer : Increasing awareness regarding oral health is expected to drive the growth of the market. The aging population drives the demand for dental services.

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Deepa Pandey
Author

Deepa Pandey is the principal consultant in the precedence research, with 2+ years of experience in the market research industry.With a Master's in Pharmacy specializing in Pharmaceutical Quality Assurance, Deepa Pandey brings a unique combination of scientific knowledge and market research expertise to Precedence Research. She plays a critical role in shaping the content and analysis that define the firm's research reports. Over the past five years, Deepa has contributed to over 70 reports, providing clients with clear, actionable insights into the healthcare and pharmaceutical industries. Her deep understanding of regulatory requirements, quality processes, and operational dynamics allows her to translate complex information into practical strategies for global stakeholders.

Read more about Deepa Pandey



Aditi Shivarkar
Reviewed By

Aditi brings more than 14 years of experience to Precedence Research, serving as the driving force behind the accuracy, clarity, and relevance of all research content. She reviews every piece of data and insight to ensure it meets the highest quality standards, supporting clients in making informed decisions. Her expertise spans healthcare, ICT, automotive, and diverse cross-industry domains, allowing her to provide nuanced perspectives on complex market trends. Aditi's commitment to precision and analytical rigor makes her an indispensable leader in the research process.

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C.II – Second Prong – Well-Positioned to Advance the Proposed Endeavor

Please refer to all the documents of Exhibit B

14th CIOLP

APRIL 19 TO 21, 2007
MENDES CONVENTION CENTER
SANTOS/SP

INTERNATIONAL CONGRESS OF DENTISTRY OF THE SÃO PAULO COASTLINE

3rd São Paulo Congress of Orthodontics / Facial Orthopedics Specialists – APEO - III CUBAS – University Congress of Dentistry of the Baixada Santista

CERTIFICATE

RENATO LOPES APOLINARIO JUNIOR

Participated in the 14th International Congress of Dentistry of the São Paulo Coastline, held from April 19 to 21, 2007, at the Mendes Convention Center, Santos – SP.

Santos, April 21, 2007.

Mauricio de Souza e Silva Machado
President of the 14th CIOLP

Sergio Ricardo Garcia Badini
Coordinator of the Scientific Committee

ACD SBV

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I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 29, 2026

14º CIOLP

19 A 21 DE ABRIL DE 2007

MENDES CONVENTION CENTER

SANTOS / SP

CONGRESSO INTERNACIONAL DE ODONTOLOGIA DO LITORAL PAULISTA

3º Congresso Paulista de Especialistas em Ortodontia / Ortopedia Facial - APEO - III CUBAS - Congresso Universitário de Odontologia da Baixada Santista

CERTIFICADO

RENATO LOPES APOLINARIO JUNIOR

Participou do 14° Congresso Internacional de Odontologia do Litoral Paulista, realizado no período de 19 a 21 de abril de 2007, no Mendes Convention Center, Santos - SP.

Santos, 21 de abril de 2007.

Mauricio de Souza e Silva Machado
Presidente do 14º CIOLP

Sergio Ricardo Garcia Badini
Coordenador da Comissão Científica

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XXXII ORAL AND MAXILLOFACIAL SURGERY AND TRAUMATOLOGY CONFERENCE OF DR. CARMINO CARICCHIO MUNICIPAL HOSPITAL

Certificate

We hereby certify that Renato Lopes Apolinario Junior participated in the XXXII Oral and Maxillofacial Surgery and Traumatology Conference of Dr. Carmino Caricchio Municipal Hospital, an event held on October 19 and 20, 2007, totaling 13 (thirteen) hours.

São Paulo, October 20, 2007.

City Hall of SÃO PAULO
Health Department

Dr. Paulo Alfredo Nasser de Morais
Head of the Oral and Maxillofacial Surgery and Traumatology Clinic – HMCC

Drª Flávia Maria Porto Terzian
Technical Director
HMCC

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Date: May 29, 2026

XXXII JORNADA DE CIRURGIA E TRAUMATOLOGIA BUCO-MAXILO-FACIAL DO HOSPITAL MUNICIPAL DR. CARMINO CARICCHIO

Certificado

Certificamos que Renato Lopes Apolinário Junior participou da XXXII Jornada de Cirurgia e Traumatologia Buco-Maxilo-Facial do Hospital Municipal Dr. Carmino Caricchio, evento realizado nas datas de 19 e 20 de outubro de 2007, totalizando 13 (treze) horas.

São Paulo, 20 de outubro de 2007.

Dr. Paulo Alfredo Nasser de Morais
Chefe da Clínica de Cirurgia e
Traumatologia Buco-Maxilo-Facial-HMCC

Drª Flávia Maria Porto Terzian
Diretora Técnica
HMCC

PREFEITURA DA CIDADE DE SÃO PAULO
SECRETARIA DA SAÚDE

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School of Dentistry

CERTIFICATE

We hereby certify that ***Renato Lopes Apolinário Júnior*** *participated in the lecture on the topic: "****Dental Whitening: From Tray to Laser,"*** *held at this University on December 7, 2005, with a course load of 4 class hours.*

Santos, February 2006.

Dr. Walter Denari
Director

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Date: May 29, 2026

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Faculdade de Odontologia

CERTIFICADO

Certificamos que ***Renato Lopes Apolinário Júnior*** *participou da Palestra sobre o tema:* ***"Clareamento Dental: Da Moldeira ao Laser"****, realizada no dia 7 de dezembro de 2005 nesta Universidade, com carga horária de 4h/aula.*

Santos, fevereiro de 2006.

Dr. Walter Denari
Diretor

AD VERITATEM QUAERENDAM

METROPOLITAN UNIVERSITY OF SANTOS

CERTIFICATE

The Graduation Committee of the XXVI Dentistry Class of the Metropolitan University of Santos hereby grants this certificate to **RENATO LOPES APOLINÁRIO JUNIOR** for having completed, on May 25, 2004, the II Extension Program Cycle entitled ***"The Inclusion of Dentists in Interdisciplinary Teams for the Care of Mouth-Breathing Patients,"*** with a duration of 2 hours, taught by Professor Dr. Gabriela Dorothy de Carvalho, held at the UNIMES Campus I Amphitheater.

Prof. Dr. Gabriela Dorothy de Carvalho
Instructor

José T. Rosas Neto
President of the Graduation Committee of the XXVI Dentistry Class of UNIMES

Dr. Márcia Tubel
Director of the Dentistry Program at UNIMES

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AD VERITATEM QUAERENDAM

UNIVERSIDADE METROPOLITANA DE SANTOS

CERTIFICADO

A Comissão de Formatura da XXVI Turma de Odontologia da Universidade Metropolitana de Santos confere o presente certificado a **RENATO LOPES APOLINÁRIO JUNIOR** por ter concluído em 25 de maio de 2004 o II Ciclo de Extensão *"A Inclusão do Cirurgião Dentista em Equipes Interdisciplinares em Atendimento a Pacientes Respiradores Bucais"* com duração de 2 horas, ministrado pela Professora Dra. Gabriela Dorothy de Carvalho, realizado no Anfiteatro da UNIMES – Campus I.

Profa. Dra. Gabriela Dorothy de Carvalho
Ministradora

José T. Rosas Neto
Presidente da Comissão de Formatura da XXVI Turma de Odontologia da UNIMES

Dra. Márcia Tubel
Diretora do Curso de Odontologia da UNIMES

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The Graduation Committee of the XXVI Dentistry Class of the Metropolitan University of Santos hereby grants this certificate to "RENATO LOPES APOLINÁRIO JUNIOR" for having completed, on March 22, 2004, the Outreach Program cycle entitled "Oral Cancer," with a duration of 2 hours, taught by Professor Dr. HAROLDO ARID SOARES, held at the UNIMES Campus I Amphitheater.

METROPOLITAN UNIVERSITY OF SANTOS

Prof. Dr. Haroldo A. Soares
Instructor

José T. Rosas Neto
President of the Graduation Committee of the XXVI Dentistry Class of UNIMES

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Prof. Dr. Haroldo A. Soares
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Awarded to

Renato Lopes Apolinário Junior

For participating as a speaker in the II SIPAT – "Internal Week for the Prevention of Occupational Accidents", held from October 20 to 24, 2008, at the Metropolitan University of Santos.

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Conferido a

Renato Lopes Apolinário Junior

Por participar como palestrante na II SIPAT- "Semana Interna de Prevenção de Acidente do Trabalho", realizado no período de 20 a 24 de outubro de 2008 na Universidade Metropolitana de Santos.

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RENATO LOPES APOLINARIO JUNIOR

DR. RODRIGO ALVES RIBEIRO

DR. IVAN PEREIRA

DR. HENRIQUE TUZZOLO NETO

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Certificamos que o trabalho na categoria **PAINEL - PAI-174 - UTILIZAÇÃO DE DIFERENTES RECURSOS DIGITAIS PARA CIRURGIA PERIODONTAL EM REABILITAÇÃO ESTÉTICA: RELATO DE CASO,** foi apresentado no dia 30/01/2020, pelo(s) autor(es):

RENATO LOPES APOLINARIO JUNIOR

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DR. IVAN PEREIRA

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MOGI DAS CRUZES UNIVERSITY

CERTIFICATE

This is to certify that Apolinário Junior, R.; Taboada, C.A.G.; Perrone Junior, L.; Arcuri, P.M.; Lopes Junior, J.S.; Piacezzi, C.B.; Rocha, W.G.; and Santiago, J.L. presented the paper “Criteria for the Reduction of Fractures of the Zygomatic-Orbital Complex: Presentation of Clinical Cases and Literature Review" in the Academic Poster category.
during the VI Dental Congress and the XXX Dental Meeting
of Mogi das Cruzes University.

Prof. Dr. Neivaldo José Alves de Souza
General Coordinator of the VI COUMC

Undergrad. Student Mariana M. Borba
President of the VI COUMC

VI Dental Congress of Mogi das Cruzes University
XXX Dental Meeting of Mogi das Cruzes University
October 1–5, 2007

Prof. M.Sc. Vitória Régia Haddad Paraventi
Secretary Coordinator

Undergrad. Student Fernanda Rodrigues Conde
Secretary

VI DENTAL CONGRESS
XXX DENTAL MEETING OF UMC

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 5, 2026

UNIVERSIDADE MOGI DAS CRUZES

CERTIFICADO

Certificamos que Apolinário Junior, R.; Taboada, C.A.G.; Perrone Junior, L.; Arcuri, P.M.; Lopes Junior, J.S.; Piacezzi, C.B.; Rocha, W.G.; Santiago, J.L. apresentou o trabalho "Critérios da redução das fraturas do complexo zigomático-orbitário: exposição de casos clínicos e revisão da literatura" na categoria painel acadêmico.
durante o VI Congresso Odontológico e XXX Jornada Odontológica

da Universidade de Mogi das Cruzes.

Prof. Dr. Neivaldo José Alves de Souza
Coordenador Geral do VI COUMC

Ac. Mariana M. Borba
Presidente do VI COUMC

Profa. Ms. Vitória Régia Haddad Paraventi
Coordenadora da Secretaria

Ac. Fernanda Rodrigues Conde
Secretaria

VI Congresso Odontológico da UMC
XXX Jornada Odontológica da UMC
01 a 05 de Outubro de 2007

VI CONGRESSO ODONTOLÓGICO
XXX JORNADA ODONTOLÓGICA DA UMC

FEDERAL REPUBLIC OF BRAZIL
FEDERAL COUNCIL OF DENTISTRY
REGIONAL COUNCIL OF DENTISTRY/SP



CATEGORY
DENTIST

NAME
RENATO LOPES APOLINARIO JUNIOR

CPF
333.120.858-29

DOCUMENT NO. (ID/DRIVER'S LICENSE)
441040317-SP- 05/18/2000

DATE OF BIRTH
06/18/1986

NATIONALITY
BRAZILIAN

PLACE OF BIRTH
SANTOS/SP

EXPIRATION DATE
10/2026

REGISTRATION NO.
SP-093232

REGISTRATION DATE 01/15/2008

PARENTAGE
RENATO LOPES APOLINARIO

MYRTES RAMOS APOLINARIO

SPECIALTY
STOMATOLOGY
IMPLANT DENTISTRY

LICENSE
NOT INFORMED

Claudio Yukio Miyake
PRESIDENT OF THE CFO

Rogério Adib Kairalla
PRESIDENT OF THE CRO

This card has public faith as an identity document, pursuant to Article 1 of Law No. 6,206 of 05/07/1975 and Law No. 4,324 of 04/14/1964

The validity of this document may be confirmed through the professional identity website belonging to the Federal Council of Dentistry. To validate it, scan the QR code.
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Marina Viana

Date: May 28, 2026

REPÚBLICA FEDERATIVA DO BRASIL
CONSELHO FEDERAL DE ODONTOLOGIA
CONSELHO REGIONAL DE ODONTOLOGIA / SP



CATEGORIA
CIRURGIÃO-DENTISTA

NOME
RENATO LOPES APOLINARIO JUNIOR

CPF
333.120.858-29

Nº DOCUMENTO (RG/CNH)
441040317-SP-18/05/2000

NASCIMENTO
18/06/1986

NACIONALIDADE
BRASILEIRA

NATURALIDADE
SANTOS/SP

VALIDADE
10/2026

Nº DA INSCRIÇÃO
SP-093232

DATA DE INSCRIÇÃO 15/01/2008

FILIAÇÃO
RENATO LOPES APOLINARIO

MYRTES RAMOS APOLINARIO

ESPECIALIDADE
ESTOMATOLOGIA
IMPLANTODONTIA

HABILITAÇÃO
NÃO INFORMADO

Claudio Yukio Miyake
PRESIDENTE DO CFO

Rogério Adib Kairalla
PRESIDENTE DO CRO

VÁLIDA EM TODO TERRITÓRIO NACIONAL

Esta carteira tem fé pública como documento de identidade, nos termos do artigo 1º da lei 6.206 de 07/05/1975, e da Lei nº 4.324 de 14/04/1964

A validade do documento poderá ser confirmada por meio do site da identidade profissional pertencente ao Conselho Federal de Odontologia. Dessa maneira, para validar leia o Qr code.
[Compartilhamento da identidade profissional feita em 07/01/2026 19:35:06]

ABO
BRAZILIAN DENTAL ASSOCIATION
BAIXADA SANTISTA REGIONAL CHAPTER

SANTISTA
INSTITUTE OF
DENTISTRY

The Brazilian Dental Association– Baixada Santista Regional Chapter, in the exercise of its legal authority, hereby certifies that

RENATO LOPES APOLINÁRIO JUNIOR

HAS COMPLETED THE QUALIFICATION COURSE IN VENIPUNCTURE AND IN THE PROCUREMENT OF PLATELET-RICH FIBRIN (PRF) FOR CLINICAL APPLICATIONS, PURSUANT TO FEDERAL COUNCIL OF DENTISTRY RESOLUTION NO. 158 OF JUNE 8, 2015, PUBLISHED IN THE FEDERAL OFFICIAL GAZETTE ON JULY 6, 2015. HELD ON APRIL 4 AND 5, 2019.
TOTAL COURSE LOAD: 16 HOURS.
NATURE: THEORETICAL, LABORATORY, AND CLINICAL.

SANTOS, APRIL 5, 2019

PROF. DR. JOSE CARLOS CURVELO DE OLIVEIRA JR.
PRESIDENT OF THE ABO – BAIXADA SANTISTA REGIONAL CHAPTER

PROF. DR. VALTER CASTRO ALVES
DIRECTOR OF THE ABO – BAIXADA SANTISTA REGIONAL CHAPTER

DR. MARCELO GASPAR
COORDINATOR

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 28, 2026

A ASSOCIAÇÃO BRASILEIRA DE ODONTOLOGIA - REGIONAL BAIXADA SANTISTA,

NO USO DE SUAS ATRIBUIÇÕES LEGAIS, CERTIFICA QUE,

RENATO LOPES APOLINÁRIO JUNIOR

CONCLUIU O DE CURSO HABILITAÇÃO EM VENOPUNÇÃO E NA OBTENÇÃO DA PRF PARA APLICAÇÕES CLÍNICAS CONFORME RESOLUÇÃO NO. 158 DE 8 DE JUNHO DE 2015 DO C.F.O , PUBLICADA NO DOU EM 6 DE JULHO DE 2015. REALIZADO NOS DIAS 04 E 05 DE ABRIL DE 2019.

CARGA HORÁRIA DE 16 HORAS.

NATUREZA: TEÓRICO, LABORATORIAL , CLÍNICO.

SANTOS, 05 DE ABRIL DE 2019

DR. JOSE CARLOS CURVELO DE OLIVEIRA JR.
PRESIDENTE DA ABO - REG. BAIXADA SANTISTA

DR. VALTER CASTRO ALVES
DIRETOR DA ABO - REG. BAIXADA SANTISTA

DR. MARCELO GASPAR
COORDENADOR


CERTIFICATE
Stratify
DEMYSTIFYING COMPOSITE
RESIN VENEERS
We hereby certify that
Renato Lopes Apolinário Júnior
has completed the 36-hour theoretical/practical
course on Direct Composite Resin Veneers.
Completion Date: December 9, 2021.
INSTITUTO
Felipe Bezerra
Dr. Felipe Bezerra
CNPJ: 034.893.870/0001-59 www.felipebezerra.com.br

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 28, 2026



CERTIFICADO

Stratify

DESMISTIFICANDO AS FACETAS
EM RESINA COMPOSTA

Certificamos que,

Renato Lopes Apolinário Júnior

Concluiu o curso Teórico/Prático de 36 horas sobre
Facetas em Resina Composta diretas.
Data de Conclusão: 09 de Dezembro de 2021.

INSTITUTO
Felipe Bezerra

Felipe Bezerra
Dr. Felipe Bezerra

CNPJ: 034.893.870/0001-59 www.felipebezerra.com.br

DELVA
EDUCATION

CERTIFICATE

Renato Lopes Apolinário Júnior

Has attended and completed the course "**4th Digital Way Immersion**"
Taught by Prof. M.Sc. Renato Sartori at Delva Education, from June 5 to 7, 2025,
with a total course load of 24 (twenty-four) class hours.

SÃO JOSÉ DO RIO PRETO
June 7, 2025

Renato Sartori
Professor

Renato Lopes Apolinário Júnior
Participant

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 28, 2026

DELVA
EDUCATION

CERTIFICADO

Renato Lopes Apolinário Júnior

Frequentou e concluiu o curso de **"4ª Imersão em Digital Way"**
Ministrado pelo Prof. Me. Renato Sartori na Delva Education, no período de 05 a 07 de junho de 2025,
com duração de 24 (vinte e quatro) horas/aula.

SÃO JOSÉ DO RIO PRETO
07 de junho de 2025

Renato Sartori
Professor

Renato Lopes Apolinário Júnior
Participante

BRAZILIAN DENTAL ASSOCIATION
BAIXADA SANTISTA REGIONAL CHAPTER

SANTISTA INSTITUTE OF DENTISTRY

The Brazilian Dental Association– Baixada Santista Regional Chapter, in the exercise of its legal authority, hereby certifies that

RENATO LOPES APOLINARIO JUNIOR

completed the course:

FUNCTIONAL BICHECTOMY TRAINING
"LIGHTING CONCEPT LN TECHNIQUE"

with a total course load of 08 hours, consisting of theoretical and clinical practice.

Santos, December 4, 2018

PROF. DR. JOSE CARLOS CURVELO DE OLIVEIRA JR.
PRESIDENT OF THE ABO – BAIXADA SANTISTA REGIONAL CHAPTER

PROF. DR. VALTER CASTRO ALVES
SCIENTIFIC DIRECTOR

PROF. DR. LEVY NUNES
COORDINATOR

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 28, 2026

A Associação Brasileira de Odontologia - Regional Baixada Santista, no uso de suas atribuições legais, certifica que,

RENATO LOPES APOLINARIO JUNIOR

concluiu o curso de:

CAPACITAÇÃO EM BICHECTOMIA FUNCIONAL "TÉCNICA LIGHTING CONCEPT LN"

com carga horária total de 08 horas, de natureza teórica e prática clínica.

SANTOS, 04 DE DEZEMBRO DE 2018

PROF. DR. JOSÉ CARLOS CURVELO DE OLIVEIRA JR.
PRESIDENTE DA ABO - REG. BAIXADA SANTISTA

PROF. DR. VALTER CASTRO ALVES
DIRETOR CIENTÍFICO

PROF. DR. LEVY NUNES
COORDENADOR



METROPOLITAN
UNIVERSITY
OF
SANTOS

Certificate

School of Dentistry

We hereby certify that RENATO LOPES APOLINÁRIO JÚNIOR completed the Continuing Education Program in: PERIODONTICS
Coordinated by: Prof. Eduardo Trevizani Filho
Period: 02/14 to 11/28/2007 **Total course load: 108 class/hours**

Santos, May 19, 2008.

Márcia Pinto da Fonseca Tubel
Director

Luiz Alberto Plácido Penna
General Coordinator of Specialization Program

Eduardo Trevizani F ilho
Coordinator

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 28, 2026

UNIVERSIDADE METROPOLITANA DE SANTOS

Certificado

Faculdade de Odontologia

Certificamos que o Ac. RENATO LOPES APOLINÁRIO JÚNIOR.

Concluiu o curso de Atualização em: P E R I O D O N T I A.

Coordenado por: Prof. Eduardo Trevizani Filho.

Período: 14/02 a 28/11/2007 *Carga horária total: 108 horas/aula.*

Santos, 19 de maio de 2008.

Márcia Pinto da Fonseca Tubel
Diretora

Luiz Alberto Plácido Penna
Coordenador Geral dos Cursos de Especialização

Eduardo Trevizani F ilho
Coordenador

São Vicente City Hall
São Vicente City Council
Health Department

CERTIFICATE

We hereby certify that the university student

Renato Lopes Apolinario Junior,

participated in the Dente-São Project (*Healthy Tooth Project*), developed by the Directorate of Dentistry of the Health Department, in partnership with the UNIMES School of Dentistry, having worked on November 10, 2004, with a workload of 4 hours.

São Vicente, November 10, 2004.

Dr. José Roberto Rodrigues de Lima
Health Supervisor

Dr. Marcela Bozzella
Director of Dentistry

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 29, 2026

Prefeitura de São Vicente
Câmara Municipal de São Vicente
Secretaria da Saúde

CERTIFICADO

Certificamos que o universitário Renato Lopes Apolinario Junior, *participou do Projeto Dente-São, desenvolvido pela Diretoria de Odontologia da Secretaria da Saúde, em parceria com a Faculdade de Odontologia da UNIMES, tendo trabalhado no dia 10 de novembro de 2004, com carga horária de 4 horas.*

São Vicente, 10 de novembro de 2004.

Dr. José Roberto Rodrigues de Lima
Supervisor da Saúde

Dra. Marcela Bozzella
Diretora de Odontologia

METROPOLITAN UNIVERSITY OF SANTOS
BANDEIRANTE CAMPUS I, II, III AND IV

SCHOOL OF DENTISTRY

STATEMENT

I hereby declare that Renato Lopes Apolinário Júnior and Camila Andrea Gonzalez Taboada are volunteers at the Semiology Clinic of the School of Dentistry of the Metropolitan University of Santos – UNIMES, during the year 2008.

Santos, February 15, 2008.

Eliana Ruivo
Dentistry Secretary

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: May 29, 2026

UNIVERSIDADE METROPOLITANA DE SANTOS
CAMPUS BANDEIRANTE I, II, III E IV

FACULDADE DE ODONTOLOGIA

DECLARAÇÃO

Declaro que Renato Lopes Apolinário Júnior e Camila Andrea Gonzalez Taboada, são voluntários na Clínica de Semiologia na Faculdade de Odontologia da Universidade Metropolitana de Santos – Unimes no ano de 2008.

Santos, 15 de fevereiro de 2008.

Eliana Ruivo
Secretária da Odontologia

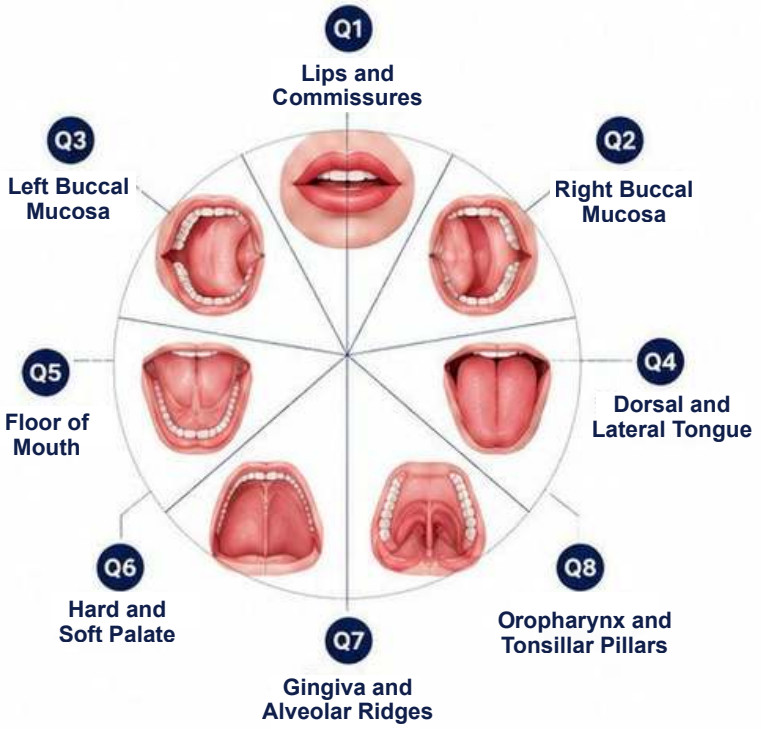
Preventive Screening and Early Diagnosis Protocol in Oral Medicine

PATIENT: _____ **DATE:** ____/____/_____

AGE: _____ **SEX:** ( ) M ( ) F **PROFESSIONAL:** _____

MAIN COMPLAINT / REASON FOR VISIT: _____

ANATOMICAL MAPPING – 8 REGIONS



RISK CLASSIFICATION (TRAFFIC LIGHT SYSTEM)

🟢 **GREEN NORMAL**	**No clinically significant abnormalities.** • Mucosa with normal appearance and physiologic coloration • No lesions, ulcerations, plaques, or asymmetries • No signs of inflammation or significant structural alterations **Management: Continue preventive care and routine follow-up.**
🟡 **YELLOW CAUTION**	**Findings requiring monitoring and reevaluation.** • Traumatic or irritative lesions • Mild hyperkeratosis or subtle pigmentation changes • Mild candidiasis or other non-suspicious alterations **Management: Patient education, risk factor control, and re-evaluation in 7–21 days.**
🔴 **RED SUSPICIOUS**	**Findings suggestive of potentially malignant disorders or systemic disease.** • Persistent ulcerative lesions (>14 days) • Erythroplakia or non-homogeneous leukoplakia • Induration or spontaneous bleeding • Rapid growth or significant asymmetry **Management: Referral, additional diagnostic investigation, and biopsy (if indicated).**

EVALUATION OF THE 8 REGIONS

REGION	STATUS (TRAFFIC LIGHT SYSTEM)	DESCRIPTION OF FINDING (IF PRESENT)	MANAGEMENT
Q1 Lips and Commissures	🟢 🟡 🔴		
Q2 Right Buccal Mucosa	🟢 🟡 🔴		
Q3 Left Buccal Mucosa	🟢 🟡 🔴		
Q4 Dorsal and Lateral Tongue	🟢 🟡 🔴		
Q5 Floor of Mouth	🟢 🟡 🔴		
Q6 Hard and Soft Palate	🟢 🟡 🔴		
Q7 Gingiva and Alveolar Ridges	🟢 🟡 🔴		
Q8 Oropharynx and Tonsillar Pillars	🟢 🟡 🔴		

IDENTIFIED RISK FACTORS

- ☐ Smoking
- ☐ Alcohol Use
- ☐ HPV
- ☐ Sun Exposure (Lips)
- ☐ Immunosuppression
- ☐ Family History of Cancer
- ☐ Other: _____

ASSESSMENT SUMMARY

Regions in **GREEN:** _____

Regions in **YELLOW:** _____

Regions in **RED:** _____

Overall Patient Risk:

☐ LOW ☐ MODERATE ☐ HIGH

OBSERVATIONS / FOLLOW-UP PLAN

_____

_____

This protocol is intended as a preventive screening tool and does not replace a definitive diagnosis.

PROFESSIONAL'S SIGNATURE / STAMP

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 22, 2026

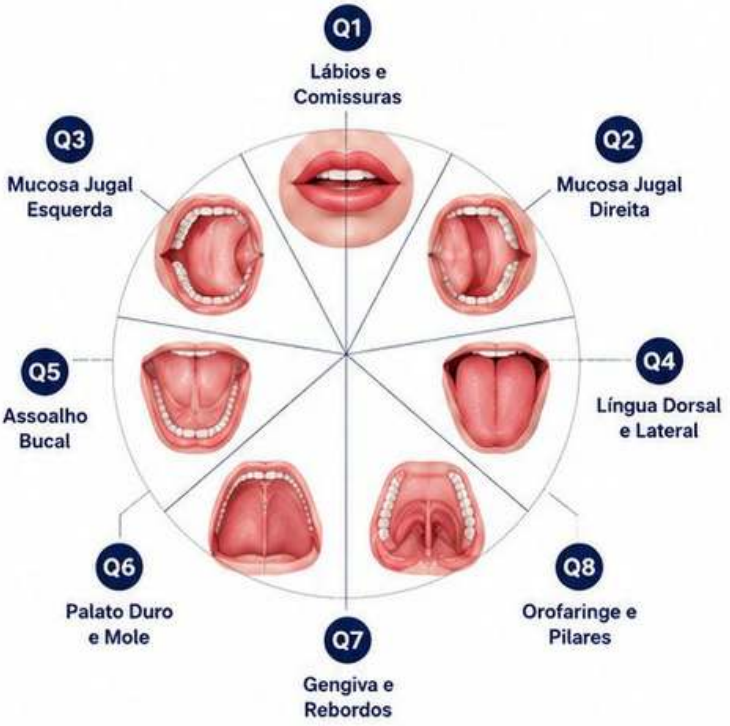
Protocolo de triagem preventiva e diagnóstico precoce em estomatologia

PACIENTE: _____ DATA: ____/____/_____

IDADE: _____ SEXO: ( ) M ( ) F PROFISSIONAL: _____

QUEIXA PRINCIPAL / MOTIVO DA CONSULTA: _____

MAPEAMENTO ANATÔMICO – 8 REGIÕES



CLASSIFICAÇÃO DE RISCO (SISTEMA SEMAFÓRICO)

VERDE NORMAL	**Sem alterações clínicas relevantes.** • Mucosa com aspecto e coloração fisiológica • Ausência de lesões, ulcerações, placas ou assimetrias • Sem sinais de inflamação ou alterações estruturais importantes **Conduta: Manutenção da prevenção e acompanhamento de rotina.**
AMARELO ATENÇÃO	**Alterações que requerem monitoramento e reavaliação.** • Lesões traumáticas ou irritativas • Hiperqueratoses ou pigmentações discretas • Candidose leve ou outras alterações não suspeitas **Conduta: Orientação, controle de fatores de risco e reavaliação em 7–21 dias.**
VERMELHO SUSPEITA	**Alterações com potencial de malignidade ou doenças sistêmicas.** • Lesões ulceradas persistentes (> 14 dias) • Eritroplasia, leucoplasia não homogênea • Endurecimento, sangramento espontâneo • Crescimento rápido ou assimetria relevante **Conduta: Encaminhamento, investigação complementar e biópsia (se necessário).**

AVALIAÇÃO DAS 8 REGIÕES

REGIÃO	STATUS (SEMAFÓRICO)	DESCRIÇÃO DA ALTERAÇÃO (se presente)	CONDUTA
Q1 Lábios e Comissuras	● ● ●		
Q2 Mucosa Jugal Direita	● ● ●		
Q3 Mucosa Jugal Esquerda	● ● ●		
Q4 Língua Dorsal e Lateral	● ● ●		
Q5 Assoalho Bucal	● ● ●		
Q6 Palato Duro e Mole	● ● ●		
Q7 Gengiva e Rebordos	● ● ●		
Q8 Orofaringe e Pilares	● ● ●		

FATORES DE RISCO IDENTIFICADOS

☐ Tabagismo ☐ Etilismo ☐ HPV

☐ Exposição solar (lábios) ☐ Imunossupressão

☐ História familiar de câncer ☐ Outros: _____

RESUMO DA AVALIAÇÃO

Regiões em **VERDE**: _____

Regiões em **AMARELO**: _____

Regiões em **VERMELHO**: _____

Risco geral do paciente:

☐ **BAIXO** ☐ **MODERADO** ☐ **ELEVADO**

OBSERVAÇÕES / PLANO DE ACOMPANHAMENTO

_____

_____

Este protocolo é uma ferramenta de triagem preventiva e não substitui o diagnóstico definitivo.

_____

ASSINATURA / CARIMBO DO PROFISSIONAL

Standardized Protocol for the Description of Oral Lesions

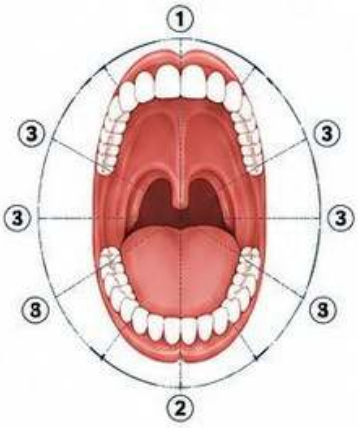
PATIENT: _____ **AGE:** _____ **SEX:** ( ) M ( ) F **DATE:** ____/____/____

PROFESSIONAL: _____ **FACILITY:** _____

MAIN COMPLAINT / REASON FOR VISIT: _____

1. LOCATION

Mark the lesion location(s) on the diagram and identify:



1. Upper Lip
2. Lower Lip
3. Right Buccal Mucosa
4. Left Buccal Mucosa
5. Maxillary Gingiva
6. Mandibular Gingiva
7. Tongue (Lateral Border / Dorsum / Ventral Surface)
8. Floor of Mouth
9. Hard Palate
10. Soft Palate / Oropharynx

Specific Location / Description:

_____

_____

_____

2. PRIMARY LESION TYPE (select only one)

- ☐ Macule
- ☐ Papule Lymph
- ☐ Plaque
- ☐ Nodule
- ☐ Bulla / Vesicle
- ☐ Ulceration
- ☐ Node Enlargement / Swelling
- ☐ Patch
- ☐ Fissure
- ☐ Other:

3. LESION COLOR (select all that apply)

WHITE
LIGHTER AREA
(Appears whitish, white, or opaque)

- ☐ Opaque White
- ☐ Yellowish White
- ☐ Grayish White

RED
REDDER AREA
(appears reddish or inflamed)

- ☐ Light Red (Pink)
- ☐ Bright Red
- ☐ Dark Red

PIGMENTED
DARK AREA
(Darker than the surrounding tissue)

- ☐ Brown
- ☐ Blue / Purple
- ☐ Black
- ☐ Other:

4. LESION SIZE (greatest diameter)

- ☐ < 0,5 cm
- ☐ 0,5 – 1,0 cm
- ☐ 1,1 – 2,0 cm
- ☐ 2,1 – 3,0 cm
- ☐ 3,1 – 5,0 cm
- ☐ > 5,0 cm

Approximate Measurement: _____ cm

5. SHAPE

- ☐ Round / Oval
- ☐ Linear
- ☐ Irregular
- ☐ Star-Shaped
- ☐ Other: _____

6. BORDERS (MARGINS)

- ☐ Well-Defined
- ☐ Poorly Defined
- ☐ Raised
- ☐ Flat
- ☐ Irregular
- ☐ Other: _____

7. BASE

- ☐ Sessile
- ☐ Pedunculated
- ☐ Raised
- ☐ Flat
- ☐ Compressible
- ☐ Other: _____

8. SURFACE

- ☐ Smooth
- ☐ Rough
- ☐ Papillomatous
- ☐ Verrucous
- ☐ Ulcerated
- ☐ Fissured
- ☐ Other: _____

9. CONSISTENCY (ON PALPATION)

- ☐ Fluctuant
- ☐ Firm
- ☐ Indurated
- ☐ Soft
- ☐ Other: _____

10. SYMPTOMS (reported by the patient)

- ☐ Asymptomatic
- ☐ Pain
- ☐ Burning Sensation
- ☐ Heat Sensitivity
- ☐ Cold Sensitivity
- ☐ Malodor / Halitosis
- ☐ Spontaneous Bleeding
- ☐ Dysphagia
- ☐ Other:

11. DURATION (reported by the patient)

- ☐ < 2 Weeks
- ☐ 2–4 Weeks
- ☐ 1–3 Months
- ☐ 3–6 Months
- ☐ > 6 Months
- ☐ Unknown

12. ASSOCIATED FACTORS / RELEVANT HISTORY

- ☐ Smoking Cigarettes per Day: _____ Duration: ____
- ☐ Alcohol Use Frequency: _____
- ☐ Local Trauma / Chronic Biting Location: _____
- ☐ Ill-Fitting Prosthesis Location: _____
- ☐ Sun Exposure (Lips)
- ☐ HPV
- ☐ Immunosuppression / Systemic Diseases
- ☐ Family History of Cancer
- ☐ Other: _____

13. CLINICAL DIAGNOSTIC IMPRESSION

_____

_____

_____

_____

14. INITIAL MANAGEMENT

- ☐ Education / Control of Local Factors
- ☐ Topical Medication:
- ☐ Reevaluation in: _____ days/weeks
- ☐ Incisional Biopsy
- ☐ Excisional Biopsy
- ☐ Referral to Specialist
- ☐ Other:

15. PHOTOGRAPHIC DOCUMENTATION

Photographs Taken: ( ) Yes ( ) No

No. of Photographs: _____ Storage: _____

1	2	3	4

16. ADDITIONAL LESION DESCRIPTION

_____

_____

_____

_____

RISK CLASSIFICATION (for internal use)

GREEN
No significant abnormalities.
Routine follow-up.

YELLOW
Findings requiring monitoring or reevaluation.

RED
Changes with potential for malignancy or systemic disease.
Investigation required.

ASSIGNED RISK LEVEL

( ) GREEN ( ) YELLOW ( ) RED

PROFESSIONAL'S SIGNATURE: _____ **CRO/ID:** _____

Regional Council of Dentistry/Professional License ID

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 22, 2026

Protocolo Padronizado de Descrição de Lesões Orais

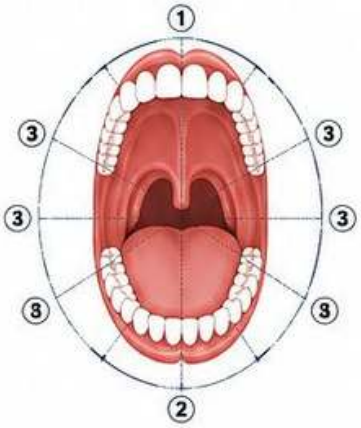
PACIENTE: _____ **IDADE:** _____ **SEXO:** ( ) M ( ) F **DATA:** ____/____/____

PROFISSIONAL: _____ **UNIDADE:** _____

QUEIXA PRINCIPAL / MOTIVO DA CONSULTA: _____

1. LOCALIZAÇÃO

Marque o(s) local(is) da lesão no diagrama e identifique:



1. Lábio superior
2. Lábio inferior
3. Mucosa jugal direita
4. Mucosa jugal esquerda
5. Gengiva superior
6. Gengiva inferior
7. Língua (bordo/dorso/ventral)
8. Assoalho bucal
9. Palato duro
10. Palato mole / Orofaringe

Localização específica / Descrição:

_____

_____

_____

2. LESÃO FUNDAMENTAL (marque apenas uma opção)

- ☐ Mácula
- ☐ Pápula
- ☐ Placa
- ☐ Nódulo
- ☐ Bolha / Vesícula
- ☐ Ulceração
- ☐ Gânglio / Tumefação
- ☐ Mancha
- ☐ Fissura
- ☐ Outro: _____

3. COR DA LESÃO (pode marcar mais de uma)

BRANCA
ÁREA MAIS CLARA
(parece esbranquiçada, esbranquiçada ou opaca)
- ☐ Branco opaco
- ☐ Branco amarelado
- ☐ Branco acinzentado

VERMELHA
ÁREA MAIS VERMELHA
(parece avermelhada ou inflamada)
- ☐ Vermelho claro (rosa)
- ☐ Vermelho vivo
- ☐ Vermelho escuro

PIGMENTADA
ÁREA ESCURA
(com coloração mais escura que o normal)
- ☐ Marrom / Castanho
- ☐ Azulada / Roxa
- ☐ Preta
- ☐ Outro: _____

4. TAMANHO DA LESÃO (maior diâmetro)

- ☐ < 0,5 cm
- ☐ 0,5 – 1,0 cm
- ☐ 1,1 – 2,0 cm
- ☐ 2,1 – 3,0 cm
- ☐ 3,1 – 5,0 cm
- ☐ > 5,0 cm

Medida aproximada: ___ _____ cm

5. FORMA

- ☐ Arredondada / Oval
- ☐ Linear
- ☐ Irregular
- ☐ Estrelada
- ☐ Outra: _____

6. BORDAS (CONTORNOS)

- ☐ Bem definida
- ☐ Mal definida
- ☐ Elevada
- ☐ Planas
- ☐ Irregulares
- ☐ Outra: _____

7. BASE

- ☐ Séssil
- ☐ Pediculada
- ☐ Elevada
- ☐ Plana
- ☐ Depressível
- ☐ Outra: _____

8. SUPERFÍCIE

- ☐ Lisa
- ☐ Rugosa
- ☐ Papilomatosa
- ☐ Verrucosa
- ☐ Ulcerada
- ☐ Fissurada
- ☐ Outra: _____

9. CONSISTÊNCIA (À PALPAÇÃO)

- ☐ Flácida
- ☐ Firme
- ☐ Indurada
- ☐ Mole
- ☐ Outro: _____

10. SINTOMATOLOGIA (referida pelo paciente)

- ☐ Assintomática
- ☐ Dor
- ☐ Ardência / Queimação
- ☐ Sensibilidade ao calor
- ☐ Sensibilidade ao frio
- ☐ Cheiro / Halitose
- ☐ Sangramento espontâneo
- ☐ Disfagia
- ☐ Outro: _____

11. TEMPO DE EVOLUÇÃO (segundo o paciente)

- ☐ < 2 semanas
- ☐ 2 – 4 semanas
- ☐ 1 – 3 meses
- ☐ 3 – 6 meses
- ☐ > 6 meses
- ☐ Não sabe informar

12. FATORES ASSOCIADOS / HISTÓRICO RELEVANTE

- ☐ Tabagismo — Cigarros/dia: _____ Tempo: _____
- ☐ Etilismo — Frequência: _____
- ☐ Trauma local / Mordiscamento — Local: _____
- ☐ Prótese mal adaptada — Local: _____
- ☐ Exposição solar (lábios)
- ☐ HPV
- ☐ Imunossupressão / Doenças sistêmicas
- ☐ História familiar de câncer
- ☐ Outro: _____

13. HIPÓTESE DIAGNÓSTICA CLÍNICA

_____

_____

_____

_____

14. CONDUTA INICIAL

- ☐ Orientação / Controle de fatores locais
- ☐ Medicação tópica: _____
- ☐ Reavaliação em: _____ dias / semanas
- ☐ Biópsia incisional
- ☐ Biópsia excisional
- ☐ Encaminhamento para especialista
- ☐ Outro: _____

15. REGISTRO FOTOGRÁFICO

Fotos realizadas: ( ) Sim ( ) Não

Nº de fotos: _____ Armazenamento: _____

1	2	3	4

16. DESCRIÇÃO COMPLEMENTAR DA LESÃO

_____

_____

_____

_____

LEGENDA DE RISCO (para uso interno)

VERDE
Sem alterações significativas. Acompanhamento de rotina.

AMARELO
Alterações que requerem monitoramento ou reavaliação.

VERMELHO
Alterações com potencial de malignidade ou doenças sistêmicas. Investigar.

NÍVEL DE RISCO ATRIBUÍDO

( ) VERDE ( ) AMARELO ( ) VERMELHO

ASSINATURA DO PROFISSIONAL: _____ **CRO/ID:** _____

Dentist - General Practitioner — Salary Brazil

R$ 5,730.27 /month **average** **-15.8% compared to 2025**

CBO 2232-08 • Updated onJuly 3, 2026 • 7,016 professionals in the sample

Salary range: **R$ 3,487.29** (minimum) to **R$ 9,472.01** (maximum) • Average working hours: **33 hours/week**

Job description PDF

Minimum wage	Median	Salary cap	Professionals
R$ 3,487	**R$ 5,490**	**R$ 9,472**	**7.016**
collective agreements	50% above / below	higher salaries	last 12 months

Company cost (est.)	Net salary (est.)	Salary range	Hiring Index
R$ 9,741	**R$ 4,584**	**172%**	**1.30**
Salary + benefits under CLT (Brazilian labor law)	after INSS + average IR	floor-to-ceiling dispersion	more admissions

IPS - Job Salary Portal Index

52

Stable

Balance: 920 vacancies • Turnover (intensity of departures / total movement): 43.4% • Volume: 7,016

Today, a **General Dentist** earns an average of **R$ 5,730.27** for a **33-hour** work week , based on data from **7,016 professionals** hired and dismissed throughout Brazil under the CLT (Consolidation of Labor Laws) regime in the last 12 months (CAGED).

In **2026** , the remuneration for a General Dentist may vary between an **average minimum wage of R$ 3,487.29** and a **maximum wage of R$ 9,472.01** .

Salary variation depends primarily on the functions performed, company segment, location, education, experience in the role, and the company's job, salary, and career development policy.

Below you can find more data from the **salary** survey, such as the 2026 minimum wage, median salary, hourly, monthly, and annual salary, to find out exactly how much a General Dentist earns throughout Brazil.

Source: Salary Portal / CAGED • Brazil • 06/2025 to 05/2026

C.II – Second Prong – Well-Positioned to Advance the Proposed Endeavor - Letter of Intent to Collaborate Professionally

4420 W. Houston St
Broken Arrow, OK 74012
davidwoodard785@gmail.com
+1 (918) 409-6074
March 21, 2026

To whom it may concern,

My name is Dr. David Woodard, and I am a practicing dentist in Tulsa, Oklahoma, where I currently work at Broken Arrow Endodontics.

I am writing to express my professional interest in collaborating with Dr. Renato Apolinário once he establishes his clinical activities in the United States.

In my daily clinical practice, I frequently encounter a growing demand for dental care, particularly in areas such as implant dentistry, prosthodontics, and the diagnosis and management of oral conditions. Many patients experience delays in receiving appropriate treatment, especially in more complex or multidisciplinary cases that require a higher level of clinical expertise.

Based on my understanding of Dr. Renato Apolinário's professional background, training, and clinical experience, I am confident that his skills in Implantology, Prosthodontics, and Stomatology would be highly valuable in addressing these needs. His experience in comprehensive oral rehabilitation, combined with his ability to manage complex clinical cases, would contribute positively to improving patient care in our community.

I believe there are several opportunities for professional collaboration, including the exchange of clinical knowledge, discussion of complex cases, and the referral of patients whose treatment needs align with his areas of expertise. Such collaboration would be beneficial not only for the professionals involved but also for the patients, by expanding access to specialized and high-quality dental care.

Dr. Renato Apolinário's presence in the United States would represent a meaningful contribution to the dental field, particularly in improving access to advanced treatments and enhancing the quality of care available to patients.

This letter is intended solely to express professional interest in potential future collaboration. It does not create any legal obligation, employment relationship, or formal commitment between the parties.

I am available to provide any additional information if needed.

Sincerely,

Dr. David Woodard, DDS, MSD

Broken Arrow Endodontics

C.II – Second Prong – Well-Positioned to Advance the Proposed Endeavor - Letter of Intent to Retain Services as a Patient

To: USCIS
From: Ricardo Romay da Cruz
Subject: Statement of Intent to Retain Services as a Patient

19 January, 2026

To Whom It May Concern,

My name is Ricardo Romay da Cruz, a U.S. citizen who was born in Brazil and has been residing in the United States since 2008. I am writing to confirm my experience as a patient at a clinic led by Dr. Renato Lopes Apolinário in Brazil and to affirm my intention to obtain dental care from the U.S. clinic he plans to establish and operate.

I began treatment in December 2024 at CASAL Odontolife in Santos, Brazil. I initially sought care due to aesthetic concerns and a longstanding fear of dental procedures. I was referred by my sister, who is also a patient. My experience was marked by a high level of professionalism, careful planning, and a strong focus on patient comfort and confidence, factors that were essential in allowing me to complete treatment successfully.

Following completion of treatment, I return periodically for follow-up and maintenance. This type of care is ongoing by nature: preventive cleanings, evaluations, and monitoring are necessary to maintain oral health and preserve prior results. For that reason, continuity and consistent clinical standards are extremely important to me.

Dr. Renato has shared his intention to open a dental clinic in the United States. I understand that dental procedures in the U.S. must be delivered by appropriately licensed professionals and in compliance with U.S. regulations. With that understanding, I affirm my intention to become and remain a patient of the clinic Dr. Renato will establish in the United States, because my trust is based on the high-quality standards, organization, and patient-care environment he has demonstrated through the clinics he has led in Brazil.

This would be beneficial to me as a U.S. resident because it would allow me to maintain continuity of care in a clinic environment aligned with the level of quality, safety, and patient experience that I have already relied upon.

I would be happy to provide any additional information if requested.

Respectfully,

Ricardo Romay da Cruz
+1 (305) 484-1923
riromay75@gmail.com

01/19/2026

January, 2026

To the Honorable Immigration Officer,

I am Fernando Sergio Simão, a green card holder since 2021. I write to confirm my family's longstanding relationship with dental services provided by Dr. Renato Lopes Apolinário in Brazil and to affirm our intention to become patients of the U.S. clinic he plans to establish and lead, once it is operational and appropriately licensed and staffed under applicable U.S. regulations.

I have known Dr. Apolinario's professional work and clinical standards since July 2023 through KRC Odonto. Since that time, despite residing in the United States, I have traveled annually to Brazil in order to receive dental care within the clinical environment he directs. I also bring my wife and mother-in-law, because we value the high level of professionalism, technical quality, and patient-centered care associated with the clinics he leads.

In our experience, the outcomes and reliability we have received are not limited to a single appointment or procedure. Good oral health depends on consistent preventive care and periodic evaluations (including cleanings, monitoring, and maintenance planning). For families like mine, the ability to rely on a clinic with consistent standards, strong oversight, and continuity of records is especially important.

Dr. Apolinario has informed us of his intention to establish and operate a dental clinic in the United States. Gladly, I affirm that my family intends to retain dental services from the clinic Dr. Apolinario will establish in the U.S., because we trust the high standards he has demonstrated through the clinics he has led in Brazil, particularly in areas such as clinical protocols, quality control, professionalism, and patient experience.

This would be beneficial to my family by reducing the need for international travel while preserving the quality and consistency of care we associate with Dr. Apolinário 's leadership and practice model.

I am available to answer any questions or provide additional information upon request.

Sincerely,

Fernando Sergio Simão
+1 (205) 737-2039
simao.mobile@gmail.com



C.II – Second Prong – Well-Positioned to Advance the Proposed Endeavor - Letters of Support

UNIMES

METROPOLITAN UNIVERSITY OF SANTOS

SCHOOL OF DENTISTRY

Santos, March 20, 2026

Dear Sir or Madam:

In my capacity as General Coordinator of the Specialization Programs at the School of Dentistry of the Metropolitan University of Santos - UNIMES, a position I have held for more than three decades, I provide my professional assessment of the education and professional performance of Renato Lopes Apolinário Júnior.

This evaluation is based on my academic and institutional experience, including a Doctorate in Restorative Dentistry from São Paulo State University (UNESP), as well as my service as President (2012–2014) of the Brazilian Society for Dental Research (SBPqO), the Brazilian Division of the International Association for Dental, Oral, and Craniofacial Research (IADR). I have also served as a professor at this institution since 1978, as a member of the editorial boards of scientific journals, and as a reviewer of research projects for funding agencies; this professional background provides me with a qualified perspective to evaluate dental professionals based on widely recognized technical, academic, and scientific criteria.

Throughout his graduate studies in dentistry, Renato Lopes Apolinário Júnior demonstrated a high level of technical proficiency and consistent professional growth, particularly in the field of oral rehabilitation. His work is distinguished by his ability to integrate different areas of dentistry, a skill that requires simultaneous mastery of both surgical and restorative principles in order to restore patients' oral health, functional rehabilitation, and esthetic outcomes. This is an advanced technical competency that requires biomechanical knowledge, careful selection of materials, and structured clinical planning—areas in which he performs with confidence and expertise, complemented by excellent interpersonal relationships with both patients and professional staff.

From an academic perspective, his education reflects a strong commitment to ethical principles and contemporary evidence-based dentistry, demonstrating sound clinical decision-making skills and a multidisciplinary approach to the treatment of complex cases. This professional profile contributes directly to predictable clinical outcomes and to improving patients' quality of life.

Based on the foregoing, I consider Renato Lopes Apolinário Júnior to possess the technical qualifications, academic training, and professional profile fully consistent with the highest standards of dental practice. I enthusiastically and without reservation recommend him for credential evaluation processes and professional opportunities, including in international settings such as the United States, where I believe he will make a positive contribution to the quality of healthcare services and to the advancement of the dental profession.

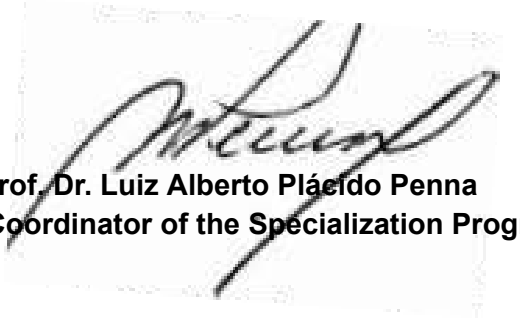
UNIMES

METROPOLITAN UNIVERSITY OF SANTOS

SCHOOL OF DENTISTRY

Should you require any additional information, please do not hesitate to contact me.

Sincerely,



Prof. Dr. Luiz Alberto Plácido Penna
General Coordinator of the Specialization Programs

Av. Cons. Nébias, 536, Santos, ZIP Code: 11045-002 – SP – Phone: 55-13-3228-3400 – Homepage: www.unimes.br

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana **Date: June 8, 2026**

UNIMES
UNIVERSIDADE METROPOLITANA DE SANTOS
FACULDADE DE ODONTOLOGIA

Santos, 20 de março de 2026

Prezado(s)

Na qualidade de Coordenador Geral dos Cursos de Especialização da Faculdade de Odontologia da Universidade Metropolitana de Santos - UNIMES, função que exerço há mais de três décadas, apresento minha avaliação profissional sobre a formação e atuação do profissional Renato Lopes Apolinário Júnior.

Esta análise baseia-se em minha experiência acadêmica e institucional, incluindo doutorado em Odontologia Restauradora pela Universidade Estadual Paulista (UNESP), bem como minha atuação como presidente (2012–2014) da Sociedade Brasileira de Pesquisa Odontológica (SBPqO), divisão brasileira da International Association for Dental, Oral, and Craniofacial Research (IADR), professor desta Instituição desde 1978, membro de corpo editorial de periódicos e revisor de projetos de agências de fomento; trajetória esta que me confere uma perspectiva qualificada para avaliar profissionais da área com base em critérios técnicos, acadêmicos e científicos amplamente reconhecidos.

Durante sua trajetória em cursos de pós-graduação na área odontológica, Renato Lopes Apolinário Júnior demonstrou alto nível de desempenho técnico e consistente evolução profissional, especialmente no campo da reabilitação oral. Sua atuação se destaca pela capacidade de integrar diferentes áreas da odontologia, o que exige domínio simultâneo de fundamentos cirúrgicos e restauradores, devolvendo saúde reabilitação funcional e estética aos pacientes. Trata-se de uma competência técnica avançada, que demanda conhecimento biomecânico, seleção criteriosa de materiais e planejamento clínico estruturado — aspectos que ele conduz com segurança, associados a uma excelente relação interpessoal com pacientes e equipe.

Sob a perspectiva acadêmica, sua formação revela alinhamento com princípios éticos e contemporâneos da odontologia baseada em evidências, refletindo capacidade de tomada de decisão clínica fundamentada e abordagem multidisciplinar no tratamento de casos complexos. Esse perfil contribui diretamente para resultados clínicos previsíveis e para a melhoria da qualidade de vida dos pacientes.

Diante do exposto, considero que Renato Lopes Apolinário Júnior reúne qualificações técnicas, formação acadêmica e perfil profissional plenamente compatíveis com padrões elevados de prática odontológica. Recomendo-o de forma enfática e sem reservas para processos de avaliação de credenciais e oportunidades profissionais, inclusive em contextos internacionais como os Estados Unidos, onde acredito que poderá contribuir positivamente para a qualidade dos serviços de saúde e para o desenvolvimento da área odontológica.

Coloco-me à disposição para quaisquer esclarecimentos adicionais que se façam necessários.

Atenciosamente

Prof. Dr. Luiz Alberto Plácido Penna
Coordenador Geral dos Cursos de Especialização

February 5, 2026

São Paulo, Brazil

To whom it may concern,

My name is Luiz Gustavo de Paula Soares. I am a dental surgeon, with a degree in Dentistry from the Methodist University of Piracicaba (UNIMEP), Lins Dentistry School (FOL), completed in 2007; a specialist in Endodontics from the Pinelli Henriques Midwest College (FACOPH) since 2014; and currently a Master's student in Endodontics at the São Leopoldo Mandic College, in Campinas. I also work as a faculty member at the University Center of Rio Preto (UIRP) since 2014. I am writing this letter to express my professional support for Renato Lopes Apolinário Júnior, whom I met shortly after his graduation in Dentistry, when we began working together as dental surgeons at KRC Odonto clinic.

We worked side by side for approximately three years, in a professional collaboration marked by the constant exchange of experiences in highly complex clinical cases. This interaction allowed me to directly observe Dr. Lopes Apolinário Júnior's technical development, his organization, and his commitment to excellence. In our routine at KRC Odonto, which required rigorous planning and precise execution to achieve consistent therapeutic outcomes, he stood out for his careful planning and technical maturity in the management of clinical procedures. The way he organized his clinical reasoning demonstrated a distinctive pattern of practice, with a focus on treatment predictability, characteristics that, in my experience as a faculty member, are not observed with the same consistency in professionals at the beginning of their careers.

I was also able to observe Dr. Lopes Apolinário Júnior's contribution to the growth and improvement of the services at KRC Odonto clinic. His collaborative attitude and ability to share knowledge helped standardize clinical procedures and improve therapeutic outcomes, in addition to strengthening the clinic's professional reputation among patients and staff. As a concrete illustration, I recall several moments in which Dr. Lopes Apolinário Júnior structured clinical protocols that improved the organization of care delivery and the predictability of outcomes. One clear example occurred during the implementation of a more standardized workflow for planning complex cases involving prosthetic rehabilitations associated with implants. He began to organize clinical documentation, photographs, radiographic exams, and prosthetic planning in advance of the surgical intervention, enabling a structured discussion among the professionals involved. This systematization reduced rework, improved communication between the clinic and the laboratory, and increased the predictability of the restorative stages.

During the period we worked together at KRC Odonto, we had direct interaction in dozens of clinical cases, including treatments of teeth with structural compromise associated with rehabilitation planning. The organized management of these cases, combined with technical care and clear communication with other professionals on the team, contributed to consistent clinical outcomes and to the satisfaction of the patients treated at the clinic.

São Paulo, Brazil

In summary, the combination of technical rigor, process standardization skills, and a collaborative mindset makes Dr. Renato a high-level professional. His ability to transform clinical routines into predictable and efficient workflows is a differentiating factor that supports outstanding international performance, adding immediate value to highly demanding healthcare systems.
Sincerely,

----//signature//----

Luiz Gustavo de Paula Soares

Dental Surgeon, Specialist in Endodontics, Master's student in Endodontics

Faculty Member at the University Center of Rio Preto (UNIRP)

+55 14 996602501

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: June 22, 2026.

05 de fevereiro de 2026
São Paulo, Brasil

A quem possa interessar,

Meu nome é Luiz Gustavo de Paula Soares. Sou cirurgião-dentista, com graduação em Odontologia pela Universidade Metodista de Piracicaba (UNIMEP), Faculdade de Odontologia de Lins (FOL), concluída em 2007; especialista em Endodontia pela Faculdade Centro Oeste Pinelli Henriques (FACOPH), desde 2014; e atualmente mestrando em Endodontia pela Faculdade São Leopoldo Mandic, em Campinas. Também atuo como docente no Centro Universitário de Rio Preto (UNIRP) desde 2014. Escrevo esta carta para manifestar meu apoio profissional a Renato Lopes Apolinário Júnior, a quem conheci logo após sua formação em Odontologia, quando passamos a atuar juntos como cirurgiões-dentistas na clínica KRC Odonto.

Trabalhamos lado a lado por aproximadamente três anos, com uma interação profissional marcada pela troca constante de experiências em casos clínicos de alta complexidade. Esse convívio me permitiu acompanhar diretamente a evolução técnica do Dr. Lopes Apolinário Jr., sua organização e seu comprometimento com a excelência. Em nossa rotina na KRC Odonto, que exigia planejamento rigoroso e execução precisa para alcançar desfechos terapêuticos consistentes, ele se destacou pelo planejamento criterioso e pela maturidade técnica no manejo das condutas. A forma como ele organizava o raciocínio clínico evidenciava um padrão de atuação diferenciado, com foco na previsibilidade do tratamento, características que, pela minha experiência como docente, não são observadas com a mesma regularidade em profissionais no início da carreira.
Também pude observar a contribuição do Dr. Lopes Apolinário Jr. para o crescimento e a qualificação dos serviços da clínica KRC Odonto. Sua postura colaborativa e sua capacidade de compartilhar conhecimento favoreceram a padronização de condutas clínicas e a melhoria dos resultados terapêuticos, além de fortalecer a reputação profissional da clínica perante pacientes e equipe. Para tornar isso mais concreto, recordo-me de diversos momentos em que o Dr. Lopes Apolinário Jr. estruturou protocolos clínicos que melhoraram a organização do atendimento e a previsibilidade dos resultados. Um exemplo claro ocorreu durante a implementação de um fluxo mais padronizado para planejamento de casos complexos envolvendo reabilitações protéticas associadas a implantes. Ele passou a organizar previamente a documentação clínica, fotografias, exames radiográficos e planejamento protético antes da intervenção cirúrgica, permitindo uma discussão estruturada entre os profissionais envolvidos. Essa sistematização reduziu retrabalhos, melhorou a comunicação entre clínica e laboratório e aumentou a previsibilidade das etapas restauradoras.

Durante o período em que trabalhamos juntos na KRC Odonto, tivemos interação direta em dezenas de casos clínicos, incluindo tratamentos em dentes com comprometimento estrutural associado a planejamento de reabilitações. A condução organizada desses casos, associada ao cuidado técnico e à comunicação clara com os demais profissionais da equipe, contribuiu para resultados clínicos consistentes e para a satisfação dos pacientes atendidos na clínica.

São Paulo, Brasil

Em síntese, a combinação de rigor técnico, capacidade de padronização de processos e visão colaborativa faz do Dr. Renato um profissional de alto nível. Sua habilidade em transformar rotinas clínicas em fluxos previsíveis e eficientes é um diferencial que sustenta um desempenho de destaque internacional, agregando valor imediato a sistemas de saúde de alta exigência.

Atenciosamente,

Luiz Gustavo de Paula Soares
Cirurgião Dentista, Especialista em Endodontia, Mestrando em Endodontia
Docente do Centro Universitário de Rio Preto (UNIRP)
+55 14 996602501

São Paulo, February 5, 2026

Dear Officer of the United States Citizenship and Immigration Services (USCIS):

I, Haroldo Arid Soares, holder of CPF No. 939.370.758-87 and ID No. 8.543.279-9, am writing this letter of recommendation in support of the professional career of Dr. Renato Lopes Apolinário Júnior. I currently serve as Full Professor of Applied Pathology I and II and Oral Medicine at the University of Sorocaba (UNISO). My career is supported by extensive academic and clinical training, including a Master's Degree in Clinical Dentistry with concentration in Oral Diagnosis from the School of Dentistry of the University of São Paulo (FOUSP), a Doctorate in Oral Diagnosis from USP (FOUSP), and specializations in Oral Pathology (Arnaldo Vieira de Carvalho Institute – Santa Casa de Misericórdia Hospital of São Paulo), Oral Medicine through the Federal and Regional Councils of Dentistry (CFO/CRO), Oral and Maxillofacial Surgery and Traumatology (UNIBAN), and Healthcare Management (UNIFESP). Over several decades, I have coordinated undergraduate Dentistry programs and postgraduate specialization programs in Oral Medicine at institutions including Metropolitan University of Santos (UNIMES), the University of the City of São Paulo (UNICID), São Francisco University (USF), and the Brazilian Association of Dental Surgeons – São Paulo Chapter (ABCD-SP), and I was also responsible for the Oral Diagnosis Service at Dr. Cármino Caricchio Municipal Hospital.

I was Dr. Apolinário Jr.'s professor during both his dental education and his specialization program in Oral Medicine at the Metropolitan University of Santos (UNIMES). I closely followed his transition into the graduate studies program and served as the advisor for his thesis during his Specialization in Oral Medicine at the Brazilian Association of Dental Surgeons (ABCD-SP). As his academic mentor, I observed a level of scientific rigor in the investigation of complex pathologies that distinguishes him from the average specialist. Since his service as a volunteer teaching assistant in the Oral Medicine Department at UNIMES, his clinical practice has been guided by a comprehensive diagnostic perspective, integrating Oral Medicine as a fundamental component of his clinical and surgical decision-making.

His technical capabilities became particularly evident during his participation in the Oral Cancer Prevention Program organized by the Regional Council of Dentistry of São Paulo (CRO-SP). In this population-based initiative, Dr. Apolinário Jr. demonstrated mastery of public health methodologies by conducting large-scale screenings and early diagnoses. This expertise is of substantial value to any modern healthcare system, as the early identification of potentially malignant lesions directly reduces morbidity and generates significant public health savings by preventing the need for highly complex late-stage oncologic treatments.

This strong foundation in Oral Medicine enabled Dr. Apolinário Jr. to make important contributions to the Oral Diagnosis services with which he collaborated. His evidence-based practice and the rigor demonstrated throughout his academic research reflect a professional committed to the continuous refinement of diagnostic reasoning. The clinical confidence he demonstrates in managing highly complex cases positions him as a dentist of exceptional value, capable of working at the critical intersection of dentistry and internal medicine.

In this context, Dr. Apolinário Jr.'s expertise in Oral Medicine represents a significant strategic asset. As a specialist capable of identifying oral manifestations of diseases with multisystem implications, including autoimmune disorders and complex viral infections, before they progress into medical emergencies, he helps address a critical need within healthcare systems. His work enhances both the safety and efficiency of comprehensive patient care while contributing directly to the reduction of costs associated with delayed diagnosis of serious diseases.

In the United States, there is increasing recognition of professionals who can integrate early diagnosis and prevention in areas where the number of specialists remains limited. Dr. Apolinário Jr.'s training in Oral Medicine, combined with his experience in screening programs and the detection of complex pathologies, positions him to contribute meaningfully to the timely identification of conditions with systemic significance. This type of clinical expertise has a direct impact on healthcare outcomes and underscores the value of professionals with advanced diagnostic skills and a comprehensive clinical perspective in the international healthcare environment.

Dr. Apolinário Jr.'s career is distinguished by a rare degree of institutional versatility. He moves with equal excellence among academic research, population-based screening initiatives, and highly complex surgical practice. This comprehensive view of oral healthcare qualifies him to lead high-impact initiatives and implement diagnostic protocols that elevate standards of care on a broader scale. I reiterate my full support for his application and am confident that his technical expertise and scientific rigor will continue to generate significant contributions to the advancement of public health.

Sincerely,

Haroldo Arid Soares

Full Professor at the University of Sorocaba (UNISO)

haroldoarid@uol.com.br | +55 11 99612-5678

Prof. Dr. Haroldo Arid Soares
Oral and Maxillofacial Surgery and Traumatology
Oral Medicine
CRO-SP No. 19,954

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 8, 2026

São Paulo, 05 de fevereiro de 2026

Prezado Oficial de United States Citizenship and Immigrantion Services (USCIS),

Eu, Haroldo Arid Soares, CPF.939.370.758/87 e RG. 8.543.279-9, escrevo esta carta de recomendação em apoio à trajetória profissional do Sr. Renato Lopes Apolinário Júnior. Atualmente, ocupo o cargo de Professor Titular nas disciplinas de Patologia Aplicada I e II e de Estomatologia da Universidade de Sorocaba (UNISO). Minha carreira é pautada por uma sólida formação acadêmica e clínica, incluindo Mestrado em Clínicas Odontológicas com área de concentração em Diagnóstico Bucal pela Faculdade de Odontologia da Universidade de São Paulo (FOUSP), doutorado em Diagnóstico Bucal pela USP (FOUSP), especializações em Patologia Bucal (Instituto Arnaldo Vieira de Carvalho – Santa Casa de Misericórdia de São Paulo), Estomatologia pelo CFO/CRO, Cirurgia e Traumatologia Bucomaxilofacial,(UNIBAN) e Gestão em Saúde (UNIFESP). Ao longo de décadas, coordenei cursos de graduação em Odontologia e Especialização em Estomatologia em instituições como: UNIMES, UNICID, USF e ABCD-SP, além de ter sido responsável pelo serviço de Diagnóstico Bucal no Hospital Municipal Dr. Cármino Caricchio.

Fui professor do Dr. Apolinário Jr. na graduação e na Especialização de Estomatologia na Univercidade Santa Cecilia dos Bandeirantes (UNIMES), e acompanhei de perto sua transição para a pós-graduação, sendo seu orientador de monografia na Especialização em Estomatologia na Associação Brasileira de Cirurgiões Dentistas (ABCD-SP). Como seu mentor acadêmico, pude observar rigor científico na investigação de patologias complexas que o diferencia da média dos especialistas. Desde sua atuação como monitor voluntário na graduação na Disciplina de Estomatologia da UNIMES, sua prática tem sido pautada por essa visão diagnóstica aprofundada, integrando a Estomatologia como base fundamental de suas decisões clínicas e cirúrgicas.

Sua capacidade técnica foi particularmente evidente em sua atuação no programa de prevenção do câncer bucal organizado pelo Conselho Regional de Odontologia (CRO/SP). Nesse projeto de alcance populacional, o Dr. Apolinário Jr. demonstrou domínio de métodos de saúde pública ao realizar triagens e diagnósticos precoces em massa. Essa competência é de extremo interesse para qualquer sistema de saúde moderno, pois a identificação de lesões potencialmente malignas em estágios iniciais impacta diretamente a redução de morbidade e gera uma economia substancial de recursos públicos ao evitar tratamentos oncológicos tardios de alta complexidade.

Essa sólida base em Estomatologia permitiu que as contribuições do Dr. Apolinário Jr. fossem fundamentais para o fortalecimento do serviço de Diagnóstico Bucal onde colaborou. Sua prática baseada em evidências e o rigor demonstrado em sua pesquisa acadêmica refletem um profissional que busca o aprimoramento contínuo do raciocínio diagnóstico. A segurança clínica que ele demonstra na condução de casos de alta complexidade o posiciona como Cirurgião-Dentista de valor excepcional, capaz de atuar na interface vital entre Odontologia e a Medicina interna.

Nesse contexto, a expertise do Dr. Apolinário Jr. em Estomatologia representa um diferencial estratégico. Como um especialista capaz de identificar manifestações orais de patologias com repercussão multiorgânica (como desordens autoimunes e infecções virais complexas) antes que estas evoluam para emergências médicas, seu perfil supre uma lacuna crítica na rede de saúde. Sua atuação eleva o padrão de segurança e eficiência no cuidado integral ao paciente, contribuindo diretamente para a redução de custos associados ao diagnóstico tardio de enfermidades graves.

Nos Estados Unidos, há crescente valorização de profissionais capazes de integrar o diagnóstico precoce e a prevenção em áreas com número limitado de especialistas. A formação do Dr. Apolinário Jr. em Estomatologia, aliada à sua experiência em triagem e detecção de patologias complexas, o posiciona como um profissional apto a contribuir para a identificação ágil de condições de relevância sistêmica. Esse tipo de expertise clínica possui impacto direto na eficiência dos desfechos terapêuticos, reforçando a importância de profissionais com esse perfil técnico e visão diagnóstica apurada no cenário internacional.

A trajetória do Dr. Apolinário Jr. é marcada por uma versatilidade institucional rara: ele transita com a mesma excelência entre a investigação acadêmica, a gestão de triagens e a alta complexidade cirúrgica. Essa visão 360º da saúde bucal o qualifica para liderar iniciativas de alto impacto e implementar protocolos de diagnóstico que elevam os padrões de qualidade globalmente. Reitero meu total apoio à sua aplicação, convicto de que sua competência técnica e rigor científico continuarão a gerar contribuições significativas para o avanço da saúde pública.

Atenciosamente,

Haroldo Arid Soares, Profº. Dr.
Cirurgia e Traumatologia Bucomaxilofacial
Estomatologia
CROSP 19954

Haroldo Arid Soares
Professor Titular da Universidade de Sorocaba (UNISO)
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Haroldo Arid Soares, Profº. Dr.
Cirurgia e Traumatologia Bucomaxilofacial
Estomatologia
CROSP 19954

To: USCIS
01/30/2025
From: Jorge de Sá Barbosa
Subject: Recommendation Letter for Dr. Renato Apolinário

Dear Sir or Madam,

My name is Jorge de Sá Barbosa, and I am the coordinator professor of the Specialization Program in Dental Prosthetics at the Metropolitan University of Santos (UNIMES), as well as the professor responsible for the Clinical Prosthetics course at the same institution. I hold a Bachelor's degree in Dentistry from the Metropolitan University of Santos (UNIMES), a Master's degree in Dentistry from the University of Taubaté (UNITAU), and a PhD in Dentistry, with emphasis in Oral Diagnosis, from the University of São Paulo (USP). My professional experience spans more than two decades in the field of dentistry, with a primary focus on oral rehabilitation, implant dentistry, imaging applied to implant dentistry, and technology in oral rehabilitation.

I have known Dr. Renato Apolinário since 2006, when I was his professor in the Dental Prosthetics course during his undergraduate studies in Dentistry. Even at that time, it was possible to observe a solid technical foundation and outstanding manual skills, characteristics that would become even more evident throughout his professional trajectory. Later, I followed his development more closely when he joined the Specialization Program in Dental Prosthetics at the Metropolitan University of Santos (UNIMES), a program I coordinated while leading the GEROS Group between 2018 and 2021.

During this period, Dr. Apolinário consistently stood out as one of the top students in the class, especially due to his clinical excellence in the integration between dental prosthetics and implant dentistry. This integration refers to the ability to plan and execute, in a coordinated manner, both the surgical phase of implant placement and the final prosthetic rehabilitation, ensuring that function, aesthetics, biomechanics, and treatment longevity are aligned from the very beginning of the planning process. This is a technically complex process, as it requires simultaneous mastery of distinct areas of dentistry, millimetric precision in clinical execution, and a deep understanding of biomechanics, since failures in this integration can compromise the entire rehabilitative treatment.

We had the opportunity to jointly manage a particularly interesting multidisciplinary case that illustrates this competence. The patient sought to improve her smile aesthetics with dental veneers but we identified that it was necessary to first perform periodontal surgery to harmonize the gingival contour and achieve a more balanced outcome. We worked together on the planning and execution of all stages, discussing aesthetic and technical details until we achieved the best possible result. The case had a very satisfactory outcome and ultimately became material for a scientific paper that we presented as a poster at a congress. It was a clear example of how Dr. Apolinário combines strong clinical technique with an organized and scientific approach to treatment.

In addition to clinical execution, Dr. Apolinário demonstrated a high level of capability in complex rehabilitative planning, especially in cases that require long-term functional and aesthetic predictability, evidencing his intellectual maturity, deep critical thinking, and commitment to evidence-based dentistry. He stands out in dentistry for combining a solid technical foundation with the ability to integrate different areas in a strategic and

predictable manner. His performance demonstrates an in-depth understanding of the relationship between implants, prostheses, biological tissues, aesthetics, and masticatory function.

At the end of the specialization program, in recognition of his outstanding performance, I invited him to serve as a monitor, a role in which he directly contributed to the training of new professionals, demonstrating technical mastery, teaching ability, and leadership skills. Our professional interaction has directly contributed to the technical advancement of dentistry and to tangible benefits for society. Throughout undergraduate studies, specialization program, and his role as a monitor, I have followed the development of a highly qualified professional, capable of providing more predictable, functional, and long-lasting rehabilitative treatments. This solid training is reflected both in the education of new professionals and in the elevation of clinical practice standards, positively impacting patients' quality of life through the restoration of masticatory function and aesthetics.

Considering his academic, technical, and clinical trajectory, I believe that Dr. Apolinário's practice in an international context, such as the United States, has the potential to generate significant benefits for the dental field and for society as a whole. His ability to integrate dental prosthetics and implant dentistry at a high technical standard contributes to the delivery of safer, more efficient, and evidence-based treatments, meeting the growing demand for complex oral rehabilitations. Furthermore, his experience in training professionals and his strong teaching ability in the application of rigorous clinical protocols support the dissemination of best practices and the strengthening of the dental sector.

Based on the above, I confidently recommend Dr. Apolinário for the development of clinical activities, particularly in the context of projects focused on the establishment and consolidation of specialized dental services. His performance has the potential to add technical value, promote responsible innovation, and generate a positive and sustainable impact both for society and for the dental community anywhere in the world.

Sincerely,

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Jorge de Sá Barbosa

Coordinator Professor, Specialization in Dental Prosthetics

Professor in Charge, Clinical Prosthetics Course

Metropolitan University of Santos (UNIMES)

São Paulo, Brazil

+55 (13) 99189-2747

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: June 5, 2026.

Para: USCIS
30/01/2025
De: Jorge de Sá Barbosa
Assunto: Carta de Recomendação para Dr. Renato Apolinário

Prezados Senhores,

Meu nome é Jorge de Sá Barbosa e sou professor coordenador da Especialização em Prótese Dentária da Universidade Metropolitana de Santos (UNIMES) e professor responsável pela disciplina de Prótese Clínica na mesma instituição. Possuo graduação em Odontologia pela Universidade Metropolitana de Santos (UNIMES), mestrado em Odontologia pela Universidade de Taubaté (UNITAU) e doutorado em Odontologia, com ênfase em Diagnóstico Bucal, pela Uniaversidade de São Paulo (USP). Minha experiência profissional abrange mais de duas décadas na área da odontologia, com atuação voltada principalmente à reabilitação oral, implantodontia, imaginologia aplicada à implantodontia e tecnologia em reabilitação oral.

Conheço o Dr. Renato Apolinário desde 2006, quando fui seu professor na disciplina de Prótese Dentária durante a graduação em Odontologia. Já naquele período, era possível observar uma base técnica sólida e uma habilidade manual diferenciada, características que se tornariam ainda mais evidentes ao longo de sua trajetória profissional. Posteriormente, acompanhei sua evolução de forma mais próxima quando ele ingressou na Especialização em Prótese Dentária da UNIMES, curso que coordenei à frente do Grupo GEROS entre 2018 e 2021.

Durante esse período, o Dr. Apolinário se destacou de forma consistente como um dos melhores alunos da turma, especialmente pela excelência clínica na integração entre a prótese dentária e a implantodontia. Essa integração consiste na capacidade de planejar e executar, de forma coordenada, tanto a fase cirúrgica dos implantes quanto a reabilitação protética final, garantindo que a função, a estética, a biomecânica e a longevidade do tratamento estejam alinhadas desde o início do planejamento. Trata-se de um processo tecnicamente complexo, pois exige domínio simultâneo de áreas distintas da odontologia, precisão milimétrica na execução clínica e profundo conhecimento biomecânico, uma vez que falhas nessa integração podem comprometer todo o tratamento reabilitador.

Tivemos a oportunidade de conduzir, juntos, um caso multidisciplinar bastante interessante que exemplifica essa competência. A paciente buscava melhorar a estética do sorriso com lentes de contato, mas identificamos que era necessário realizar, previamente, uma cirurgia periodontal para harmonizar o contorno gengival e obter um resultado mais equilibrado. Trabalhamos em conjunto no planejamento e na execução de todas as etapas, discutindo detalhes estéticos e técnicos até alcançarmos o melhor resultado possível. O caso teve um desfecho muito satisfatório e acabou se tornando material para um trabalho científico que apresentamos em formato de painel em congresso. Foi um exemplo claro de como o Dr. Apolinário alia boa técnica clínica a uma visão organizada e científica do tratamento.

Além da execução clínica, o Dr. Apolinário demonstrou elevada capacidade de planejamento reabilitador complexo, especialmente em casos que demandam previsibilidade funcional e estética a longo prazo, evidenciando sua maturidade intelectual, senso crítico aprofundado e compromisso com a odontologia baseada em evidências científicas. Ele se diferencia na odontologia por reunir uma base técnica sólida, aliada à capacidade de integrar diversas áreas de forma estratégica e

previsível. Sua atuação demonstra compreensão aprofundada da relação entre implantes, próteses, tecidos biológicos, estética e função mastigatória.

Ao final do curso de especialização, em reconhecimento ao seu desempenho diferenciado, convidei-o a atuar como monitor da especialização, função na qual colaborou diretamente na formação de novos profissionais, demonstrando domínio técnico, habilidade didática e perfil de liderança. Nossa interação profissional contribuiu diretamente para o avanço técnico da odontologia e para benefícios concretos à sociedade. Ao longo da graduação, especialização e monitoria, acompanhei o desenvolvimento de um profissional altamente qualificado, capaz de oferecer tratamentos reabilitadores mais previsíveis, funcionais e duradouros. Essa formação sólida se reflete tanto na capacitação de novos profissionais quanto na elevação dos padrões de prática clínica, impactando positivamente a qualidade de vida dos pacientes por meio da restauração da função mastigatória e da estética.

Considerando sua trajetória acadêmica, técnica e clínica, entendo que a atuação do Dr. Apolinário em um contexto internacional, como o dos Estados Unidos, tem potencial para gerar benefícios relevantes para o mercado odontológico e para a sociedade em geral. Sua capacidade de integrar prótese dentária e implantodontia com alto padrão técnico contribui para a oferta de tratamentos mais seguros, eficientes e baseados em evidências, atendendo à crescente demanda por reabilitações orais complexas. Além disso, sua experiência na qualificação de profissionais e a boa didática na aplicação de protocolos clínicos rigorosos favorecem a disseminação de boas práticas e o fortalecimento do setor odontológico.

Diante disso, recomendo o Dr. Apolinário para o desenvolvimento de atividades clínicas com total confiança, especialmente no contexto de projetos voltados à implantação e à consolidação de serviços odontológicos especializados. Sua atuação tem potencial para agregar valor técnico, promover inovação responsável e gerar impacto positivo e sustentável tanto para a sociedade quanto para a comunidade odontológica em qualquer lugar do mundo.

Cordialmente,



Jorge de Sá Barbosa
Professor Coordenador, Especialização em Prótese Dentária
Professor Responsável, Disciplina de Prótese Clínica
Universidade Metropolitana de Santos (UNIMES)
São Paulo, Brasil
+55 (13) 99189-2747

February 3, 2026

Delcio Idelfonso Branco
delciobranco@gmail.com
+55 13 99105 4602

Dear Immigration Officer,

Over more than three decades of practice in Dentistry, I have consolidated my professional career in the fields of Oral and Maxillofacial Surgery and Traumatology and Stomatology, with strong hospital involvement in the Baixada Santista region, State of São Paulo. My experience includes reference institutions such as Ana Costa Hospital in Santos and Vicentino Hospital, as well as work within the regional public healthcare system and private practice. My academic background includes a Bachelor's degree in Dentistry from the Metropolitan University of Santos (UNIMES) (formerly Santa Cecília dos Bandeirantes University), completed in 1990, a Continuing Education Program in Hospital Dentistry at the University Hospital of the University of São Paulo Medical School, specialization program in Stomatology from the Metropolitan University of Santos (UNIMES) in 2004, and a dental residency in Oral and Maxillofacial Surgery and Traumatology at the Dr. Carmino Caricchio Municipal Hospital, of the City of São Paulo Municipal Government, with a workload exceeding 7,500 hospital hours.
It is within this context of solid academic training and extensive clinical and hospital experience that I present my support for Dr. Renato Lopes Apolinário Júnior, with whom I have maintained a long-standing professional relationship built across academic, teaching, and clinical spheres.

I have known Dr. Lopes Apolinário Jr. since his undergraduate studies in Dentistry, a period during which I worked as an assistant professor in the Stomatology course at the Metropolitan University of Santos (UNIMES) and was able to closely follow his interest and development in this field. Subsequently, we maintained this connection during his specialization program in Stomatology, in which I participated as a guest professor, and later we had the opportunity to work together as volunteer professors at the Metropolitan University of Santos (UNIMES), again in the Stomatology course. Over the years, our professional relationship became closer and more practical, based on the continuous exchange of surgical experience, including more complex procedures in a hospital setting, which is my main area of focus. In this context, I was able to share and discuss surgical approaches and clinical reasoning with him over many years, in a relationship built on trust, technical respect, and mutual learning.

I worked as his clinical professor in the Stomatology course and closely followed his first surgical procedures, guiding surgical posture, operative technique, and clinical decision-making. Over the years, I observed the consolidation of a confident, careful, and well-prepared surgeon, with increasing professional maturity. Today, our relationship is characterized by an active and balanced exchange of knowledge. I receive relevant contributions from him in the areas of digital planning, implant dentistry, and organization of surgical cases. His expertise in digital planning and the use of intraoral scanners provides greater predictability and clinical safety to cases, improving interdisciplinary communication and patient outcomes.

I understand that one of Dr. Lopes Apolinário Jr.'s main differentiating factors is the balanced combination of technological proficiency, surgical ability, and management vision. He actively follows innovations related to the integration between surgery and prosthetics and the practical

application of these tools in daily clinical practice, which contributes to the predictability and quality of both the treatments in which he participates and the cases we discuss together. In addition, he demonstrates clear ability in people management and in the integration of multidisciplinary teams, organizing workflows, aligning specialists, and conducting complex cases in a structured manner, with clinical responsibility and a focus on consistent outcomes. In this context, his experience in clinic management, team organization, and administrative routines complements his surgical practice and implant dentistry, expanding his capacity to lead modern clinical environments with an organizational vision.

Beyond the technical aspects already mentioned, I consider it important to highlight the relevance of Stomatology in the context of contemporary dentistry. Stomatology plays a vital role in public health, as it operates at the interface between dentistry and internal medicine, being the specialty responsible for the early diagnosis of serious conditions such as oral cancer and oral manifestations of systemic diseases. Given the critical shortage of specialists with this diagnostic perspective, professionals such as Dr. Renato become strategic assets for the healthcare system. His ability to identify alterations early in the clinical setting not only increases the patient's chances of recovery, but also generates substantial savings in public resources by preventing high-complexity and high-cost hospital treatments.

In my professional assessment, this combination of technological expertise, surgical ability, experience in team management, and clinical workflow organization supports a standard of professional excellence that enables him to stand out and add value in highly demanding markets anywhere in the world.

Sincerely,

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Delcio Idelfonso Branco

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: June 22, 2026.

03 de Fevereiro de 2026

Delcio Idelfonso Branco
delciobranco@gmail.com
+55 13 99105 4602

Caro Oficial de Imigração,

Ao longo de mais de três décadas de atuação na Odontologia, consolidei minha prática profissional nas áreas de Cirurgia e Traumatologia Bucomaxilofacial e Estomatologia, com forte inserção hospitalar na região da Baixada Santista, Estado de São Paulo. Minha experiência abrange instituições de referência como o Hospital Ana Costa, em Santos, e o Hospital do Vicentino, além de atuação no sistema público regional e em consultório particular.
Minha formação inclui graduação em Odontologia pela Universidade Santa Cecília dos Bandeirantes (atualmente UNIMES), concluída em 1990, curso de aprimoramento em Odontologia Hospitalar pelo Hospital das Clínicas da Faculdade de Medicina da Universidade de São Paulo, especialização em Estomatologia pela Universidade Metropolitana de Santos (UNIMES), em 2004, e residência odontológica em Cirurgia e Traumatologia Bucomaxilofacial no Hospital Municipal Dr. Carmino Caricchio, da Prefeitura do Município de São Paulo, com carga horária superior a 7.500 horas hospitalares.
É nesse contexto de sólida formação acadêmica e ampla experiência clínica e hospitalar que apresento meu apoio a Renato Lopes Apolinário Júnior, com quem mantenho relacionamento profissional de longa data, construído nos âmbitos acadêmico, docente e assistencial.

Conheço o Dr. Lopes Apolinário Jr. desde a graduação em Odontologia, período em que atuei como professor auxiliar na disciplina de Estomatologia e pude acompanhar de perto seu interesse e evolução nessa área. Posteriormente, mantivemos esse vínculo na especialização em Estomatologia, na qual participei como professor convidado, e, mais adiante, tivemos a oportunidade de trabalhar juntos como professores voluntários na UNIMES, novamente na disciplina de Estomatologia. Com o passar dos anos, nossa relação profissional se tornou mais próxima e prática, baseada na troca constante de experiências cirúrgicas, inclusive em procedimentos de maior complexidade em ambiente hospitalar, área que faz parte do meu foco principal. Nesse convívio, pude transmitir e discutir com ele condutas cirúrgicas e raciocínio clínico ao longo de muitos anos, em uma relação sustentada por confiança, respeito técnico e aprendizado mútuo.

Atuei como seu professor de bancada na disciplina de Estomatologia e acompanhei de perto suas primeiras cirurgias, orientando a postura cirúrgica, a técnica operatória e a tomada de decisão clínica. Ao longo dos anos, observei a consolidação de um cirurgião seguro, criterioso e bem preparado, com maturidade profissional crescente. Hoje, nossa relação se caracteriza por uma troca ativa e equilibrada de conhecimento. Recebo contribuições relevantes dele nas áreas de planejamento digital, implantodontia e organização de casos cirúrgicos. Sua expertise em planejamento digital e uso de scanner intraoral confere aos casos uma previsibilidade e segurança clínica superiores, otimizando a comunicação interdisciplinar e o desfecho para o paciente.

Entendo que um dos principais diferenciais do Dr. Lopes Apolinário Jr. é a combinação equilibrada entre domínio tecnológico, capacidade cirúrgica e visão de gestão. Ele acompanha ativamente as inovações relacionadas à

integração entre cirurgia e prótese e à aplicação prática dessas ferramentas no dia a dia clínico, o que contribui para a previsibilidade e a qualidade dos tratamentos em que participa e dos casos que discutimos em conjunto. Além disso, demonstra habilidade clara na gestão de pessoas e na integração de equipes multidisciplinares, organizando fluxos, alinhando especialistas e conduzindo casos complexos de forma estruturada, com responsabilidade clínica e foco em resultados consistentes. Nesse contexto, sua experiência em gestão de clínicas, organização de equipe e rotina administrativa se soma à prática cirúrgica e à implantodontia, ampliando sua capacidade de conduzir ambientes clínicos modernos com visão organizacional.

Além dos aspectos técnicos já mencionados, considero importante destacar a relevância da Estomatologia no contexto da odontologia contemporânea. A Estomatologia desempenha um papel vital na saúde pública, pois atua na fronteira entre a odontologia e a medicina interna, sendo a especialidade responsável pelo diagnóstico precoce de patologias graves, como o câncer bucal e manifestações orais de doenças sistêmicas. Dada a crítica escassez de especialistas com essa visão diagnóstica, profissionais como o Dr. Renato tornam-se ativos estratégicos para o sistema de saúde. Sua capacidade de identificar alterações precocemente no ambiente clínico não apenas aumenta as chances de cura do paciente, mas gera uma economia substancial de recursos públicos ao evitar tratamentos hospitalares de alta complexidade e custo elevado.

Na minha avaliação profissional, essa combinação de domínio tecnológico, capacidade cirúrgica, experiência em gestão de equipes e organização de fluxos clínicos sustenta um padrão de excelência profissional que o torna apto a se destacar e agregar valor em mercados de alta exigência em qualquer lugar do mundo.

Atenciosamente,

Delcio Idelfonso Branco

03/24/2026



DENTAL CLINIC
DR. MARCELO QUINTELA & TEAM

To the United States Citizenship and Immigration Services (USCIS)

Dear Officer:

I am writing this letter to attest to the skills, professional background, and significance of the work performed by Dr. Renato Lopes Apolinário Júnior in the field of Dentistry, with particular emphasis on Implant Dentistry, Prosthodontics, and Oral Medicine.

I hold a PhD in Implant Dentistry from Santo Amaro University (UNISA), a Master's Degree in Orthodontics from São Leopoldo Mandic, and have more than twenty years of professional experience in the field. I currently serve as Coordinator and Professor of Graduate Studies Programs at the Metropolitan University of Santos (UNIMES), where I am responsible for the training of both Brazilian and international specialists.

My academic background includes recognition from international institutions such as the Royal College of London (United Kingdom), as well as advanced training programs in Madrid, Spain, and Sendai, Japan. I am also a member of the American Academy of Dental Sleep Medicine and the developer of patented technologies in the dental field. This professional trajectory provides me with a solid technical and academic foundation for evaluating professionals according to rigorous and consistent standards.

I first met Dr. Renato Apolinário during his undergraduate studies, when he was my student in the Orthodontics course. Since that time, we have maintained a professional relationship that has allowed me to closely follow his academic development and his establishment as a dentist in highly specialized areas of practice.

Throughout his career, I have observed his performance in surgical procedures and complex oral rehabilitation cases, where he has consistently distinguished himself through technical precision, mastery of clinical protocols, and sound decision-making in challenging situations. His work in Implant Dentistry combined with Oral Medicine demonstrates a distinctive professional profile, particularly because of his ability to strategically integrate early diagnosis with functional rehabilitation.

Dr. Renato's curriculum reflects the career of a professional who has progressed consistently through solid academic preparation and clear technical specialization. His training in Oral Medicine demonstrates a commitment to the diagnosis and prevention of oral

conditions with broader implications for patients' overall health, an area that remains relatively underdeveloped yet highly important within healthcare systems.

In addition to his clinical practice, Dr. Renato has also demonstrated involvement in the management of clinical facilities and professional teams, reflecting the natural expansion of his professional responsibilities throughout his career. This aspect further reinforces his versatility within the field of dentistry, combining clinical excellence with organizational leadership.

As a concrete expression of my confidence in his abilities, I emphasize that Dr. Renato is a professional whom I would confidently recommend for the treatment of patients requiring complex oral rehabilitation, dental implants, and specialized oral medicine diagnosis. Within the dental profession, referring a colleague to manage clinical cases represents one of the highest forms of technical recognition, and I make this recommendation based upon the consistency of his training and the quality of the results he consistently delivers.

Considering the current healthcare environment in the United States, professionals who combine clinical excellence, surgical expertise, and preventive care capabilities are of considerable value. Dr. Renato possesses a profile that contributes not only to patient treatment but also to the improvement of standards of care and the organization of oral healthcare services.

Based on the foregoing, it is my professional opinion that Dr. Renato Lopes Apolinário Júnior possesses the qualifications, experience, and technical expertise necessary to make significant contributions to the advancement of dentistry in the United States. I therefore recommend approval of his petition.

Sincerely,



Dr. Marcelo de Melo Quintela
Orthodontist
CRO 58449

Dr. Marcelo de Melo Quintela

PhD in Implant Dentistry | Master of Science in Orthodontics
Coordinator of Graduate Studies Programs – Metropolitan University of Santos (UNIMES)
Director, MODERNA ORTO Continuing Education
Member, American Academy of Dental Sleep Medicine

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 8, 2026

24/03/2026

CLÍNICA ODONTOLÓGICA
DR. MARCELO QUINTELA & EQUIPE

Ao Serviço de Cidadania e Imigração dos Estados Unidos (USCIS)

Prezado(a) Oficial,

Escrevo esta carta para atestar as habilidades, a trajetória profissional e a relevância do trabalho desenvolvido pelo Dr. Renato Lopes Apolinário Júnior na área de Odontologia, com ênfase em Implantodontia, Prótese e Estomatologia.

Sou Doutor (PhD) em Implantodontia pela UNISA, Mestre em Ortodontia pela São Leopoldo Mandic e possuo mais de 20 anos de experiência profissional na área. Atualmente, atuo como Professor Coordenador de Pós-Graduação (Lato Sensu) na Universidade Metropolitana de Santos (UNIMES), sendo responsável pela formação de especialistas nacionais e internacionais.

Minha formação inclui reconhecimento por instituições internacionais, como o Royal College of London (Reino Unido), além de especializações em Madrid (Espanha) e Sendai (Japão). Sou ainda membro da American Academy of Dental Sleep Medicine e desenvolvedor de tecnologias patenteadas na área odontológica. Essa trajetória me confere base técnica e acadêmica sólida para avaliar profissionais com critérios rigorosos e consistentes.

Tive o primeiro contato com o Dr. Renato Apolinário durante sua graduação, onde foi meu aluno na disciplina de Ortodontia. Desde então, mantivemos uma relação profissional ao longo dos anos, o que me permitiu acompanhar sua evolução acadêmica e sua consolidação como cirurgião-dentista em áreas de alta complexidade.

Ao longo de sua trajetória, pude observar sua atuação em procedimentos cirúrgicos e reabilitações orais complexas, destacando-se pela precisão técnica, domínio de protocolos clínicos e capacidade de tomada de decisão em situações desafiadoras. Sua atuação em Implantodontia associada à Estomatologia demonstra um perfil diferenciado, especialmente pela capacidade de integrar diagnóstico precoce e reabilitação funcional de forma estratégica.

O currículo do Dr. Renato reflete a trajetória de um profissional que evoluiu de maneira consistente, com sólida formação e direcionamento técnico claro. Sua especialização em Estomatologia evidencia um compromisso com diagnóstico e prevenção de condições bucais

24/03/2026

com repercussão na saúde geral do paciente, área ainda relativamente menos explorada e de grande relevância para sistemas de saúde.

Além da atuação clínica, é possível observar que o Dr. Renato também está envolvido na condução de estruturas clínicas e no trabalho com equipes profissionais, o que demonstra uma ampliação natural de sua atuação ao longo da carreira. Esse aspecto reforça seu perfil versátil dentro da odontologia, combinando prática clínica com responsabilidades organizacionais.

Como expressão concreta da minha confiança em sua competência, destaco que o Dr. Renato é um profissional que eu recomendaria, com segurança, para o atendimento de pacientes que necessitam de reabilitações complexas, implantes e diagnóstico estomatológico especializado. Na odontologia, a indicação de um colega para condução de casos clínicos é uma das formas mais relevantes de reconhecimento técnico, e faço essa recomendação com base na consistência de sua formação e na qualidade dos resultados que apresenta.

Considerando o cenário atual da saúde nos Estados Unidos, profissionais que associam excelência clínica, capacidade cirúrgica e atuação preventiva possuem grande relevância. O Dr. Renato apresenta um perfil que contribui não apenas para o tratamento, mas também para a melhoria de padrões assistenciais e organização de serviços em saúde bucal.

Diante do exposto, é minha opinião profissional que o Dr. Renato Lopes Apolinário Júnior possui qualificação, experiência e capacidade técnica para contribuir de forma significativa com o avanço da odontologia nos Estados Unidos. Recomendo, portanto, a aprovação de sua petição.

Atenciosamente,

Dr. Marcelo M. Quintela
Ortodontista
CRO 58449

Dr. Marcelo de Melo Quintela

Doutor em Implantodontia | Mestre em Ortodontia
Coordenador de Pós-Graduação – UNIMES
Diretor da MODERNA ORTO Educação Continuada
Membro da American Academy of Dental Sleep Medicine

March 9, 2026

Dear Sir or Madam:

My name is Dr. Arthur Massarentti, and I am a dentist in private practice. I earned my Bachelor of Dentistry degree from Santa Cecília University (UNISANTA) in 2014 and subsequently completed a Professional Master's Degree in Prosthodontics at São Leopoldo Mandic School of Dentistry, Campinas, in 2020, with research focused on resin cements and the cementation of ceramic restorations, encompassing the materials and clinical techniques used to securely and predictably bond ceramic restorations to teeth. From 2013 to 2018, I served as an Assistant Professor in the Prosthodontics and Restorative Dentistry Departments at UNISANTA. Since 2021, I have organized and taught continuing education courses in Restorative Dentistry. In 2023, I began a doctoral program in Biomaterials at Paulista University (UNIP), with research focused on the photopolymerization of resin-based materials, the process by which dental resin materials are cured using light to achieve appropriate strength and durability. I am writing in support of Dr. Renato Lopes Apolinário Júnior based on my direct clinical collaboration with him over several years.

I first met Dr. Lopes Apolinário Jr. through the clinical work we performed together at Renova Clinic, where we collaborated for approximately two years. During that period, our work was fully integrated: he was responsible for the surgical component of oral rehabilitation treatments, while I managed the prosthetic phase, which involves the planning, fabrication, and placement of dental restorations that depend upon a stable surgical foundation. Together, we planned and executed extensive and highly complex cases, making joint decisions throughout the treatment process. The consistency of our successful outcomes strengthened our professional confidence and led to an expansion of our collaboration, including my invitation for him to perform surgical procedures in my private practice. Years later, this professional relationship remained reciprocal when I was invited to perform the prosthetic phase of rehabilitation cases at his clinics in Praia Grande and Santos. This demonstrates a strong professional partnership founded upon mutual technical trust and consistently successful clinical results.

Through our professional collaboration, I had the opportunity to observe Dr. Renato Apolinário on a continuous basis in daily clinical practice. In extensive rehabilitation cases, his surgical performance was often decisive to the success of the subsequent prosthetic treatment. I closely observed his surgical precision, case organization, and ability to adapt treatment approaches to the individual needs of each patient. This constant integration between surgery and prosthodontics, characterized by direct communication and shared decision-making, contributed significantly to the high success rate of the cases we completed together and demonstrated an advanced and distinctive level of technical expertise that is essential in highly complex collaborative treatments. I highlight a particularly challenging case involving the oral rehabilitation of a syndromic patient affected by anhidrosis associated with multiple congenital tooth agenesis.

The patient presented with the absence of numerous permanent teeth, in addition to several remaining teeth that were structurally compromised, resulting in significant functional and aesthetic limitations. This condition directly affected the patient's quality of life, creating socialization difficulties and substantially impacting self-esteem.

Following a comprehensive medical history review and detailed clinical evaluation, Dr. Renato Apolinário developed an extensive treatment plan that addressed both the functional and psychological aspects of the case. The treatment plan included the extraction of compromised teeth, followed by full-mouth rehabilitation using osseointegrated implants under an immediate-loading protocol in both the maxillary and mandibular arches, together with bone grafting procedures to optimize the biological and structural conditions necessary for treatment success.

The surgical and prosthetic phases were completed successfully, allowing immediate restoration of both masticatory function and dental aesthetics. The final outcome was highly successful, providing the patient with substantial improvements not only in oral function but also in confidence, self-esteem, and social reintegration.

This case clearly illustrates Dr. Renato Apolinário's ability to manage complex rehabilitation treatments through the integration of surgical planning, precise technical execution, and a patient-centered approach focused on overall well-being.

I also witnessed his role as a technical reference for other dentists, providing guidance, managing extensive rehabilitation cases, and coordinating the integration of multiple specialists involved in the same treatment plan. His confident leadership and strategic vision enabled teams to operate efficiently, optimize clinical workflows, and transform difficult cases into well-structured and economically viable treatment plans.

I recommend his work without reservation to other clinics and organizations, including for professional practice in another country. I have personally observed his ability to adapt, organize teams, deliver consistent clinical outcomes, and create meaningful value wherever he practices, while maintaining an unwavering commitment to patient care and treatment excellence. For these reasons, including his precision in complex surgical planning, predictable clinical execution, leadership as a technical reference, and ability to organize teams and workflows toward consistent clinical and operational success, I consider Dr. Renato Apolinário exceptionally well prepared to achieve excellence in the dental profession anywhere in the world.

Sincerely,



Dr. Arthur Massarentti
Dentist in Private Practice, Praia Grande, São Paulo
Telephone: +55 13 99753-0312
Email: arthurmassarenti@gmail.com
Practice Address: Rua Luiz Antonio de Andrade Vieira, 216, Suite 1504 - Boqueirão, Praia Grande, SP, Brazil

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 8, 2026

09 de março de 2026

Caro Senhor ou Madame,

Meu nome é Dr. Arthur Massarentti e sou cirurgião-dentista em consultório particular. Obtive meu título de Bacharel em Odontologia pela Universidade Santa Cecília (UNISANTA) em 2014 e, posteriormente, concluí o Mestrado Profissional na área de Prótese Dentária pela Faculdade São Leopoldo Mandic de Campinas em 2020, com linha de pesquisa voltada a cimentos resinosos e à cimentação de restaurações cerâmicas, que abrange os materiais e técnicas clínicas utilizados para unir, de forma segura e previsível, as restaurações cerâmicas aos dentes. Atuei como professor assistente nas disciplinas de Prótese Dentária e de Dentística Restauradora na UNISANTA de 2013 a 2018 e, desde 2021, organizo e ministro cursos de curta duração na área de Dentística Restauradora. Em 2023, dei início ao doutorado na área de biomateriais pela Universidade Paulista (UNIP), com linha de pesquisa direcionada à fotopolimerização de materiais resinosos, processo que consiste no endurecimento de materiais resinosos odontológicos por meio da luz, para que alcancem a resistência e a durabilidade adequadas. Escrevo em apoio a Renato Lopes Apolinário Júnior, com base na minha colaboração clínica direta com ele ao longo de vários anos.

Conheci o Dr. Lopes Apolinário Jr. pelo trabalho clínico que desenvolvemos juntos na clínica Renova, onde atuamos em parceria por aproximadamente dois anos. Nesse período, nossa atuação foi totalmente integrada, sendo ele o responsável pela parte cirúrgica das reabilitações orais e eu pela etapa protética, que envolve o planejamento, a fabricação e a instalação de restaurações dentárias que dependem de uma base cirúrgica estável. Planejamos e executamos casos extensos e complexos juntos, tomando decisões conjuntas em todo o processo. A consistência dos resultados bem-sucedidos fortaleceu nossa confiança profissional e levou à ampliação dessa parceria, incluindo o convite para que ele realizasse cirurgias em meu consultório particular. Anos depois, essa relação manteve-se recíproca, quando também fui convidado a executar a parte protética em reabilitações nas clínicas de sua propriedade, em Praia Grande e em Santos, demonstrando uma colaboração profissional sólida, baseada em confiança técnica mútua e em resultados clínicos consistentes.

Com nossa convivência profissional pude observar o Dr. Renato Apolinario. de forma contínua no dia a dia clínico. Em reabilitações extensas, sua atuação cirúrgica era decisiva para o sucesso do tratamento protético posterior. Acompanhei de perto sua precisão cirúrgica, sua organização dos casos e sua capacidade de adaptar as condutas às necessidades de cada paciente. Essa integração constante entre cirurgia e prótese, com troca direta de informações e decisões conjuntas, contribuiu para o alto índice de sucesso dos casos que realizamos e evidenciou um nível técnico elevado e diferenciado, essencial em trabalhos colaborativos de alta complexidade. Para fortalecer o registro, seria pertinente especificar um exemplo representativo de nossa colaboração em uma reabilitação de grande complexidade: Destaco um caso particularmente desafiador que envolveu a reabilitação oral de um paciente sindrômico portador de anidrose associada a múltiplas agenesias dentárias.

O paciente apresentava ausência de diversos elementos dentários permanentes, além de alguns dentes remanescentes comprometidos estruturalmente, o que resultava em importantes limitações funcionais e estéticas. Essa condição impactava diretamente sua qualidade de vida, gerando dificuldades de socialização e comprometimento significativo de sua autoestima.

Após uma anamnese detalhada e criteriosa avaliação clínica, o Dr. Renato Apolinario elaborou um planejamento terapêutico abrangente, considerando tanto os aspectos funcionais quanto os psicológicos envolvidos no caso. O plano de tratamento incluiu exodontia dos elementos dentários comprometidos, seguida de reabilitação completa com implantes osseointegrados em protocolo de carga imediata nas arcadas superior e inferior, associada à realização de procedimentos de enxertia óssea para otimização das condições biológicas e estruturais do tratamento.

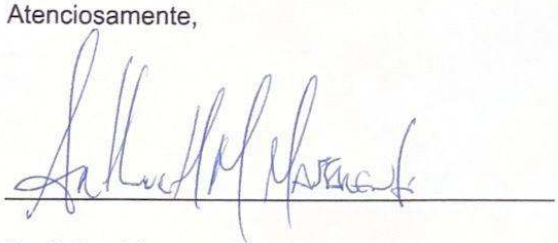
A execução cirúrgica e protética foi realizada com sucesso, permitindo a restauração imediata da função mastigatória e da estética do sorriso. O resultado final foi extremamente satisfatório, proporcionando ao paciente uma melhora significativa não apenas na função oral, mas também em sua confiança, autoestima e reintegração social.

Esse caso ilustra de maneira clara a capacidade do Dr. Renato Apolinário de conduzir tratamentos reabilitadores complexos em conjunto, integrando planejamento cirúrgico, execução técnica precisa e uma abordagem humanizada centrada no bem-estar do paciente.

Testemunhei sua atuação como referência técnica para outros dentistas, esclarecendo dúvidas, conduzindo reabilitações extensas e coordenando a integração entre diferentes especialistas envolvidos no mesmo caso. Sua postura segura e visão estratégica permitiram organizar equipes de forma eficiente, otimizar fluxos clínicos e transformar casos difíceis em planos de tratamento bem estruturados e comercialmente viáveis.

Recomendo seu trabalho sem ressalvas para outras clínicas e organizações, inclusive para atuação profissional em outro país, pois vi sua capacidade de se adaptar, organizar equipes, gerar resultados clínicos consistentes e criar valor real onde quer que atue, mantendo sempre o compromisso com o paciente e com a excelência do tratamento. Por esses mesmos motivos, incluindo sua precisão no planejamento cirúrgico complexo, sua execução previsível, sua liderança como referência técnica e sua capacidade de organizar equipes e fluxos de trabalho rumo a resultados clínicos e financeiros consistentes, considero o Dr Renato Apolinário excepcionalmente preparado para alcançar a excelência no mercado odontológico em qualquer lugar do mundo.

Atenciosamente,



Dr. Arthur Massarentti
Cirurgião-Dentista em Consultório Particular, Praia Grande, São Paulo
Telefone: 13 997530312
E-mail: arthurmassarenti@gmail.com
Endereço do consultório: Rua Luiz Antonio de Andrade Vieira, 216 – sala 1504 – Boqueirão, Praia Grande, SP

Dr. Leonardo Gobara
Av. Pres. Costa e Silva, 293, Room 15
Boqueirão – Praia Grande, SP – Brazil
Telephone: +55 13 97827-5252
Email: leo.gobara@gmail.com
March 24, 2026

To whom it may concern,

My name is Dr. Leonardo Gobara, a dentist who graduated from the Metropolitan University of Santos (UNIMES), and I have been practicing professionally since 2008. I am a specialist in Periodontics, Implant Dentistry, and Prosthodontics. I maintain a private clinical practice and am also active in academia, serving as a professor at ABO-Santos and IMPPERA, where I teach courses in Periodontal Surgery.

I have known Dr. Renato since our undergraduate dental studies at UNIMES, where we were classmates. We later had the opportunity to work together at Instituto Santos de Odontologia in Santos, São Paulo, from 2020 to 2021.

During that period, we collaborated on numerous clinical cases, including one that I consider particularly noteworthy. The patient had lost a tooth in the aesthetic zone and sought both functional and aesthetic rehabilitation. The treatment was planned through a multidisciplinary approach, in which Dr. Renato performed the tooth extraction followed by immediate implant placement, while I was responsible for the gingival connective tissue graft procedure designed to preserve and optimize the contour and quality of the soft tissues.

The case was managed using an immediate provisional restoration protocol, allowing the patient to maintain function and aesthetics from the beginning of treatment. Following the healing period, the definitive restoration was completed with excellent aesthetic and functional outcomes.

This case was especially rewarding because it demonstrated Dr. Renato's ability to participate effectively in complex multidisciplinary treatments with a high degree of predictability, technical excellence, and commitment to achieving the best possible outcome for the patient. The final result fully met both clinical objectives and the patient's expectations, clearly demonstrating his expertise in advanced oral rehabilitation procedures.

Even after our period of direct collaboration, we maintained an active professional relationship. Currently, I frequently refer patients to Dr. Renato, particularly for cases involving implant dentistry, prosthetic rehabilitation, and diagnostic evaluation of oral

conditions. I have complete confidence in his technical abilities and in the quality of the treatment he provides, which allows me to refer my patients to him with complete assurance.

In addition, I regularly recommend dentists to join the professional teams of the clinics coordinated by Dr. Renato, including KRC Odonto in Praia Grande, São Paulo. This practice reflects the confidence I place not only in his clinical abilities but also in his ethics, organizational skills, and leadership in managing teams and delivering high-quality dental services.

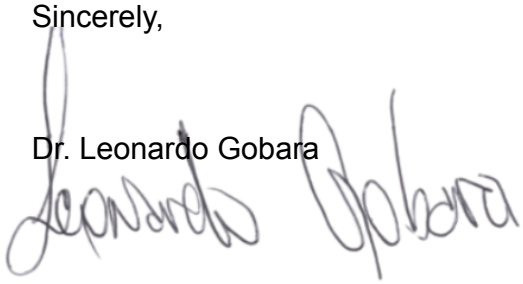
Beyond his clinical expertise, Dr. Renato possesses exceptional organizational and case-management skills. He has extensive experience treating a high volume of patients and coordinating multidisciplinary teams that are essential to delivering efficient, high-quality patient care.

In my professional opinion, Dr. Renato Apolinário possesses the qualifications, experience, and leadership necessary to make significant contributions to the healthcare system of the United States. His expertise in complex oral rehabilitation and the diagnosis of oral conditions can directly assist in meeting the growing demand for specialized treatment, particularly in underserved areas with greater healthcare needs.

In light of the foregoing, I strongly support the approval of his immigration petition under the EB-2 National Interest Waiver category.

Please feel free to contact me should any additional information be required.

Sincerely,



Dr. Leonardo Gobara

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: June 8, 2026

Dr. Leonardo Gobara
Av. Pres. Costa e Silva, 293 – sala 15
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Email: leo.gobara@gmail.com
24 de março de 2026

A quem possa interessar,

Meu nome é Dr. Leonardo Gobara, cirurgião-dentista formado pela Universidade Metropolitana de Santos (UNIMES), com atuação profissional desde 2008. Sou especialista em Periodontia, Implantodontia e Prótese Dentária. Atuo na prática clínica privada e também na área acadêmica, sendo professor na ABO – Santos e no IMPPERA, ministrando cursos na área de Cirurgia Periodontal.

Conheço o Dr. Renato desde a graduação em Odontologia, período em que estudamos juntos na UNIMES. Posteriormente, tivemos a oportunidade de trabalhar juntos no Instituto Santos de Odontologia, em Santos/SP, no período de 2020 a 2021.

Durante esse período, conduzimos diversos casos clínicos em conjunto, incluindo um caso que considero particularmente marcante. Tratava-se de um paciente que havia perdido um elemento dentário na região estética e buscava reabilitação funcional e estética. O planejamento foi realizado de forma multidisciplinar, onde o Dr. Renato realizou a exodontia seguida de implante imediato, enquanto eu fui responsável pela realização de enxerto conjuntivo gengival, com o objetivo de preservar e otimizar o contorno e a qualidade dos tecidos moles.

O caso foi conduzido com reabilitação provisória imediata, permitindo ao paciente manter função e estética desde o início do tratamento. Após o período de cicatrização, foi realizada a reabilitação definitiva, com excelente resultado estético e funcional.

Esse caso foi extremamente gratificante, pois demonstrou a capacidade do Dr. Renato de atuar de forma integrada em tratamentos complexos, com alto nível de previsibilidade, excelência técnica e foco no resultado final para o paciente. O resultado atendeu plenamente às expectativas clínicas e do paciente, evidenciando sua competência em reabilitações orais de maior complexidade.

Mesmo após nossa atuação conjunta, mantivemos uma relação profissional ativa. Atualmente, realizo encaminhamentos frequentes de pacientes ao Dr. Renato, especialmente para casos que envolvem implantodontia, reabilitação protética e avaliação diagnóstica de condições bucais. Tenho plena confiança em sua

capacidade técnica e na qualidade dos tratamentos que oferece, o que me permite indicar meus pacientes com total segurança.

Além disso, também recomendo profissionais cirurgiões-dentistas para integrarem a equipe das clínicas coordenadas pelo Dr. Renato, incluindo a KRC Odonto, em Praia Grande/SP. Essa prática reforça a confiança que deposito não apenas em sua capacidade clínica, mas também em sua ética, organização e liderança na condução de equipes e na gestão de serviços odontológicos de alta qualidade.

Além de sua habilidade clínica, o Dr. Renato possui grande capacidade de organização e gestão de casos, sendo experiente no atendimento de alto volume de pacientes e na coordenação de equipes multidisciplinares — competências essenciais para a entrega de um atendimento eficiente e de excelência.

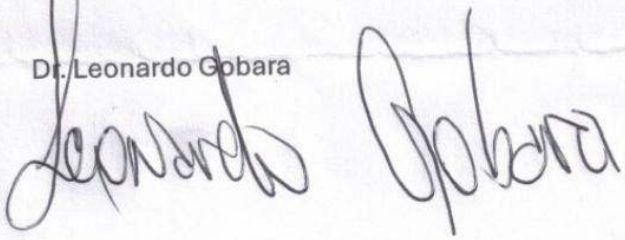
Na minha opinião profissional, o Dr. Renato Apolinário possui qualificação, experiência e liderança suficientes para contribuir significativamente com o sistema de saúde dos Estados Unidos. Sua atuação em reabilitação oral complexa e diagnóstico de condições bucais pode auxiliar diretamente na crescente demanda por tratamentos especializados, especialmente em regiões com maior necessidade assistencial.

Diante do exposto, manifesto meu forte apoio à aprovação de sua petição de imigração na categoria EB2 com dispensa por interesse nacional.

Coloco-me à disposição para quaisquer esclarecimentos adicionais que se façam necessários.

Atenciosamente,

Dr. Leonardo Gobara



C.II – Second Prong – Well-Positioned to Advance the Proposed Endeavor - Financial Feasibility

Bank Assets Statement - Nubank

São Paulo, March 27th, 2026

Account holder's informations

Name:	Renato Lopes Apolinario Júnior
CPF:	333.120.858-29
Bank:	260 - Nu Pagamentos S.A.
Branch:	0001
Account number:	17981600-3
Opening account date:	14 abr 2022
Address:	Rua Oswaldo Cochrane, 298 - Casa A Embaré, Santos, SP 11040110, Brasil

NU PAGAMENTOS S.A. - Payment Institution, with headquarters at Rua Capote Valente, nº 120, 1st to 8th floor, 9th floor, suite 902, and 16th floor, Pinheiros, CEP 05409-000, São Paulo - SP, registered with CNPJ/MF under n. 18.236.120/0001-58 and NU INVESTIMENTOS S.A. - Securities and Exchange Brokerage, with headquarters at Rua Capote Valente, nº 39, 2nd floor, suite 01, 6th floor, suite 09 and 8th floor, suite 03, Pinheiros, CEP 05409 000, São Paulo - SP, registered with CNPJ/MF under n. 62.169.875/0001-79, attest, through this document that Renato Lopes Apolinario Júnior, registered under CPF number 33312085829, residing and domiciled in Rua Oswaldo Cochrane, 298 - Casa A Embaré, Santos, SP 11040110, Brasil, is a client of Nu Pagamentos since 14 abr 2022 and holds the following applications and values with these institutions.

CURRENT ACCOUNT BALANCE AND FINANCIAL APPLICATIONS

Type of Investments	Present Value
Account - Nubank	BRL 13,279.89
Separate Balance - Nubank	BRL 0.00
Account - Nu Investimentos	BRL 0.00
Private Fixed Income	BRL 0.00
Investments Funds	BRL 0.00
Variable Income - Stock Exchange	BRL 154,533.83
Money Boxes	BRL 106,411.66
Treasury	BRL 98,529.48
Amount	**BRL 372,754.86**

The amounts mentioned above use Brazilian Real (BRL) and only include data referring to gross investments, gross of taxation and income up to the aforementioned date.
We vouch for the authenticity of this document's contents.

In case of any doubt, feel free to contact us at meajuda@nubank.com.br
In case of urgency, call +55 11 2039-0650

If you're not satisfied by the solution offerd by our support team, call +55 11 0800 887 0463 during business days, from 09AM to 06PM, Brasília time.

Nubank 2026

1111 Lincoln Road, Suite 660
Miami Beach, FL 33139
Phone: +5 (511) 420-0020

RENATO LOPES APOLINARIO JUNIOR

Account Number: 28424XR
Statement Date: 2026-02-01 - 2026-02-28

RENATO LOPES APOLINARIO JUNIOR
RUA OSWALDO COCHRANE
SANTOS, SP 11040 110
BR

ACCOUNT SUMMARY

	Opening Balance	Closing Balance
Cash Balance	1.39	1.51
FDIC Insured Deposits	34.10	7,332.16
Securities Valuation	17,463.61	17,800.82
Total Net Worth	**17,499.10**	**25,134.49**

Bradesco Mobile

Date: 03/27/2026 - 3:41 PM
Name: RENATO LOPES APOLINARIO JUNIOR

Statement from: Branch: 280 | Account: 16225-6 | Transactions between: 03/27/2026 and 03/27/2026

Date	Description	Document	Credit (R$)	Debit (R$)	Balance (R$)

Statement does not exist

Bradesco Mobile

Date: 03/27/2026 - 3:41 PM
Name: RENATO LOPES APOLINARIO JUNIOR

Statement from: Branch: 280 | Account: 16225-6 | Latest Transactions

Date	Description	Document	Credit (R$)	Debit (R$)	Balance (R$)
03/23/2026	ENTRY CODE 0				15,013.83
03/26/2026	PIX TRANSFER SENDER: RENATO LOPES APOLINAR 03/26	1252124	1,923.86		16,937.69
03/27/2026	PIX TRANSFER SENDER: KRC ODONTO 03/27	0601295	6,250.00		23,187.69
Total			8,173.86		23,187.69

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana **Date: May 29, 2026**

Bradesco Celular

Data: 27/03/2026 - 15h41

Nome: RENATO LOPES APOLINARIO JUNIOR

Extrato de: Agência: 280 | Conta: 16225-6 | Movimentação entre: 27/03/2026 e 27/03/2026

Data	Histórico	Docto.	Crédito (R$)	Débito (R$)	Saldo (R$)
	Extrato inexistente				

Bradesco Celular

Data: 27/03/2026 - 15h41

Nome: RENATO LOPES APOLINARIO JUNIOR

Extrato de: Agência: 280 | Conta: 16225-6 | Últimos Lancamentos

Data	Histórico	Docto.	Crédito (R$)	Débito (R$)	Saldo (R$)
23/03/2026	COD. LANC. 0				15.013,83
26/03/2026	TRANSFERENCIA PIX REM: RENATO LOPES APOLINAR 26/03	1252124	1.923,86		16.937,69
27/03/2026	TRANSFERENCIA PIX REM: KRC ODONTO 27/03	0601295	6.250,00		23.187,69
Total			8.173,86		23.187,69

BANCO CENTRAL DO BRASIL

Currency Converter

Quotation date 07/06/2026

Value

395.942,55

Convert from

Real (BRL)

To

United States Dollar (USD)

Conversion result

Conversion from: Real/BRL (790)
Amount to convert: 395,942.55

To: United States Dollar/USD (220)
Conversion result: 76.629,0981

Exchange rate used: 06/07/2026
Rate:
1 Real/BRL (790) = 0.1935359 US Dollar/USD (220)
1 US Dollar/USD (220) = 5.167 Real/BRL (790)

- The calculation performed is for informational purposes only and does not replace the provisions of Brazilian exchange regulations for specific conversion cases.
- Conversions are available for dates entered from 01/02/1999 onwards.
- For non-working days, the exchange rate of the immediately preceding working day is assumed.
- The Central Bank assumes no responsibility for the non-simultaneous or lack of information provided, as well as for any errors in currency parities, or any other error, except for the parity relative to the United States dollar in relation to the Real. Likewise, it is not responsible for delays or unavailability of telecommunications services, interruptions, failures, or inaccuracies in the provision of services or information. It also assumes no responsibility for any loss or damage arising from such interruptions, delays, failures, or imperfections, as well as for the improper use of the information contained in the transaction.

Follow the BC

<http://br.linkedin.com/company/banco-central-do-brasil>

br.facebook.com/bancocentraldobrasil

Access to information

Jessica Fiuza Marin Tenório
7328 E 111th Pl S, Bixby, OK 74008
jehtenorio@gmail.com – (918) 884-8870
Bixby, Oklahoma
Mar 19, 2026

To whom it may concern,

My name is **Jessica Fiuza Marin Tenório**, and I am writing to express my intention to support Renato Apolinário as he moves forward with his professional plans in the United States. I currently work as an Enterprenuer, a role I have been performing since **2018**, and I also manage **Nehemiah Remodel**, which has allowed me to gain solid experience in financial organization and project support.

I have known Dr. Renato for many years and always admired his dedication, commitment, and strong work ethic. I believe that his professionalism and ability to adapt will allow him to establish a solid and meaningful project once he begins his activities in the country.

I am willing to offer financial support to assist with the initial phase of his clinic. At this stage, I am prepared to contribute **$80,000,** with the exact amount to be defined based on the specific needs that arise during the development of his project. This assistance may include help with initial setup costs, equipment, operational needs, or any other stage where support becomes necessary.

This letter reflects my sincere willingness to assist him as he moves forward with his plans. Should additional information be needed, I am available to provide it.

If any additional information is needed, I am available to provide it.

Sincerely,
Jessica Fiuza Marin Tenório

Jessica F. M. Tenório

Exhibit D - Personal Documents

CIVIL REGISTRY OFFICE OF NATURAL PERSONS

2ND SUBDISTRICT OF THE SEAT

JUDICIAL DISTRICT OF SANTOS - STATE OF SÃO PAULO

AVENIDA CONSELHEIRO NÉBIAS, 371 – ENCRUZILHADA - ZIP Code 11.015-003 - PHONE: (13) 3234-2811/3224-7454

Cássio Luiz Pereira
DESIGNADED REGISTRAR

Fábio José Pereira
DEPUTY REGISTRAR

BIRTH CERTIFICATE

I *CERTIFY* that, under page 233-V, of Book A No. 229 of Birth Records, under entry No. 71.239, the birth registration of **RENATO LOPES APOLINÁRIO JÚNIOR**, male, was drawn up, -.-.-.-

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: May 29, 2026.

OFICIAL DE REGISTRO CIVIL DAS PESSOAS NATURAIS
2.º SUBDISTRITO DA SEDE
COMARCA DE SANTOS - ESTADO DE SÃO PAULO

AVENIDA CONSELHEIRO NÉBIAS, 371 - ENCRUZILHADA - CEP 11.015-003 - FONE: (13) 3234-2811 / 3224-7454

Cássio Luiz Pereira — OFICIAL DESIGNADO

Fábio José Pereira — SUBSTITUTO

CERTIDÃO DE NASCIMENTO

CERTIFICO que, às folhas 233-V, do livro A nº 229 de Registro de Nascimento, sob nº de ordem 71.239, foi lavrado o assento de **RENATO LOPES APOLINÁRIO JÚNIOR,** do sexo masculino, nascido no dia **dezoito de junho de mil novecentos e oitenta e seis (18/06/1986),** às dez horas e vinte e cinco minutos, na Casa de Saúde Santos, Santos, Estado de São Paulo, filho de **RENATO LOPES APOLINÁRIO,** natural de Santos, Estado de São Paulo e de **MYRTES RAMOS APOLINÁRIO,** natural de Santos, Estado de São Paulo, sendo avós paternos **AUGUSTO APOLINÁRIO JUNIOR** e **ANACIREMA LOPES APOLINÁRIO** e avós maternos **ADEMAR SANTOS RAMOS** e **HERCULINA DE OLIVEIRA RAMOS.**

Foi declarante O PAI.

Registro lavrado no dia 26 de junho de 1986.

Observações:

O referido é verdade e dou fé.
Santos, 03 de julho de 2009.

Thiago de Maria Ferreira
Escrevente Autorizado do Reg. Civil das P. Nat. - 2º Subd. de Santos-SP

2º REG CIVIL SANTOS

THIAGO DE MARIA FERREIRA
Escrevente Autorizado

Reconheço a firma supra de THIAGO DE MARIA FERREIRA e dou fé.
Santos, 03 de julho de 2009.
Em testemunho _____ da verdade.

FABIO JOSE PEREIRA
Oficial Substituto do Reg. Civil das P. Nat. - 2º Subd. de Santos-SP

FABIO JOSE PEREIRA
OFICIAL SUBSTITUTO

Colégio Notarial do Brasil - SP — FIRMA 1 — Estado de São Paulo — 0956AA165076

Por Firma: R$ 2,90

OFICIAL	IPESP	TOTAL
15,79	3,16	18,95

Selos recolhidos pela guia nº 00148/09.
Digitado por : PATRYCIA

0300G-130001-135000-0309

0300G - AA 134059

VÁLIDO EM TODO O TERRITÓRIO NACIONAL SEM EMENDAS E/OU RASURAS

CIVIL REGISTRY OFFICE OF NATURAL PERSONS

2ND SUBDISTRICT OF THE SEAT

JUDICIAL DISTRICT OF SANTOS - STATE OF SÃO PAULO

AVENIDA CONSELHEIRO NÉBIAS, 371 - ENCRUZILHADA - ZIP Code 11.015-003 - PHONE: (13) 3234-2811/3224-7454

Cássio Luiz Pereira
DESIGNADED REGISTRAR

Fábio José Pereira
DEPUTY REGISTRAR

MARRIAGE CERTIFICATE

I CERTIFY that, under page 039, of Book B No. 199 of Marriage Records, under entry No. 38.870, the marriage registration of **RENATO LOPES APOLINÁRIO JÚNIOR** and **CAMILA ANDREA GONZALEZ TABOADA** was drawn up, -.- on **October twenty-fourth, two thousand nine** (10/24/2009), solemnized before the Honorable Marriage Judge, Dr. Nilton Justo, -.-.-.-.-.-.-.-.-.-.-.-.-.-.-.-.-.-.-.-

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: June 11, 2026.

OFICIAL DE REGISTRO CIVIL DAS PESSOAS NATURAIS
2.º SUBDISTRITO DA SEDE
COMARCA DE SANTOS - ESTADO DE SÃO PAULO

AVENIDA CONSELHEIRO NÉBIAS, 371 - ENCRUZILHADA - CEP 11.015-003 - FONE: (13) 3234-2811 / 3224-7454

Cássio Luiz Pereira
OFICIAL DESIGNADO

Fábio José Pereira
SUBSTITUTO

CERTIDÃO DE CASAMENTO

CERTIFICO que, às folhas 039, do livro B nº 199 de Registro de Casamento, sob nº de ordem 38.870, foi lavrado o assento do matrimônio de **RENATO LOPES APOLINÁRIO JÚNIOR** com **CAMILA ANDREA GONZALEZ TABOADA**, no dia **vinte e quatro de outubro de dois mil e nove** (24/10/2009), contraído perante o MM. Juiz de casamento Dr. Nilton Justo, sob o regime da **comunhão parcial de bens**.

Ele, solteiro, cirurgião dentista, natural de **Santos**, Estado de São Paulo, Lv. A-229, fls. 233v, nº 71239 - nesta Serventia, nascido no dia dezoito de junho de mil novecentos e oitenta e seis (18/06/1986), residente em Santos, Estado de São Paulo, filho de **RENATO LOPES APOLINÁRIO** e de **MYRTES RAMOS APOLINÁRIO**.

Ela, solteira, cirurgiã dentista, natural de **Santos**, Estado de São Paulo, Lv. A-104, fls. 44, nº 63398 - 1º Subd. Santos/SP, nascida no dia um de julho de mil novecentos e oitenta e seis (01/07/1986), residente em Santos, Estado de São Paulo, filha de **VANDERLEI TABOADA ROSÁRIO JÚNIOR** e de **OLGA GONZALEZ TATO TABOADA**.

A contraente continua a assinar o seu nome de solteira: **CAMILA ANDREA GONZALEZ TABOADA**.

Foram apresentados os documentos a que se refere o artigo 1525 nº I, III e IV, do Código Civil.

Observações:

PRIMEIRA VIA ISENTA DE EMOLUMENTOS

O referido é verdade e dou fé.
Santos, 24 de outubro de 2009.

2º REG. CIVIL - SANTOS

Célia Regina Gama Soares
Escrevente Autorizada
Reg. Civil das P. Nat. do 2º Sub.
SANTOS - SP

CELIA REGINA GAMA SOARES
Escrevente Autorizada

Reconheço a firma supra de CELIA REGINA GAMA SOARES e dou fé.
Santos, 24 de outubro de 2009.
Em testemunho _____ da verdade.

FABIO JOSÉ PEREIRA
Oficial Substituto do Reg. Civil
das P. Nat. - 2º Subd. de Santos-SP

FABIO JOSÉ PEREIRA
Oficial Substituto

Por Firma: R$ 2,90

Colégio Notarial do Brasil - SP — ARPEN SP — FIRMA 1 — 0956AA175277

0300G-140001-150000-0809

0300G - AA 143657

VÁLIDO EM TODO O TERRITÓRIO NACIONAL SEM EMENDAS E/OU RASURAS

FT865462

Assinatura do titular / Signature du titulaire
Bearer's signature / Firma del titular

Este passaporte deve ser assinado pelo titular,
salvo em caso de incapacidade.

Ce passeport doit être signé par le titulaire,
sauf en cas d'incapacité.

This passport must be signed,
except where the bearer is unable to do so.

Este pasaporte debe ser firmado por el titular,
salvo en caso de incapacidad.

REPÚBLICA FEDERATIVA DO BRASIL

PASSAPORTE
PASSPORT



TIPO / TYPE
P

PAÍS EMISSOR / ISSUING COUNTRY
BRA

PASSAPORTE Nº / PASSPORT No
FT865462

SOBRENOME / SURNAME
LOPES APOLINARIO JUNIOR

NOME / GIVEN NAMES
RENATO

NACIONALIDADE / NATIONALITY
BRASILEIRO(A)

DATA DO NASCIMENTO / DATE OF BIRTH
18 JUN/JUN 1986

IDENTIDADE Nº / PERSONAL No

SEXO / SEX
M

NATURALIDADE / PLACE OF BIRTH
SANTOS/SP

FILIAÇÃO / FILIATION
RENATO LOPES APOLINARIO

MYRTES RAMOS APOLINARIO

DATA DE EXPEDIÇÃO / DATE OF ISSUE
14 AGO/AUG 2017

AUTORIDADE / AUTHORITY
DPF/STS/SP

VÁLIDO ATÉ / DATE OF EXPIRY
13 AGO/AUG 2027

P<BRALOPES<APOLINARIO<JUNIOR<<RENATO<<<<<<<<<
FT865462<9BRA8606187M2708137<<<<<<<<<<<<<<00

VISTOS 15 VISAS

VISA

UNITED STATES OF AMERICA



Issuing Post Name
SAO PAULO

Control Number
20241701990005

Surname
LOPES APOLINARIO JUNIOR

Given Name
RENATO

Visa Type /Class
R B1/B2

Passport Number
FT865462

Sex
M

Birth Date
18JUN1986

Nationality
BRZL

Entries
M

Issue Date
05JUL2024

Expiration Date
17JUN2034

1010

Annotation

U9008122

*

VNUSALOPES<APOLINARIO<JUNIOR<<RENATO<<<<<<<<<

FT865462<9BRA8606187M3406175B3SPL3WB6J852105

FT880421

Assinatura do titular / Signature du titulaire
Bearer's signature / Firma del titular

Este passaporte deve ser assinado pelo titular, salvo em caso de incapacidade.

Ce passeport doit être signé par le titulaire, sauf en cas d'incapacité.

This passport must be signed, except where the bearer is unable to do so.

Este pasaporte debe ser firmado por el titular, salvo en caso de incapacidad.

REPÚBLICA FEDERATIVA DO BRASIL

PASSAPORTE
PASSPORT



TIPO / TYPE
P

PAÍS EMISSOR / ISSUING COUNTRY
BRA

PASSAPORTE Nº / PASSPORT No
FT880421

SOBRENOME / SURNAME
GONZALEZ TABOADA

NOME / GIVEN NAMES
CAMILA ANDREA

NACIONALIDADE / NATIONALITY
BRASILEIRO(A)

DATA DO NASCIMENTO / DATE OF BIRTH
01 JUL/JUL 1986

IDENTIDADE Nº / PERSONAL No

SEXO / SEX
F

NATURALIDADE / PLACE OF BIRTH
SANTOS/SP

FILIAÇÃO / FILIATION
VANDERLEI TABOADA ROSARIO JUNIOR

OLGA GONZALEZ TATO TABOADA

DATA DE EXPEDIÇÃO / DATE OF ISSUE
16 AGO/AUG 2017

AUTORIDADE / AUTHORITY
DPF/STS/SP

VÁLIDO ATÉ / DATE OF EXPIRY
15 AGO/AUG 2027

P<BRAGONZALEZ<TABOADA<<CAMILA<ANDREA<<<<<<<<
FT880421<7BRA8607014F2708159<<<<<<<<<<<<<<06

Pedro Taboada Cyprinario

Assinatura do titular / Signature du titulaire
Bearer's signature / Firma del titular

GD318969

Este passaporte deve ser assinado pelo titular, salvo em caso de incapacidade.

Ce passeport doit être signé par le titulaire, sauf en cas d'incapacité.

This passport must be signed, except where the bearer is unable to do so.

Este pasaporte debe ser firmado por el titular, salvo en caso de incapacidad.

REPÚBLICA FEDERATIVA DO BRASIL

PASSAPORTE
PASSPORT



TIPO / TYPE: **P**

PAÍS EMISSOR / ISSUING COUNTRY: **BRA**

PASSAPORTE Nº / PASSPORT No: **GD318969**

SOBRENOME / SURNAME
TABOADA APOLINÁRIO

NOME / GIVEN NAMES
PEDRO

NACIONALIDADE / NATIONALITY
BRASILEIRO(A)

DATA DO NASCIMENTO / DATE OF BIRTH: **19 JUL/JUL 2011**

IDENTIDADE Nº / PERSONAL No:

SEXO / SEX: **M**

NATURALIDADE / PLACE OF BIRTH: **SANTOS/SP**

FILIAÇÃO / FILIATION
CAMILA ANDREA GONZALEZ TABOADA

RENATO LOPES APOLINÁRIO JUNIOR

O titular, enquanto menor, dependerá de autorização, na forma da lei, para viajar desacompanhado ou apenas com um dos pais, indistintamente.

DATA DE EXPEDIÇÃO / DATE OF ISSUE: **26 NOV/NOV 2021**

AUTORIDADE / AUTHORITY: **DPF/STS/SP**

VÁLIDO ATÉ / DATE OF EXPIRY: **25 NOV/NOV 2026**

P<BRATABOADA<APOLINARIO<<PEDRO<<<<<<<<<<<<<<
GD318969<3BRA1107191M2611251<<<<<<<<<<<<<<04

Digital Seal No.: 1230182CE0954AA042997823W

To verify the authenticity of this document, scan the printed QR Code or visit the website: https://selodigital.tjsp.jus.br

FEDERATIVE REPUBLIC OF BRAZIL
CIVIL REGISTRY OF NATURAL PERSONS

FULL BIRTH CERTIFICATE

NAME
CAMILA ANDREA GONZALEZ TABOADA

REGISTRATION
123018.01.55.1986.1.00104.044.0063396-62

I CERTIFY that, at the request of an interested party, I verified the Birth Registration Book No. 104, page 44-F, entry No. 63396, in which the following record appears: On the second day of July, nineteen eighty-six, at this First Subdistrict Registry Office, VANDERLEI TABOADA ROSÁRIO JÚNIOR appeared, office assistant, born in Santos, São Paulo, 23 years old, holder of Identity Card No. 14.749.563-SP, and, in the presence of the witnesses named below and signing at the end, declared that on the first day of the current month, at 9:50 p.m., at Ana Costa Hospital, in this district, CAMILA ANDREA GONZALEZ TABOADA was born, female, white, daughter of the declarant and OLGA GONZALEZ TATO TABOADA, nurse, born in Santos, São Paulo, 21 years old; both Brazilians, married in the 2nd Subdistrict of Santos, and residing at Rua Nilo Costa 46, apartment 14 in Santos. The paternal grandparents are VANDERLEI TABOADA ROSÁRIO and INÊS DA SILVA TABOADA, and the maternal grandparents are LUIZ GONZÁLEZ FERNANDEZ and ANGELA TATO GONZALEZ. No further statements were made. After being read and found correct, the declarant and the witnesses signed: Aguinaldo Guerreiro - ID No. 4.305.127-SP, public servant, residing at Rua Bento Viana 619, apartment 13 - SV, and José Carlos dos Santos, military police officer, residing at Rua São Salvador 686 - VC, holder of ID No. 11.443.332-SP. I, Isaias Ferreira Filho, Deputy Registrar, typed and subscribed it. (signed) Vanderlei Taboada Rosário Júnior, Aguinaldo Guerreiro, and José Carlos dos Santos. In the right-hand margin of the record, the following appears: Annotation: I attest and certify that the registered person married RENATO LOPES APOLINÁRIO JÚNIOR and retained the same name. Marriage registered under No. 38870, page 39, Book B-199, on 10/24/2009. Notice received from Santos, São Paulo (2nd Subdistrict). Santos, 11/13/2009. I, Rafaella Ogawa Gonçalves, authorized clerk. Annotation: I certify that the CPF of the registered person is 350.270.228-40. Santos, 09/21/ 2023. I, Marcelo Henrique das Neves Costa, authorized clerk. There being nothing further to transcribe, I hereby conclude this full birth certificate. -.-.-.

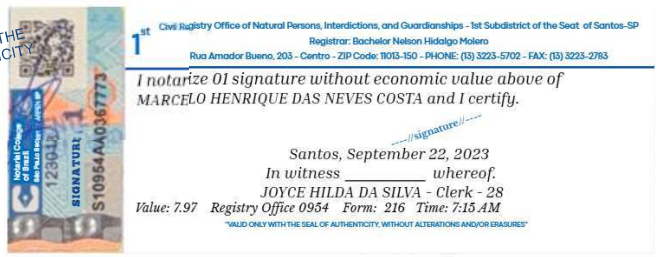
The content of the certificate is true. I certify.
Santos, September 22, 2023

----//signature//----

MARCELO HENRIQUE DAS NEVES COSTA - Clerk

Marcelo Henrique das Neves Costa
Authorized Clerk
Civil Registry Office - 1st Subdistrict
Santos - São Paulo

VALID ONLY WITH THE SEAL OF AUTHENTICITY



1st Subdistrict Civil Registry Office for Natural Persons, Guardianships, and Conservatorships
Santos - State of São Paulo
Rua Amador Bueno 203, Centro
ZIP Code 11013-151 - Phone (13) 3223-5702
EMAIL: registrosantos@yahoo.com.br
WEBSITE: www.registrosantos.com.br
Nelson Hidalgo Molero - Registrar

Joyce Hilda da Silva
Authorized Clerk
Civil Registry Office - 1st Subdistrict
Santos - São Paulo

Registrar	Sefaz	ISS	Santa Casa
68.51	13.70	1.39	0.00

State	Civil Registry	Judiciary	Prosecutor's Office	Total
0.00	0.00	0.00	0.00	83.60

Form No. 216/2023
Typed by: MARCELO

123018 - AA000429978

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: June 22, 2026.

Selo Digital nº: 1230182CE0954AA042997823W

Para conferir a procedência deste documento efetue a leitura do QR Code impresso ou acesse o endereço eletrônico https://selodigital.tjsp.jus.br

REPÚBLICA FEDERATIVA DO BRASIL
REGISTRO CIVIL DAS PESSOAS NATURAIS

CERTIDÃO DE NASCIMENTO (INTEIRO TEOR)

NOME

CAMILA ANDREA GONZALEZ TABOADA

MATRÍCULA

123018.01.55.1986.1.00104.044.0063396-62

CERTIFICO que a requerimento de pessoa interessada verifiquei o Livro de Registro de Nascimento nº 104, às folhas 44-F, termo nº 63396, no qual consta o registro com o teor seguinte: Em dois de julho de mil novecentos e oitenta e seis, neste Primeiro Subdistrito em cartório compareceu VANDERLEI TABOADA ROSÁRIO JÚNIOR, auxiliar de escritório, natural de Santos-SP, com 23 anos, RG nº 14.749.563-SP e, perante as testemunhas adiante nomeadas e no fim assinadas, declarou que, no dia primeiro do corrente às 21:50 horas no Hospital Ana Costa, neste distrito, nasceu CAMILA ANDREA GONZALEZ TABOADA, do sexo feminino, de cor branca, filha dele declarante e de OLGA GONZALEZ TATO TABOADA, enfermeira, natural de SANTOS-SP, com 21 anos, brasileiros, casados no 2º Subdistrito de Santos e residem à rua Nilo Costa, 46 ap. 14-Santos. São avós paternos VANDERLEI TABOADA ROSÁRIO e INÊS DA SILVA TABOADA e maternos LUIZ GONZALEZ FERNANDEZ e ANGELA TATO GONZALEZ. Nada mais declarou. Lido e achado conforme, assinam o declarante e as testemunhas: Aguinaldo Guerreiro-RG nº 4.305.127-SP, funcº público, residente rua Bento Viana, 619 ap. 13 - SV e José Carlos dos Santos, policial militar, residente rua São Salvador, 686-VC-RG nº 11.443.332-SP. Eu, (a) Isaias Ferreira Filho, Oficial maior substituto, datilografei e subscrevi. (a.a) Vanderlei Taboada Rosário Júnior, Aguinaldo Guerreiro e José Carlos dos Santos. À margem direita do assento consta o seguinte teor: Anotação: Certifico e dou fé, que a registrada casou com RENATO LOPES APOLINÁRIO JÚNIOR, adotou o nome de ela o mesmo. Casamento sob nº 38870, fls. 39 do livro B 199, em 24/10/2009. Comunicação recebida de Santos-SP (2º subd). Santos, 13/11/2009. Eu, (a) Rafaella Ogawa Gonçalves, esc. aut. Anotação: Certifico que o número de inscrição no CPF do(a) registrado(a) é 350.270.228-40. Santos, 21/09/2023. Eu, (a) Marcelo Henrique das Neves Costa, esc. aut. Nada mais havendo a ser transcrito, encerro a presente certidão em inteiro teor.-.-.-.

O conteúdo da certidão é verdadeiro e dou fé.
Santos, 22 de setembro de 2023.

MARCELO HENRIQUE DAS NEVES COSTA - Escrevente

Marcelo Henrique das Neves Costa
~~Escrevente~~ Autorizado
Registro Civil - 1º Subdistrito
Santos - S. Paulo

VÁLIDO SOMENTE COM O SELO DE AUTENTICIDADE

123018 FIRMA 1 S10954AA0367773

1º Oficial de Reg. Civil das Pes. Nat. e de Int. e Tutelas do 1.º Sub da Sede Santos - SP
Oficial: Bel. Nelson Hidalgo Molero
R. Amador Bueno, 203 - Centro - CEP: 11013-150 - FONE: (13) 3223-5702 - FAX: (13) 3223-2783

Reconheço por semelhança 01 firma sem Valor econômico de MARCELO HENRIQUE DAS NEVES COSTA e dou fé.**********
****
Santos, 22 de setembro de 2023
Em testemunho _____ da verdade.
JOYCE HILDA DA SILVA - Escrevente - 28
Vai 7,97 Cart 0954 Guia 216 Hr 07:15
"VÁLIDO SOMENTE COM O SELO DE AUTENTICIDADE EM EMENDAS OU RASURAS"

123018 - AA000429978 07/23

1º Subdistrito de Registro Civil de Pessoas Naturais e de Interdições e Tutelas
Santos - Estado de São Paulo
Rua Amador Bueno, 203 Centro
C.E.P. 11013151 - TEL. (13) 3223-5702
EMAIL registrosantos@yahoo.com.br
SITE www.registrosantos.com.br
Nelson Hidalgo Molero - Oficial

Joyce Hilda da Silva
Escrevente Autorizada
Registro Civil - 1º Subdistrito
Santos - S. Paulo

Oficial	Sefaz	ISS	Sta Casa	
68,51	13,70	1,39	0,00	
Estado	Reg Civil	Justiça	Min Púb	Total
0,00	0,00	0,00	0,00	83,60

Guia nº 216/2023
Digitada por: MARCELO

123018 - AA000429978

FEDERATIVE REPUBLIC OF BRAZIL
CIVIL REGISTRY OF NATURAL PERSONS

BIRTH CERTIFICATE

NAME:
PEDRO TABOADA APOLINARIO

REGISTRATION:
123018.01.55.2011.1.00340.111.0204479–82

DATE OF BIRTH IN FULL	***DAY***	***MONTH***	***YEAR***
July nineteenth, two thousand eleven	19	07	2011

TIME OF BIRTH	***CITY OF BIRTH AND STATE***
5:10 PM	Santos - São Paulo

CITY OF REGISTRATION AND STATE	***PLACE OF BIRTH***	***SEX***
SANTOS (1st SUBDISTRICT) - SÃO PAULO	Hospital	Male

FILIATION

FATHER: RENATO LOPES APOLINÁRIO JÚNIOR
MOTHER: CAMILA ANDREA GONZALEZ TABOADA

GRANDPARENTS

Paternal: RENATO LOPES APOLINÁRIO and MYRTES RAMOS APOLINÁRIO.
Maternal: VANDERLEI TABOADA ROSÁRIO JUNIOR and OLGA GONZALEZ TATO TABOADA.

TWIN	***NAME AND REGISTRATION NUMBER OF TWINS***
No	Not A TWIN.

DATE OF REGISTRATION IN FULL	***LIVE BIRTH REGISTRATION NUMBER***
July twentieth, two thousand eleven	30-552559600-3

NOTES/ ANNOTATIONS

Born at Ana Costa Hospital.

The content of this certificate is true. I certify.
Santos, July 20, 2011.
----//signature//----
Derlúcia de Paula Silva
Authorized Clerk

12th COPY - EXEMPT FROM FEES
Typed by: DERLÚCIA

Derlúcia de Paula Silva
Authorized Clerk
Civil Registry Office - 1st Subdistrict
Santos - São Paulo

Civil Registrar of Natural Persons and of Guardianships and Conservatorships of the 1st Subdistrict of the Seat

Nelson Hidalgo Molero, LL.B. - REGISTRAR

City and Judicial District of Santos - State of São Paulo

Rua Amador Bueno 203 - ZIP Code: 11013-150
Phone: (13) 3223-5702 - Fax: (13) 3223-2783

0328G-AA 327516

VALID THROUGHOUT THE NATIONAL TERRITORY WITHOUT ALTERATIONS AND/OR ERASURES

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: June 11, 2026.

REPÚBLICA FEDERATIVA DO BRASIL
REGISTRO CIVIL DAS PESSOAS NATURAIS

CERTIDÃO DE NASCIMENTO

NOME:
PEDRO TABOADA APOLINÁRIO

MATRÍCULA:
123018.01.55.2011.1.00340.111.0204479-82

DATA DO NASCIMENTO POR EXTENSO	DIA	MÊS	ANO
dezenove de julho de dois mil e onze	19	07	2011

HORA	MUNICÍPIO DE NASCIMENTO E UNIDADE DA FEDERAÇÃO
17:10	Santos - SP

MUNICÍPIO DE REGISTRO E UNIDADE DA FEDERAÇÃO	LOCAL NASCTO	SEXO
SANTOS (1º SUBDISTRITO) - SP	Hospital	masculino

FILIAÇÃO

PAI: RENATO LOPES APOLINÁRIO JÚNIOR
MÃE: CAMILA ANDREA GONZALEZ TABOADA

AVÓS

Paternos: RENATO LOPES APOLINÁRIO e MYRTES RAMOS APOLINÁRIO.
Maternos: VANDERLEI TABOADA ROSÁRIO JÚNIOR e OLGA GONZALEZ TATO TABOADA.

GÊMEO	NOME E MATRÍCULA DO GÊMEO
não	NÃO É GEMELAR.

DATA DO REGISTRO POR EXTENSO	Nº DECLARAÇÃO DE NASCIDO VIVO
vinte de julho de dois mil e onze	30-552559600-3

OBSERVAÇÕES AVERBAÇÕES

Nasceu no Hospital Ana Costa.

O conteúdo da certidão é verdadeiro. Dou fé.
Santos, 20 de julho de 2011.

Derlúcia de Paula Silva
Escrevente Autorizada

1ª VIA - ISENTA DE EMOLUMENTOS
Digitada por: DERLÚCIA

Derlúcia de Paula Silva
Preposta Escrevente Autorizado
Registro Civil - 1º Subdistrito
Santos - S. Paulo

0328G-AA 327516

Oficial de Registro Civil das Pessoas Naturais e de Interdições e Tutelas do 1º Subdistrito da Sede
Bel. Nelson Hidalgo Molero - OFICIAL
Município e Comarca de Santos - Estado de São Paulo
Rua Amador Bueno, 203 - CEP: 11013-150
Fone: (13) 3223-5702 - Fax: 3223-2783

VÁLIDO EM TODO O TERRITÓRIO NACIONAL SEM EMENDAS E/OU RASURAS

VISTOS 15 VISAS

VISA

UNITED STATES OF AMERICA



Issuing Post Name
SAO PAULO

Control Number
202417019900006

Surname
GONZALEZ TABOADA

Given Name
CAMILA ANDREA

Visa Type /Class
R B1/B2

Passport Number
FT880421

Sex
F

Birth Date
01JUL1986

Nationality
BRZL

Entries
M

Issue Date
05JUL2024

Expiration Date
17JUN2034

1001

Annotation

U9008123

*

VNUSAGONZALEZ<TABOADA<<CAMILA<ANDREA<<<<<<<<<

FT880421<7BRA8607014F3406175B3SPL3WB6K953292

VISTOS VISAS

VISA

UNITED STATES OF AMERICA



Issuing Post Name
SAO PAULO

Control Number
20241701990007

Surname
TABOADA APOLINARIO

Given Name
PEDRO

Visa Type /Class
R B1/B2

Passport Number
GD318969

Sex
M

Birth Date
19JUL2011

Nationality
BRZL

Entries
M

Issue Date
05JUL2024

Expiration Date
17JUN2034

1001

Annotation

U90008124

*

VNUSATABOADA<APOLINARIO<<PEDRO<<<<<<<<<<<<<<<

GD318969<3BRA1107191M3406175B3SPL3WB6L142404