



Authorization for Credit Card Transactions

Department of Homeland Security

Form G-1450

How To Fill Out Form G-1450

1. Type or print legibly in black ink.
2. Complete the "Applicant's/Petitioner's/Requester's Information," "Credit Card Billing Information," and "Credit Card Information" sections and sign the authorization. **NOTE:** The credit card must be issued by a U.S. bank.
3. Place your Form G-1450 ON TOP of your application, petition, or request package.

NOTE: Failure to provide the requested information may result in DHS and your financial institution not accepting the payment. DHS cannot process credit card payments without an authorized signature.

NOTE: Please see the USCIS Form G-1450 website for additional information.

We recommend that you print or save a copy of your completed Form G-1450 to review in the future and for your records.

By completing this transaction, you agree that you have paid for a government service and that the filing fee, biometric services fee and all related financial transactions are final and not refundable, regardless of any action DHS takes on an application, petition, or request. You must submit all fees in the exact amounts. DHS will charge your credit card up to the amount you authorize below.

Please refer to the form(s) you are filing for additional information, or you may call the USCIS Customer Contact number at **1-800-375-5283**. For TTY (deaf or hard of hearing) call: **1-800-767-1833**.

Applicant's/Petitioner's/Requester's Information (Full Legal Name)			
Given Name (First Name) Mateus	Middle Name (if any) N/A	Family Name (Last Name) PRADELA CASTALDINI	
Credit Card Billing Information (Credit Card Holder's Name as it Appears on the Card)			
Given Name (First Name)	Middle Name (if any)	Family Name (Last Name)	
Credit Card Holder's Billing Address:			
Street Number and Name		Apt. Ste. Flr. <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Number
City or Town		State	ZIP Code
Credit Card Holder's Signature and Contact Information:			
Credit Card Holder's Signature			
Credit Card Holder's Daytime Telephone Number		Credit Card Holder's Email Address	
Credit Card Information			
Credit Card Number	Credit Card Type: <input type="checkbox"/> Visa <input type="checkbox"/> MasterCard <input type="checkbox"/> American Express <input type="checkbox"/> Discover		Authorized Payment Amount \$ 715.00
Credit Card Expiration Date CVV Code (mm/yyyy)			





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Applicant's/Petitioner's/Requester's Information (Full Legal Name)			
Given Name (First Name)	Middle Name (if any)	Family Name (Last Name)	
Credit Card Billing Information (Credit Card Holder's Name as it Appears on the Card)			
Given Name (First Name)	Middle Name (if any)	Family Name (Last Name)	
Credit Card Holder's Billing Address:			
Street Number and Name		Apt. Ste. Flr. <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Number
City or Town		State	ZIP Code
Credit Card Holder's Signature and Contact Information:			
Credit Card Holder's Signature			
Credit Card Holder's Daytime Telephone Number		Credit Card Holder's Email Address	
Credit Card Information			
Credit Card Number	Credit Card Type: <input type="checkbox"/> Visa <input type="checkbox"/> MasterCard <input type="checkbox"/> American Express <input type="checkbox"/> Discover		Authorized Payment Amount
Credit Card Expiration Date CVV Code (mm/yyyy)			\$.00



**EB-2 IMMIGRANT PETITION
WITH REQUEST FOR A NATIONAL INTEREST WAIVER**

Petitioner: CASTALDINI, Mateus Pradela

**HS Law Corp
P.O Box 90487
San Diego - CA - United States**

TABLE OF CONTENTS

Petitioner: **CASTALDINI, Mateus Pradela**
 Type of Petition: **I-140, EB-2 National Interest Waiver**
 Classification Sought: **Immigration and Nationality Act 203(b)(2)(B)**

<p><u>Forms</u></p>	<ul style="list-style-type: none"> • Form G-1450 in the amount of \$715 towards I-140 form filling fee • Form G-1450 in the amount of \$300 towards Asylum Program Fee • Form G-1145 • Form G-28 • Form I-140 • ETA-9089
<p><u>Petition Cover Letter</u></p>	<ul style="list-style-type: none"> • Summary of Cover Letter • Petition Cover Letter • Exhibit List
<p><u>Exhibit A</u></p>	<p>Resume</p>
<p><u>Exhibit B</u> ELIGIBILITY CRITERIA</p>	<p>Exceptional Ability:</p> <p>I. Official academic record showing that you have a degree, diploma, certificate, or similar award from a college, university, school, or other institution of learning relating to your area of exceptional ability</p> <ul style="list-style-type: none"> • Certificate in Basic Textile Technician Course <p>II. Letters from current or former employers documenting at least 10 years of full-time experience in your occupation</p> <ul style="list-style-type: none"> • Company Records • Accountant's Letter <p>III. High Salary</p> <ul style="list-style-type: none"> • Accountant's Letter • Glassdoor comparison <p>IV. Membership in a professional association(s)</p> <ul style="list-style-type: none"> • Statement of the Association of Commerce and Industry of Franca - ACIF • About Us - Association of Commerce and Industry of Franca - ACIF • Bylaws – ACI Franca <p>V. Recognition for your achievements and significant contributions to your industry or field by your peers, government entities, professional or business organizations</p> <ul style="list-style-type: none"> • Recommendation Letter from Cassio Alberto Cacere • Recommendation Letter from Bruno Maciel Barbosa • Recommendation Letter Alecio Santos Silva • Recommendation Letter from Fabricio Ditsuo de Paula Saito • Registration Confirmation at Las Vegas Convention Center

<p><u>Exhibit C</u> NATIONAL INTEREST WAIVER</p>	<p>C.I – First Prong – Substantial Merit and National Importance:</p> <ul style="list-style-type: none"> • Tecknit’s Business Plan • Research and Government Initiatives Supporting the Business <p>C.II – Second Prong – Well-Positioned to Advance the Proposed Endeavor:</p> <ul style="list-style-type: none"> • All the documents from Exhibit B • Financial Feasibility <ul style="list-style-type: none"> - Property valuation statement and property registration - Statements - Car registration and valuation - Conversion of values from the central bank
<p><u>Exhibit D</u> PERSONAL DOCUMENTS</p>	<ul style="list-style-type: none"> • Passport Biometrics • U.S. Visa page • Birth Certificate and Corresponding Translation • Marriage certificate and corresponding translation • Derivatives’ Passport Biometrics • U.S. Visa Page • Derivatives’ Birth Certificate and corresponding translation



e-Notification of Application/Petition Acceptance

Department of Homeland Security
U.S. Citizenship and Immigration Services

USCIS
Form G-1145

What Is the Purpose of This Form?

Use this form to request an electronic notification (e-Notification) when U.S. Citizenship and Immigration Services accepts your immigration application. This service is available for applications filed at a USCIS Lockbox facility.

General Information

Complete the information below and clip this form to the first page of your application package. You will receive one e-mail and/or text message for each form you are filing.

We will send the e-Notification within 24 hours after we accept your application. Domestic customers will receive an e-mail and/or text message; overseas customers will only receive an e-mail. Undeliverable e-Notifications cannot be resent.

The e-mail or text message will display your receipt number and tell you how to get updated case status information. It will not include any personal information. The e-Notification does not grant any type of status or benefit; rather it is provided as a convenience to customers.

USCIS will also mail you a receipt notice (I-797C), which you will receive within 10 days after your application has been accepted; use this notice as proof of your pending application or petition.

USCIS Privacy Act Statement

AUTHORITIES: The information requested on this form is collected pursuant to section 103(a) of the Immigration and Nationality Act, as amended INA section 101, et seq.

PURPOSE: The primary purpose for providing the information on this form is to request an electronic notification when USCIS accepts immigration form. The information you provide will be used to send you a text and/or email message.

DISCLOSURE: The information you provide is voluntary. However, failure to provide the requested information may prevent USCIS from providing you a text and/or email message receipting your immigration form.

ROUTINE USES: The information provided on this form will be used by and disclosed to DHS personnel and contractors in accordance with approved routine uses, as described in the associated published system of records notices [**DHS/USCIS-007 - Benefits Information System and DHS/USCIS-001 - Alien File (A-File) and Central Index System (CIS)**], which can be found at www.dhs.gov/privacy. The information may also be made available, as appropriate for law enforcement purposes or in the interest of national security.

Complete this form and clip it on top of the first page of your immigration form(s).

Applicant/Petitioner Full Last Name PRADELA CASTALDINI	Applicant/Petitioner Full First Name Mateus	Applicant/Petitioner Full Middle Name N/A
Email Address mateusgurila@hotmail.com		Mobile Phone Number (Text Message)





Notice of Entry of Appearance as Attorney or Accredited Representative

Department of Homeland Security

DHS
Form G-28
OMB No. 1615-0105
Expires 05/31/2021

Part 1. Information About Attorney or Accredited Representative

1. USCIS Online Account Number (if any)

▶ 0 0 7 4 9 2 6 2 5 4 3 8

Name of Attorney or Accredited Representative

2.a. Family Name (Last Name) **HAVERROTH SILVA**
2.b. Given Name (First Name) **Otavio**
2.c. Middle Name **N/A**

Address of Attorney or Accredited Representative

3.a. Street Number and Name **PO Box 90487**
3.b. Apt. Ste. Flr. **N/A**
3.c. City or Town **San Diego**
3.d. State **CA** 3.e. ZIP Code **92169**
3.f. Province **N/A**
3.g. Postal Code **N/A**
3.h. Country **USA**

Contact Information of Attorney or Accredited Representative

4. Daytime Telephone Number **5102419336**
5. Mobile Telephone Number (if any) **5102419336**
6. Email Address (if any) **otavio@legalhs.com**
7. Fax Number (if any) **N/A**

Part 2. Eligibility Information for Attorney or Accredited Representative

Select **all applicable** items.

1.a. I am an attorney eligible to practice law in, and a member in good standing of, the bar of the highest courts of the following states, possessions, territories, commonwealths, or the District of Columbia. If you need extra space to complete this section, use the space provided in **Part 6. Additional Information**.

Licensing Authority
California

1.b. Bar Number (if applicable)
343486

1.c. I (select **only one** box) am not am subject to any order suspending, enjoining, restraining, disbaring, or otherwise restricting me in the practice of law. If you are subject to any orders, use the space provided in **Part 6. Additional Information** to provide an explanation.

1.d. Name of Law Firm or Organization (if applicable)
HS Law Corp

2.a. I am an accredited representative of the following qualified nonprofit religious, charitable, social service, or similar organization established in the United States and recognized by the Department of Justice in accordance with 8 CFR part 1292.

2.b. Name of Recognized Organization
N/A

2.c. Date of Accreditation (mm/dd/yyyy)
N/A

3. I am associated with **N/A**, the attorney or accredited representative of record who previously filed Form G-28 in this case, and my appearance as an attorney or accredited representative for a limited purpose is at his or her request.

4.a. I am a law student or law graduate working under the direct supervision of the attorney or accredited representative of record on this form in accordance with the requirements in 8 CFR 292.1(a)(2).

4.b. Name of Law Student or Law Graduate
N/A



Part 3. Notice of Appearance as Attorney or Accredited Representative

If you need extra space to complete this section, use the space provided in **Part 6. Additional Information**.

This appearance relates to immigration matters before (select **only one** box):

- 1.a. U.S. Citizenship and Immigration Services (USCIS)
- 1.b. List the form numbers or specific matter in which appearance is entered.
- 2.a. U.S. Immigration and Customs Enforcement (ICE)
- 2.b. List the specific matter in which appearance is entered.
- 3.a. U.S. Customs and Border Protection (CBP)
- 3.b. List the specific matter in which appearance is entered.
4. Receipt Number (if any)
▶
5. I enter my appearance as an attorney or accredited representative at the request of the (select **only one** box):
 Applicant Petitioner Requestor
 Beneficiary/Derivative Respondent (ICE, CBP)

Information About Client (Applicant, Petitioner, Requestor, Beneficiary or Derivative, Respondent, or Authorized Signatory for an Entity)

- 6.a. Family Name (Last Name)
- 6.b. Given Name (First Name)
- 6.c. Middle Name
- 7.a. Name of Entity (if applicable)
- 7.b. Title of Authorized Signatory for Entity (if applicable)
8. Client's USCIS Online Account Number (if any)
▶
9. Client's Alien Registration Number (A-Number) (if any)
▶ A-

Client's Contact Information

10. Daytime Telephone Number
11. Mobile Telephone Number (if any)
12. Email Address (if any)

Mailing Address of Client

NOTE: Provide the client's mailing address. **Do not** provide the business mailing address of the attorney or accredited representative **unless** it serves as the safe mailing address on the application or petition being filed with this Form G-28.

- 13.a. Street Number and Name
- 13.b. Apt. Ste. Flr.
- 13.c. City or Town
- 13.d. State 13.e. ZIP Code
- 13.f. Province
- 13.g. Postal Code
- 13.h. Country

Part 4. Client's Consent to Representation and Signature

Consent to Representation and Release of Information

I have requested the representation of and consented to being represented by the attorney or accredited representative named in **Part 1.** of this form. According to the Privacy Act of 1974 and U.S. Department of Homeland Security (DHS) policy, I also consent to the disclosure to the named attorney or accredited representative of any records pertaining to me that appear in any system of records of USCIS, ICE, or CBP.



Part 4. Client's Consent to Representation and Signature (continued)

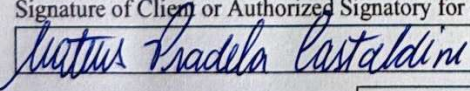
Options Regarding Receipt of USCIS Notices and Documents

USCIS will send notices to both a represented party (the client) and his, her, or its attorney or accredited representative either through mail or electronic delivery. USCIS will send all secure identity documents and Travel Documents to the client's U.S. mailing address.

If you want to have notices and/or secure identity documents sent to your attorney or accredited representative of record rather than to you, please select **all applicable** items below. You may change these elections through written notice to USCIS.


- 1.a. I request that USCIS send original notices on an application or petition to the business address of my attorney or accredited representative as listed in this form.
- 1.b. I request that USCIS send any secure identity document (Permanent Resident Card, Employment Authorization Document, or Travel Document) that I receive to the U.S. business address of my attorney or accredited representative (or to a designated military or diplomatic address in a foreign country (if permitted)).
- NOTE:** If your notice contains Form I-94, Arrival-Departure Record, USCIS will send the notice to the U.S. business address of your attorney or accredited representative. If you would rather have your Form I-94 sent directly to you, select **Item Number 1.c.**
- 1.c. I request that USCIS send my notice containing Form I-94 to me at my U.S. mailing address.

Signature of Client or Authorized Signatory for an Entity

- 2.a. Signature of Client or Authorized Signatory for an Entity
➔ 
- 2.b. Date of Signature (mm/dd/yyyy)

Part 5. Signature of Attorney or Accredited Representative

I have read and understand the regulations and conditions contained in 8 CFR 103.2 and 292 governing appearances and representation before DHS. I declare under penalty of perjury under the laws of the United States that the information I have provided on this form is true and correct.

1. a. Signature of Attorney or Accredited Representative

- 1.b. Date of Signature (mm/dd/yyyy)
- 2.a. Signature of Law Student or Law Graduate
- 2.b. Date of Signature (mm/dd/yyyy)



Part 6. Additional Information

If you need extra space to provide any additional information within this form, use the space below. If you need more space than what is provided, you may make copies of this page to complete and file with this form or attach a separate sheet of paper. Type or print your name at the top of each sheet; indicate the **Page Number**, **Part Number**, and **Item Number** to which your answer refers; and sign and date each sheet.

1.a Family Name (Last Name) **PRADELA CASTALDINI**
1.b Given Name (First Name) **Mateus**
1.c Middle Name **N/A**

2.a Page Number **N/A** 2.b Part Number **N/A** 2.c Item Number **N/A**

2.d

N/A

3.a Page Number **N/A** 3.b Part Number **N/A** 3.c Item Number **N/A**

3.d

N/A

4.a Page Number **N/A** 4.b Part Number **N/A** 4.c Item Number **N/A**

4.d

N/A

5.a Page Number **N/A** 5.b Part Number **N/A** 5.c Item Number **N/A**

5.d

N/A

6.a Page Number **N/A** 6.b Part Number **N/A** 6.c Item Number **N/A**

6.d

N/A





Immigrant Petition for Alien Workers

Department of Homeland Security
U.S. Citizenship and Immigration Services

USCIS
Form I-140
OMB No. 1615-0015
Expires 02/28/2027

For USCIS Use Only	Fee Stamp	Priority Date	Consulate	Action Block
	Classification <input type="checkbox"/> 203(b)(1)(A) Alien of Extraordinary Ability <input type="checkbox"/> 203(b)(2) Member of Professions with Advanced Degree/Exceptional Ability <input type="checkbox"/> 203(b)(1)(B) Outstanding Professor or Researcher <input type="checkbox"/> 203(b)(3)(A)(i) Skilled Worker <input type="checkbox"/> 203(b)(1)(C) Multinational Executive or Manager <input type="checkbox"/> 203(b)(3)(A)(ii) Professional <input type="checkbox"/> 203(b)(3)(A)(iii) Other Worker		Certification <input type="checkbox"/> National Interest Waiver (NIW) <input type="checkbox"/> Schedule A, Group I <input type="checkbox"/> Schedule A, Group II	
Remarks				

To be completed by an Attorney or Accredited Representative (if any).	<input checked="" type="checkbox"/> Select this box if Form G-28 or Form G-28I is attached.	Attorney State Bar Number (if applicable) 343486	Attorney or Accredited Representative USCIS Online Account Number (if any) 0 0 7 4 9 2 6 2 5 4 3 8
--	--	--	--

▶ **START HERE - Type or print in black ink.**

Part 1. Information About the Person or Organization Filing This Petition

If an individual is filing this petition, answer **Item Numbers 1.a. - 1.c.** If a company or organization is filing this petition, answer **Item Number 2.**

1.a. Family Name (Last Name)

1.b. Given Name (First Name)

1.c. Middle Name

2. Company or Organization Name

Mailing Address

3.a. In Care Of Name

3.b. Street Number and Name

3.c. Apt. Ste. Flr.

3.d. City or Town

3.e. State 3.f. ZIP Code

3.g. Province

3.h. Postal Code

3.i. Country

Other Information

4. IRS Employer Identification Number (EIN) ▶

5. Are you a nonprofit organized as tax exempt or a governmental research organization? Yes No

6. Do you currently employ a total of 25 or fewer full-time equivalent employees in the United States, including all affiliates or subsidiaries of this company/organization? Yes No

7. U.S. Social Security Number (SSN) (if any) ▶

8. USCIS Online Account Number (if any) ▶

Part 2. Petition Type

This petition is being filed for (select **only one** box):

- 1.a. An alien of extraordinary ability.
- 1.b. An outstanding professor or researcher.
- 1.c. A multinational executive or manager.
- 1.d. A member of the professions holding an advanced degree or an alien of exceptional ability (who is **NOT** seeking a National Interest Waiver (NIW)).
- 1.e. A professional (at a minimum, possessing a bachelor's degree or a foreign degree equivalent to a U.S. bachelor's degree).



Part 2. Petition Type (continued)

- 1.f. A skilled worker (requiring at least two years of specialized training or experience).
- 1.g. Any other worker (requiring less than two years of training or experience).
- 1.h. An alien applying for an NIW (who **IS** a member of the professions holding an advanced degree or an alien of exceptional ability).

This petition is being filed (select **only one** box):

- 2.a. To amend a previously filed petition.
 Previous Petition Receipt Number
 ▶ N/A
- 2.b. For the Schedule A, Group I or II designation.

Part 3. Information About the Person for Whom You Are Filing

- 1.a. Family Name (Last Name) **PRADELA CASTALDINI**
- 1.b. Given Name (First Name) **Mateus**
- 1.c. Middle Name **N/A**

Mailing Address

- 2.a. In Care Of Name
Otávio HAVERROTH SILVA
- 2.b. Street Number and Name **PO Box 90487**
- 2.c. Apt. Ste. Flr. **N/A**
- 2.d. City or Town **San Diego**
- 2.e. State **CA** 2.f. ZIP Code **92169**
- 2.g. Province **N/A**
- 2.h. Postal Code **N/A**
- 2.i. Country
USA

Other Information

3. Date of Birth (mm/dd/yyyy) **06/23/1986**
4. City/Town/Village of Birth
Franca
5. State or Province of Birth
Sao Paulo

6. Country of Birth
Brazil
7. Country of Citizenship or Nationality
Brazil
8. Alien Registration Number (A-Number) (if any)
▶ A- **N/A**
9. U.S. SSN (if any) ▶ **N/A**

Information About His or Her Last Arrival in the United States

If the person for whom you are filing is in the United States, provide the following information.

10. Date of Last Arrival (mm/dd/yyyy) **N/A**
- 11.a. Form I-94 Arrival-Departure Record Number
▶ **N/A**
- 11.b. Expiration Date of Authorized Stay Shown on Form I-94 (mm/dd/yyyy) **N/A**
- 11.c. Status on Form I-94 (for example, class of admission, or paroled, if paroled)
N/A
12. Passport Number
N/A
13. Travel Document Number
N/A
14. Country of Issuance for Passport or Travel Document
N/A
15. Expiration Date for Passport or Travel Document (mm/dd/yyyy) **N/A**

Part 4. Processing Information

Provide the following information for the person named in **Part 3.** (select **only one** box):

- 1.a. Alien will apply for a visa abroad at a U.S. Embassy or U.S. Consulate at:
- 1.b. City or Town
Rio de Janeiro
- 1.c. Country
Brazil
- 2.a. Alien is in the United States and will apply for adjustment of status to that of lawful permanent resident.

Part 4. Processing Information (continued)

2.b. Alien's current country of residence or, if now in the United States, last country of permanent residence abroad.

Brazil

If you provided a United States address in Part 3., provide the person's foreign address in Item Numbers 3.a. - 3.f.:

3.a. Street Number and Name Floriano Peixoto 1560

3.b. Apt. Ste. Flr. 12

3.c. City or Town Franca

3.d. Province Sao Paulo

3.e. Postal Code 14400760

3.f. Country Brazil

If the person's native alphabet is other than Roman letters, type or print the person's foreign name and address in the native alphabet in Item Numbers 4.a. - 4.c.:

4.a. Family Name (Last Name) N/A

4.b. Given Name (First Name) N/A

4.c. Middle Name N/A

Mailing Address

5.a. In Care Of Name N/A

5.b. Street Number and Name N/A

5.c. Apt. Ste. Flr. N/A

5.d. City or Town N/A

5.e. Province N/A

5.f. Postal Code N/A

5.g. Country N/A

If you answer "Yes" to Item Numbers 6.a. - 10., provide the case number, office location, date of decision, and disposition of the decision in the space provided in Part 11. Additional Information.

6.a. Are you filing any other petitions or applications with this Form I-140? Yes No

6.b. If you answered "Yes" to Item Number 6.a., select all applicable boxes:

Form I-485

Form I-131

Form I-765

Other (Provide an explanation in Part 11. Additional Information.)

7. Is the person for whom you are filing in removal proceedings? Yes No

8. Has any immigrant visa petition ever been filed by or on behalf of this person? Yes No

9. Are you filing this petition without an original labor certification because the original labor certification was previously submitted in support of another Form I-140? Yes No

10. If you are filing this petition without an original labor certification, are you requesting that U.S. Citizenship and Immigration Services (USCIS) request a duplicate labor certification from the Department of Labor (DOL)? Yes No

Part 5. Additional Information About the Petitioner

Type of petitioner (select only one box):

1.a. Employer

1.b. Self

1.c. Other (For example, Lawful Permanent Resident, U.S. citizen or any other person filing on behalf of the alien)
N/A

If a company or an organization is filing this petition, provide the following information:

2. Type of Business

N/A

3. Date Established (mm/dd/yyyy) N/A

4. Current Number of U.S. Employees N/A

5. Gross Annual Income \$ N/A

6. Net Annual Income \$ N/A

7. NAICS Code N/A

8. Labor Certification DOL Case Number

N/A



Part 5. Additional Information About the Petitioner (continued)

9. Labor Certification DOL Filing Date (mm/dd/yyyy)

N/A

10. Labor Certification Expiration Date (mm/dd/yyyy)

N/A

If an individual is filing this petition, provide the following information.

11. Occupation

Business owner

12. Annual Income

\$ N/A

Part 6. Basic Information About the Proposed Employment

1. Job Title

General and Operations Managers

2. SOC Code

▶ 1 1 - 1 0 2 1

3. Nontechnical Job Description

See page 8.

4. Is this a full-time position?

Yes No

5. If the answer to **Item Number 4.** is "No," how many hours per week for the position?

6. Is this a permanent position?

Yes No

7. Is this a new position?

Yes No

8. Wages (Specify hour, week, month, or year):

\$ 90,000.00 per year

Worksite Location

For **Item Numbers 9.a. - 9.e.**, provide the address where the person will work if different from the address provided in **Part 1.**

9.a. Street Number and Name

To be determined

9.b. Apt. Ste. Flr.

To be determined

9.c. City or Town

Orlando

9.d. State

FL

9.e. ZIP Code

To be determined

Part 7. Information About the Spouse and All Children of the Person for Whom You Are Filing

For **Part 7.**, provide information on the spouse and all children related to the individual for whom you are filing this petition. Also, note if the individual will apply for a visa abroad or adjustment of status as the dependent of the individual for whom the petition is filed. If you need extra space to provide information about additional family members, use the space provided in **Part 11. Additional Information.**

Person 1

1.a. Family Name (Last Name)

NOVAES BERTELI

1.b. Given Name (First Name)

Aline Cristina

1.c. Middle Name

N/A

2. Date of Birth (mm/dd/yyyy)

03/25/1983

3. Country of Birth

Brazil

4. Relationship

Spouse

5. Is he or she applying for adjustment of status?

Yes No

6. Is he or she applying for a visa abroad?

Yes No

Person 2

7.a. Family Name (Last Name)

BERTELI PRADELA

7.b. Given Name (First Name)

Caio

7.c. Middle Name

N/A

8. Date of Birth (mm/dd/yyyy)

01/12/2013

9. Country of Birth

Brazil

10. Relationship

Son

11. Is he or she applying for adjustment of status?

Yes No

12. Is he or she applying for a visa abroad?

Yes No



Part 7. Information About Spouse and All Children of the Person for Whom You Are Filing (continued)

Person 3

- 13.a. Family Name (Last Name) **BERTELI PRADELA**
- 13.b. Given Name (First Name) **Daniel**
- 13.c. Middle Name **N/A**
14. Date of Birth (mm/dd/yyyy) **11/29/2017**
15. Country of Birth **Brazil**
16. Relationship **Son**
17. Is he or she applying for adjustment of status?
 Yes No
18. Is he or she applying for a visa abroad?
 Yes No

Person 4

- 19.a. Family Name (Last Name) **BERTELI PRADELA**
- 19.b. Given Name (First Name) **Giovanna**
- 19.c. Middle Name **N/A**
20. Date of Birth (mm/dd/yyyy) **09/13/2022**
21. Country of Birth **Brazil**
22. Relationship **Daughter**
23. Is he or she applying for adjustment of status?
 Yes No
24. Is he or she applying for a visa abroad?
 Yes No

Person 5

- 25.a. Family Name (Last Name) **N/A**
- 25.b. Given Name (First Name) **N/A**
- 25.c. Middle Name **N/A**
26. Date of Birth (mm/dd/yyyy) **N/A**
27. Country of Birth **N/A**
28. Relationship **N/A**
29. Is he or she applying for adjustment of status?
 Yes No
30. Is he or she applying for a visa abroad?
 Yes No

Person 6

- 31.a. Family Name (Last Name) **N/A**
- 31.b. Given Name (First Name) **N/A**
- 31.c. Middle Name **N/A**
32. Date of Birth (mm/dd/yyyy) **N/A**
33. Country of Birth **N/A**
34. Relationship **N/A**
35. Is he or she applying for adjustment of status?
 Yes No
36. Is he or she applying for a visa abroad?
 Yes No



Part 8. Contact Information, Certification, and Signature of the Petitioner or Authorized Signatory

Petitioner or Authorized Signatory's Contact Information

- 1.a. Petitioner's or Authorized Signatory's Family Name (Last Name)
- 1.b. Petitioner's or Authorized Signatory's Given Name (First Name)
- 2. Petitioner's or Authorized Signatory's Title
- 3. Petitioner's or Authorized Signatory's Daytime Telephone Number
- 4. Petitioner's or Authorized Signatory's Mobile Telephone Number (if any)
- 5. Petitioner's or Authorized Signatory's Email Address (if any)

Petitioner's or Authorized Signatory's Certification and Signature

If filing this petition on behalf of an organization, I certify that I am authorized to do so by the organization:

- a. I reviewed and provided or authorized all of the responses and information in my petition;
- b. I understood all of the responses and information contained in, and submitted with, my petition; and
- c. All of the responses and information were complete, true, and correct at the time of filing

Furthermore, I authorize the release of any information from any and all of my records as authorized signatory and the petitioner's records that USCIS may need to determine the petitioner's eligibility for an immigration request and to other entities and persons where necessary for the administration and enforcement of U.S. immigration law.

- 6.a. Petitioner's or Authorized Signatory's Signature
- 6.b. Date of Signature (mm/dd/yyyy)

Part 9. Interpreter's Contact Information, Certification, and Signature

Interpreter's Full Name

- 1.a. Interpreter's Family Name (Last Name)
- 1.b. Interpreter's Given Name (First Name)
- 2. Interpreter's Business or Organization Name

Interpreter's Contact Information

- 3. Interpreter's Daytime Telephone Number
- 4. Interpreter's Mobile Telephone Number (if any)
- 5. Interpreter's Email Address (if any)

Interpreter's Certification and Signature

I certify, under penalty of perjury, that I am fluent in English

and

and I have interpreted every question on the petition and Instructions and interpreted the petitioner's or authorized signatory's answers to the questions in that language, and the petitioner or authorized signatory informed me that they understood every instruction, question, and answer on the petition.

- 6.a. Interpreter's Signature
- 6.b. Date of Signature (mm/dd/yyyy)



Part 10. Contact Information, Certification, and Signature of the Person Preparing this Petition, if Other Than the Petitioner or Authorized Signatory

Preparer's Full Name

- 1. Preparer's Family Name (Last Name)
- Preparer's Given Name (First Name)
- 2. Preparer's Business or Organization Name

Preparer's Contact Information

- 3. Preparer's Daytime Telephone Number
- 4. Preparer's Mobile Telephone Number (if any)
- 5. Preparer's Email Address (if any)

Preparer's Certification and Signature

I certify, under penalty of perjury, that I prepared this petition for the petitioner or authorized signatory at their request and with express consent and that all of the responses and information contained in and submitted with the petition are complete, true, and correct and reflects only information provided by the petitioner or authorized signatory. The petitioner or authorized signatory reviewed the responses and information and informed me that they understand the responses and information in or submitted with the petition.

- 6. Preparer's Signature
- Date of Signature (mm/dd/yyyy)



Part 11. Additional Information

If you need extra space to provide any additional information within this petition, use the space below. If you need more space than what is provided, you may make copies of this page to complete and file with this petition or attach a separate sheet of paper. Type or print your name and A-Number (if any) at the top of each sheet; indicate the **Page Number**, **Part Number**, and **Item Number** to which your answer refers; and sign and date each sheet.

1. Family Name (Last Name)
 Given Name (First Name)
 Middle Name

2. IRS EIN

Page Number	Part Number	Item Number
4	6	3

Oversee overall business operations, strategic direction, and manufacturing performance. Align production capacity with commercial demand, ensuring financial discipline, and maintaining quality and compliance standards. Supervising management staff, approving investments, leading key client relationships, and guiding the company's long-term growth strategy.

Page Number	Part Number	Item Number
N/A	N/A	N/A

N/A

Page Number	Part Number	Item Number
N/A	N/A	N/A

N/A

Page Number	Part Number	Item Number
N/A	N/A	N/A

N/A

Page Number	Part Number	Item Number
N/A	N/A	N/A

N/A



Application for Permanent Employment Certification
 Form ETA-9089 – Final Determination: Permanent Employment Certification Approval
 U.S. Department of Labor



PERMANENT EMPLOYMENT CERTIFICATION APPROVAL

A. U.S. Government Agency Use Only

Pursuant to the provisions of Sections 212(a)(5)(A) of the Immigration and Nationality Act, as amended, the Department hereby certifies that there are not sufficient workers who are able, willing, and qualified, and who will be available at the time of application for a visa and admission into the United States and place needed to fill the job opportunities for which certification is sought, and the permanent employment of the foreign worker will not adversely affect the wages and working conditions of workers in the United States similarly employed.

Therefore, by virtue of the signature below, the Department hereby acknowledges granting certification for the following *Application for Permanent Employment Certification* (Form ETA-9089):

1. DOL Case Number		2. Case Status	
3. Employer Legal Business Name		4. Employer FEIN	
5. Foreign Worker's Last (family) Name			
6. Foreign Worker's First (given) Name			
7. Foreign Worker's Middle Name(s)			
8. Job Title			
9. SOC Code		10. SOC Occupational Title	
Labor Certification Validity Information			
11. Filing Date		12. Determination Date	13. Expiration Date
14. Department of Labor Office of Foreign Labor Certification (<i>electronic signature</i>)			

Pursuant to 20 CFR 656, the aforementioned permanent labor certification is valid only for the job opportunity, the foreign worker, and the area of intended employment specified on the approved Form ETA-9089, including all appendices and any modifications approved by the Department. The aforementioned filing date on this approved *Application for Permanent Employment Certification*, established under 20 CFR 656.17(c), may be used as a priority date by the Department of Homeland Security and the Department of State, as appropriate. This approved *Application for Permanent Employment Certification* will expire if not filed in support of *Immigrant Petition for Alien Workers* (Form I-140) with the Department of Homeland Security by the aforementioned expiration date.

The foreign worker covered by this approved *Application for Permanent Employment Certification* has declared under Section B below, under penalty of perjury, that the foreign worker has read and reviewed every page of Appendix A for this approved Form ETA-9089, takes full responsibility for the accuracy of all information contained therein, and intends to accept permanent employment in the job opportunity specified on the approved Form ETA-9089, including all appendices, offered by the employer if granted a visa or an adjustment of status based on this permanent labor certification.

The employer covered by this approved *Application for Permanent Employment Certification* has declared under Section D below under penalty of perjury that it has read and reviewed every page of this approved Form ETA-9089, including all appendices, and takes full responsibility for the accuracy of all information contained therein and all documentation supporting this approved *Application for Permanent Employment Certification*, including any representations made by the employer's authorized preparer, agent or attorney, as applicable.

Application for Permanent Employment Certification
Form ETA-9089 – Final Determination: Permanent Labor Certification Approval
U.S. Department of Labor



B. Foreign Worker Declaration

I declare under penalty of perjury that I have read and reviewed all information contained in Appendix A of this approved Form ETA-9089, and that to the best of my knowledge the information contained therein is true and accurate. I understand that to knowingly and/or willfully furnish materially false information in the preparation of this form and any supplement thereto or to aid, abet, or counsel another to do so is a federal offense punishable by fines, imprisonment, or both (18 U.S.C. 2, 1001, 1546, 1621).

I further declare that I am the person identified under Section A, Fields 5, 6, and 7 above. I did not participate in any activities involving the interviewing or consideration of U.S. workers and intend to accept permanent employment in the job opportunity specified on this approved Form ETA-9089, including all appendices, offered by the employer if granted a visa or an adjustment of status based on this permanent labor certification.

1. Signature * <i>Justens Pradela Castaldini</i>	2. Date Signed * 02/09/2026
---	--------------------------------

C. Attorney or Agent Declaration

I declare under penalty of perjury that I am an attorney for the employer, or that I am an employee of, or hired by, the employer listed in Section C of the Form ETA-9089, and that I have been designated by that employer in accordance with 20 CFR 656.10(b) to act on its behalf in connection with this application.

I hereby certify that I have provided to the employer the entire Form ETA-9089, appendices, and all supporting documentation for review and to the best of my knowledge the information contained herein is true and accurate, including the employer's declaration regarding activities that I have undertaken on the employer's behalf in connection with this application. I understand that to knowingly and/or willfully furnish materially false information in the preparation of this form and any supplement hereto or to aid, abet, or counsel another to do so is a federal offense punishable by fines, imprisonment, or both (18 U.S.C. 2, 1001, 1546, 1621).

1. Attorney or Agent's Last (family) Name * HAVERROTH SILVA	2. First (given) Name * Otavio	3. Middle Initial § N/A
4. Firm/Business Name § HS Law Corp		
5. Signature * <i>[Signature]</i>	6. Date Signed * 02/09/2026	

D. Employer Declaration

I hereby designate the agent or attorney identified in Section C (if any) of the Form ETA-9089 to represent me for the purpose of labor certification and, by virtue of my signature in Field 5 below, I take full responsibility for the accuracy of any representations made by my agent or attorney, and my designated preparer identified in Section C above, on every page of the Form ETA-9089, including all appendices, and documentation supporting this application.

I declare under penalty of perjury that I have read and reviewed this application, including every page of the Form ETA-9089, appendices, and supporting documentation, and that to the best of my knowledge the information contained therein is true and accurate. I understand that to knowingly and/or willfully furnish materially false information in the preparation of this form and any supplement thereto or to aid, abet, or counsel another to do so is a federal offense punishable by fines, imprisonment, or both (18 U.S.C. 2, 1001, 1546, 1621).

1. Last (family) Name *	2. First (given) Name *	3. Middle Initial §
4. Title *		
5. Signature *	6. Date Signed *	

Public Burden Statement (1205-0451)

Persons are not required to respond to this collection of information unless it displays a currently valid OMB control number. Public reporting burden for this collection of information is estimated to average X hours and XX minutes to complete the form and its appendices, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the needed data, and completing and reviewing the collection of information. The burden estimate is as follows: Form ETA-9089 – 10 minutes, Appendix A – 12 minutes, Appendix B – 3 minutes, Appendix C – 6 minutes, Appendix D – 3 minutes, and recordkeeping – 5 minutes. Your response is required to receive the benefit of consideration of this application. (Immigration and Nationality Act, Section 212(a)(5)). Please send comments regarding this burden estimate or any other aspect of this information collection to the U.S. Department of Labor * Employment and Training Administration * Office of Foreign Labor Certification * 200 Constitution Ave., NW * Box PPII 12-200 * Washington, DC * 20210 or by email to ETA.OFLC.Forms@dol.gov. Please do not send the completed application to this address.

Application for Permanent Employment Certification
 Form ETA-9089 – Appendix A: Foreign Worker Information
 U.S. Department of Labor



FOREIGN WORKER INFORMATION

A. Foreign Worker Contact Information

1. Foreign Worker's Last (family) Name *		
2. Foreign Worker's First (given) Name *		
3. Foreign Worker's Middle Name(s) *		
4. Address 1 (current) *		
5. Address 2 (apartment/suite/floor and number) §		
6. City *	7. State *	8. Postal Code *
9. Country *	10. Province §	
11. Date of Birth (mm/dd/yyyy) *	12. Class of admission *	13. Alien registration number (A#) (if applicable) *
14. Country of birth *		
15. Country of citizenship or nationality *		

B. Foreign Worker Education §

a. Educational Attainment Information 1

1. Education: U.S. diploma/degree attained relevant to the job opportunity. <input type="checkbox"/> None <input type="checkbox"/> High School/GED <input type="checkbox"/> Associate <input type="checkbox"/> Bachelor's <input type="checkbox"/> Master's <input type="checkbox"/> Doctorate (PhD) <input type="checkbox"/> Other degree (JD, MD, etc.)	
1a. If "Other degree" in question 1, specify the diploma/degree attained	
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field)	
1c. Name of institution that issued the degree/diploma	
1d. Name of country of institution identified in question 1c	1e. Month/year attained (mm/yyyy)

b. Educational Attainment Information 2

1. Education: U.S. diploma/degree attained relevant to the job opportunity. <input type="checkbox"/> None <input type="checkbox"/> High School/GED <input type="checkbox"/> Associate <input type="checkbox"/> Bachelor's <input type="checkbox"/> Master's <input type="checkbox"/> Doctorate (PhD) <input type="checkbox"/> Other degree (JD, MD, etc.)	
1a. If "Other degree" in question 1, specify the diploma/degree attained	
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field)	
1c. Name of institution that issued the degree/diploma	
1d. Name of country of institution identified in question 1c	1e. Month/year attained (mm/yyyy)

Application for Permanent Employment Certification
 Form ETA-9089 – APPENDIX A: Foreign Worker Information
 U.S. Department of Labor



B. Foreign Worker Education (continued)

c. Educational Attainment Information 3

1. Education: U.S. diploma/degree attained relevant to the job opportunity. <input type="checkbox"/> None <input type="checkbox"/> High School/GED <input type="checkbox"/> Associate <input type="checkbox"/> Bachelor's <input type="checkbox"/> Master's <input type="checkbox"/> Doctorate (PhD) <input type="checkbox"/> Other degree (JD, MD, etc.)	
1a. If "Other degree" in question 1, specify the diploma/degree attained	
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field)	
1c. Name of institution that issued the degree/diploma	
1d. Name of country of institution identified in question 1c	1e. Month/year attained (mm/yyyy)

d. Educational Attainment Information 4

1. Education: U.S. diploma/degree attained relevant to the job opportunity. <input type="checkbox"/> None <input type="checkbox"/> High School/GED <input type="checkbox"/> Associate's <input type="checkbox"/> Bachelor's <input type="checkbox"/> Master's <input type="checkbox"/> Doctorate (PhD) <input type="checkbox"/> Other degree (JD, MD, etc.)	
1a. If "Other degree" in question 1, specify the diploma/degree attained	
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field)	
1c. Name of institution that issued the degree/diploma	
1d. Name of country of institution identified in question 1c	1e. Month/year attained (mm/yyyy)

e. Educational Attainment Information 5

1. Education: U.S. diploma/degree attained relevant to the job opportunity. <input type="checkbox"/> None <input type="checkbox"/> High School/GED <input type="checkbox"/> Associate's <input type="checkbox"/> Bachelor's <input type="checkbox"/> Master's <input type="checkbox"/> Doctorate (PhD) <input type="checkbox"/> Other degree (JD, MD, etc.)	
1a. If "Other degree" in question 1, specify the diploma/degree attained	
1b. Specify major(s) and/or field(s) of study (may list more than one related major and more than one field)	
1c. Name of institution that issued the degree/diploma	
1d. Name of country of institution identified in question 1c	1e. Month/year attained (mm/yyyy)

Application for Permanent Employment Certification
Form ETA-9089 – APPENDIX A: Foreign Worker Information
U.S. Department of Labor



C. Foreign Worker Training Qualifications §

a. Training, Certification(s), and/or License(s) Information 1

1. Name of institution/school/training provider		
1a. Name of training, coursework, experience received		
1b. Training/certifications/licenses attained (if applicable)		
1c. Start date of training (mm/yyyy)	1d. End date of training (mm/yyyy)	1e. Month/year awarded (mm/yyyy)

b. Training, Certification(s), and/or License(s) Information 2

1. Name of institution/school/training provider		
1a. Name of training, coursework, experience received		
1b. Training/certifications/licenses attained (if applicable)		
1c. Start date of training (mm/yyyy)	1d. End date of training (mm/yyyy)	1e. Month/year awarded (mm/yyyy)

c. Training, Certification(s), and/or License(s) Information 3

1. Name of institution/school/training provider		
1a. Name of training, coursework, experience received		
1b. Training/certifications/licenses attained (if applicable)		
1c. Start date of training (mm/yyyy)	1d. End date of training (mm/yyyy)	1e. Month/year awarded (mm/yyyy)

Application for Permanent Employment Certification
Form ETA-9089 – APPENDIX A: Foreign Worker Information
U.S. Department of Labor



D. Foreign Worker Training Qualifications §

a. Skills, Abilities, and Proficiencies 1

1. Name of employer/institution/school/training provider	
1a. Country	1b. State, territory, or province
1c. Description of specific skills, abilities, and/or proficiencies the foreign worker possesses or attained, which help establish whether the foreign worker meets the requirements identified for the job opportunity (<i>up to 1,500 characters</i>)	

b. Skills, Abilities, and Proficiencies 2

1. Name of employer/institution/school/training provider	
1a. Country	1b. State, territory, or province
1c. Description of specific skills, abilities, and/or proficiencies the foreign worker possesses or attained, which help establish whether the foreign worker meets the requirements identified for the job opportunity (<i>up to 1,500 characters</i>)	

Application for Permanent Employment Certification
Form ETA-9089 – APPENDIX A: Foreign Worker Information
U.S. Department of Labor



E. Foreign Worker Work Experience §

a. Work Experience 1

1. Employer name			
1a. Address 1			
1b. Address 2			
1c. City or town			1d. Postal code
1e. Country		1f. State, territory, or province	
1g. Job title			
1h. Start date (mm/yyyy)	1i. End date (mm/yyyy)	1j. Present <input type="checkbox"/> Yes <input type="checkbox"/> No	1k. Hours worked per week
1l. Job duties: Specify details of job (work tasks performed, use of tools/equipment, supervision, etc.) (up to 3,500 characters)			

Application for Permanent Employment Certification
Form ETA-9089 – Appendix C: Supplemental Information
U.S. Department of Labor



SUPPLEMENTAL INFORMATION

A. Supplemental Information 1 §

1. Section and Item Number	E	1a. Section Name or Category of Supplemental Information	Foreign Worker Work Experience
1b. Supplemental Information. (up to 1,500 characters)			
<p>Work Experience 2 Employer name: Blueberry Brasil Ltda Address of Employer: Jose Pignatti, 2145. Franca - Sao Paulo/Brazil 14402009 Job title: Owner Start date - End date: 2024 - present Job duties: Owner of Blueberry Brasil, a company engaged in the import and sale of products through online platforms.</p>			

B. Supplemental Information 2 §

1. Section and Item Number	E	1a. Section Name or Category of Supplemental Information	Foreign Worker Work Experience
1b. Supplemental Information. (up to 1,500 characters)			
<p>Work Experience 3 Employer name: Weems and Stephens Equine Hospital, Inc. Address of Employer: 5960 Hospital Rd. Aubrey, Texas 76227 USA Job title: Externship - Equine Clinical Medicine Start date - End date: 08/2017 - 08/2017 Job duties: Accompanied Dr. Cole Sciba, DVM, and other veterinarians in clinical and surgical cases involving equines, actively participating in the hospital routine. Provided direct patient care with a focus on equine medicine. Demonstrated exemplary work ethic, effective communication with the team and clients, and a strong interest in further developing expertise in the field.</p>			

For Public Burden Statement, see the Instructions for Form ETA-9089.

SUMMARY OF COVER LETTER

Petitioner: **CASTALDINI, Mateus Pradela**

Type of Petition: **I-140, EB-2 National Interest Waiver**

Classification Sought: **Immigration and Nationality Act 203(b)(2)(B)**

This petition is submitted on behalf of **Mr. Mateus Pradela Castaldini**, an experienced industrial entrepreneur with over a decade of experience in **industrial knitwear manufacturing and textile production**. He proposes the creation of Tecknit in Orlando, Florida, a U.S.-based manufacturing company focused on providing high-performance knitted components for the footwear, apparel, and orthopedic sectors. This endeavor **will create jobs, strengthen domestic supply chains, reduce reliance on imports, and support the competitiveness of the American manufacturing industry** through advanced textile solutions produced locally.

Mr. Castaldini's petition seeks exemption from the labor certification requirement under *Matter of Dhanasar*, 26 I&N Dec. 884 (AAO 2016), as his qualifications and proposed endeavor fulfill the three-prong test for a National Interest Waiver:

- 1. Substantial Merit and National Importance:** The proposed endeavor strengthens the U.S. manufacturing and textile sectors by establishing Tecknit, a domestic producer of advanced industrial knit components for the footwear, apparel, and orthopedic industries. By internalizing production currently dependent on international supply chains, the endeavor supports supply chain resilience, industrial reshoring, job creation, and domestic manufacturing capacity, directly aligning with U.S. national economic and industrial priorities.
- 2. Well-Positioned to Advance the Proposed Endeavor:** Mr. Castaldini's more than a decade of leadership in industrial knitwear manufacturing, combined with his technical training in textile production, proven success as founder and managing partner of an established manufacturing company, and documented industry recognition, uniquely position him to lead the proposed endeavor. His hands-on experience in production management, quality control, supplier negotiation, and scalable industrial operations demonstrates his clear ability to successfully implement and expand Tecknit's U.S. operations. Moreover, his substantially high remuneration related to his activity corroborates the fact that he is positioned well above his peers.
- 3. Balancing of Benefits to the United States:** Mr. Castaldini's endeavor will create new manufacturing jobs, support U.S.-based industrial clients, reduce reliance on imported textile components, and strengthen domestic supply chains. As the founder and operator of Tecknit he is creating jobs rather than competing for existing ones, making the labor certification process impractical. Granting a waiver allows the United States to immediately benefit from the economic, industrial, and workforce contributions generated by his manufacturing enterprise.

Considering these factors, Mr. Castaldini fulfills all the requirements for a National Interest Waiver. We respectfully request a thorough review of this petition and supporting documentation, which together present comprehensive evidence of his exceptional qualifications and the significant economic and workforce impact of his proposed undertaking. We request favorable consideration of this I-140 petition, recognizing Mr. Castaldini's potential contributions to the U.S. business industry and to the national interest.

Thank you for your attention to this matter.

Sincerely,



Otavio Haverroth Silva
California Bar # 343486

February 05, 2026

Via USPS

USCIS

Attn: I-140

P.O. Box 660128

Dallas, TX 75266-0128

Ref: I-140 Immigrant Visa Self-Petition of Mr. Mateus Pradela Castaldini as a Person of Exceptional Ability with a request for National Interest Waiver.

DOL SOC Code 11-1021 – General and Operations Managers

Dear Immigration Officer,

This letter is respectfully submitted in support of **Mr. Mateus Pradela Castaldini (hereinafter “Mr. Castaldini”)** and his Immigration self-petition for alien worker (Form I-140), demonstrating his fulfillment of the EB-2 National Interest Waiver requirements and providing evidentiary support.

Mr. Castaldini is eligible for EB-2 classification as he meets the minimum eligibility criteria as a person of exceptional ability pursuant to section 203(b)(2) of the Immigration and Nationality Act, 8 U.S.C. § 1153(b)(2). Specifically, the beneficiary satisfies the regulatory requirements through: official academic records evidencing technical education related to the textile and industrial manufacturing field; letters documenting more than ten years of full-time professional experience in the footwear-textile manufacturing sector; evidence of remuneration and financial responsibility as founder and administrative-financial manager of an industrial manufacturing company; and recognition for his achievements and significant contributions to the footwear components industry, including participation in major international and national trade exhibitions and sustained leadership in industrial production.

Mr. Castaldini, a Brazilian national, **is an entrepreneur and industrial textile manufacturing specialist with more than a decade of experience** as founder and managing partner of a footwear components company, where he oversees large-scale knitted upper production, supplier negotiations, quality control, financial management, product development, and workforce coordination. His professional background combines hands-on industrial expertise with strategic business leadership in the footwear and advanced textile sector.

His exceptional credentials, demonstrated by sustained industrial output, long-term company operation, international commercial engagement, and continuous technical training in textile manufacturing and design methodologies, place him significantly above the ordinary professionals in

his field. As such, he represents a valuable resource to the United States advanced manufacturing and orthopedic-textile innovation ecosystem, particularly in the development of specialized footwear components and wearable textile solutions for health-related applications.

In *Matter of Dhanasar* 26 I&N Dec. 884 (AAO 2016), it was ruled that USCIS may grant a National Interest Waiver if the petitioner demonstrates, by a preponderance of the evidence, that:

- His proposed endeavor has substantial merit and national importance. In this particular case, in strengthening domestic manufacturing capacity, enhancing supply chain resilience, reducing reliance on imported industrial components, supporting workforce development in advanced manufacturing, and contributing to the growth of small and mid-sized manufacturing enterprises – **Section 3.1**;
- He is exceptionally well-positioned to advance this endeavor. Based on Mr. Castaldini’s extensive experience in advanced knit manufacturing, industrial automation, and production management, his leadership as founder and managing director of a manufacturing enterprise, his technical expertise in scalable production systems and quality control, and his demonstrated ability to develop and supervise skilled manufacturing teams – **Section 3.2**; and
- On balance, that it is clearly in the interest of the United States to waive the job offer and labor certification requirements. Mr. Castaldini’s proposed endeavor will generate skilled employment opportunities, strengthen domestic supply chains, enhance industrial competitiveness, and support national priorities related to manufacturing reshoring and economic resilience - **Section 3.3**.

The evidence enclosed with this petition will establish, **by a preponderance of the evidence**, that Mr. Castaldini’s contributions will serve the national interest of the United States and satisfy all elements of the EB-2 NIW standard.

1. LEGAL STANDARD

Preponderance of the Evidence

The standard of proof, commonly used in federal matters, known as the “preponderance of the evidence standard,” comes into play when the plaintiff satisfies the burden of proof by offering evidence that demonstrates their claims have a greater than 50% chance of being true. In other words, if a piece of evidence can be more likely to be true than false, the burden of proof is met.

If evidence falls short of the 51% standard, examiners should resolve their doubts by requesting clarifying evidence to allow the petitioner to explain and document its eligibility. The preponderance standard is “rock bottom at the fact-finding level of Electrical litigation.” (*Matter of E-M*, 20 I. & N. Dec. 77 (BIA 1989), at 83 citing *Charlton v. FTC*, 543 F.2d 903, 907 (D.C.Cir.1976)).

BIA member Lory Rosenberg, *In re M-B-A-*, 23 I&N Dec. 474 at 484 (BIA 2002), notes that preponderance “requires evidence of a greater than 50% chance that an event will occur,” citing *INS v. Cardoza-Fonseca*, 480 U.S. 421, 431 (1987). She adds that preponderance “simply requires the trier of fact to believe that the existence of a fact is more probable than its nonexistence before [he] may find in favor of the party who has the burden to persuade the [judge] of the fact’s existence,” citing *In re Winship*, 397 U.S. 358, 371–72 (1970) (Harlan, J., concurring). She concludes that “(un)like other

standards of proof such as reasonable doubt or clear and convincing evidence, the preponderance standard ‘allows both parties to share the risk of error in roughly equal fashion’” citing *Metropolitan Stevedore Co. v. Rambo*, 521 U.S. 121, 137 (1997).

The evidence presented in this petition strongly indicates that Mr. Castaldini more likely than not meets the EB-2 category criteria as an individual of exceptional ability **in advanced textile manufacturing and industrial operations**. Furthermore, applying the preponderance of evidence standard, it is highly likely that Mr. Castaldini qualifies for a National Interest Waiver, given that his proposed endeavor, focused on domestic production of advanced knit components, workforce development, and supply chain resilience, possesses **substantial merit and national importance** to the United States.

2. THE EB-2 CLASSIFICATION

Exceptional Ability

To qualify under the EB-2 category, an individual must demonstrate eligibility as either a member of the profession with an advanced degree or as a person of exceptional ability in the sciences, arts, or business. In cases involving exceptional ability, the petitioner must satisfy at least three (3) of the criteria specified under the Immigration and Nationality Act (INA) and 8 C.F.R. § 204.5(k)(3)(ii).

Using the preponderance of the evidence standard, this petition will demonstrate that Mr. Castaldini meets at least three (3) of these qualifying criteria, thereby establishing his exceptional ability in the field of business sector.

2.1. Official academic record showing that you have a degree, diploma, certificate, or similar award from a college, university, school, or other institution of learning relating to your area of exceptional ability:

In July 2025, Mr. Castaldini successfully completed the “**Curso de Técnico Têxtil Básico**” (**Basic Textile Technician Course**), a professional technical certification program comprising 40 instructional hours, issued by Prime Cursos do Brasil, an educational institution accredited to provide professional training under Brazilian federal regulations (Decree No. 5.154 and Resolution CNE No. 04/99 of the Ministry of Education – MEC).

This technical program provided structured training in core areas of modern textile manufacturing, including textile production processes, yarn technology and classification, spinning principles, weaving technology, textile pattern development, nonwoven textile technologies, chemical consolidation processes, and textile finishing and treatment methodologies, equipping the beneficiary with formalized technical knowledge applicable to industrial-scale textile production and footwear component development.

The certification was issued in Mr. Castaldini’s name and formally recorded under certificate number 10295-16650580, confirming the successful completion of the program and his acquisition of technical competencies relevant to advanced textile manufacturing.

This academic credential is directly aligned with Mr. Castaldini’s professional trajectory as founder and managing partner of a footwear components manufacturing company and supports his

specialization in knitted textile uppers, industrial production processes, quality control, and product development within the footwear and orthopedic-textile sectors.

In conclusion, Mr. Castaldini's academic training in textile technology demonstrates a continued commitment to professional development in his field of exceptional ability and constitutes a solid educational foundation that directly relates to his proposed endeavor in advanced and health-oriented textile manufacturing in the United States. Accordingly, he clearly satisfies this regulatory criterion. **(Exhibit B.I.)**

2.2. Evidence in the form of letter(s) from current or former employer(s) showing that the beneficiary has at least 10 years of full-time experience in the occupation in which he or she is being sought;

Mr. Castaldini is a highly experienced industrial entrepreneur and textile manufacturing specialist, with more than ten years of continuous full-time professional experience in the footwear components and textile production sector, combining technical manufacturing expertise with operational leadership and administrative-financial management.

As documented in the official registration records issued by the Commercial Registry of the State of São Paulo (JUCESP), Mr. Mateus Pradela Castaldini formally established his business activities in November 2014 as a self-employed registered entrepreneur, with authorized commercial activity in the textile, clothing, and footwear sector (registration dated November 27, 2014).

Subsequently, he became the founder, owner, and full-time manager of Tecknit Indústria de Componentes para Calçados Ltda., a limited liability manufacturing company legally incorporated on December 9, 2014, and continuously active since that date. According to the official records of the Brazilian Federal Revenue Service (Receita Federal), the company's primary activity is the manufacturing of footwear parts, with secondary activities including knitted fabric manufacturing, special technical textiles, and protective textile products. The company remains in active status to this date.

As further detailed in the accountant's formal declaration issued by Lucas Guilherme Peixoto, licensed public accountant and principal of Peixoto & Gomes Organização Contábil Ltda., Mr. Castaldini has exercised his professional activities on a full-time basis as Owner and Manager of Tecknit Indústria de Componentes para Calçados Ltda. since the company's inception in December 2014. The declaration confirms that Mr. Castaldini performs continuous management, administrative, and strategic functions within the company, overseeing industrial operations, financial management, and business development.

The accountant further certifies that Tecknit is a consolidated company operating in the footwear components market with a workforce of approximately eight direct and indirect employees, and that it has demonstrated consistent growth over the years, with emphasis on innovation and international market expansion. The company has operated continuously since December 9, 2014, showing sustained revenue growth and business consolidation as a direct result of Mr. Castaldini's managerial leadership.

In his daily professional activities, Mr. Castaldini is responsible for supervising industrial textile production, negotiating and purchasing raw materials, managing supplier contracts, implementing quality control standards, coordinating logistics, and leading production teams, as also reflected in his professional curriculum describing his role as administrative-financial manager and production coordinator of a footwear components manufacturing company with industrial-scale output.

This wide range of technical, operational, and managerial duties demonstrates not only Mr. Castaldini's specialized expertise in textile manufacturing and footwear component production but also the level of institutional and commercial trust placed in his competence to manage a manufacturing enterprise with sustained output, workforce supervision, and financial responsibility.

Therefore, the documentary evidence conclusively establishes that Mr. Castaldini possesses more than ten years of full-time professional experience in the advanced textile manufacturing and footwear components industry, fully satisfying this regulatory criterion for classification as an individual of exceptional ability pursuant to 8 C.F.R. § 204.5(k)(3)(ii)(B). **(Exhibit B.II)**

2.3. Evidence that the beneficiary has commanded a salary or other remuneration for services that demonstrate exceptional ability:

Mr. Castaldini's compensation as Owner and Manager of Tecknit Indústria de Componentes para Calçados Ltda. demonstrates a level of compensation significantly higher than that typically practiced for equivalent positions in the textile and footwear manufacturing sector, reflecting his exceptional professional competence and high market value.

According to a statement from a registered accountant, Mr. Castaldini received substantial income over the past five years, with consistent growth, including R\$ 2,375,094.00 in 2024 alone, derived from his direct involvement in executive management, operational leadership, and strategic direction of the company. In contrast, public data from Glassdoor¹ indicates that the average annual income for a Partner/Owner in Brazil ranges from approximately R\$ 11,000 per month, which is equivalent to R\$ 132,000 per year.

Thus, Mr. Castaldini's annual income in 2024 is **several times higher** than the average for a comparable position, placing him among the highest-paid professionals in his category. This substantial difference proves that he receives payments far above those normally found in his field, and clearly demonstrates his standing as a professional of exceptional ability in his field, fully satisfying the regulatory requirements stipulated in **8 C.F.R. § 204.5(k)(3)(ii)(D)**. **(Exhibit B.III)**

2.4. Membership in a professional association (s).

Mr. Castaldini is an institutional member and designated business representative of Tecknit Industria de Componentes para Calçados Ltda. before the Associação do Comércio e Indústria de Franca (ACIF), one of the most established and respected commercial and industrial associations in Brazil.

¹ https://www.glassdoor.com/Salaries/brazil-socio-propriet%C3%A1rio-salary-SRCH_IL.0.6_IN36_KO7,25.htm

As formally certified by ACIF, Tecknit Industria de Componentes para Calçados Ltda., a company in which Mr. Castaldini is a partner, is regularly affiliated with the association under Associate Code No. 19608, with active and valid membership status as of December 11, 2025. The declaration further confirms Mr. Castaldini as the company’s partner and official representative before the association.

Founded in 1944, ACIF is a legally constituted professional and business association that represents entrepreneurs and companies operating in the commerce, industry, services, agriculture, transportation, financial, and manufacturing sectors. Its bylaws establish strict membership rules and require that each associated company formally designate one of its partners to serve as its official institutional representative, evidencing a professional and regulated admission process rather than open or informal enrollment.

Membership in ACIF is not merely symbolic or open to the general public. It is restricted to legally registered business entities and entrepreneurs who demonstrate lawful commercial activity, professional integrity, and compliance with the association’s ethical, statutory, and regulatory standards, as set forth in its internal governance framework. Associated companies are subject to ongoing compliance obligations and may be suspended or excluded in cases of misconduct or failure to meet financial or ethical requirements.

In addition, ACIF is nationally recognized for its institutional relevance and professional credibility. In 2025, it was included in the “G50+” group established by the Brazilian Confederation of Commercial Associations (CACB), which comprises the fifty most structured and professionally organized trade and industry associations in Brazil. This recognition highlights ACIF’s role as a leading professional body within the Brazilian entrepreneurial and industrial ecosystem.

Mr. Castaldini’s membership and formal representation of his manufacturing company before ACIF demonstrate his professional standing among business and industrial peers, as well as his integration into an organized and regulated professional community within the textile and footwear manufacturing sector.

This membership, therefore, reinforces his credibility as an established industrial entrepreneur and manufacturing specialist and fully satisfies the regulatory criterion of “membership in a professional association” under 8 C.F.R. § 204.5(k)(3)(ii)(E), by evidencing his active participation in a recognized professional organization directly related to his field of exceptional ability. **(Exhibit B.IV)**

2.5. Recognition for achievements and significant contributions to the industry or field by the petitioner’s peers, government entities, professional or business organizations:

The beneficiary’s achievements and contributions to the footwear components and textile manufacturing industry are remarkable, particularly in the areas of industrial innovation, sustainable materials development, and modernization of traditional production processes. His work has contributed to strengthening the technological capacity of the Brazilian footwear sector and to introducing environmentally responsible manufacturing practices aligned with global industry trends.

Mr. Castaldini's professional recognition is evidenced by formal letters of support issued by senior industry leaders with decades of experience in footwear manufacturing and product development. These experts attest to his technical competence, strategic vision, leadership in industrial projects, and his ability to translate innovation into commercially viable and scalable production solutions. **(Exhibit B.V)**

One such letter was issued by **Mr. Cássio Alberto Cacere**, Director-Owner of Calçados Bigioni and C.A. Cacere, a footwear company based in Franca, São Paulo, and an industry executive with more than thirty years of professional experience in shoe design, modeling, technical materials, and product development. Mr. Cacere **highlights Mr. Castaldini's role as the lead innovator in the development of a sustainable knitted footwear line using recycled PET bottles, produced through Tecknit Indústria de Componentes para Calçados Ltda., and implemented in the Bigioni product line.**

"I have been working in partnership with Mr. Mateus Pradela Castaldini, for more than two years, developing innovation projects through his company, Tecknit Indústria de Componentes de Calçados. Among these collaborations, I highlight the creation of a line of sustainable knit footwear made from recycled PET bottle yarn and developed for Calçados Bigioni, a traditional brand from Franca's footwear hub known for producing high-quality leather shoes. This project marked a milestone in the modernization of our portfolio and reinforced our commitment to environmentally responsible practices. The idea originated from Mateus himself, who identified the opportunity to apply textile technologies to the leather footwear segment, which is traditionally more conservative. He led all stages of the project, from the development of the raw material to the fitting tests and industrial application, as well as cost calculations, production timelines, and quality control, ensuring that the final product maintained the level of comfort and craftsmanship that characterizes the Bigioni brand

(...) Since the beginning of 2025, we have sold more than 2,000 pairs of this model alone, which has become a permanent part of our portfolio. In addition to the commercial success, the project positioned us as a company attentive to environmental trends and the circular economy, opening new opportunities for partnerships and exports. The results of this collaboration go far beyond the technical aspect and highlight Mateus as an innovation-driven entrepreneur, capable of identifying structural bottlenecks and anticipating trends that are reshaping the footwear industry. His work contributes to modernizing a traditional segment of the Brazilian market by introducing practices of sustainability, automation, and advanced textile technology that increase production efficiency and reduce environmental impact, a global concern."

Mr. Bruno Maciel Barbosa, founder and CEO of EcommerceVerso CD LTDA, a Brazilian e-commerce platform specializing in connecting entrepreneurs and sellers with reliable suppliers through dropshipping and direct distribution models, is a professional with over thirteen years of practical experience in online sales, official consulting accreditation with Mercado Livre since 2019, and extensive experience as a speaker and mentor, having trained hundreds of sellers in e-commerce performance and management strategies. In his letter, Mr. Barbosa highlights that Mr. Castaldini is currently responsible for the manufacturing of one of EcommerceVerso's main footwear lines and that

his control of the entire production chain has allowed for a significant reduction in manufacturing costs, increasing profit margins by approximately 30%.

“Currently, Mateus is responsible for manufacturing one of our main footwear lines, particularly sneakers, sold through online marketplaces. By controlling the entire production process, from raw materials to the final product, we were able to significantly reduce production costs, increasing our profit margins by approximately 30%. Beyond operational efficiency, the structure he developed, combining in-house manufacturing, inventory control, and direct integration with digital platforms, has become an agile and scalable production model, essential to sustaining the pace of e-commerce sales”.

Mr. Castaldini's professional recognition is further evidenced by a formal letter of support issued by **Mr. Alécio Santos Silva**, Commercial Manager of Fênix Indústria de Espumas, Tecidos e Dublagens em Geral, a supplier to the footwear industry, based in Franca, São Paulo. He is a senior professional in the sector, with over twenty years of experience in footwear manufacturing and technical training in pattern making and styling from SENAI Márcio Bagueira Leal, in addition to complementary courses in production planning, cost management, 2D/3D CAD modeling, and leather processing.

In his letter, Mr. Silva emphasizes that while his team is responsible for the design and development of projects, Mr. Castaldini's company executes the manufacturing and textile production stages, utilizing innovative knitting technologies based on high-performance knitted fabrics produced by automated machines, offering superior lightness, precision, and material efficiency compared to traditional fabrics.

“Our collaboration involves the development of footwear, handbags, and textile components, including shirt collars and cuffs. Within this partnership, I am responsible for preparing the designs and technical projects, while Mateus’s team carries out the textile and production stages, applying innovative knit technologies. Knit is a high-performance textile produced by automated machines, offering greater lightness, precision, and material efficiency when compared to traditional fabrics. Prior to working with Mateus, it was necessary to rely on knit suppliers from other regions, which increased both costs and lead times. Through the structure he developed, Tecknit became the first company in the city capable of manufacturing this type of material at scale, incorporating technologies that had previously been available only in larger industrial hubs. This initiative filled a gap in the local market and significantly transformed production dynamics by reducing delivery times and costs while strengthening the competitiveness of regional companies”.

When Carmen Steffens Group began working with him, we were facing recurring challenges related to slow delivery times and a lack of agility in developing new pieces. These delays impacted the launch of collections and, consequently, the commercial performance of our lines. Mateus’s differentiating factor was proposing an innovative solution to a structural problem in the industry. While most knit companies outsource machine programming and rely on long lead times—usually over 30 days—he took the opposite approach: he trained and qualified two in-house programmers even before setting up the production line, ensuring that development control and technical adjustments were handled internally. This strategy resulted in a significant efficiency gain, drastically reducing the time between order and delivery

A letter of support was issued by **Mr. Fabrício Ditsuo de Paula Saito**, Cost Analyst at the Carmen Steffens Group, an international fashion group with over 400 stores in more than 18 countries, specializing in footwear, handbags, and accessories.

Mr. Saito highlights that when Carmen Steffens began working with Mr. Castaldini, the company faced recurring delays in product launches and delivery times due to the lack of agility of traditional knitwear suppliers, which negatively impacted commercial performance. According to Mr. Saito, Mr. Castaldini proposed and implemented an innovative industrial solution, internalizing the programming and configuration of the machines, training specialized technicians, and establishing its own production structure that allowed for total control over development, testing, and production adjustments. This strategy resulted in a drastic reduction in delivery times, greater predictability in deliveries, lower material consumption, and maintenance of the rigorous aesthetic standards required by the brand.

“The results went far beyond a technical advancement, highlighting Mateus’s role as an innovation-driven entrepreneur, capable of identifying structural bottlenecks in the sector and implementing solutions with systemic impact. His work has helped modernize a traditional segment of the footwear industry by introducing practices of automation, predictability, technological integration, and operational independence, which reduced costs, increased delivery efficiency, and enhanced the competitiveness of partner brands. This proactive, efficiency-oriented approach is precisely the type of contribution that the EB-2 NIW technology visa seeks to recognize, as it reflects a commitment to economic and industry advancement”.

Mr. Castaldini has established himself as a prominent leader in the textile manufacturing and footwear components industry through a combination of formal professional affiliations, institutional recognition, consistent business achievements, and endorsements from senior industry executives.

Over more than a decade as the founder and managing partner of Tecknit Indústria de Componentes para Calçados Ltda., he has built a consolidated industrial operation, recognized for its technological innovation in textile manufacturing, production efficiency, sustainability practices, and integration with national and international commercial supply chains. His company's formal affiliation with the Franca Trade and Industry Association (ACIF), one of the most structured and respected business

associations in Brazil, further demonstrates his prominent position within the organized industrial and business community.

In addition to this institutional recognition, Mr. Castaldini has been repeatedly recognized by experienced professionals in the footwear manufacturing, industrial materials, and international retail sectors, including executives and managers from Calçados Bigioni, EcommerceVerso, Fênix Indústria, and the Carmen Steffens Group. These industry leaders attest to his technical expertise in advanced textile manufacturing, his ability to modernize traditional production models, his leadership in implementing automation and internal programming structures, his contribution to cost reduction and optimization of delivery times, and his measurable commercial and technological impact on their operations.

His professional recognition is further reinforced by his active participation in important international trade events in the sector, including SOURCING at MAGIC Las Vegas, as well as national footwear and textile trade fairs, demonstrating integration with the international market and professional credibility in the global manufacturing ecosystem.

Collectively, these recognitions constitute unequivocal evidence of Mr. Castaldini's exceptional capabilities in the field of advanced textile manufacturing and industrial components production for footwear, satisfying the regulatory standard established in 8 C.F.R. § 204.5(k)(3)(ii), which requires sustained, significant, and well-documented contributions to his field.

Therefore, in the first stage of the analysis, Mr. Castaldini demonstrated, by a preponderance of the evidence, that he objectively meets more than the three minimum regulatory criteria required for EB-2 classification as a professional of exceptional ability in the field of business and industrial manufacturing.

Final Merits Determination

In the second part of the analysis, officers should evaluate the evidence together when considering the petition in its entirety for the final merits determination. The officer must determine whether or not the petitioner, **by a preponderance of the evidence**, has demonstrated that the beneficiary has a degree of expertise significantly above that ordinarily encountered in the sciences, arts, or business.

Mr. Castaldini, an industrial entrepreneur and founder of a well-established company manufacturing components for footwear, specializing in advanced textile production, clearly and consistently demonstrates his exceptional capabilities through a solid professional trajectory, sustained business achievements, technological innovation, and significant contributions to the modernization and competitiveness of the footwear and textile manufacturing sector.

His career includes more than a decade of uninterrupted and highly qualified professional activity as owner and managing partner of Tecknit Indústria de Componentes para Calçados Ltda., during which he held full responsibility for industrial operations, production planning, financial management, supplier negotiations, quality control systems, and the implementation of advanced knitting-based manufacturing technologies. Under his leadership, the company became a regional benchmark in

technical textile production, filling structural supply gaps, reducing delivery times, lowering costs, and introducing sustainable and automated manufacturing processes.

Mr. Castaldini's performance has received formal recognition from various professionals and senior executives in the sector, representing established footwear manufacturers, e-commerce platforms, industrial suppliers, and international retail groups, who attest to his technical expertise, entrepreneurial vision, leadership in industrial restructuring, and measurable impact on productivity, delivery reliability, cost efficiency, and business expansion.

Furthermore, Mr. Castaldini maintains formal professional affiliations with recognized business and industry institutions, participates in important international trade events, such as SOURCING at MAGIC Las Vegas, and has built a reputation for integrating global manufacturing trends into local industrial practice. These elements, combined with his consistent track record of high-level executive responsibility and market-recognized compensation, demonstrate that his experience and qualifications far exceed the standards typically required of professionals in the manufacturing and textile sector. Therefore, Mr. Castaldini has provided sufficient evidence that, considering the totality of the documentation presented and by the preponderance of the evidence, he qualifies as an individual of exceptional ability, having met his burden of proving that he possesses a level of expertise significantly superior to that normally found in the field of business and industrial manufacturing.

The Connection Between Mr. Castaldini's Exceptional Ability and His Proposed Endeavor

As described in the USCIS Policy Alert of January 15, 2025, a National Interest Waiver (NIW) requires the petitioner to demonstrate that their proposed endeavor has substantial merit and national importance, and that they are well-positioned to bring it to fruition. Furthermore, the petitioner's qualifications must be directly aligned with the venture's objectives to justify a waiver of the employment offer and labor certification requirements.

Mr. Castaldini's proposed endeavor, through the creation of Tecknit in the United States, is a direct extension of his exceptional qualifications in advanced textile manufacturing, industrial production management, and knitting technology development, acquired over more than a decade of hands-on leadership in the footwear components industry. Based on his specialized experience in designing, implementing, and scaling industrial knitting manufacturing operations, Mr. Castaldini is uniquely positioned to address critical supply chain and production gaps currently faced by American manufacturers of footwear, apparel, and orthopedic products.

Tecknit will operate as a domestic manufacturing alternative for technical textile components that are currently supplied primarily by foreign vendors. By bringing production in-house to the United States, the company will provide reliable, high-quality, and scalable knitting solutions, reducing lead times, mitigating supply chain disruptions, and enhancing quality control. The company's core product lines, including knitted uppers for footwear, technical textile components for apparel, orthopedic and functional knitted products, and custom private-label manufacturing, require precisely the combination of expertise in technical textiles, industrial automation, production planning, and cost optimization that Mr. Castaldini has consistently demonstrated throughout his career.

Mr. Castaldini's proven ability to integrate advanced knitting technologies, in-house programming, sustainable materials, and efficient industrial workflows enables the development of scalable, cost-effective, and high-performance manufacturing solutions tailored to the needs of American industrial clients. His track record of modernizing traditional production models, reducing reliance on imported components, and delivering measurable operational and commercial results reflects a level of expertise that is both uncommon and critically needed in today's American manufacturing landscape.

Consequently, their proposed endeavor is intrinsically aligned with their proven capabilities and has been strategically designed to support national priorities related to domestic manufacturing, supply chain resilience, industrial competitiveness, and the production of functional textile solutions for footwear, apparel, and orthopedic applications.

3. THE NATIONAL INTEREST WAIVER Framework Under *Matter of Dhanasar*

Those who apply for a National Interest Waiver request that the Labor Certification requirement be waived because it would be in the best interest of the United States to allow the beneficiary to pursue their proposed endeavor without the restrictions of a permanent job offer. While the law does not strictly define the types of occupations that qualify for a National Interest Waiver, such waivers are generally granted to individuals who possess an advanced degree or exceptional ability in their field and whose work in the United States would provide tangible national benefits.

According to section 203(b)(2)(B) of the Immigration and Nationality Act, the Secretary of Homeland Security may waive the job offer requirement, and consequently the labor certification requirement, when it is determined to be in the national interest of the United States. See 8 C.F.R. § 204.5(k)(4)(ii).

In *Matter of Dhanasar*, 26 I&N Dec. 884 (AAO 2016), the USCIS Administrative Appeals Office (AAO) established a revised analytical framework for determining eligibility for a discretionary waiver of the job offer and labor certification requirements for aliens seeking classification in the EB-2 category as individuals of exceptional ability in the sciences, arts, or business. Under this framework, eligibility for a National Interest Waiver is assessed through a three-pronged test:

- (i) The first prong** assesses whether the proposed endeavor has substantial merit and national importance.
- (ii) The second prong** assesses whether the individual is well-positioned to advance the proposed endeavor.
- (iii) The third prong** considers whether, on balance, it would be beneficial to the United States to waive the job offer and labor certification requirements.

Mr. Castaldini, as a professional of exceptional ability in advanced textile manufacturing and industrial production management, clearly meets this analytical framework. His extensive experience in developing, scaling, and managing industrial knitting manufacturing operations uniquely positions him to make a significant contribution to the United States manufacturing sector.

Through the creation and operation of Tecknit in the United States, Mr. Castaldini will play a vital role in strengthening domestic production capacity in the footwear, apparel, and orthopedic products sectors. **His project directly supports U.S. priorities related to reshoring industrial production, reducing reliance on imported components, strengthening supply chain resilience, promoting advanced manufacturing technologies, and supporting small and medium-sized enterprises that depend on reliable and timely access to technical textile components.**

By providing high-quality, domestically produced knitted components, Tecknit will improve efficiency, reduce production lead times, enhance quality control, and contribute to sustainable industrial practices. These outcomes are directly aligned with U.S. national interests in economic competitiveness, industrial resilience, workforce development, and advanced manufacturing innovation.

Given the substantial merit of Mr. Castaldini's proposed endeavor and its clear alignment with these national priorities, a waiver of the job offer, and labor certification requirements is fully justified. The following sections will demonstrate how Mr. Castaldini's project meets each of the three criteria of the *Dhanasar* framework, establishing his eligibility for a National Interest Waiver.

3.1 First PRONG:

The Proposed Endeavor has Substantial Merit and National Importance

Matter of Dhanasar moved away from the purely geographical consideration of “national in scope”, to a broader evaluation of the endeavor’s “national importance” no longer considering whether the endeavor would benefit the entire geographic region of the country (national scope), but instead determines whether the endeavor seeks to solve a problem that affects the entire country, even if the immediate impact is focused on one local geographic area (“national importance”), as follows:

“Certain locally or regionally focused endeavors, however, may be of national importance despite being difficult to quantify with respect to geographic scope.”

Therefore, the first prong, substantial merit and national importance, focuses on the specific endeavor that the foreign national proposes to undertake. The endeavor's merit may be demonstrated in a range of areas such as business, entrepreneurialism, science, technology, culture, health, or education. To establish that an endeavor has substantial merit, the petitioner should provide a detailed description of the endeavor and why it is meritorious. In determining whether the proposed endeavor has national importance, USCIS considers its potential impact.

Likewise, the *Dhanasar* decision allowed for the consideration of a much broader and more diverse pool of petitioners in a wide range of areas such as business, entrepreneurship, science, technology, culture, health, or education.

3.1.1 BUSINESS PLAN

A detailed description of the proposed endeavor and why it is of substantial merit:

Tecknit, led by Mr. Castaldini, is an advanced textile manufacturing company designed to generate a significant economic, industrial, and technological impact in the United States. As detailed in the Business Plan, the project focuses on the domestic production of technical textile components for the footwear, apparel, and orthopedics sectors, combining advanced manufacturing technologies, industrial automation, and scalable production models to meet critical supply chain needs.

The textile and footwear manufacturing sector are nationally recognized as an area of substantial economic importance, supporting millions of jobs and serving as a fundamental component of domestic industrial capacity. Tecknit directly aligns with these national interests by bringing back to the country the production of textile components that are currently predominantly imported, thus reducing supply chain vulnerabilities, improving lead times, and enhancing quality control for US-based manufacturers.

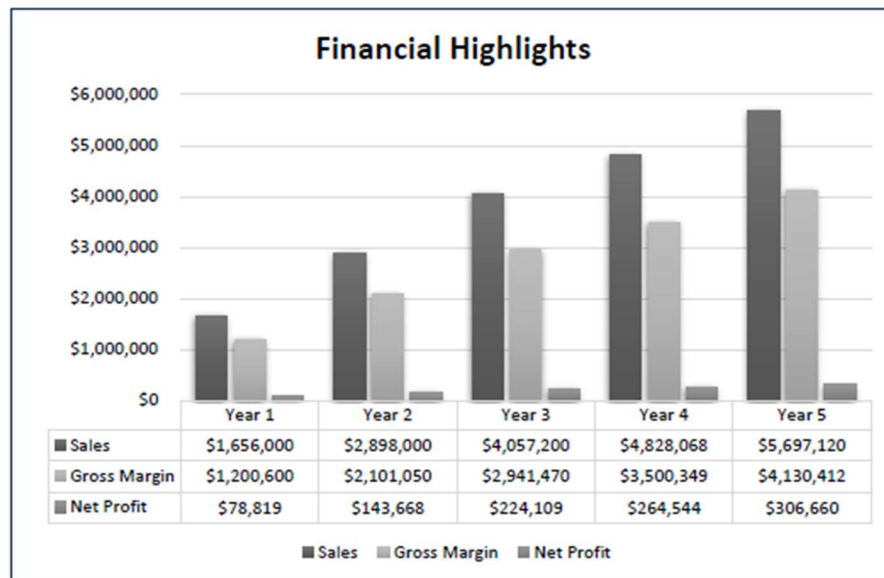
In addition to its core manufacturing operations, Tecknit's activities will support workforce development through the creation of skilled industrial jobs, technical training in advanced textile production, and the dissemination of modern manufacturing practices. By strengthening domestic production capabilities and offering reliable, high-quality alternatives to imported components, the venture contributes to the resilience, competitiveness, and sustainability of the US manufacturing ecosystem.

Taken together, these elements demonstrate that the proposed endeavor has substantial merit, as it promotes industrial development, job creation, supply chain resilience, technological innovation, and workforce skills enhancement, areas that are directly aligned with the national and regional economic priorities of the United States.

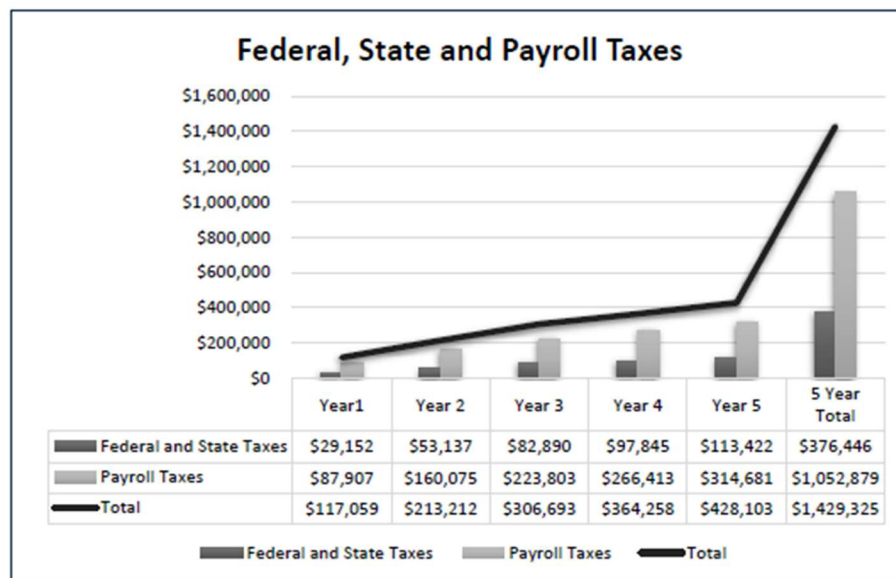
The company will operate through four core manufacturing and service lines:

- **Knit Uppers Manufacturing for the Footwear Industry**, including athletic, casual, fashion, and safety footwear
- **Technical Knit Components for Apparel Manufacturing**, such as collars, cuffs, and structural textile elements
- **Orthopedic and Functional Knit Products Manufacturing**, including braces, compression supports, and related items
- **Custom Development and Private-Label Knit Manufacturing for Industrial Clients:** The company will offer customized product development, prototyping, and private-label manufacturing services for U.S.-based brands and industrial clients seeking tailored knit solutions.

Additionally, the business plan projects significant economic growth, with revenue expected to increase from **\$1,656,000 in Year 1 to approximately \$5.697,120 million by Year 5.**



The company is also projected to generate substantial tax contributions, totaling **\$376,446 in federal, state, and payroll taxes over five years.**



Additionally, job creation is a key focus, with the workforce expected to expand from **22 professionals in Year 1 to 46 in Year 5**, fostering employment in the U.S. creative sector.

<i>Personnel Plan</i>					
	Year 1	Year 2	Year 3	Year 4	Year 5
Founder & General Manager - Mr. Mateus Pradela Castaldini	1	1	1	1	1
Production Machine Operators	10	13	17	17	19
Knit Machine Programmer	1	1	2	2	2
Technical Designer / Stylist	1	1	1	1	1
Finance & HR Manager	1	1	1	1	1
Fabric Finishing Technicians	1	1	1	1	1
External Sales Representatives	3	4	4	4	4
Logistics Coordinator	3	3	3	3	3
Accountant	1	1	1	1	1
Quality Control Analyst	0	1	1	1	1
Technical Product Designer	0	1	1	1	1
Production Manager	0	0	1	1	1
Purchasing Analyst	0	0	1	1	1
Upper Finishing Technicians	0	0	2	2	2
Marketing Manager	0	0	0	1	1
Commercial Support Specialists	0	0	0	2	2
Maintenance Technician	0	0	0	1	1
Export Coordinator	0	0	0	0	1
Sustainability & Certifications Specialist	0	0	0	0	1
Shift Supervisor	0	0	0	0	1
Total People	22	28	37	41	46

The substantial merit of the proposed endeavor by Tecknit is evident in its alignment with key national priorities, such as strengthening domestic industry, increasing supply chain resilience, promoting technological innovation, and creating skilled job opportunities in the United States. Tecknit's project is designed to produce advanced technical mesh components domestically, reducing reliance on imported materials and contributing to stable, high-quality supply alternatives for American industrial customers, which is directly relevant to ongoing efforts to modernize and reshore strategic segments of the industrial base.

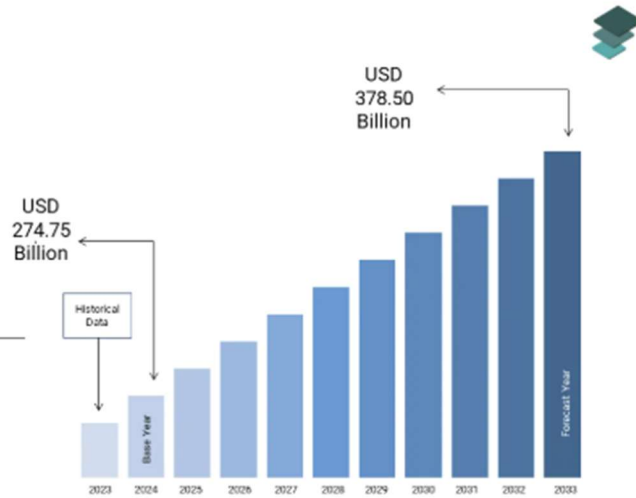
The U.S. textile and textile product manufacturing sector remains a significant part of the national economy, with shipments totaling approximately \$64.8 billion in 2024 and supporting hundreds of thousands of jobs nationwide, reflecting both established industrial capacity and continued investment in domestic production capabilities. **Furthermore, the overall U.S. textile market size was valued at approximately \$263.64 billion in 2025 to grow to \$378.50 billion by 2033, growing at a CAGR of 4.10% during the forecast period from 2025 to 2033².**

² <https://www.marketdataforecast.com/market-reports/us-textiles-market>

U.S Textiles Market
Market Size Overview

4.10%

U.S market CAGR,
2025 - 2033



Beyond its economic importance, the American textile industry is evolving towards higher value-added and high-technology segments, with domestically produced technical textiles and engineered fabrics gaining prominence as drivers of growth. These trends reinforce a broader strategic shift towards prioritizing technologically sophisticated domestic manufacturing capable of competing globally and addressing critical supply chain vulnerabilities.

Tecknit's operations will support these trends by providing U.S.-based manufacturers with domestic production alternatives for imported mesh components, improving lead times, enhancing quality control, and strengthening the reliability of domestic supply chains. By allowing manufacturers to reduce their reliance on foreign sources, the project supports national interests in economic competitiveness and industrial sustainability. Furthermore, Tecknit's activities are expected to promote the creation of skilled jobs in the industry, strengthen regional industrial ecosystems, and encourage the adoption of advanced textile technologies, contributing to broader economic development goals.

Collectively, these elements demonstrate that the proposed endeavor has substantial merit, as it not only aligns with industry growth trends and well-documented economic realities but also addresses national strategic priorities related to industrial resilience, domestic production capacity, and technological innovation in the production of textiles and industrial goods. Consequently, the project is situated within a robust and expanding market context, with significant potential for scalability, job creation, and a measurable contribution to national economic and industrial objectives.

3.1.2 EVIDENCE OF THE ENDEAVOR’S MERIT

National or even global implications within a particular field:

The national importance of the proposed endeavor through Tecknit is demonstrated by its direct contribution to national production capacity, supply chain resilience, workforce development, and technological advancement in the US textile, footwear, and orthopedic product sectors. As detailed in the Business Plan (**Exhibit C.I.**), the project addresses critical gaps caused by reliance on imported knitted components, offering high-quality, domestically produced alternatives aligned with national economic and industrial priorities.

By internalizing the production of advanced knitted uppers, technical textile components, and functional orthopedic products, Tecknit enables American manufacturers to reduce lead times, improve quality control, and minimize supply chain disruptions. These outcomes directly support federal priorities related to reshoring production, strengthening small and medium-sized industrial enterprises, and modernizing national manufacturing infrastructure.

In summary, Tecknit contributes to industrial resilience, economic stability, and innovation, with clear relevance at both the regional and national levels. Under Mr. Castaldini's leadership, the company is positioned to modernize textile manufacturing practices, expand skilled employment, and strengthen the domestic supply base for critical industrial sectors.

The following points highlight the national importance of Mr. Castaldini's initiative:

• **Advancement of Domestic Production and Skilled Workforce Development:**

Tecknit supports the creation of skilled manufacturing jobs and the adoption of advanced textile technologies essential for maintaining US industrial competitiveness.

National Importance: Strengthening domestic production and workforce skills supports long-term economic growth and industrial leadership.

• **Strengthening Supply Chain Resilience for American Manufacturers:** By providing US-based alternatives for imported knitted components, Tecknit reduces dependence on foreign supply chains and improves operational reliability.

National Importance: Supply chain resilience is a key federal priority for economic security and business continuity.

• **Promoting Innovation in Technical and Functional Textile Products:** The company's focus on technical and orthopedic knitted products drives higher value-added manufacturing, connected to mobility, ergonomics, and preventative health solutions.

National Importance: Innovation in functional textiles supports public health needs and the evolution of advanced manufacturing sectors.

• **Modernizing Manufacturing Operations and Industry Standards:** Tecknit applies automated, efficient, and sustainable manufacturing workflows, based on Mr. Castaldini's proven industrial expertise.

National Importance: Modern manufacturing practices increase productivity, reduce waste, and align federal goals for sustainable and competitive industrial growth.

Taken together, these factors demonstrate that Tecknit's proposed endeavor extends beyond routine commercial activity and carries clear national significance. By advancing domestic manufacturing capacity, strengthening supply chain resilience, fostering skilled workforce development, and promoting innovation in high-value technical and orthopedic textiles, the initiative directly aligns with U.S. economic, industrial, and public interest priorities. Accordingly, the endeavor satisfies the requirement of national importance under the first prong of the *Dhanasar* framework.

3.1.3 ENDEAVOR'S IMPACT

The proposed endeavor has significant potential to employ U.S. workers:

The Tecknit, under the leadership of Mr. Castaldini, has significant potential for job creation in the United States. According to its business plan, the company anticipates creating numerous jobs for skilled and semi-skilled professionals during its first years of operation, including knitting machine operators, textile programmers, quality control specialists, production supervisors, logistics personnel, and administrative staff. In addition to direct employment, the company will support the creation of indirect jobs throughout the national supply chain, including suppliers of yarn and raw materials, equipment maintenance service providers, logistics and distribution partners, and manufacturers of finished products in the footwear, apparel, and orthopedics sectors.

The project also includes an essential workforce development component, as operating an advanced knitting factory requires continuous technical training, knowledge of machine programming, and quality control skills. By training American workers in specialized textile manufacturing processes, Tecknit contributes not only as a manufacturing company but also as a strategic initiative for job creation, technical workforce development, and regional and national economic stimulation in the U.S. industrial sector.

In evaluating the broader economic impact of job creation, it is critical to consider the direct positions generated by an enterprise as well as the indirect employment effects across related sectors. One standard approach to quantifying this **extended impact is through the use of job multipliers, such as those developed by the Economic Policy Institute (EPI)**. The EPI job multiplier estimates how many additional jobs are supported in the broader economy for each direct job created in a given industry. For other professional, scientific, and technical services, where Tecknit is categorized, the EPI reports a job multiplier of 154.3

Employment multipliers per 100 direct jobs, all private-sector industries

Industry	Direct jobs	Supplier jobs*	Induced jobs**	Total indirect jobs
<i>Professional, scientific, and technical services</i>				
125 Legal services	100.0	89.2	111.3	200.5
126 Accounting, tax preparation, bookkeeping, and payroll services	100.0	52.0	81.3	133.4
127 Architectural, engineering, and related services	100.0	90.0	114.1	204.1
128 Specialized design services	100.0	67.5	97.4	164.9
129 Computer systems design and related services	100.0	134.1	149.3	283.4
130 Management, scientific, and technical consulting services	100.0	91.1	116.5	207.6
131 Scientific research and development services	100.0	519.3	323.7	842.9
132 Advertising, public relations, and related services	100.0	460.9	270.7	731.6
133 Other professional, scientific, and technical services	100.0	70.8	83.6	154.3

Applying this multiplier to Tecknit’s projections, the creation of 46 direct, high-skilled positions by year five under **Mr. Castaldini’s leadership is expected to support approximately 70 additional indirect jobs in the U.S. economy.**

Please note that *Dhanasar* expressly states that one can prove national importance through the “significant potential to employ U.S. workers”. That is NOT the same as “**potential to employ a significant number of U.S. workers**” as the “significance” is in the “potential” or “probability”, not in the “number of jobs” the endeavor may create. This is a matter of semantics.

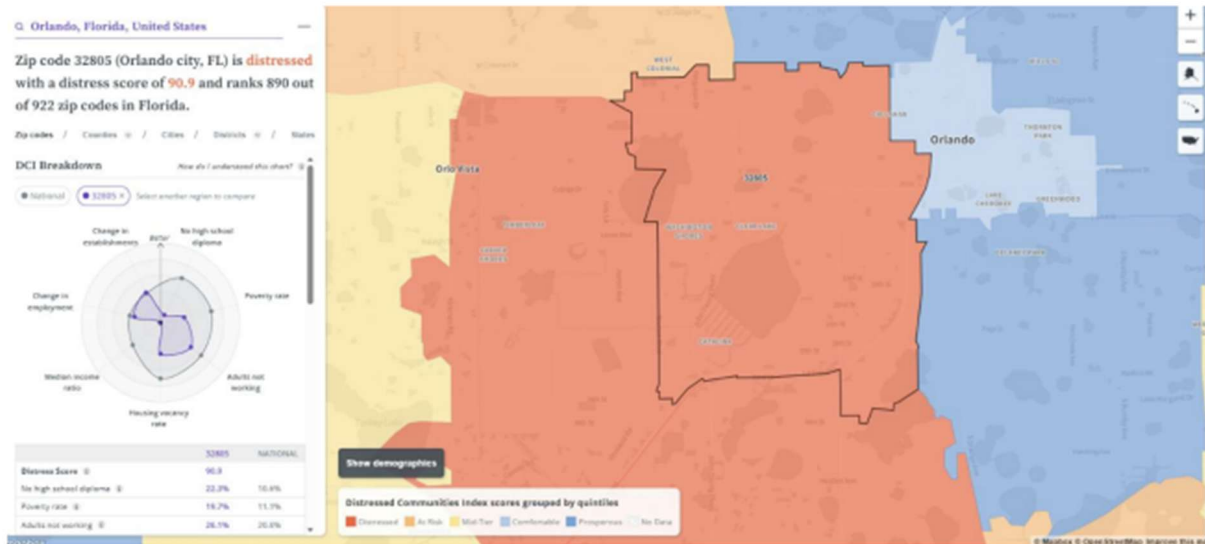
The *Dhanasar* framework recognizes that initiatives that create jobs, strengthen strategically important industries, and increase domestic industrial resilience qualify as undertakings of national interest. The proposed endeavor by Mr. Castaldini, through Tecknit, aligns directly with these principles, expanding advanced textile manufacturing capacity in the United States, supporting workforce development, and reducing reliance on imported industrial components in critical sectors such as footwear, apparel, and orthopedic products.

The company is expected to generate jobs in various manufacturing and technical roles, including knitting machine operators, textile programmers, quality control specialists, production supervisors, and administrative personnel, while also contributing to workforce development through hands-on training in advanced knitting technologies and automated manufacturing processes. These activities are aligned with federal priorities that emphasize domestic manufacturing, skilled workforce development, small business growth, and supply chain resilience, as reflected in U.S. labor, trade, and industrial policy initiatives.

In conclusion, Tecknit represents a high-impact industrial initiative with significant potential to generate sustainable economic benefits, expand the skilled workforce in the industry, strengthen domestic supply chains, and enhance the competitiveness of the U.S. manufacturing industry. Mr. Castaldini's project directly addresses areas repeatedly identified by the U.S. government as being of national importance, including reshoring production, workforce skills enhancement, industrial resilience, and economic competitiveness.

Furthermore, the proposed endeavor is strategically located in **Orlando, Florida, ZIP code 32805**, an area officially classified as **economically distressed** under the Distressed Communities Index (DCI). By establishing its manufacturing operations in this community, Tecknit is positioned to generate meaningful local economic impact through **accessible industrial job creation** and workforce inclusion.

The ZIP code 32805 faces persistent socioeconomic challenges, and Tecknit’s domestic manufacturing model directly addresses these conditions by offering **technical, production-based employment opportunities** that do not require advanced academic credentials. This approach supports local workforce participation and skill development in an underserved area.



Consistent with the Matter of Dhanasar, endeavors that create U.S. jobs and stimulate economic activity in economically vulnerable regions may be deemed nationally important. By strengthening domestic manufacturing, supply chain resilience, and equitable economic development, Mr. Castaldini’s initiative delivers clear community and national benefits, reinforcing its qualification for a National Interest Waiver.

Under Mr. Castaldini’s leadership, Tecknit will translate these national interests into measurable outcomes through direct job creation and indirect economic activity supported by partnerships with U.S.-based suppliers, logistics providers, equipment service companies, and downstream manufacturers. These operational impacts demonstrate the endeavor’s practical capacity to employ American workers and generate sustained economic value.

The endeavor impacts on a matter that a government entity has described as having national importance, or it’s a subject of national importance:

The Trump administration promised an “**America First Trade Policy**,” an industrial policy that seeks to promote domestic investment and productivity, defend economic security, and strengthen industrial sectors in the US. This explicit policy prioritizes American workers, manufacturers, entrepreneurs, and companies, encouraging domestic production over reliance on imports. This reinforces the

importance of ventures like Tecknit, which reduce dependence on external supply chains and strengthen the national textile components industry.³

Furthermore, under the current administration in 2025, policies of high tariffs on imports have been implemented under various legal authorizations, including Section 232 of the Trade Expansion Act⁴. These tariffs aim to protect and rebuild the US industrial base, encouraging domestic production and discouraging reliance on imports.

The increase in tariffs on imported products signals a government priority to expand domestic manufacturing, directly aligning with Tecknit's proposal to produce mesh components within the United States.

Also, in July 2025, the White House released the results of policies that are supposedly attracting trillions of dollars in investment and strengthening domestic industrial capacity. The administration highlighted that these actions are bolstering American industries and "unleashing a new wave of domestic innovation."⁵

These administrative pronouncements reinforce that initiatives that increase domestic manufacturing, such as Tecknit, are aligned with the U.S. national economic agenda.

Taken together, these federal initiatives demonstrate a clear and ongoing national priority to strengthen domestic manufacturing, promote supply chain resilience, and reduce reliance on imported industrial components, particularly in strategically relevant sectors such as textiles and advanced manufacturing.

The proposed endeavor of Mr. Castaldini, through Tecknit, directly advances these objectives by internalizing the production of high-value knit components within the United States, supporting job creation, industrial competitiveness, and economic security. Accordingly, his project is not only consistent with current federal policy goals but actively furthers the national interest underlying recent executive actions and industrial strategies, reinforcing the justification for a National Interest Waiver.

3.2 Second PRONG:

The Self-Petitioner is Well-Positioned to Advance the Proposed Endeavor in the United States

Under the second prong of *Matter of Dhanasar*, the Petitioner must demonstrate that he is well-positioned to advance his proposed endeavor. This does not require proof of guaranteed success, but rather credible evidence of qualifications, experience, skills, and progress already made toward implementation.

Mr. Castaldini clearly satisfies this requirement. He is a highly qualified professional in advanced textile manufacturing with more than a decade of progressively responsible experience in industrial knit production, automation, product development, and operational management. Supported by his extensive hands-on technical background, entrepreneurial leadership as founder and managing director of a manufacturing company, and specialized training in textile fundamentals and design thinking,

³ <https://www.whitehouse.gov/presidential-actions/2025/01/america-first-trade-policy/>

⁴ <https://www.congress.gov/crs-product/R48549>

⁵ <https://www.whitehouse.gov/presidential-actions/2025/07/made-in-america-week-2025/>

together with strong letters of recommendation from industry executives, manufacturing partners, and sector professionals. Mr. Castaldini is exceptionally well-positioned to establish and expand Tecknit in the United States.

3.2.1 EDUCATION, SKILLS, KNOWLEDGE, AND RECORD OF SUCCESS:

Mr. Castaldini is in a privileged position to advance his project in the United States, thanks to his extensive practical experience in industrial manufacturing, technical textile production, and executive leadership in the footwear components sector. He completed a **Basic Textile Technician Course**, a professional technical certification program that provided structured training in core areas of modern textile manufacturing, including textile production processes, yarn and fiber technology, weaving and knitting principles, textile pattern development, finishing and treatment methods, and industrial applications for footwear components.

Also, he has **more than a decade**, he built, managed, and expanded a manufacturing company specializing in knitted components for footwear, combining technical innovation, production efficiency, automation, and market-driven product development.

As the founder and managing partner of Tecknit Indústria de Componentes para Calçados Ltda., Mr. Castaldini held full responsibility for industrial operations, supplier negotiations, quality control systems, workforce supervision, financial management, and strategic planning. His leadership enabled the company to fill structural supply gaps in the regional market, introduce advanced automated knitting technologies, internalize machine programming and configuration, reduce lead times from weeks to days, and significantly lower costs while maintaining the high technical and aesthetic standards required by major brands.

His professional trajectory reflects continuous success in highly competitive industrial environments. Under his direction, Tecknit became a benchmark in technical textile solutions, sustainable manufacturing practices, and scalable production models, serving established footwear manufacturers, e-commerce platforms, and international retail groups. Independent industry executives attest that his innovations resulted in measurable business growth, increased profit margins, greater delivery reliability, and modernization of traditional production chains.

Mr. Castaldini complemented his practical experience with formal technical training in textile manufacturing and design methodologies, strengthening his ability to integrate engineering principles, materials science, and user-centered product development into industrial production processes. This combination of technical expertise and entrepreneurial execution provides a rare and highly relevant skill set for developing orthopedic and health-oriented textile solutions in the United States. His professional prestige is further evidenced by his formal affiliation with recognized business institutions, including the Franca Trade and Industry Association (ACIF), and by his active participation in important international trade events, such as SOURCING at MAGIC Las Vegas, where he represents his manufacturing company in the global supply chain ecosystem. These activities demonstrate not only technical competence but also commercial credibility, international integration, and continuous engagement with global manufacturing trends. Furthermore, Mr. Castaldini's income history as the owner and executive manager of an industrial manufacturing company places him well above typical market averages for owners and production managers of comparable companies,

reflecting the market's continued recognition of his expertise, leadership, and value-generating capabilities.

Looking ahead, Mr. Castaldini brings this same technical competence, industrial discipline, and entrepreneurial vision to the launch of his orthopedic textile manufacturing company in the United States. His experience in advanced knitting technologies, automation, cost optimization, sustainable materials, and large-scale production management aligns directly with the operational and technological demands of the proposed endeavor.

In summary, Mr. Castaldini's specialized technical training, extensive experience in industrial leadership, proven commercial success, recognition by his peers, and integration into international markets clearly demonstrate that he is exceptionally well-positioned to drive the proposed endeavor and successfully implement innovative textile-based solutions in the US healthcare and manufacturing sectors.

3.2.2 SUPPORT LETTERS FROM INDUSTRY EXPERTS AND RECOGNITIONS

Independent industry leaders from different segments of the footwear and textile production chain have confirmed Mr. Castaldini's capacity to design and implement advanced manufacturing solutions under real commercial conditions.

Mr. Cássio Alberto Cacere, Director-Owner of Calçados Bigioni, describes Mr. Castaldini as the professional responsible for introducing knit-based sustainable materials into a traditional leather-footwear production environment, leading the technical development, cost structuring, and industrial implementation of a new product line that achieved stable commercial performance.

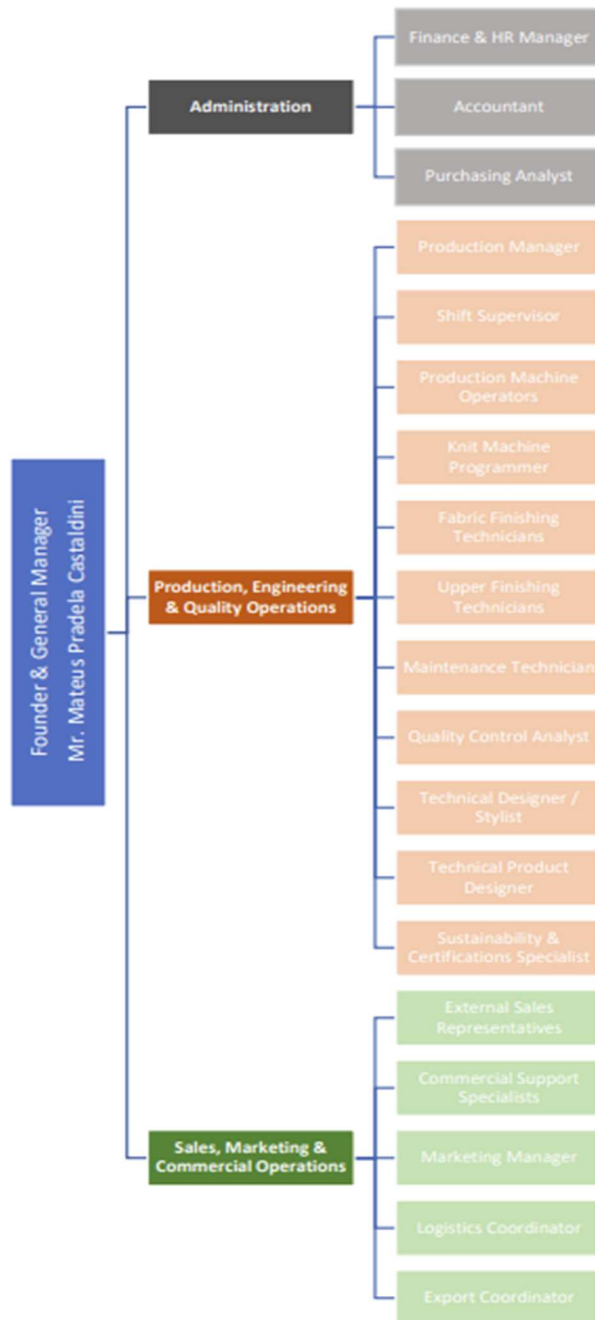
Mr. Bruno Maciel Barbosa, Founder and CEO of EcommerceVerso, highlights that Mr. Castaldini's vertically integrated manufacturing structure significantly reduced production costs, increased profit margins, and enabled scalable output compatible with high-volume e-commerce operations.

Mr. Alécio Santos Silva, Commercial Manager of Fênix Indústria, explains that Mr. Castaldini established the first local large-scale knit manufacturing operation in the region, eliminating dependency on distant suppliers, reducing lead times, and improving technical standards for multiple footwear manufacturers.

Mr. Fabrício Ditsuo de Paula Saito, Cost Analyst for the international Carmen Steffens Group, reports that Mr. Castaldini implemented in-house machine programming and production control systems that drastically shortened development cycles, stabilized deliveries, and ensured compliance with strict international quality and cost-efficiency requirements.

Taken together, these independent professional assessments demonstrate that Mr. Castaldini has repeatedly converted technical innovation into scalable industrial operations with measurable commercial impact, confirming that he is exceptionally well positioned to advance his proposed manufacturing endeavor in the United States.

3.2.3 PLAN FOR FUTURE ACTIVITIES AND FINANCIAL FEASIBILITY:



Mr. Castaldini is the founder and general manager of Tecknit, and his leadership is fundamental to the long-term success and strategic growth of the company in the advanced textile manufacturing sector in the United States. As described in the business plan, the company plans to expand its manufacturing operations over the next five years, progressively increasing production capacity, diversifying its portfolio of technical textile products, and expanding its industrial capabilities to meet the growing demand for domestically produced textile components in the footwear, apparel, and orthopedics markets.

His extensive experience in advanced knitting manufacturing and industrial management will guide Tecknit's expansion, reinforcing its position as a specialized manufacturer of technical textile components based in the United States. The company is following a structured five-year growth plan to progressively increase production capacity, operational sophistication, and the number of employees in response to market demand.

Tecknit will begin operations with a lean technical and administrative team, led by Mr. Castaldini, and will gradually expand its workforce to support increased production. This growth will include hiring qualified technical, production, and administrative personnel, ensuring scalability, competitiveness, and the consistent delivery of high-quality, US-made knitted components.

The company was structured for long-term sustainability, with well-planned initial capital requirements totaling approximately US\$450,000, as detailed in the Business Plan, ensuring a solid and efficient entry into the Orlando, Florida market. In support of this investment, Mr. Castaldini possesses substantial personal financial resources derived from liquid assets and real estate holdings in Brazil.

<i>Startup</i>	
Requirements	
Startup Expenses	
Industrial Knit Machinery & Equipment	\$145,000
Facility Setup & Leasehold Improvements	\$45,000
Initial Raw Materials Inventory	\$35,000
IT Infrastructure & Production Software	\$18,000
Office Equipment & Furniture	\$7,000
Legal, Accounting & Business Formation	\$10,000
Insurance (Initial Coverage)	\$10,000
Total Startup Expenses	\$270,000
Startup Assets	
Cash Required	\$180,000
Startup Inventory	\$0
Other Current Assets	\$0
Long-term Assets	\$0
Total Assets	\$180,000
Total Requirements	\$450,000

Based on official bank statements and asset documentation, Mr. Castaldini has a total personal net worth of approximately **R\$ 2,304,928.88 (real)**, including R\$ 1,341,842.85 invested in a CDB account at Banco Itaú, R\$ 329,352.02 in a personal checking account at Banco Itaú, R\$ 1,432.01 in another Itaú bank account, a residential property valued at approximately R\$ 300,000, and a vehicle valued at approximately R\$ 332,302.00. Converted to US dollars, using current market exchange rates, this net worth represents **approximately US\$ 440,000 (dollars)** in equity⁶.

⁶ <https://www.bcb.gov.br/conversao>

Conversion result

Conversion from: Real/BRL (790)
Amount to convert: 2,304,928.88

To: United States Dollar/USD (220)
Conversion result: 440.367,7576

Exchange rate used: 06/02/2026

Rate:

1 Real/BRL (790) = 0.1910548 US Dollar/USD (220)

1 US Dollar/USD (220) = 5.2341 Real/BRL (790)

These financial resources are intended to cover initial operating expenses, equipment acquisition, and initial working capital, providing financial stability during the company's launch phase. Together, Mr. Castaldini's documented personal net worth and the investment structure described in the Business Plan demonstrate that Tecknit is adequately capitalized, financially viable, and strategically prepared to begin operations and generate revenue in the United States.

Mr. Castaldini has the financial capacity to launch and sustain Tecknit without external funding, satisfying the second prong of *Matter of Dhanasar*. His combined technical expertise in advanced knit manufacturing and industrial management, along with proven operational experience, demonstrates his ability to generate economic impact, create U.S. jobs, and contribute to strengthening domestic manufacturing in the United States.

3.3 Third PRONG:

On Balance, It Would be Beneficial to the United States to Waive the Requirement of a Job Offer and Labor Certification

Congress established the national interest waiver to address the inherent limitations of the labor certification process. When a foreign national offers contribution that go beyond what is normally expected of a standard employment position and provides distinct benefits to a strategic field, permanent residency should not be denied simply because another individual could, theoretically, perform similar functions.

Mr. Castaldini clearly exemplifies the principle underlying the third criterion of the *Matter of Dhanasar* case. As a professional of exceptional ability in advanced textile manufacturing, with extensive experience in industrial knitting production, automation, and operational management, his proposed endeavor goes far beyond a traditional job placement. Through Tecknit, Mr. Castaldini will establish a domestic manufacturing operation that strengthens the resilience of the U.S. supply chain, boosts technical textile production, and supports workforce development in strategically important sectors such as footwear, apparel, and orthopedic products.

Requiring Mr. Castaldini to undergo the labor certification process, despite the theoretical availability of manufacturing or production workers, would be to ignore the unique value of his specialized expertise in advanced knitting technologies, integrated production systems, and end-to-end manufacturing control. His combination of technical mastery, entrepreneurial leadership, and proven

ability to implement scalable and efficient manufacturing operations is uncommon in the domestic labor market, making the traditional PERM process impractical and contrary to the public interest.

According to the third criterion of the *Dhanasar* framework, adjudicators must conduct a balancing test that compares the national interest in requiring a job offer and labor certification with the foreign national's ability to advance U.S. priorities. This analysis includes consideration of the following factors:

- Whether it would be impractical for the foreign national to obtain a job offer or for an employer to seek labor certification, given the nature of the proposed endeavor;
- Whether the United States would continue to benefit from the foreign national's contributions, even if qualified American workers are theoretically available;
- Whether the national interest in the foreign national's contributions is sufficiently compelling to justify waiving the labor certification requirement.

The *Matter of Dhanasar* case makes it clear that these considerations are not rigid requirements, but guiding factors in determining whether waiving the job offer and labor certification requirements would benefit the United States.

The evidence presented in this petition demonstrates that waiving the labor certification requirement is clearly in the national interest. Tecknit will generate economic activity, create skilled jobs in the industry, strengthen domestic supply chains, and increase the competitiveness of the U.S. manufacturing industry. These benefits would be delayed or hindered by the lengthy and inflexible PERM process. Therefore, granting the national interest waiver, through the discretionary exercise of the competent authority, is fully justified.

3.3.1 IMPRACTICABILITY OF A LABOR CERTIFICATION:

Given the autonomous nature of the proposed endeavor, in which Mr. Castaldini will serve as the founder and managing director of Tecknit, the traditional labor certification process is impractical. The PERM system was designed to protect American workers from displacement by foreign labor; however, Mr. Castaldini is not seeking to fill an existing job vacancy. Instead, his venture will create new jobs, strengthen domestic manufacturing capacity, and advance a sector of national economic importance: advanced textile manufacturing, supply chain resilience, and industrial workforce development.

- **Nature of the Business Endeavor:** As an independent manufacturing entrepreneur, Mr. Castaldini is structuring a specialized, founder-led industrial business model that is fundamentally different from a conventional employment relationship. Labor certification is not intended for scenarios in which the applicant is the founder, technical driver, and operational leader of the enterprise, particularly in sectors that rely on a unique combination of technical expertise, industrial know-how, and strategic leadership. Rather than competing with U.S. workers, the proposed endeavor creates new employment opportunities and strengthens domestic production capabilities.
- **Job Creation and Economic Impact:** Tecknit is structured to generate both direct and indirect employment as its operations expand. Over its initial years, the company anticipates hiring knit machine operators, textile programmers, quality control specialists, production supervisors, logistics personnel, and administrative staff. In addition, the business model will support

indirect job creation through partnerships with U.S.-based raw material suppliers, equipment service providers, logistics companies, and downstream manufacturers, contributing to tax revenue, strengthening domestic supply chains, and supporting regional industrial activity.

- **Self-Sustainability and Broad Contribution:** Through Tecknit, Mr. Castaldini not only ensures his own financial sustainability but also contributes meaningfully to the U.S. economy by expanding domestic manufacturing capacity, developing specialized workforce skills, and improving industrial efficiency. By internalizing production, training U.S. workers, and supporting small and mid-sized manufacturers, the company advances economic growth objectives at both the national and state levels. These contributions render the traditional labor certification process unnecessary and counterproductive, particularly given the entrepreneurial nature of the venture and the specialized expertise required to execute it.

Mr. Castaldini has presented substantial evidence of his intention and ability to operate as an independent manufacturing entrepreneur in the United States, demonstrating that Tecknit will create jobs, stimulate regional and national economic activity, and strengthen the domestic manufacturing workforce. These factors make the labor certification requirement incompatible with the company's structure and mission, strongly reinforcing his eligibility for a National Interest Waiver.

3.3.2 THE U.S. WOULD STILL BENEFIT FROM THE FOREIGN NATIONAL'S CONTRIBUTION EVEN IF QUALIFIED U.S. WORKERS ARE AVAILABLE:

Given Mr. Castaldini's extensive experience in advanced knitting manufacturing, industrial automation, and comprehensive production management, he is uniquely positioned to drive his project in the United States. While skilled workers exist in the American manufacturing industry, Mr. Castaldini's specialized expertise and multidisciplinary background offer distinct and substantial advantages to the country:

- **Exceptional Qualifications and Experience:** Mr. Castaldini possesses over a decade of hands-on leadership in industrial knitting manufacturing, including product development, machine programming, quality control, cost optimization, and production scalability. His background combines technical textile knowledge with entrepreneurial and managerial experience, developed through founding and operating a successful manufacturing company serving major clients in the footwear, apparel, and industrial sectors. This rare combination of advanced textile manufacturing skills, operational leadership, and business execution is not common in the domestic labor market, making his contributions strategically valuable to the competitiveness of the American manufacturing industry.
- **Recognition and Proven Track Record of Success:** Throughout his career, Mr. Castaldini has held leadership positions in manufacturing operations, consistently improving production efficiency, lead times, and product quality. Letters from industry executives and manufacturing partners confirm his ability to modernize production systems, internalize critical technical processes, and implement innovative manufacturing solutions, demonstrating continuous high performance and professional recognition in the sector.
- **Technical Expertise and Proven Impact:** Mr. Castaldini's business plan and documented achievements demonstrate his ability to implement advanced knitting technologies, automate production workflows, and implement scalable manufacturing models. His proven success in

internalizing machine programming, reducing lead times, optimizing material usage, and improving production predictability directly enhances the efficiency and competitiveness of US-based manufacturers.

- **Additional Contributions:** Although the United States has qualified professionals in the manufacturing field, Mr. Castaldini offers a unique combination of advanced knowledge in textile engineering, production system integration, experience in cost control, and workforce training capabilities. His ability to align technical manufacturing processes with operational strategy allows for the introduction of efficient, resilient, and innovation-oriented production models into the American industrial landscape.

In summary, Mr. Castaldini's unique qualifications, specialized experience, and proven leadership set him apart from traditional manufacturing professionals. Through Tecknit, his contributions will generate lasting benefits in workforce development, national production capacity, and supply chain resilience, reinforcing the conclusion that the United States would benefit from his work even in situations where, theoretically, qualified American workers are available.

3.3.3 WHETHER THE NATIONAL INTEREST IN THE FOREIGN NATIONAL'S CONTRIBUTIONS IS URGENT ENOUGH TO JUSTIFY BYPASSING THE LABOR CERTIFICATION PROCESS:

The national interest in Mr. Castaldini's contributions is evident and clearly justifies the waiver of the labor certification process. His specialized expertise in advanced knitting manufacturing, industrial automation, and integrated production management, combined with his proven ability to implement efficient and scalable manufacturing operations, underscores the immediate and strategic benefits his work will bring to the United States.

Current Industry Needs: The U.S. manufacturing and textile sectors face increasing pressure to reduce reliance on imported components, shorten production lead times, and modernize industrial processes. Manufacturers across the country report challenges related to supply chain disruptions, a lack of domestic technical capacity, and a shortage of workers trained in advanced manufacturing technologies. Mr. Castaldini possesses extensive practical experience in in-house machine programming, production workflow optimization, and the implementation of automated knitting manufacturing systems, skills that are not widely available in the general labor market. His ability to implement efficient, technology-driven manufacturing models is particularly relevant to current national industrial needs.

Immediate Economic Impact: The timely implementation of Tecknit will generate direct and measurable benefits, including job creation, expansion of domestic production capacity, support for U.S.-based suppliers, and training opportunities for the workforce. Requiring labor certification would delay the launch of a company specifically designed to address urgent manufacturing and supply chain needs, thus postponing economic activity and the benefits associated with domestic industrial growth.

Industry Support and Documented Evidence: The evidence presented in this petition, including the Business Plan, letters of recommendation from industry partners, and documentation of past achievements, demonstrates the urgency and relevance of Mr. Castaldini's contributions to U.S.

manufacturing. His consistent track record of improving production efficiency, reducing lead times, and modernizing textile manufacturing operations illustrates the immediate value of his expertise and the need to avoid unnecessary procedural barriers that could hinder the positive impact of the proposed endeavor.

Strategic Advantage for the United States: Allowing Mr. Castaldini to establish and lead Tecknit without delay provides tangible economic and strategic advantages. His manufacturing model integrates domestic production, workforce development, and partnerships with US-based suppliers in an approach that can be scaled to strengthen supply chain resilience, support small and medium-sized manufacturers, and increase long-term industrial competitiveness.

In summary, the national interest in Mr. Castaldini's contributions is clear and immediate. His unique combination of technical expertise, operational leadership, and ability to generate economic and industrial benefits fully justifies waiving the labor certification requirement. His direct involvement will strengthen the domestic industry, expand workforce skills, and bring lasting benefits to the United States.

4. FINAL CONSIDERATIONS

From all topics discussed above and the attached evidence, it is "more likely than not" that:

1. The self-petitioner, Mr. Mateus Pradela Castaldini, is a professional of exceptional ability in the business field, specifically in advanced textile manufacturing. He possesses extensive experience in industrial knitwear production, manufacturing management, and automation, with a proven track record as the founder and managing director of a specialized manufacturing company. His technical expertise, leadership, and documented professional recognition qualify him for the EB-2 classification as an individual of exceptional ability.
2. The petitioner's endeavor has substantial merit and national importance. In line with the *Matter of Dhanasar*, Mr. Castaldini's initiative strengthens the national manufacturing industry, increases supply chain resilience, creates skilled jobs, and supports workforce development. Through Tecknit, his work directly contributes to U.S. economic and industrial priorities, expanding domestic production of high-value textile components and generating a positive economic impact at the regional and national levels.
3. The self-petitioner is well-positioned to advance the endeavor. He has extensive experience in advanced textile manufacturing, a solid business plan, industry support, sufficient financial resources to successfully implement the project, letters of support from industry experts, certifications, and a professional association. His proven culinary expertise further reinforces his ability to successfully lead the proposed endeavor.
4. On balance, it would be beneficial to the United States to waive the requirement of a job offer and labor certification. The labor certification process is impractical for self-employed entrepreneurs like Mr. Castaldini, whose role is to create, not fill, job openings. His proposal has clear potential to generate multiple job opportunities for American workers, supporting local suppliers, and contributing significantly to the national economy, fully justifying the waiver of the labor certification requirement.

Through this document, we affirm that **Mr. Mateus Pradela Castaldini** deserves to be favorably considered for a National Interest Waiver of the job offer and labor certification requirements, in

accordance with Section 203(b)(2)(B) of the Immigration and Nationality Act. Mr. Castaldini's leadership role, his substantial contributions, and his proven excellence as a professional of exceptional ability in advanced textile manufacturing and industrial operations uniquely qualify him for the development of his proposed endeavor. His expertise directly benefits the economic, industrial, and manufacturing sectors of the United States, highlighting the importance of the continued application of his specialized knowledge and experience in this area.

We respectfully request favorable consideration of this Form I-140, immigrant visa application, thereby qualifying Mr. Mateus Pradela Castaldini as a professional with exceptional ability in the field of business under the second preference employment-based visa, with a request for a waiver of labor certification, as he will greatly benefit the national interest.

Should you require any further information or documentation, please do not hesitate to contact my office. Thank you in advance for your kind assistance with this matter.

Sincerely,



Otavio Haverroth Silva
California Bar # 343486

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Exhibit A - Resume

Mateus Pradela Castaldini

mateusgurila@hotmail.com | +55 (16) 99185-0334

Professional Background

Textile industry entrepreneur with solid experience in the manufacture of footwear uppers. Founder and company manager with both strategic and operational responsibilities, leading production teams, serving clients in the footwear sector, and overseeing industrial processes. Experienced in supplier negotiations, quality control, and the development of new models in line with market demand. Professional background marked by a focus on efficiency, innovation, and long-term commercial partnerships.

Professional Experiences

Owner and managing partner

Tecknit Indústria de Componentes de Calçados Ltda | Franca, SP, Brazil

11/2014 – Present

Administrative and Financial Manager of a company specialized in the manufacture of shoe uppers, with an average production of 15,000 pairs per month. Responsible for financial control, direct commercial relations with clients in the footwear and apparel sectors, and for negotiating and purchasing raw materials. Leads a team of 8 employees, promoting operational efficiency and ensuring production quality and consistency. Participated in Magic Fair Las Vegas (2022), Francal SP (2023), and Fimec RS (2024), fostering networking and updating the company's product portfolio.

Owner of Blueberry Brasil, a company engaged in the import and sale of products through online platforms (2024–present).

International Experience

Externship – Equine Clinical Medicine

Weems and Stephens Equine Hospital, Inc. | Aubrey, TX, USA

August/2017 – August/2017

Accompanied Dr. Cole Sciba, DVM, and other veterinarians in clinical and surgical cases involving equines, actively participating in the hospital routine. Provided direct patient care with a focus on equine medicine. Demonstrated exemplary work ethic, effective communication with the team and clients, and a strong interest in further developing expertise in the field. This experience strengthened practical skills and understanding of equine medicine applied in an international setting.

Education

Postgraduate Degree in Equine Clinical and Surgical Medicine

Jaguariúna University | Jaguariúna, SP, Brazil

August 2019

Bachelor's Degree in Veterinary Medicine

University of Franca (UNIFRAN) | Franca, SP, Brazil

February 2018

Basic Textile Technical Course (Prime) - 2025.

Design Thinking Course (Senai) - 2025

Professional License

Regional Council of Veterinary Medicine – CRMV-SP

License number: 42328 (License
currently inactive)

Other Skills

- Administrative and financial management of the company
- Negotiation with suppliers and clients
- Industrial production control
- Development of custom textile products
- Team and operational process management
- Participation in trade fairs in the footwear industry
- Strategic business decision-making

I, Raphael Michels Fantinato de Moura, telephone number [415 425-2508](tel:4154252508), mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura. Date: January 5, 2026.

Mateus Pradela Castaldini

mateusgurila@hotmail.com | +55 (16) 99185-0334

Resumo Profissional

Empresário do setor têxtil com sólida experiência na fabricação de cabedais para calçados. Fundador e gestor de empresa com atuação estratégica e operacional, liderando equipe de produção, atendimento a clientes do setor calçadista e gerenciamento de processos industriais. Experiência em negociação com fornecedores, controle de qualidade e desenvolvimento de novos modelos conforme a demanda do mercado. Atuação marcada pela busca de eficiência, inovação e fidelização de parcerias comerciais.

Experiência Profissional

Sócio Proprietário

Tecknit Indústria de Componentes de Calçados Ltda | Franca, SP, Brasil

11/2014 – Presente

Gestor administrativo-financeiro de empresa especializada na fabricação de cabedais para calçados, com produção média de 15 mil pares mensais. Responsável pelo controle financeiro, atendimento comercial direto a clientes do setor calçadista e de confecções, e pela negociação e compra de matéria-prima. Coordena uma equipe de 8 colaboradores, promovendo eficiência operacional e garantindo a qualidade e regularidade da produção. Participou da Magic Fair Las Vegas(2022),Franca Sp (2023) e da Fimec RS(2024),promovendo networking e atualização do portfólio da empresa.

Proprietario da Blueberry Brasil ,empresa que faz importacoes e venda de produtos em plataformas -2024 ate presente data.

Experiência Internacional

Externship – Equine Clinical Medicine

Weems and Stephens Equine Hospital, Inc. | Aubrey, TX, EUA

Agosto/2017 – Agosto/2017

Acompanhou o Dr. Cole Sciba, DVM, e demais veterinários em casos clínicos e cirúrgicos de equinos, participando ativamente da rotina hospitalar. Realizou atendimento direto aos pacientes, com foco em medicina equina. Demonstrou ética de trabalho exemplar, boa comunicação com a equipe e clientes, e forte interesse em aprofundar conhecimentos na área. A experiência reforçou sua competência prática e compreensão da medicina equina aplicada em ambiente internacional.

Educação

Postgraduate Degree in Equine Clinical and Surgical Medicine

Universidade de Jaguariúna | Jaguariúna, SP, Brasil

Agosto de 2019

Bachelor's Degree in Veterinary Medicine

Universidade de Franca (UNIFRAN) | Franca, SP, Brasil

Fevereiro de 2018

Curso Técnico Textil Básico (Prime) - 2025.

Curso Design Think (Senai)- 2025

Licença Profissional

Conselho Regional de Medicina Veterinária – CRMV-SP

Número da licença: 42328 (Licença
atualmente inativa)

Outras Habilidades

- Gestão administrativa e financeira de empresa
- Negociação com fornecedores e clientes
- Controle de produção industrial
- Desenvolvimento de produtos têxteis sob demanda
- Gestão de equipe e processos operacionais
- Participação em feiras comerciais do setor calçadista
- Tomada de decisões estratégicas empresariais

Exhibit B.I. Official academic record



PRIME CURSOS
A New Concept in Distance Learning



www.PrimeCursos.com.br

CERTIFICATE

WE CERTIFY THAT

MATEUS PRADELA CASTALDINI

Completed the **Basic Textile Technician Course**
offered by PRIME CURSOS DO BRASIL

(a company associated with ABED – Brazilian Association for Distance Learning)

Workload: 40 hours

Month and year of completion: July 2025



Antônio José Braun
Director

Prime Cursos do Brasil Ltda EPP
CNPJ: 09.408.027/0001-92

To confirm the authenticity of this
Certificate, visit the page
www.primecursos.com.br/confirma
and enter the code 10295-16650580.

WE ARE MEMBERS OF THE



ABED
BRAZILIAN ASSOCIATION
FOR DISTANCE LEARNING

Legal Basis: The courses offered by PRIME CURSOS DO BRASIL are legally based on Presidential Decree No. 5.154, and our methodology follows the standards of the Ministry of Education (MEC) through CNE Resolution No. 04/99.

Program Content:

- Introduction
- Understanding How the Textile Production Process Works
- Textile Yarn: The Technology Involved in Manufacturing
- Yarn Count
- Understanding the Function of Yarn Twist
- Spinning Technology and Characteristics for Commercialization
- The Spinning Process
- Principles of Spinning
- Yarn Classification
- Main Types of Yarns
- Introduction to Fabrics
- Weaving Technology – Preparation for Weaving Part 1
- Weaving Technology – Preparation for Weaving Part 2
- Weaving Technology – Preparation for Weaving Part 3
- Weaving Technology – Types of Flat Looms
- Plain Woven Patterning
- Understanding the Calculation of Fabric Surface Density
- Nonwoven Textile Technology
- The Chemical Bonding Process of Nonwovens
- Processing Technology – Part 1
- Processing Technology – Part 2
- Completion
- Bibliography / Recommended Links

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: September 23, 2025.



PRIME CURSOS
Um novo conceito em Ensino a Distância



www.PrimeCursos.com.br

CERTIFICADO

CERTIFICAMOS QUE

MATEUS PRADELA CASTALDINI

Concluiu o **Curso de Técnico Têxtil Básico**
ministrado pela **PRIME CURSOS DO BRASIL**
(Empresa associada à ABED - Associação Brasileira de Ensino a Distância)

Carga horária: 40 horas
Mês e ano da conclusão: Julho de 2025



Antônio José Braun
Diretor

Prime Cursos do Brasil Ltda EPP
CNPJ: 09.408.027/0001-92

Para confirmar a autenticidade
deste Certificado, acesse a página:
www.primecursos.com.br/confirma
e digite o código 10295-16650580

SOMOS ASSOCIADOS



Embasamento Legal: Os Cursos oferecidos pela PRIME CURSOS DO BRASIL, têm base legal constituída pelo Decreto Presidencial nº 5.154 e nossa metodologia segue as normas do MEC através da Resolução CNE nº 04/99.

Conteúdo Programático:

- Introdução
- Entendendo como Funciona o Processo Produtivo Têxtil
- Fio Têxtil: A Tecnologia Envolvida na Fabricação
- Titulação dos Fios
- Entendendo a Função da Torção dos Fios
- Tecnologia da Fiação e as Características para Comercialização
- O Processo de Fiação
- Os Princípios de Fiação
- Classificação dos Fios
- Principais Tipos de Fios
- Introdução aos Tecidos
- Tecnologia da Tecelagem - Preparação à Tecelagem Parte 1
- Tecnologia da Tecelagem - Preparação à Tecelagem Parte 2
- Tecnologia da Tecelagem - Preparação à Tecelagem Parte 3
- Tecnologia da Tecelagem - Tipos de Teares Planos
- Padronagem de Tecidos Planos
- Entendendo o Cálculo da Densidade Superficial do Tecido
- Tecnologia Têxtil dos Não tecidos
- O Processo de Consolidação Química dos Não tecidos
- Tecnologia do Beneficiamento - Parte 1
- Tecnologia do Beneficiamento - Parte 2
- Conclusão
- Bibliografia/Links Recomendados

**Exhibit B.II. At least
10 years of full-time
experience**



JUCESP – Commercial Registry of the State of São Paulo

Ministry of Development, Industry, and Foreign Trade
SPN – Department of Commerce and Services
National Department of Business Registration – DNRC
Department for Economic Development, Science and Technology

242

AGREEMENT – ER FRANCA

Entrepreneur Registration Form

COMPANY REGISTRATION IDENTIFICATION NUMBER – NIRE OF THE HEAD OFFICE				NIRE OF THE BRANCH (for branch office only)			
NAME OF THE ENTREPRENEUR (full name, without abbreviations): MATEUS PRADELA CASTALDINI							
PLACE OF BIRTH (city and state abbreviation): Franca				STATE SP	NATIONALITY Brazilian	SEX Male	
MARITAL STATUS Single				PROPERTY REGIME (if married)			
PARENTS (Father) FERNANDO CASTALDINI				(Mother) SHEILA CRISTINA LIPORONI PRADELA CASTALDINI			
BORN ON (date of birth) 06/23/1986	IDENTITY CARD (Number) 41.396.876	CHECK DIGIT 5	DATE OF ISSUE 03/04/2004	ISSUING AUTHORITY SSP	STATE SP	CPF 228.465.758-35	
EMANCIPATION (if underage)							
RESIDING AT (street, avenue, etc.) Rua Voluntários da Franca					NUMBER 2618		
NEIGHBORHOOD/DISTRICT São José				ZIP CODE 4403-424	CITY CODE 5046		
COMPLEMENT							
CITY Franca					STATE SP	Country Brazil	
He declares, under penalty of law, that he is not prohibited from engaging in business activities, that he does not have another business registration, and requests registration with the Commercial Registry of the State of São Paulo.							
ACT(S) Normal Incorporation;							
COMPANY NAME MATEUS PRADELA CASTALDINI							
ADDRESS (street, avenue, etc.) Rua Marechal Deodoro, No. 2202					NUMBER 2202		
NEIGHBORHOOD/DISTRICT Centro				ZIP CODE 14400-440	CITY CODE 5046		
COMPLEMENT							
CITY Franca				STATE SP	COUNTRY Brazil	ELECTRONIC MAIL (e-mail)	
CAPITAL AMOUNT (R\$) 30,000.00				CAPITAL AMOUNT (in words) Thirty thousand reais			
ACTIVITY CODE Main Activity 4616800		DESCRIPTION OF BUSINESS ACTIVITY: Commercial representatives and trade agents in textiles, clothing, footwear, and travel goods					
DATE 11/ 2014	CNPJ REGISTRATION NUMBER	TRANSFER OF HEAD OFFICE OR BRANCH FROM ANOTHER STATE		STATE	SUBJECT TO GOVERNMENT AUTHORIZATION No		
SIGNATURE OF THE ENTREPRENEUR MATEUS PRADELA CASTALDINI							
DATE OF SIGNATURE 11/27/2014	SIGNATURE OF THE ENTREPRENEUR (or representative/attorney) MATEUS PRADELA CASTALDINI (Entrepreneur)						

FOR THE EXCLUSIVE USE OF THE COMMERCIAL REGISTRY

APPROVED

REGISTRATION

INTERNET CONTROL

015567661-0



I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: October 09, 2025.



JUCESP - Junta Comercial do Estado de São Paulo

Ministério do Desenvolvimento, Indústria e Comércio Exterior
Secretaria de Comércio e Serviços
Departamento Nacional de Registro do Comércio - DNRC
Secretaria de Desenvolvimento Econômico, Ciência e Tecnologia

CONVENIO ER FRANCA

Requerimento de Empresário

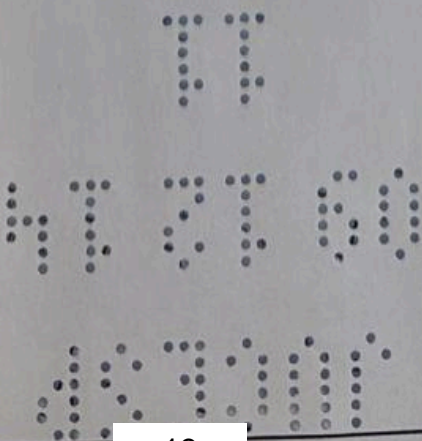
NÚMERO DE IDENTIFICAÇÃO DO REGISTRO DE EMPRESA - NIRE DA SEDE		NIRE DA FILIAL (somente para filial)	
NOME DO EMPRESÁRIO (completo, sem abreviações) MATEUS PRADELA CASTALDINI			
NATURAL DE (cidade e sigla do estado) Franca		UF SP	NACIONALIDADE Brasileira
ESTADO CIVIL Solteiro(a)		REGIME DE BENS (se casado)	
FILIAÇÃO (pai) FERNANDO CASTALDINI		(mãe) SHEILA CRISTINA LIPORONI PRADELA CASTALDINI	
NASCIDO EM (data de nascimento) 23/06/1986	IDENTIDADE (número) 41396876	DIGITO 5	DATA DE EXPEDIÇÃO 04/03/2004
EMANCIPADO POR (forma de emancipação - somente no caso de menor)		ÓRGÃO EMISSOR SSP	UF SP
DOMICILIADO NA (logradouro - rua, av. etc.) Rua Voluntários da Franca		CEP 14403-424	NÚMERO 2618
BAIRRO/DISTRITO São José		CÓDIGO DO MUNICÍPIO 5046	
MUNICÍPIO Franca		UF SP	País Brasil
declara, sob as penas da lei, não estar impedido de exercer atividade empresária, que não possui outro registro de empresário e requer à Junta Comercial do Estado de São Paulo sua inscrição.			
ATO(S) Constituição Normal;			
NOME EMPRESARIAL MATEUS PRADELA CASTALDINI			
LOGRADOURO (rua, av. etc.) Rua Marechal Deodoro		CEP 14400-440	NÚMERO 2202
BAIRRO/DISTRITO Centro		CÓDIGO DO MUNICÍPIO 5046	
MUNICÍPIO Franca		UF SP	País Brasil
CORREIO ELETRÔNICO (e-mail)			
VALOR DO CAPITAL (R\$) 30.000,00	VALOR DO CAPITAL (por extenso) TRINTA MIL REAIS		
CÓDIGO DE ATIVIDADE Atividade Principal 4616800	DESCRIÇÃO DO OBJETO Representantes comerciais e agentes do comércio de têxteis, vestuário, calçados e artigos de viagem		
DATA 27/11/2014	NÚMERO DE INSCRIÇÃO NO CNPJ	TRANSFERÊNCIA DE SEDE OU FILIAL DE OUTRA UF	UF SP
ASSINATURA DA FIRMA PELO EMPRESÁRIO MATEUS PRADELA CASTALDINI		DEPENDE DE AUTORIZAÇÃO GOVERNAMENTAL Não	
DATA DE ASSINATURA 27/11/2014		ASSINATURA DO EMPRESÁRIO (ou pelo representante/procurador) Mateus Pradele Castaldini	

DEFERIDO

REGISTRO

CONTROLE INTERNET

015567661-0



SECRETARIA DE DESENVOLVIMENTO ECONÔMICO, CIÊNCIA, TECNOLOGIA E INOVAÇÃO
JUCESP
NIRE EMPRESÁRIO
CERTIFICO O REGISTRO SOB O NÚMERO 3512971559-9
FLÁVIA REGINA BRAGA SECRETÁRIA GERAL EM EXERCÍCIO



FEDERATIVE REPUBLIC OF BRAZIL
NATIONAL REGISTER OF LEGAL ENTITIES

REGISTRATION NUMBER
21.540.959/0001-90
HEAD OFFICE

CERTIFICATE OF ENROLLMENT
AND REGISTRATION STATUS

DATE OF ESTABLISHMENT
12/09/2014

BUSINESS NAME
TECKNIT INDUSTRIA DE COMPONENTES PARA CALCADOS LTDA

TRADE NAME (DBA)
TECKNIT

SIZE
ME (Microenterprise)

CODE AND DESCRIPTION OF THE PRIMARY ECONOMIC ACTIVITY
15.40-8-00 - Manufacture of parts for footwear, of any material

CODE AND DESCRIPTION OF SECONDARY ECONOMIC ACTIVITIES
13.30-8-00 – Manufacture of knitted fabrics
13.54-5-00 – Manufacture of special fabrics, including artifacts (Exempt*)
32.92-2-01 – Manufacture of protective and safety clothing and fire-resistant garments
32.92-2-02 – Manufacture of personal and professional safety equipment and accessories
46.41-9-01 – Wholesale trade of fabrics (Exempt*)
47.55-5-01 – Retail trade of fabrics (Exempt*)
47.82-2-01 – Retail trade of footwear (Exempt*)

CODE AND DESCRIPTION OF LEGAL NATURE
206-2 - Limited Liability Company

ADDRESS
RUA JOSE PIGNATTI

NUMBER
2155

UNIT

ZIP CODE
14.402-009

NEIGHBORHOOD/DISTRICT
RECANTO DO ITAMBE

CITY
FRANCA

STATE
SP

E-MAIL ADDRESS
CONTATOTECKNIT@HOTMAIL.COM

PHONE
(16) 9185-0334

FEDERAL ENTITY RESPONSIBLE (EFR)

REGISTRATION STATUS
ACTIVE

DATE OF REGISTRATION STATUS
12/09/2014

REASON FOR REGISTRATION STATUS

SPECIAL STATUS

DATE OF SPECIAL STATUS

(*) *The exemption from permits and licenses is a right of the entrepreneur who meets the requirements set forth in CGSIM Resolution No. 51, of June 11, 2019, or in specific legislation submitted to CGSIM by the federative entities. The Federal Revenue Service bears no responsibility regarding the exempted activities.*

Approved by RFB Normative Instruction No. 2.119, of December 6, 2022.

Issued on **07/27/2025** at **11:29:48 AM** (Brasília date and time).

Page: **1/1**

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: September 24, 2025.



REPÚBLICA FEDERATIVA DO BRASIL

CADASTRO NACIONAL DA PESSOA JURÍDICA

NÚMERO DE INSCRIÇÃO
21.540.959/0001-90
MATRIZ

**COMPROVANTE DE INSCRIÇÃO E DE SITUAÇÃO
CADASTRAL**

DATA DE ABERTURA
09/12/2014

NOME EMPRESARIAL
TECKNIT INDUSTRIA DE COMPONENTES PARA CALÇADOS LTDA

TÍTULO DO ESTABELECIMENTO (NOME DE FANTASIA)
TECKNIT

PORTE
ME

CÓDIGO E DESCRIÇÃO DA ATIVIDADE ECONÔMICA PRINCIPAL
15.40-8-00 - Fabricação de partes para calçados, de qualquer material

CÓDIGO E DESCRIÇÃO DAS ATIVIDADES ECONÔMICAS SECUNDÁRIAS
13.30-8-00 - Fabricação de tecidos de malha
13.54-5-00 - Fabricação de tecidos especiais, inclusive artefatos (Dispensada *)
32.92-2-01 - Fabricação de roupas de proteção e segurança e resistentes a fogo
32.92-2-02 - Fabricação de equipamentos e acessórios para segurança pessoal e profissional
46.41-9-01 - Comércio atacadista de tecidos (Dispensada *)
47.55-5-01 - Comércio varejista de tecidos (Dispensada *)
47.82-2-01 - Comércio varejista de calçados (Dispensada *)

CÓDIGO E DESCRIÇÃO DA NATUREZA JURÍDICA
206-2 - Sociedade Empresária Limitada

LOGRADOURO
R JOSE PIGNATTI

NÚMERO
2155

COMPLEMENTO

CEP
14.402-009

BAIRRO/DISTRITO
RECANTO DO ITAMBE

MUNICÍPIO
FRANCA

UF
SP

ENDEREÇO ELETRÔNICO
CONTATOTECKNIT@HOTMAIL.COM

TELEFONE
(16) 9185-0334

ENTE FEDERATIVO RESPONSÁVEL (EFR)

SITUAÇÃO CADASTRAL
ATIVA

DATA DA SITUAÇÃO CADASTRAL
09/12/2014

MOTIVO DE SITUAÇÃO CADASTRAL

SITUAÇÃO ESPECIAL

DATA DA SITUAÇÃO ESPECIAL

(*) A dispensa de alvarás e licenças é direito do empreendedor que atende aos requisitos constantes na Resolução CGSIM nº 51, de 11 de junho de 2019, ou da legislação própria encaminhada ao CGSIM pelos entes federativos, não tendo a Receita Federal qualquer responsabilidade quanto às atividades dispensadas.

Aprovado pela Instrução Normativa RFB nº 2.119, de 06 de dezembro de 2022.

Emitido no dia **27/07/2025** às **11:29:48** (data e hora de Brasília).

Página: **1/1**



FEDERATIVE REPUBLIC OF BRAZIL
Ministry of Industry, Foreign Trade and Services
National Institute of Industrial Property
Directorate of Trademarks, Industrial Designs, and Geographical Indications

Trademark Registration Certificate

Process No.: 908777248

The National Institute of Industrial Property, in order to guarantee ownership and exclusive use, certifies that the trademark reproduced below is registered under the terms of the legal standards and regularly in force, with the following characteristics and conditions:



Date of filing: 12/18/2014
Date of grant: 07/11/2017
Expiry date: 07/11/2027

Owner: MATEUS PRADELA CASTALDINI ME [BR/SP]
CNPJ: 21540959000190
Address: Rua Marechal Deodoro no 2202, Centro, 14400-440, Franca, SÃO PAULO, BRAZIL

Presentation: Mixed
Type: ServiceTrademark
CFE (4): 27.5.1
NCL(10): 35

Specification: Trade (through any means) of clothing items; Trade (through any means) of suitcases and travel bags; Trade (through any means) of clothing; Trade (through any means) of shoes;

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: November 13, 2025.



Certificado de registro de marca

Processo nº: 908777248

O Instituto Nacional da Propriedade Industrial, para garantia da propriedade e do uso exclusivo, certifica que a marca abaixo reproduzida encontra-se registrada nos termos das normas legais e regularmente em vigor, mediante as seguintes características e condições:



Data de depósito: 18/12/2014
Data da concessão: 11/07/2017
Fim da vigência: 11/07/2027

Titular: MATEUS PRADELA CASTALDINI ME [BR/SP]
CNPJ: 21540959000190
Endereço: Rua Marechal Deodoro nº 2202, Centro, 14400-440, Franca, SÃO PAULO, BRASIL

Apresentação: Mista
Natureza: Marca de Serviço
CFE(4): 27.5.1
NCL(10): 35
Especificação: Comércio (através de qualquer meio) de artigos do vestuário;
Comércio (através de qualquer meio) de malas e bolsas de viagem;
Comércio (através de qualquer meio) de roupas; Comércio (através de qualquer meio) de sapatos;



FEDERATIVE REPUBLIC OF BRAZIL
Ministry of Industry, Foreign Trade and Services
National Institute of Industrial Property
Directorate of Trademarks, Industrial Designs, and Geographical Indications

Trademark Registration Certificate

Process No.: 908777221

The National Institute of Industrial Property, in order to guarantee ownership and exclusive use, certifies that the trademark reproduced below is registered under the terms of the legal standards and regularly in force, with the following characteristics and conditions:



Date of filing: 12/18/2014
Date of grant: 10/17/2017
Expiry date: 10/17/2027

Owner: MATEUS PRADELA CASTALDINI ME [BR/SP]
CNPJ: 21540959000190
Address: Rua Marechal Deodoro no 2202, Centro, 14400-440, Franca, SÃO PAULO, BRAZIL

Presentation: Mixed
Type: Service Trademark
CFE (4): 27.5.1
NCL(10): 25

Specification: Hand warmers; Espadrilles; Knitwear [clothing]; Shorts; Blazers [clothing]; Caps; Boots*; Ankle boots; Scarves; Footwear*; Shoes in general*; Trousers; Shirts; T-shirts; Coats [clothing]; Hats, caps, etc.; Belts [clothing]; Vests; Combinations [clothing]; Manufactured garments (Clothing -); Beanies; Jackets; Overalls [clothing]; Jerseys [clothing]; Leggings [trousers]; Jumpsuits; Knitted garments [clothing]; Skirts; Overcoats [clothing]; Sweaters; Clothing*; Sports footwear; Flip-flops [common clothing]; Girdle [common clothing]; Combat boots; Pullovers.

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: November 13, 2025.



REPÚBLICA FEDERATIVA DO BRASIL
 Ministério da Indústria, Comércio Exterior e Serviços
 Instituto Nacional da Propriedade Industrial
 Diretoria de Marcas, Desenhos Industriais e Indicações Geográficas

Certificado de registro de marca

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Data de depósito: 18/12/2014
 Data da concessão: 17/10/2017
 Fim da vigência: 17/10/2027

Titular: MATEUS PRADELA CASTALDINI ME [BR/SP]
 CNPJ: 21540959000190
 Endereço: Rua Marechal Deodoro nº 2202, Centro, 14400-440, Franca, SÃO PAULO, BRASIL

Apresentação: Mista
 Natureza: Marca de Produto
 CFE(4): 27.5.1
 NCL(10): 25
 Especificação: Agasalhos para as mãos; Alpercatas; Artigos de malha [vestuário]; Bermudas; Blazers [vestuário]; Bonés; Botas *; Botinas; Cachecóis; Calçados *; Calçados em geral *; Calças compridas; Camisas; Camisetas; Casacos [vestuário]; Chapéus, bonés etc; Cintos [vestuário]; Coletes; Combinações [vestuário]; Confeccionado (Vestuário -); Gorros; Jaquetas; Jardineiras [vestuário]; Jérséis [vestuário]; Leggings [calças]; Macacões; Malhas [vestuário]; Saias; Sandálias; Sobretudos [vestuário]; Suéteres; Vestuário *; Calçado esportivo; Chinelo [vestuário comum]; Cinta [vestuário comum]; Coturno; Pulôveres;

DECLARAÇÃO CONTÁBIL

LUCAS GUILHERME PEIXOTO

Contador – Titular da PEIXOTO & GOMES ORGANIZAÇÃO CONTÁBIL LTDA

CNPJ nº 17.316.784/0001-64

CRC nº 2SP030702/O-5

Endereço: Rua Ouvidor Freire, 2320 – Centro, Franca/SP – CEP: 14.400-.630

A quem possa interessar,

Eu, **Lucas Guilherme Peixoto**, contador, titular da Peixoto & Gomes Organização Contábil LTDA, inscrito no Cadastro Nacional da Pessoa Jurídica (CNPJ) sob o nº 17.316.784/0001-64, declaro, para os devidos fins, que o Sr. **Mateus Pradela Castaldini**, brasileiro, casado, portador do CPF nº 228.465.758-35, exerce atividades profissionais em tempo integral como **Proprietário e Gestor** da empresa **Tecknit Indústria de Componentes Para Calçados LTDA**, inscrita no Cadastro Nacional da Pessoa Jurídica (CNPJ) sob o nº 21.540.959/0001-90, sendo nosso cliente desde **20/04/2021**.

Diante do exposto, certifico a expertise do Sr. **Mateus Pradela Castaldini** como **Proprietário e Gestor** da **Tecknit Indústria de Componentes Para Calçados LTDA**, a qual é uma empresa sólida, com atuação no mercado de componentes para calçados, com um quadro de **8** colaboradores diretos e indiretos. A empresa tem demonstrado um crescimento substancial ao longo dos últimos anos, com ênfase na inovação e na expansão internacional.

A empresa **Tecknit Indústria de Componentes Para Calçados LTDA**, foi constituída em 09 de dezembro de 2014, iniciando efetivamente suas atividades nesta data. Desde então, vem atuando de forma contínua e crescente no mercado, demonstrando evolução consistente em seu faturamento ao longo dos anos, reflexo do amadurecimento de sua gestão e do fortalecimento de sua presença no setor em que atua.

Também laborou como diretor da empresa **Tecknit Indústria de Componentes Para Calçados LTDA**, na data de **09/12/2014 até os dias atuais**, com zelo e compromisso.

A seguir, apresento a discriminação do faturamento pessoal obtido pelo Sr. **Mateus Pradela Castaldini** nos últimos 5 (cinco) anos, detalhando as fontes de renda advindas



de sua **prestação de serviços**, conforme os registros financeiros da empresa e declarações de renda:

LUCAS GUILHERME PEIXOTO

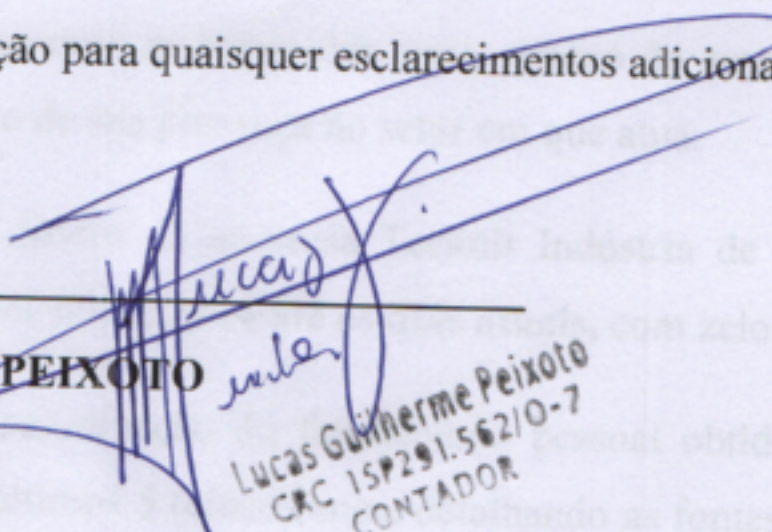
- **Em 2020:** R\$ 1.314.030,00, provenientes de prestação de serviços, com **gestão e direção da empresa Tecknit Indústria de Componentes Para Calçados LTDA.**
- **Em 2021:** R\$ 1.527.050,00, provenientes de prestação de serviços, com **gestão e direção da empresa Tecknit Indústria de Componentes Para Calçados LTDA.**
- **Em 2022:** R\$ 2.008.070,00, provenientes de serviços prestados, com **gestão e direção da empresa Tecknit Indústria de Componentes Para Calçados LTDA.**
- **Em 2023:** R\$ 2.208.027,00, de serviços prestados com ganhos advindos principalmente de **gestão e direção da empresa Tecknit Indústria de Componentes Para Calçados LTDA.**
- **Em 2024:** R\$ 2.375.094,00, com os serviços prestados **estão e direção da empresa Tecknit Indústria de Componentes Para Calçados LTDA.**

Esses valores estão devidamente registrados nos informes financeiros e nas declarações de rendimentos apresentados pelo Sr. **Mateus Pradela Castaldini** e sua empresa.

Ressalto que a empresa tem apresentado um crescimento robusto, evidenciado pelo aumento contínuo de sua receita anual, que nos últimos três anos foi de: 2022: R\$2.008.070,00; 2023: R\$2.208.027,00; 2024: R\$2.375.094,00, e possui uma posição relevante no mercado, atuando em uma área de alta demanda, especialmente no setor de indústria.

Permanecemos à disposição para quaisquer esclarecimentos adicionais, caso necessário.

Atenciosamente,


LUCAS GUILHERME PEIXOTO

CRC: 1SP291562/O-7

Lucas Guilherme Peixoto
CRC 1SP291.562/O-7
CONTADOR



ACCOUNTING STATEMENT

LUCAS GUILHERME PEIXOTO

Accountant - Owner of PEIXOTO & GOMES ORGANIZAÇÃO CONTÁBIL LTDA

CNPJ nº 17.316.784/0001-64

CRC (*Regional Accounting Council*) No. 2SP030702/O-5

Address: Rua Ouvidor Freire, 2320 – Centro, Franca/São Paulo - Zip Code: 14.400-630

To whom it may concern,

I, **Lucas Guilherme Peixoto**, accountant, owner of Peixoto & Gomes Organização Contábil LTDA, registered with the National Register of Legal Entities (CNPJ) under No. 17.316.784/0001-64, hereby declare, for all due purposes, that Mr. **Mateus Pradela Castaldini**, Brazilian, married, holder of CPF No. 228.465.758-35, carries out professional activities on a full-time basis as **Owner and Manager** of the company **Tecknit Indústria de Componentes Para Calçados LTDA**, registered with the National Register of Legal Entities (CNPJ) under No. 21.540.959/0001-90, and has been our client since **04/20/2021**.

In view of the above, I certify the expertise of Mr. **Mateus Pradela Castaldini** as the **Owner and Manager** of **Tecknit Indústria de Componentes Para Calçados LTDA**, which is a solid company, operating in the footwear components market, with a team of **8** direct and indirect employees. The company has shown substantial growth over the past few years, with an emphasis on innovation and international expansion.

The company **Tecknit Indústria de Componentes Para Calçados LTDA**, was established on December 9, 2014, and officially began its operations on that date. Since then, it has been operating continuously and progressively in the market, showing consistent growth in its revenue over the years, reflecting the maturity of its management and the strengthening of its presence in the sector in which it operates.

He has also served as director of the company Tecknit Indústria de Componentes Para Calçados LTDA, from **12/09/2014 to the present day**, with dedication and commitment.

Below, I present a breakdown of the personal income earned by Mr. **Mateus Pradela Castaldini** over the past five (5) years, detailing the sources of income derived from



his **service provision**, in accordance with the company's financial records and income tax declarations:

- **In 2020:** R\$1,314,030.00, from service provision, through the **management and direction of the company Tecknit Indústria de Componentes Para Calçados LTDA.**
- **In 2021:** R\$1,527,050.00, from service provision, through the **management and direction of the company Tecknit Indústria de Componentes Para Calçados LTDA.**
- **In 2022:** R\$2,008,070.00, from services rendered, through the **management and direction of the company Tecknit Indústria de Componentes Para Calçados LTDA.**
- **In 2023:** R\$2,208,027.00, from services rendered, with earnings derived primarily from the **management and direction of the company Tecknit Indústria de Componentes Para Calçados LTDA.**
- **In 2024:** R\$2,375,094.00, from services rendered from the **management and direction of the company Tecknit Indústria de Componentes Para Calçados LTDA.**

These amounts are duly recorded in the financial statements and income declarations submitted by Mr. **Mateus Pradela Castaldini** and his company.

I emphasize that the company has shown robust growth, as evidenced by the continuous increase in its annual revenue, which over the past three years amounted to: 2022: R\$2,008,070.00; 2023: R\$2,208,027.00; 2024: R\$2,375,094.00, and holds a significant position in the market, operating in a high-demand area, particularly in the industrial sector.

We remain available for any additional clarifications, if necessary.

Sincerely,

LUCAS GUILHERME PEIXOTO

CRC: 1SP291562/O-7

Lucas
Peixoto
Lucas Guilherme Peixoto
CRC 1SP291562/O-7
ACCOUNTANT

contato@peixotoegomes.com.br

@peixotoegomes.grupo

(16) 3702-0204

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: September 23, 2025.

DECLARAÇÃO CONTÁBIL

LUCAS GUILHERME PEIXOTO

Contador – Titular da PEIXOTO & GOMES ORGANIZAÇÃO CONTÁBIL LTDA

CNPJ nº 17.316.784/0001-64

CRC nº 2SP030702/O-5

Endereço: Rua Ouvidor Freire, 2320 – Centro, Franca/SP – CEP: 14.400-.630

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Diante do exposto, certifico a expertise do Sr. **Mateus Pradela Castaldini** como **Proprietário e Gestor** da **Tecknit Indústria de Componentes Para Calçados LTDA**, a qual é uma empresa sólida, com atuação no mercado de componentes para calçados, com um quadro de **8** colaboradores diretos e indiretos. A empresa tem demonstrado um crescimento substancial ao longo dos últimos anos, com ênfase na inovação e na expansão internacional.

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Também laborou como diretor da empresa **Tecknit Indústria de Componentes Para Calçados LTDA**, na data de **09/12/2014 até os dias atuais**, com zelo e compromisso.

A seguir, apresento a discriminação do faturamento pessoal obtido pelo Sr. **Mateus Pradela Castaldini** nos últimos 5 (cinco) anos, detalhando as fontes de renda advindas



de sua **prestação de serviços**, conforme os registros financeiros da empresa e declarações de renda:

LUCAS GUILHERME PEIXOTO

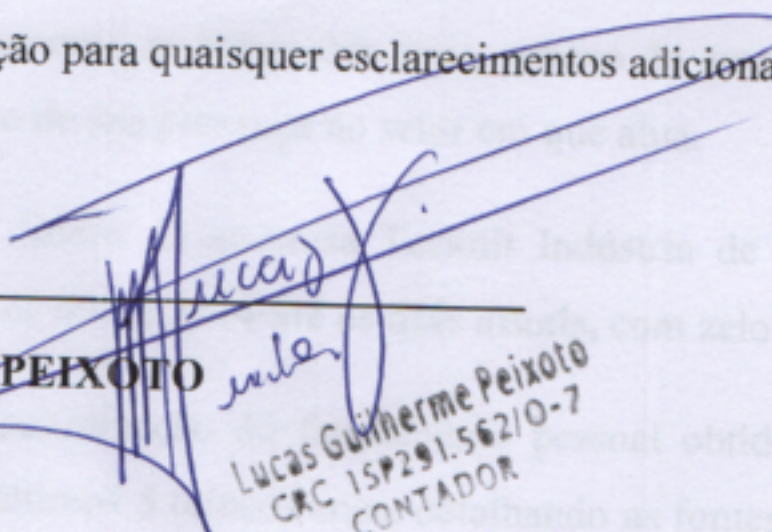
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Esses valores estão devidamente registrados nos informes financeiros e nas declarações de rendimentos apresentados pelo Sr. **Mateus Pradela Castaldini** e sua empresa.

Ressalto que a empresa tem apresentado um crescimento robusto, evidenciado pelo aumento contínuo de sua receita anual, que nos últimos três anos foi de: 2022: R\$2.008.070,00; 2023: R\$2.208.027,00; 2024: R\$2.375.094,00, e possui uma posição relevante no mercado, atuando em uma área de alta demanda, especialmente no setor de indústria.

Permanecemos à disposição para quaisquer esclarecimentos adicionais, caso necessário.

Atenciosamente,


LUCAS GUILHERME PEIXOTO

CRC: 1SP291562/O-7

Lucas Guilherme Peixoto
CRC 1SP291.562/O-7
CONTADOR



Exhibit B.III. High Salary

ACCOUNTING STATEMENT

LUCAS GUILHERME PEIXOTO

Accountant - Owner of PEIXOTO & GOMES ORGANIZAÇÃO CONTÁBIL LTDA

CNPJ nº 17.316.784/0001-64

CRC (*Regional Accounting Council*) No. 2SP030702/O-5

Address: Rua Ouvidor Freire, 2320 – Centro, Franca/São Paulo - Zip Code: 14.400-630

To whom it may concern,

I, **Lucas Guilherme Peixoto**, accountant, owner of Peixoto & Gomes Organização Contábil LTDA, registered with the National Register of Legal Entities (CNPJ) under No. 17.316.784/0001-64, hereby declare, for all due purposes, that Mr. **Mateus Pradela Castaldini**, Brazilian, married, holder of CPF No. 228.465.758-35, carries out professional activities on a full-time basis as **Owner and Manager** of the company **Tecknit Indústria de Componentes Para Calçados LTDA**, registered with the National Register of Legal Entities (CNPJ) under No. 21.540.959/0001-90, and has been our client since **04/20/2021**.

In view of the above, I certify the expertise of Mr. **Mateus Pradela Castaldini** as the **Owner and Manager** of **Tecknit Indústria de Componentes Para Calçados LTDA**, which is a solid company, operating in the footwear components market, with a team of **8** direct and indirect employees. The company has shown substantial growth over the past few years, with an emphasis on innovation and international expansion.

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Sincerely,

LUCAS GUILHERME PEIXOTO

CRC: 1SP291562/O-7

Lucas
Peixoto
Lucas Guilherme Peixoto
CRC 1SP291562/O-7
ACCOUNTANT

contato@peixotoegomes.com.br

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(16) 3702-0204



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Também laborou como diretor da empresa Tecknit Indústria de Componentes Para Calçados LTDA, na data de **09/12/2014 até os dias atuais**, com zelo e compromisso.

A seguir, apresento a discriminação do faturamento pessoal obtido pelo Sr. **Mateus Pradela Castaldini** nos últimos 5 (cinco) anos, detalhando as fontes de renda advindas



de sua **prestação de serviços**, conforme os registros financeiros da empresa e declarações de renda:

LUCAS GUILHERME PEIXOTO

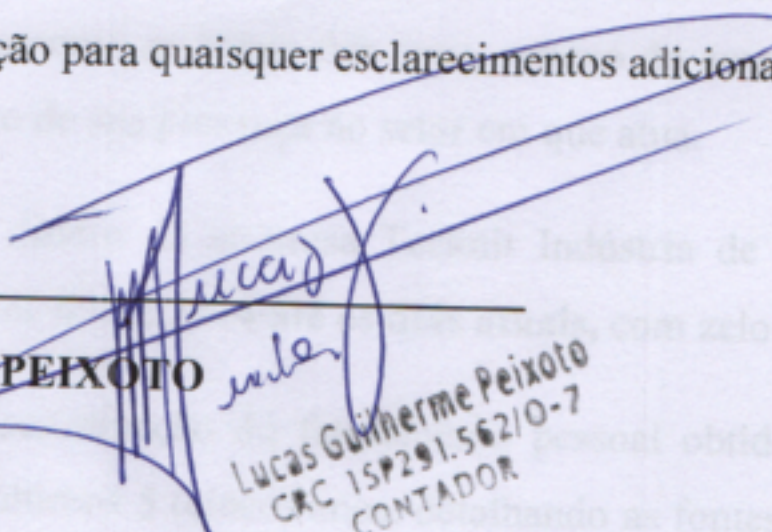
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- **Em 2021:** R\$ 1.527.050,00, provenientes de prestação de serviços, com **gestão e direção da empresa Tecknit Indústria de Componentes Para Calçados LTDA.**
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- **Em 2024:** R\$ 2.375.094,00, com os serviços prestados **estão e direção da empresa Tecknit Indústria de Componentes Para Calçados LTDA.**

Esses valores estão devidamente registrados nos informes financeiros e nas declarações de rendimentos apresentados pelo Sr. **Mateus Pradela Castaldini** e sua empresa.

Ressalto que a empresa tem apresentado um crescimento robusto, evidenciado pelo aumento contínuo de sua receita anual, que nos últimos três anos foi de: 2022: R\$2.008.070,00; 2023: R\$2.208.027,00; 2024: R\$2.375.094,00, e possui uma posição relevante no mercado, atuando em uma área de alta demanda, especialmente no setor de indústria.

Permanecemos à disposição para quaisquer esclarecimentos adicionais, caso necessário.

Atenciosamente,


LUCAS GUILHERME PEIXOTO

CRC: 1SP291562/O-7

Lucas Guilherme Peixoto
CRC 1SP291.562/O-7
CONTADOR

contato@peixotoegomes.com.br

@peixotoegomes.grupo

(16) 3702-0204





KD **kati dias**
Gfdg at Newco
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Socio Proprietario Salaries

Salaries Interviews

How much does a Socio Proprietario make in Brazil? ⓘ

Experience

10-14 years

Industries

All industries

Total pay range

R\$6K - R\$33K/mo

R\$11K/mo Median total pay

Pay breakdown

R\$5K - R\$15K/mo Base pay

R\$729 - R\$18K/mo Additional pay

About our data



Very High Confidence

Last updated Jul 4, 2025

155 Salaries Submitted

How do we calculate pay? ✓

How accurate is a total pay range of R\$6K-R\$33K/mo?

Low

**Exhibit B.IV.
Membership in a
professional
association**



STATEMENT OF ASSOCIATION MEMBERSHIP

The **ASSOCIATION OF COMMERCE AND INDUSTRY OF FRANCA – ACIF**, a private legal entity, duly registered with the National Register of Legal Entities (CNPJ) under No. 47.985.577/0001-63, with its principal place of business at Rua Voluntários da Franca, No. 1511 , Centro, in the city of Franca, State of São Paulo, ZIP Code 14400-490, hereby, through its Board of Directors, **DECLARES**, at the request of the interested party and for all due purposes, that the company **TECKNIT INDÚSTRIA DE COMPONENTES PARA CALÇADOS LTDA.**, duly registered with the CNPJ under No. 21.540.959/0001-90, headquartered at Rua José Pignatti, No. 2155, Recanto do Itambé, Franca/SP, ZIP Code 14402-009, whose partner is Mr. **MATEUS PRADELA CASTALDINI**, registered with the CPF under No. 228.465.758-35, is regularly affiliated with this association under Member Code No. 19608.

Franca/SP, December 11, 2025.

ASSOCIATION OF COMMERCE AND INDUSTRY OF FRANCA

STATEMENT OF ASSOCIATION MEMBERSHIP – TECKNIT docx

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Signatures



Marcelo Carraro Rocha
marcelorocha@acifranca.com.br
Signed

Marcelo Carraro Rocha

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December 15, 2025, 8:55:58 A.M.

MARCELO CARRARO ROCHA **Signed** (4b148b41-04f6-43a3-bfa7-3cc03ce86e7a) - Email: marcelorocha@acifranca.com.br - IP: 186.249.45.162 (186-249-45-162.static.com4.com.br, port: 36014) - Identification document provided: 218.233.878-02 - DATE_ATOM: 2025-12-15T08:55:58 A.M.-03:00

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I, Raphael Michels Fantinato de Moura, telephone number [415 425-2508](tel:4154252508), mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: December 15, 2025.



DECLARAÇÃO DE VÍNCULO ASSOCIATIVO

A ASSOCIAÇÃO DO COMÉRCIO E INDÚSTRIA DE FRANCA

- **ACIF**, pessoa jurídica de direito privado, inscrita no CNPJ sob o nº 47.985.577/0001-63, estabelecida na Rua Voluntários da Franca, nº 1511, Centro, na cidade de Franca, Estado de São Paulo, CEP 14400-490, por meio de sua diretoria, **DECLARA**, a pedido e para os fins pertinentes, que a empresa **TECKNIT INDÚSTRIA DE COMPONENTES PARA CALÇADOS LTDA.**, inscrita no CNPJ sob o nº 21.540.959/0001-90, sediada na R. José Pignatti, nº 2155 - Recanto do Itambé - Franca/SP - CEP 14402-009, a qual tem como sócio o Sr. **MATEUS PRADELA CASTALDINI**, inscrito no CPF sob o nº 228.465.758-35, encontra-se regularmente filiada a esta entidade sob o Código de Associado nº 19608.

Franca/SP, 11 de dezembro de 2025.

ASSOCIAÇÃO DO COMÉRCIO E INDÚSTRIA DE FRANCA

DECLARAÇÃO DE VÍNCULO ASSOCIATIVO - TECKNIT docx

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Assinaturas



Marcelo Carraro Rocha
marcelorocha@acifranca.com.br
Assinou

Marcelo Carraro Rocha

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Assinaturas eletrônicas e físicas têm igual validade legal, conforme **MP 2.200-2/2001** e **Lei 14.063/2020**.

ACIF celebrates its 81st anniversary as one of the 50 best-structured associations in the country.

[acifranca.com.br/noticias%3Aacif-completa-81-anos-como-uma-das-50-entidades-mais-bem-estruturadas-do-pais](https://www.facebook.com/aciffrancasp/)

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UNRELATED AD

The evaluation was created by the Brazilian Confederation of Commercial Associations

In the year it celebrates 81 years of existence, ACIF (Association of Commerce and Industry of Franca) has become part of G50+, a council created in 2025 by CACB (Brazilian Confederation of Commercial Associations), which brings together the best-structured associations in the country with strong performance within the national association system.

“Celebrating ACIF’s 81st anniversary while being among the 50 best-structured associations in the country demonstrates the strength of the institution’s legacy. This achievement belongs to every member who believes in the power of local entrepreneurship, which creates jobs and generates income. ACIF exists to work for those who work so hard, and seeing this result is a source of pride and motivation for us to continue moving forward,” says Fernando.

In the year of its 81st anniversary, ACIF delivered important projects, initiatives, and events to the city that strengthened the local business sector. As a way to encourage public engagement with commerce on key dates—such as Mother’s Day, Father’s Day, and Valentine’s Day—the association organized events offering free services to the public in open spaces across different areas of the city.

Institutional campaigns such as “Working for Those Who Work So Hard – This Is Our Pride,” which promotes the value of Franca’s business community, and the recent “Franca Has a Voice,” a civic initiative aimed at strengthening political representation at the state and federal levels, were also part of the actions developed over the past year.

ACIF also launched a free service for the general public to provide guidance on the Individual Microentrepreneur (MEI) program. The MEI Help Desk (Balcão do MEI) operates at ACIF’s headquarters every Friday, from 9:00 a.m. to 12:00 p.m., with no appointment required.

In support of female entrepreneurship, the Women Entrepreneurs Council brought together more than 600 businesswomen from Franca and the surrounding region at the 11th Women Entrepreneurs Forum, which discussed the contexts and challenges they face, as well as online sales and public speaking, with specialists Stellinha Santini and Cíntia Chagas.

In the area of social responsibility, the association continued its support for important initiatives such as Projeto Guri, SESI Franca Basketball, Apaes (Franca and Patrocínio Paulista), ACIF Cultural Cinema, Instituto Pró-Criança (Pro-Child Institute), and the Municipal Council for the Rights of Children and Adolescents.

About ACIF

Founded on September 18, 1944, ACIF is a representative business association with more than 3,500 members, offering over 20 services focused on the city's business development.

From formalization to expansion, the association provides management-focused tools such as guidance in marketing, sales, finance, and legal matters; market intelligence for delinquency prevention and debt recovery; year-round training programs in areas such as Artificial Intelligence, e-commerce, customer service, and leadership; as well as business groups focused on deal-making, networking, and the joint development of projects, including events and business missions.

To learn more about ACIF and how to become part of this network, visit www.acifranca.com.br or call (16) 99397-9512.

Tarissa Esteves/ACIF Press Officer

Photo: Wilker Maia/ACIF

I, Raphael Michels Fantinato de Moura, telephone number [415 425-2508](tel:4154252508), mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: December 16, 2025.

ACIF completa 81 anos como uma das 50 entidades mais bem estruturadas do país

ACIF [acifranca.com.br/noticias%3Aacif-completa-81-anos-como-uma-das-50-entidades-mais-bem-estruturadas-do-pais](https://www.acifranca.com.br/noticias%3Aacif-completa-81-anos-como-uma-das-50-entidades-mais-bem-estruturadas-do-pais)

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Avaliação foi criada pela Confederação das Associações Comerciais do Brasil

No ano em que completa 81 anos de existência, a ACIF (Associação do Comércio e Indústria de Franca) passa a integrar o G50+, conselho criado em 2025 pela CACB (Confederação das Associações Comerciais do Brasil), que reúne as entidades mais bem estruturadas do país e com forte atuação em seu sistema associativo.

"Celebrar os 81 anos da ACIF estando entre as 50 associações mais bem estruturadas do país mostra a força do legado da entidade. Essa conquista é de cada associado que acredita no poder do empreendedorismo local, que emprega e gera renda. A ACIF existe para trabalhar por quem tanto trabalha e ver esse resultado é motivo de orgulho e motivação para seguirmos avançando", afirma Fernando.

No ano de seu 81º aniversário, a ACIF entregou à cidade importantes projetos, ações e eventos que fomentaram o setor. Como forma de incentivar a interação da população junto ao comércio em datas importantes - como Dia das Mães, Pais e Namorados -, a associação levou eventos com prestação de serviços gratuitos à população a espaços públicos de diferentes regiões da cidade.

Campanhas institucionais como a "Trabalhar Por Quem Tanto Trabalha – Esse é Nosso Orgulho", de valorização do empresariado francano, e a recente "Franca Tem Voz", de carácter cívico em prol da busca por representatividade política nas esferas estadual e federal, também fizeram parte das ações desenvolvidas neste último ano.

Lançou, ainda, um serviço gratuito à toda população para esclarecimento de dúvidas sobre a modalidade Microempreendedor Individual, o Balcão do MEI, que funciona em sua sede todas as sextas-feiras, das 9h às 12h, sem necessidade de agendamento.

Pelo empreendedorismo feminino, seu Conselho da Mulher Empreendedora reuniu mais de 600 empresárias de Franca e região no 11º Fórum da Mulher Empreendedora, que discutiu cenários e recortes aos quais estão inseridas, além de vendas online e oratória com as especialistas nos temas Stelinha Santini e Cíntia Chagas.

No quesito Responsabilidade Social, a entidade seguiu com seu apoio a importantes projetos como o Guri, Sesi Franca Basquete, Apaes (Franca e Patrocínio Paulista), Cine Cultural ACIF, Instituto Pró-Criança e Conselho Municipal dos Direitos da Criança e do Adolescente.

Sobre a ACIF

Fundada em 18 de setembro de 1944, a ACIF é uma entidade representativa de classe que conta com mais de 3,5 mil associados e oferece mais de 20 serviços focados no desenvolvimento empresarial da cidade.

Da formalização à expansão, a entidade entrega ferramentas sensíveis à gestão, como orientações de marketing, vendas, finanças e jurídica; inteligência de mercado para prevenção de inadimplência e recebimento de dívidas; qualificações, ao longo do ano, em áreas como Inteligência Artificial, e-commerce, atendimento, liderança e mais; além de grupos empresariais focados no fechamento de negócios, networking e desenvolvimento de projetos em conjunto, como eventos e missões empresariais.

Para saber mais sobre a ACIF e como ser parte desta rede, acesse www.acifranca.com.br ou ligue (16) 99397-9512.

Tarissa Esteves/Assessora de Imprensa ACIF Foto: Wilker Maia/ACIF

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The Association of Commerce and Industry of Franca, hereinafter referred to as ACIF, founded on September 18, 1944, is a civil, non-profit association, established for an indefinite duration, with its registered office and legal venue in the city of Franca, State of São Paulo.

CHAPTER I – THE ASSOCIATION, REGISTERED OFFICE, AND PURPOSES

Article 1 – The Association of Commerce and Industry of Franca, hereinafter referred to as ACIF, founded on September 18, 1944, is a civil, non-profit association, established for an indefinite duration, with its registered office and legal venue in the city of Franca, State of São Paulo, at Rua Voluntários da Franca, No. 1511 – ZIP Code 14400-460, governed by these Bylaws, and having the following purposes:

- a) To represent entrepreneurs and business entities in the fields of commerce, industry, agriculture, services, transportation, financial institutions, insurance, dissemination and communication, as well as non-business activities operating in accordance with the law.
- b) To defend, support, guide, unite, and advise its members.
- c) To file, when necessary, collective writs of mandamus in defense of the interests of its members, as provided by law.

Article 2 – In order to fulfill its purposes, ACIF shall employ appropriate means and, in particular:

- a) The maintenance and/or participation in information, consultation, and member-interest defense bodies, as well as the execution of agreements, at the discretion of the Administrative Board;
- b) Engagement with public authorities in defense of ethical principles and ideas that enable the business community to fulfill its economic and social role;
- c) Participation in other entities, based on criteria approved by the Deliberative Council, following a proposal submitted by the Administrative Board.

First Paragraph – For the fulfillment of its purposes, ACIF may create, maintain, and discontinue departments and services, according to needs and availability, at the discretion of the Administrative Board.

Second Paragraph – Offices or branch offices may be established, in accordance with criteria defined by the Administrative Board and subject to prior approval by the Deliberative Council.

CHAPTER II – MEMBERSHIP

Article 3 – The number of members shall be unlimited, and membership may be granted to those who possess the necessary good standing and fall within any of the following categories:

- a) Business and civil activities, whether individual or collective, including service providers and self-employed professionals;
- b) Individuals who practice professions related to economic activities;
- c) Civil members and trade associations, foundations, institutes, organizations, or public or private entities linked to economic activities, even if not for profit.

First Paragraph – An affiliated company may not have, simultaneously, more than one representative serving on ACIF’s governing bodies.

Second Paragraph – Each company must designate one of its partners to act as its representative before ACIF.

CHAPTER III – CATEGORIES OF MEMBERS AND THEIR CONTRIBUTIONS

Article 4 – Members shall be classified into the following categories:

- a) Founding Members;
- b) Full Contributing Members;
- c) User Contributing Members;
- d) Benefactor Members;
- e) Honorary Members;
- f) Corresponding Members.

First Paragraph – Founding Members are those who signed the minutes of ACIF’s founding meeting, held on September 18, 1944.

Second Paragraph – Full Contributing Members are those admitted after ACIF’s founding who pay contributions set by the Deliberative Council and enjoy the rights and duties provided for in these Bylaws.

Third Paragraph – User Contributing Members are those admitted after ACIF’s founding who pay contributions established by the Deliberative Council, but who use ACIF as recipients of specific services, and do not have the right to vote or to be elected.

Fourth Paragraph – Benefactor Members are those who are entitled to such title due to significant services rendered to ACIF, or for having made substantial financial contributions, as determined by the Administrative Board and the Deliberative Council.

Fifth Paragraph – Honorary Members are those who, not belonging to the membership, are entitled to this title due to significant services rendered to ACIF, or for having made substantial financial contributions, as determined by the Administrative Board and the Deliberative Council.

Sixth Paragraph – Corresponding Members are those who, residing outside the city where ACIF’s registered office is located, may provide assistance to ACIF.

Seventh Paragraph – Founding Members, Full Contributing Members, User Contributing Members, and Benefactor Members shall be subject to the payment of contributions established by the Administrative Board.

Eighth Paragraph – Honorary Members and Corresponding Members shall be exempt from the payment of any contributions.

CHAPTER IV – ADMISSION OF MEMBERS

Article 5 – Full Contributing Members and User Contributing Members shall be admitted upon application, subject to approval by the Administrative Board, once the required conditions have been met.

Sole Paragraph – An appeal against a decision of the Administrative Board denying admission to any applicant may be filed with the Deliberative Council within 15 (fifteen) days.

Article 6 – The titles of Benefactor Members and Honorary Members shall be conferred by the Deliberative Council, upon proposal of the Administrative Board.

Article 7 – Corresponding Members shall be admitted by decision of the Administrative Board, for a term not exceeding its administrative term of office.

CHAPTER V – SUSPENSION, EXCLUSION, AND TERMINATION OF MEMBERSHIP

Article 8 – Membership shall be suspended by decision of the Administrative Board:

a) due to bankruptcy, until legal rehabilitation;

b) upon receipt of a criminal complaint for an intentional offense, at the discretion of the Administrative Board, until final judgment;

c) for failure to pay three consecutive monthly dues, until the member becomes current with the treasury.

Article 9 – The exclusion of a member shall occur by decision of the Administrative Board, in the following cases:

a) failure to pay five monthly dues;

b) conviction for an intentional offense, after the judgment has become final and unappealable;

c) conduct contrary to the purposes of ACIF;

d) acting, through words or actions, in a manner offensive to the good reputation of ACIF, its governing bodies, or any of its members, in connection with acts performed in the exercise of their duties;

e) serious violation of this Bylaws, internal regulations, or resolutions of the General Assembly and ACIF's governing bodies.

First Paragraph – Members excluded for nonpayment, as provided in item “a,” may be readmitted to ACIF after settlement of the debts that led to exclusion, provided the requirements for admission set forth in this Bylaws are met.

Second Paragraph – An appeal, without suspensive effect, may be filed with the Deliberative Council within thirty days against exclusions based on items “c,” “d,” and “e.”

Article 10 – Termination of membership is at the discretion of the member and shall be approved by the Administrative Board upon simple request, provided the member is current with the treasury.

CHAPTER VI – RIGHTS AND DUTIES OF MEMBERS

Article 11 – The following are the rights of Founding Members, Benefactor Members, and Full Contributing Members, provided they are current with the treasury and in full enjoyment of their rights:

a) to attend General Assemblies and take part in discussions and deliberations, subject to a 90 (ninety) day waiting period from admission to the membership;

b) to vote and to be elected to administrative positions, in accordance with the statutory electoral process.

- c) To request, upon presentation of a written justification signed by at least one-fifth (1/5) of the members in good standing with the treasury, the convening of an Extraordinary General Assembly to consider a matter specified in the notice of call that has not been addressed by the Administrative Board or the Deliberative Council;
- d) To attend the association's registered office and make use of all services and benefits maintained by ACIF, under the conditions and in the manner established by the Administrative Board;
- e) To appeal to the Deliberative Council against any penalty imposed upon them, within 30 (thirty) days from the date of notification thereof, such appeal being deemed filed upon protocol with ACIF's secretariat;
- f) To submit or suggest, in writing, to the Administrative Board, any measure deemed beneficial to ACIF and its members;
- g) To lodge written complaints with the Administrative Board regarding irregularities observed in administrative departments;
- h) To propose the admission of new members, provided they meet the requirements set forth in this Bylaws;
- i) To introduce national and foreign visitors, provided the visit is duly recorded in the appropriate register.

First Paragraph – Membership rights are non-transferable.

Second Paragraph – Honorary Members, User Contributing Members, and Corresponding Members shall enjoy the same rights, except for the rights to vote and take part in deliberations, to receive votes, or to hold positions on the Administrative Board.

Article 12 – The following are the duties of Founding Members, Benefactor Members, and Full Contributing Members:

- a) To hold offices and serve on committees by virtue of election or appointment;
- b) To comply with and observe this Bylaws, the regulations issued for its implementation, the resolutions of the General Assemblies, the Administrative Board and the Deliberative Council, as well as the final outcome reached through mediation conducted by the association in the cases referred to in Article 2, item "b";
- c) To pay punctually their contributions and any other obligations assumed with ACIF;
- d) To contribute to the fulfillment of the association's purposes;
- e) To attend General Assemblies.

First Paragraph – Corresponding Members shall comply with the provisions set forth in items “b” and “d” of this Article.

Second Paragraph – User Contributing Members shall comply with the provisions set forth in items “b”, “c”, and “d”.

CHAPTER VII – GOVERNING BODIES

Article 13 – ACIF shall be administered by the following governing bodies:

- a) the General Assembly, vested with supreme deliberative authority;
- b) the Deliberative Council, within the limits of its functions;
- c) the Administrative Board, as the executive and direct administrative body;
- d) the Fiscal Council, as the body responsible for oversight of ACIF’s economic and financial activities.

First Paragraph – In each election, the renewal of at least one-third (1/3) of the members of the Deliberative Council, the Administrative Board, and the Fiscal Council shall be mandatory.

Second Paragraph – All positions shall be unpaid and shall be deemed relevant SERVICES rendered to ACIF.

Article 14 – In the event of an election, members eligible to be elected who are constituted as legal entities shall designate a duly authorized representative, who, together with the individual entrepreneur member eligible to be elected, may be elected to positions on the Administrative Board, the Deliberative Council, and the Fiscal Council.

Sole Paragraph – All elected individuals shall perform their duties in their capacity as natural persons.

Article 15 – A member of the Deliberative Council, the Administrative Board, or the Fiscal Council shall automatically forfeit their mandate if, without justified reason, previously communicated to the respective Presidencies, they fail to attend four consecutive meetings or, alternatively, eight non-consecutive meetings, whether ordinary or extraordinary.

Sole Paragraph – After the third consecutive absence, or the seventh non-consecutive absence, the President or the Director acting as President shall, through a confidential communication duly recorded, warn the absent member of the consequences of any further absence from the subsequent meeting.

- a) to review and issue opinions on the monthly financial statements submitted by the Administrative Board, for the guidance of the Deliberative Council;
- b) to review and issue an opinion on the annual financial statements submitted by the Administrative Board, for the guidance of the Deliberative Council;
- c) to oversee all of ACIF's economic and financial activities and to suggest technical measures whenever deemed appropriate;
- d) to attend meetings of the Administrative Board and the Deliberative Council when convened, participating solely in discussions;
- e) to report to the Deliberative Council and request its convening, if necessary, upon ascertaining any arbitrary act by the Administrative Board with respect to financial matters.

First Paragraph – In the event of a vacancy on the Fiscal Council due to incapacity or vacancy, the Deliberative Council shall convene the alternate members.

Second Paragraph – The opinions issued by the Fiscal Council shall also be recorded in a specific register.

Third Paragraph – All books and documents entrusted to the Fiscal Council for review shall be formally recorded and shall remain under its full responsibility whenever they must be removed from the registered office.

Fourth Paragraph – The liability of the members of the Fiscal Council, with respect to acts related to the performance of their duties, shall be governed by the same rules applicable to members of the Administrative Board.

CHAPTER XII – ELECTIONS

Article 52 – Elections for the Deliberative Council and the Fiscal Council shall be held every four years, at a General Assembly, during the first half of April, in accordance with Chapter VIII of this Bylaws.

Sole Paragraph – During the second half of April following the election, the Deliberative Council shall meet to elect and install its President, and during the first half of April every two years, to elect the President and the First Vice President of the Administrative Board.

Article 53 – Elections for the Deliberative Council and the Fiscal Council shall be conducted at a General Assembly, by secret ballot, using printed ballots or any other appropriate means that ensure the inviolability of the vote, being deemed invalid votes cast in

noncompliance with the requirements of this Article.

First Paragraph – Elections for the Deliberative Council and the Fiscal Council shall be conducted through complete slates, recorded in a specific register kept at the ACIF Secretariat, upon request signed by the candidates, submitted at least two days prior to the date of the General Assembly.

Second Paragraph – The slate receiving the highest number of votes shall be declared elected. In the event of a tie, chronological order of registration shall prevail.

Article 54 – The voting period at the General Assembly shall remain open until all individuals who have signed the attendance register have been called, at which time they shall be issued voting tokens bearing the voter's name, sequentially numbered for calling in the order of registration, or in accordance with the electronic voting system, if applicable.

First Paragraph – The deadline for signing the attendance register shall expire one hour after the General Assembly has been formally convened.

Second Paragraph – For the purpose of signing the attendance register, the member's identity shall be verified, and the voting token referred to in the caput of this Article shall be issued, initialed by the Secretary of the Meeting.

Third Paragraph – Those who fail to appear in the order of registration shall be granted two additional calls, with five-minute intervals, prior to the close of proceedings.

Fourth Paragraph – Registered voters who fail to appear by the third call shall be listed separately for subsequent verification during the vote count.

Article 55 – Upon completion of voting, the tellers shall proceed with the counting of votes, and, provided there is no impediment affecting the validity of the candidates voted for, such candidates shall be proclaimed elected by the President of the General Assembly. The President of the Assembly shall be responsible for formally notifying the elected candidate, which shall occur within two days following the election.

First Paragraph – Should it be determined that an ineligible member, under the terms of this Bylaws, has been elected, the elected alternate shall assume the position.

Second Paragraph – The minutes drawn up on the occasion of the election shall be read, discussed, and approved at the conclusion of the General Assembly proceedings.

Article 56 – Elections for the President and First Vice President of the Administrative Board shall be held at a regular meeting of the Deliberative Council, specially convened by its President, pursuant to Article 34, item "b", and voting may be conducted by secret ballot, roll-call vote, or acclamation.

First Paragraph – Voting by proxy or by correspondence shall not be permitted.

Second Paragraph – Elections shall be conducted through slates listing the names of the President and the First Vice President, submitted by written notice addressed to the President of the Deliberative Council, formally filed with the Office of the Presidency, at least two days prior to the election date.

Third Paragraph – The slate receiving the highest number of votes shall be declared elected and, in the event of a tie, the slate whose President has the longest length of membership with ACIF shall prevail.

CHAPTER XIII – ASSETS, REVENUE, AND EXPENDITURES

Article 57 – The assets of ACIF shall consist of:

- a) all movable and immovable property, as well as tangible and intangible assets, recorded on ACIF's balance sheet;
- b) the technical reserve fund, consisting of five percent (5%) of monthly gross revenue, calculated on the amounts described in the items of Article 60.

Sole Paragraph – Amounts derived from donations and grants earmarked for a specific purpose shall be excluded from the technical reserve fund.

Article 58 – Available funds shall be deposited in banking institutions in the name of ACIF, and withdrawals shall be made jointly with the signatures of the President of the Administrative Board and the respective Financial Director, or their legal substitutes when acting in such capacity.

Article 59 – The technical reserve fund shall be deposited in a separate account and may only be accessed upon express authorization of the Deliberative Council.

Article 60 – The revenue of ACIF shall consist of:

- a) membership dues and contributions;
- b) income from deposited funds;
- c) income from real property owned or to be acquired by ACIF, including leasing of space within its premises;
- d) revenue from SERVICES provided by or administered by ACIF;
- e) donations and grants.

Article 61 – The expenses of ACIF shall consist of all expenditures necessary for the fulfillment of its purposes.

CHAPTER XIV – GENERAL PROVISIONS

Article 62 – All positions and functions within the administrative bodies shall be performed without remuneration.

Article 63 – The members of the Administrative Board, the Deliberative Council, the Fiscal Council, and the members shall not be jointly or subsidiarily liable for obligations incurred by ACIF, except when they voluntarily provide personal guarantees in banking transactions.

Article 64 – No political, religious, or racial activities or expressions shall be permitted within ACIF premises.

Article 65 – September 18, the date of ACIF's founding, shall be considered a commemorative day and shall be duly celebrated.

Article 66 – This Bylaws constitute the governing instrument of ACIF, and all members are bound to observe and comply with its provisions.

Article 67 – These Bylaws may be amended only by an Extraordinary General Assembly specifically convened for this purpose. Notice of such meeting shall be published in a local newspaper and posted in a visible location at ACIF registered office, at least fifteen days in advance.

First Paragraph – A proposal to amend these Bylaws may be initiated by the Administrative Board, the Deliberative Council, or by one-fifth (1/5) of the members in good standing.

Second Paragraph – Approval of any amendment to these Bylaws shall require the affirmative vote of two-thirds (2/3) of the members in good standing present at the Extraordinary General Assembly specifically convened for such purpose. No deliberation may take place without an absolute majority of members in good standing on first call, or with fewer than one-third (1/3) on subsequent calls.

Third Paragraph – A member shall be considered in good standing if all dues through the month preceding the date of the Assembly have been paid.

Article 68 – ACIF's fiscal year shall end annually on December 31.

Article 69 – ACIF may be dissolved only by the affirmative vote of three-quarters (3/4) of the members in good standing, at an Extraordinary General Assembly specifically convened for that purpose.

Sole Paragraph – Upon resolution of dissolution, the General Assembly shall decide on the disposition of the Association’s assets.

Article 70 – The Administrative Board, the Fiscal Council, and the Deliberative Council shall have a period of 60 days to conform to the provisions of the new Bylaws, with all acts performed under the prior Bylaws remaining safeguarded and ratified.

Article 71 – These Bylaws shall enter into force as of their approval by the General Assembly, replacing the prior wording, as recorded with the Registry of Deeds and Documents of the Judicial District of Franca, State of São Paulo, in Book “A”, Legal Entities, page 38, under No. 63, dated February 10, 1945, and as subsequently amended under No. 36,691, filed with the same Registry on 04/30/1993, with all provisions to the contrary hereby revoked.

Franca (SP), January 8, 2004.

I, Raphael Michels Fantinato de Moura, telephone number [415 425-2508](tel:4154252508), mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: December 16, 2025.

ESTATUTO SOCIAL - ACI Franca

ACIF acifranca.com.br/noticias:estatuto-social

<https://www.facebook.com/acifrancasp/>

A Associação do Comércio e Indústria de Franca, doravante denominada ACIF, fundada no dia 18 de setembro de 1944, é uma associação civil, de fins não econômicos, com duração ilimitada, com sede e foro na cidade de Franca, Estado de São Paulo

CAPÍTULO I - DA ASSOCIAÇÃO, SEDE E FINS

Art. 1º - A Associação do Comércio e Indústria de Franca, doravante denominada ACIF, fundada no dia 18 de setembro de 1944, é uma associação civil, de fins não econômicos, com duração ilimitada, com sede e foro na cidade de Franca, Estado de São Paulo, na Rua Voluntários da Franca, nº 1511 – CEP 14400-460, rege-se por este Estatuto e tem por finalidade:

- a) Representar os empresários e sociedades empresárias do comércio, da indústria, da agricultura, de serviços, de transportes, de instituições financeiras, de seguros, de difusão e divulgação, bem, como atividades não empresárias que operem na forma da lei.
- b) Defender, amparar, orientar, coligar e instruir seus associados.
- c) Impetrar, se necessário, mandado de segurança coletivo em defesa dos interesses dos Associados, na forma da lei.

Art. 2º - Para a realização de seus fins a ACIF usará dos meios adequados e especialmente:

- a) A manutenção e/ou participação em órgãos de informações, de consultas, de defesa de interesses dos associados, e convênios, a juízo da Diretoria Administrativa;
- b) A atuação junto aos Poderes Públicos na defesa dos princípios éticos e das idéias que permitam ao empresariado cumprir sua função econômica e social.
- c) A participação em outras entidades, com critérios aprovados pelo Conselho Deliberativo, após proposta enviada pela Diretoria Administrativa.

Parágrafo Primeiro – Para a realização de suas finalidades a ACIF poderá criar, manter e extinguir departamentos e serviços, de acordo com as necessidades e disponibilidades, a critério da Diretoria Administrativa.

Parágrafo Segundo - Poderão ser criados escritórios ou sucursais, de acordo com critério da Diretoria Administrativa e aprovação prévia do Conselho Deliberativo.

CAPÍTULO II - DO QUADRO SOCIAL

Art. 3º - O número de associados é ilimitado e do quadro social podem participar os que possuam a necessária idoneidade e integrem qualquer das seguintes categorias:

- a) As atividades empresárias e civis, individuais ou coletivas, de prestadores de serviços e de profissionais liberais.
- b) Os que exerçam profissões relacionadas com as atividades econômicas.
- c) Os associados civis e as associações de classe, as fundações, os institutos, as organizações ou entidades de direito público e privado ligadas às atividades econômicas, ainda que sem intuítos econômicos.

Parágrafo Primeiro - A empresa associada não poderá ter, simultaneamente, mais de um representante nos órgãos de administração da ACIF.

Parágrafo Segundo - Cada empresa deve credenciar um de seus sócios para ser seu representante junto à ACIF.

CAPÍTULO III - DAS CATEGORIAS DE ASSOCIADOS E SUAS CONTRIBUIÇÕES

Art. 4º - Os associados se enquadram nas seguintes categorias:

- a) fundadores;
- b) contribuintes plenos;
- c) contribuintes usuários;
- d) beneméritos;
- e) honorários;
- f) correspondentes

Parágrafo Primeiro - Fundadores são os que subscreveram a ata da reunião de fundação da ACIF, realizada no dia 18 de setembro de 1944;

Parágrafo Segundo – Contribuintes plenos são os associados inscritos após a fundação da ACIF que pagam contribuições fixadas pelo Conselho Deliberativo e gozam de direitos e deveres previstos neste Estatuto.

Parágrafo Terceiro - Contribuintes usuários são os associados inscritos após a fundação da ACIF que pagam contribuições fixadas pelo Conselho Deliberativo, mas que utilizam a ACIF como tomadores de serviços específicos, porém não tendo direito de votar e ser votado.

Parágrafo Quarto - Beneméritos são os associados que fazem jus ao título por relevantes serviços prestados à ACIF, ou por terem contribuído com valores expressivos, a juízo da Diretoria Administrativa e do Conselho Deliberativo.

Parágrafo Quinto - Honorários são os que, não pertencendo ao quadro social, fazem jus a este título por relevantes serviços prestados à ACIF, ou por terem contribuído com valores expressivos, a juízo de Diretoria Administrativa e do Conselho Deliberativo.

Parágrafo Sexto - Correspondentes são os que, residindo fora da cidade sede da ACIF, possam prestar colaboração à ACIF.

Parágrafo Sétimo - Os associados fundadores, contribuintes plenos, contribuintes usuários e beneméritos ficam sujeitos ao pagamento de contribuições fixadas pela diretoria Administrativa;

Parágrafo Oitavo - Os associados honorários e correspondentes são isentos de pagamento de qualquer contribuição.

CAPÍTULO IV - DA ADMISSÃO DE ASSOCIADOS

Art. 5º - Os associados contribuintes plenos e usuários serão admitidos mediante requerimento, ficando sujeitos à aprovação da Diretoria Administrativa, uma vez preenchidos os requisitos indispensáveis.

Parágrafo Único - Caberá recurso do ato da Diretoria Administrativa que negar admissão a qualquer candidato, no prazo de 15 (quinze) dias, ao Conselho Deliberativo.

Art. 6º - Os títulos de associados beneméritos e honorários serão conferidos pelo Conselho Deliberativo, por proposta da Diretoria Administrativa.

Art. 7º - Os sócios correspondentes serão admitidos por deliberação da Diretoria Administrativa, por prazo que não ultrapasse sua gestão administrativa.

CAPÍTULO V - DA SUSPENSÃO, DA EXCLUSÃO E DO DESLIGAMENTO DE ASSOCIADOS

Art. 8º - Suspende-se a qualidade de associado mediante deliberação da Diretoria Administrativa:

a) por motivo de falência, até sua reabilitação legal;

b) pelo recebimento de denúncia em processo por crime doloso, a critério da Diretoria Administrativa, até o seu julgamento final;

c) pela falta de pagamento de três mensalidades seguidas, até que se torne quite com a tesouraria.

Art. 9º - A exclusão do associado dar-se-á por deliberação da Diretoria Administrativa, nos seguintes casos:

a) faltando ao pagamento de cinco mensalidades;

b) condenação por crime doloso, após o trânsito em julgado da sentença;

c) quando contrariar, pela sua conduta, as finalidades da ACIF;

d) quando por palavras e atos agir de forma ofensiva ao bom conceito da ACIF, de seus órgãos e de qualquer de seus membros, em razão de atos por estes praticados no desempenho de suas funções;

e) quando infringir gravemente este Estatuto, os regulamentos internos e as deliberações da Assembléia Geral e dos órgãos da ACIF.

Parágrafo Primeiro - Os associados excluídos por falta de pagamento , conforme alínea “a”, poderão reingressar na ACIF após a liquidação dos débitos que motivaram a exclusão, cumpridas as exigências para a admissão na forma prevista neste estatuto;

Parágrafo Segundo - Da exclusão de associados, com fundamento nas letras “c”, “d” e “e”, caberá recurso, sem efeito suspensivo, ao Conselho Deliberativo, no prazo de trinta dias.

Art. 10 – O desligamento é faculdade do associado e será homologado pela Diretoria Administrativa após simples requerimento, desde que o associado esteja quite com a tesouraria.

CAPÍTULO VI - DOS DIREITOS E DEVERES DOS ASSOCIADOS

Art. 11 - São direitos dos associados fundadores, beneméritos e contribuintes plenos , quando quites com a tesouraria e em pleno gozo de seus direitos:

a) Participar das Assembléias Gerais e tomar parte nas suas discussões e deliberações, observada a carência de 90 (noventa) dias da sua admissão no quadro associativo;

b) Votar e ser votado para os cargos administrativos com observância do processo eleitoral estatutário;

- c) Requerer, mediante justificativa assinada por pelo menos um quinto (1/5) dos associados quites com a tesouraria , a convocação de Assembléia Geral Extraordinária para apreciação de assunto especificado no edital de convocação e que não tenha sido considerado pela Diretoria Administrativa ou pelo Conselho Deliberativo;
- d) Freqüentar a sede social e utilizar-se, nas condições e modos estipulados pela Diretoria Administrativa, de todos os serviços e benefícios mantidos pela ACIF;
- e) Recorrer ao Conselho Deliberativo de qualquer penalidade que lhe tenha sido imposta, dentro do prazo de 30 (trinta) dias contados da respectiva ciência, considerando-se interposto o recurso desde que protocolizado na secretaria da ACIF;
- f) Propor ou sugerir, por escrito, à Diretoria Administrativa, qualquer medida que julgar proveitosa para a ACIF e seus associados;
- g) Reclamar, por escrito, à Diretoria Administrativa, providências sobre irregularidades verificadas nos setores administrativos;
- h) Propor a admissão de associados, desde que satisfaçam as exigências deste Estatuto;
- i) Apresentar visitantes nacionais e estrangeiros, inscrevendo a visita no registro competente.

Parágrafo Primeiro - Os direitos associativos são intransmissíveis.

Parágrafo Segundo - Aos associados honorários, contribuintes usuários e correspondentes assistem os mesmos direitos, exceto os de tomarem parte nas votações e deliberações e os de receberem votos ou participarem de cargos na Diretoria Administrativa.

Art. 12 - São deveres dos associados fundadores, beneméritos e contribuintes plenos:

- a) Exercer cargos e comissões em virtude de eleição ou nomeação;
- b) Respeitar e observar este Estatuto, Regulamentos expedidos para sua execução, as deliberações das Assembléias Gerais, da Diretoria e Conselho Deliberativo e a solução final alcançada pela mediação feita pela entidade nos casos do art. 2º, alínea “b”;
- c) Pagar pontualmente as suas contribuições e qualquer outro compromisso assumido com a ACIF;
- d) Concorrer para a realização das finalidades sociais;
- e) Comparecer às Assembléias Gerais.

Parágrafo Primeiro - Os associados correspondentes devem cumprir o estabelecido nas alíneas “b” e “d”, deste artigo.

Parágrafo Segundo - Os associados contribuintes usuários devem cumprir o estabelecido nas alíneas “b”, “c” e “d”.

CAPÍTULO VII - DOS ÓRGÃOS DA ADMINISTRAÇÃO

Art. 13 - A ACIF será administrada pelos seguintes órgãos:

- a) pela Assembléia Geral, com soberano poder deliberativo;
- b) pelo Conselho Deliberativo, na limitação de suas funções;
- c) pela Diretoria Administrativa, como órgão executivo e de administração direta;
- d) pelo Conselho Fiscal, como órgão fiscalizador da movimentação econômico-financeira da ACIF.

Parágrafo Primeiro - Será obrigatória a renovação de um terço (1/3), no mínimo, dos membros do Conselho Deliberativo, da Diretoria Administrativa, do Conselho Fiscal em cada eleição.

Parágrafo Segundo - Todas as funções serão desempenhadas sem ônus para a ACIF e consideradas SERVIÇOS relevantes.

Art. 14 - Em caso de eleição, os associados com direito a serem votados, que sejam constituídos como pessoas jurídicas, deverão indicar representante credenciado e este, conjuntamente com o associado empresário individual com direito a ser votado, poderão ser eleitos para os cargos da Diretoria Administrativa, do Conselho Deliberativo e do Conselho Fiscal.

Parágrafo Único - Todos os eleitos desempenharão suas funções como pessoas físicas.

Art. 15 - Perderá, automaticamente, o mandato o membro do Conselho Deliberativo, da Diretoria Administrativa e do Conselho Fiscal que, sem motivo justificado, previamente comunicado às suas respectivas Presidências, deixar de comparecer sucessivamente a quatro, ou, alternativamente, a oito reuniões, ordinárias ou extraordinárias.

Parágrafo Único - Após a terceira falta consecutiva, ou após a sétima alternada, o Presidente ou o Diretor que estiver no exercício da Presidência, em comunicação reservada, com protocolo, prevenirá o faltante das conseqüências de nova falta á reunião seguinte.

- a) examinar e emitir parecer nos balancetes mensais apresentados pela Diretoria Administrativa, para orientação do Conselho Deliberativo;
- b) examinar e emitir parecer no balanço anual apresentado pela Diretoria Administrativa, para orientação do Conselho Deliberativo ;
- c) fiscalizar todo movimento econômico-financeiro da ACIF e sugerir medidas de ordem técnica , quando julgar conveniente ;
- d) comparecer às reuniões da Diretoria Administrativa e do Conselho Deliberativo quando convocada, tomando parte apenas nas discussões;
- e) informar ao Conselho Deliberativo e requerer sua convocação se necessário, quando certificar-se de qualquer ato arbitrário da Diretoria Administrativa, com relação às questões financeiras.

Parágrafo Primeiro - Havendo vaga no Conselho Fiscal por impedimento ou vacância caberá ao Conselho Deliberativo a convocação de suplentes.

Parágrafo Segundo - Os pareceres do Conselho Fiscal deverão também constar de livro próprio.

Parágrafo Terceiro - Os livros e documentos confiados ao Conselho Fiscal para exame serão protocolizados e ficarão sob sua inteira responsabilidade, quando tiverem de ser retirados da sede social.

Parágrafo Quarto - A responsabilidade dos membros do Conselho Fiscal, por atos relacionados ao cumprimento dos seus deveres, obedecerá às mesmas regras que definem a responsabilidade dos membros da Diretoria Administrativa.

CAPÍTULO XII - DAS ELEIÇÕES

Art. 52 - As eleições do Conselho Deliberativo e do Conselho Fiscal serão feitas a cada quatro anos, em Assembléia Geral, na primeira quinzena do mês de abril nos termos do capítulo VIII deste Estatuto.

Parágrafo Único - Na segunda quinzena do mês de abril seguinte à data de sua eleição, o Conselho Deliberativo se reunirá para eleger e empossar seu Presidente, e na primeira quinzena do mês de abril, a cada dois anos, para eleger o Presidente e o 1o Vice-Presidente da Diretoria Administrativa.

Art. 53 - As eleições do Conselho Deliberativo e do Conselho Fiscal serão feitas em Assembléia Geral, por voto secreto em cédulas impressas ou por outro meio adequado, que assegure a inviolabilidade do sufrágio, não sendo válidos os votos que estiverem em

desacordo com os requisitos deste artigo.

Parágrafo Primeiro - As eleições do Conselho Deliberativo e do Conselho Fiscal serão feitas através de chapas completas, registradas em livro próprio, na Secretaria da ACIF , mediante pedido assinado pelos candidatos, com antecedência de dois dias da data da Assembléia Geral.

Parágrafo Segundo - Será considerada eleita a chapa que obtiver maior número de votos. Em caso de empate observar-se-á a ordem cronológica do registro .

Art. 54 - O prazo para votação em Assembléia Geral durará até terem sido chamados todos quantos tiverem assinado o livro de presenças, ocasião em que lhes serão entregue as senhas com o nome do votante, numeradas seguidamente para chamada na ordem de inscrição, ou na forma de eleição prevista por voto eletrônico .

Parágrafo Primeiro - O prazo para assinatura no livro de presenças expirar-se-á uma hora após instalada a Assembléia Geral.

Parágrafo Segundo - Para assinatura do livro de presenças proceder-se-á á identificação do associado, sendo lhe fornecida a senha a que se refere o caput deste artigo, que será rubricada pelo Secretário da Mesa.

Parágrafo Terceiro - Os que não se apresentarem na ordem de inscrição terão mais duas chamadas com intervalo de cinco minutos antes do encerramento dos trabalhos.

Parágrafo Quarto - Os inscritos que não comparecerem até a terceira chamada serão anotados à parte, para posterior verificação na conferência dos votos apurados.

Art. 55 - Terminada a votação, os escrutinadores procederão à apuração dos votos, e não havendo impedimento que impossibilite os nomes sufragados, estes serão proclamados eleitos pelo Presidente da Assembléia Geral, ficando a cargo do Presidente da Assembléia a informação oficial ao candidato eleito, que deverá ser feita dentro de dois dias após a eleição.

Parágrafo Primeiro - Verificando-se ter sido eleito associado inelegível nos termos deste Estatuto, assumirá o suplente eleito.

Parágrafo Segundo - A ata que será lavrada por ocasião da eleição será lida, discutida e aprovada no encerramento dos trabalhos da Assembléia Geral.

Art. 56 – As eleições para Presidente e 1º Vice-Presidente da Diretoria Administrativa serão realizadas em reunião ordinária do Conselho Deliberativo, especialmente convocada pelo seu Presidente, nos termos do artigo 34, alínea “b”, podendo ser a votação de forma secreta, nominal ou por aclamação.

Parágrafo Primeiro - Não é permitido voto por procuração ou por correspondência.

Parágrafo Segundo - As eleições serão realizadas através de chapas constando o nome do Presidente e do 1º Vice-Presidente, em correspondência enviada ao Presidente do Conselho Deliberativo, protocolada na secretaria da presidência, com antecedência de dois dias da data da eleição.

Parágrafo Terceiro – Será eleita a chapa que obtiver o maior número de votos e, em caso de empate, a que tiver o Presidente com maior tempo de associado na ACIF.

CAPÍTULO XIII- DO PATRIMÔNIO, DA RECEITA E DA DESPESA

Art. 57- Constitui patrimônio da ACIF:

- a) todos os bens móveis, imóveis e valores materiais e imateriais, constituídos no ativo da ACIF.
- b) o fundo de reserva técnica, constituído de cinco por cento (5%) da receita bruta mensal, aplicado sobre os valores descritos nas alíneas do artigo 60º ;

Parágrafo Único - estão excluídos do fundo de reserva técnica os valores referentes a doações e subvenções vinculadas a uma finalidade específica.

Art. 58 - Os numerários disponíveis serão depositados em estabelecimentos bancários, em nome da ACIF, e as suas retiradas far-se-ão com assinaturas em conjunto do Presidente da Diretoria Administrativa e do respectivo Diretor Financeiro, ou seus substitutos legais quando no exercício dos respectivos cargos.

Art. 59 - O fundo de reserva técnica será depositado em conta especial e só poderá ser movimentado mediante autorização expressa do Conselho Deliberativo.

Art. 60 - Constitui receita da ACIF:

- a) mensalidades e contribuições dos associados;
- b) rendimento de numerário depositado;
- c) renda de imóveis que possua ou venha a possuir e locações de áreas em suas dependências;
- d) contribuição dos SERVIÇOS prestados ou por ela administrados;
- e) doações e subvenções

Art. 61 - Constituem despesas da ACIF todos os gastos necessários para o cumprimento de suas finalidades.

CAPÍTULO XIV - DAS DISPOSIÇÕES GERAIS

Art. 62 - Todos os cargos e funções dos órgãos de administração serão exercidos gratuitamente.

Art. 63 - Os membros das Diretoria Administrativa, do Conselho Deliberativo e do Conselho Fiscal, e os associados não respondem solidaria ou subsidiariamente pelas obrigações contraídas pela ACIF , salvo quando cederem espontaneamente o seu aval em operações bancárias .

Art. 64 - Nenhuma manifestação de caráter político, religioso ou racial será permitida no recinto da ACIF.

Art. 65 - O dia 18 de setembro, data da fundação da ACIF, será considerado festivo e deverá ser comemorado.

Art. 66 - Este Estatuto constitui a lei orgânica da ACIF, a que ficam obrigados a respeitar e cumprir todos os associados.

Art. 67 - O Estatuto somente poderá ser reformado em Assembléia Geral Extraordinária especialmente convocada para este fim. A convocação será feita por jornal local e afixada em local visível na ACIF, com antecedência mínima de quinze dias.

Parágrafo Primeiro - O projeto de reforma do presente Estatuto poderá ser de iniciativa da Diretoria Administrativa, do Conselho Deliberativo ou de um quinto (1/5) dos associados quites.

Parágrafo Segundo – Para deliberação em Assembléia Geral de alteração do Estatuto Social é necessário o voto concorde de 2/3 dos associados quites presentes à Assembléia , especialmente convocada para esse fim, não podendo ela deliberar sem a maioria absoluta dos associados, em primeira convocação , ou com menos de 1/3 (um terço) nas convocações seguintes.

Parágrafo Terceiro - Considera-se quite o associado que tiver pago até a mensalidade correspondente ao mês anterior ao da data da Assembléia.

Art. 68 - A ACIF terá seu exercício fiscal encerrado anualmente no dia 31 de dezembro.

Art. 69 - A ACIF somente poderá ser dissolvida por deliberação de três quartos (3/4) dos associados quites, em Assembléia Geral Extraordinária especialmente convocada para este fim.

Parágrafo Único - Resolvida a dissolução, a Assembléia decidirá sobre o destino do patrimônio social.

Art. 70 – A Diretoria Administrativa, o Conselho Fiscal e o Conselho Deliberativo terão o prazo de 60 dias para se adaptarem ao novo estatuto, resguardados e ratificados os atos praticados na vigência do estatuto anterior.

Art. 71 - O presente Estatuto passará a vigorar a partir da sua aprovação pela Assembléia Geral, alterando a redação anterior, conforme registro no Cartório do Registro de Imóveis da Comarca de Franca, Estado de São Paulo, no livro “A”, de Pessoas Jurídicas, a fls. 38, sob o nº 63, de 10 de fevereiro de 1945 e posterior alteração arquivada sob o nº 36.691, no mesmo Cartório , na data de 30/04/1993, revogadas as disposições em contrário.

Franca (SP), 08 de janeiro de 2004.

Exhibit B.V.

**Regocgnition for your
achievements**



Franca, Brazil | October 17, 2025.

To the USCIS.

My name is Cássio Alberto Cacere, and I am the owner and director of the companies Calçados Bigioni and C/A Cacere, based in Franca, São Paulo. I have worked for over three decades in the footwear industry, specializing in modeling, design, and product development in leather and technical materials. I began my professional career in the 1990s after graduating from the José Maria Carrasco Institute and completing advanced training at SENAI (*National Service for Industrial Training*) Márcio Bagueira Leal. Over the years, I have had the opportunity to work with various national and international brands and to receive fashion design awards that highlight my dedication to innovation and quality in footwear design.

I have been working in partnership with Mr. Mateus Pradela Castaldini, for more than two years, developing innovation projects through his company, Tecknit Indústria de Componentes de Calçados. Among these collaborations, I highlight the creation of a line of sustainable knit footwear made from recycled PET bottle yarn and developed for Calçados Bigioni, a traditional brand from Franca's footwear hub known for producing high-quality leather shoes. This project marked a milestone in the modernization of our portfolio and reinforced our commitment to environmentally responsible practices.

The idea originated from Mateus himself, who identified the opportunity to apply textile technologies to the leather footwear segment, which is traditionally more conservative. He led all stages of the project, from the development of the raw material to the fitting tests and industrial application, as well as cost calculations, production timelines, and quality control, ensuring that the final product maintained the level of comfort and craftsmanship that characterizes the Bigioni brand.

The result was immediate. We were able to attract a new customer base composed of consumers who value sustainable and technologically advanced products. Since the beginning of 2025, we have sold more than 2,000 pairs of this model alone, which has become a permanent part of our portfolio. In addition to the commercial success, the project positioned us as a company attentive to environmental trends and the circular economy, opening new opportunities for partnerships and exports.

The results of this collaboration go far beyond the technical aspect and highlight Mateus as an innovation-driven entrepreneur, capable of identifying structural bottlenecks and anticipating trends that are reshaping the footwear industry. His work contributes to modernizing a traditional segment of the Brazilian market by introducing practices of sustainability, automation, and advanced textile technology that increase production efficiency and reduce environmental impact, a global concern.

I believe that Mateus's work goes beyond technical application and reflects a transformative mindset in addressing one of the greatest challenges of modern industry: the need to combine production efficiency with environmental responsibility. By developing products made from recycled PET bottle yarns, he not only reduced costs and waste in the manufacturing process but also created a production model that is both economically viable and environmentally responsible. This combination of business pragmatism and ecological awareness demonstrates a mature understanding of global trends in sustainable consumption and production. His ability to transform a widely

-----//Signature//-----



available waste material into a high-performance raw material reveals an entrepreneurial vision focused on practical innovation and long-term sustainability.

Therefore, I have no doubt about the results that Mateus will be able to bring to the U.S. industry, especially in a context of growing demand for sustainable and competitive solutions in textile manufacturing. His experience in industrial management, material reuse, and process optimization can help strengthen the production sector by reducing costs, promoting sustainability, and generating new prospects for economic and technological development.

-----//Signature//-----

Sincerely,
Cássio Alberto Cacere
Owner and Director - Calçados Bigioni / C.A. Cacere
Email: cassiocacere@com4.com.br
Phone: +55 (16) 9208-4858

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: November 11, 2025.



Franca, Brasil | 17 de outubro de 2025.

À USCIS.

Meu nome é Cássio Alberto Cacere e sou diretor-proprietário das empresas Calçados Bigioni e C/A Cacere, sediadas em Franca, São Paulo. Atuo há mais de três décadas no setor calçadista, com especialização em modelagem, design e desenvolvimento de produtos em couro e materiais técnicos, tendo iniciado minha trajetória profissional nos anos 1990 após formação no Instituto José Maria Carrasco e aperfeiçoamentos no SENAI Márcio Bagueira Leal. Ao longo desses anos, tive a oportunidade de trabalhar com diferentes marcas nacionais e internacionais e de receber prêmios de estilismo que reforçam minha dedicação à inovação e à qualidade no design de calçados.

Faz mais de dois anos que trabalho em parceria com o Sr. Mateus Pradela Castaldini, desenvolvendo projetos de inovação por meio de sua empresa, a Tecknit Indústria de Componentes de Calçados. Entre essas colaborações, destaco a criação de uma linha de calçados em knit sustentável, produzida com fio reciclado de garrafas PET e desenvolvida para a Calçados Bigioni, marca tradicional do polo calçadista de Franca reconhecida pela produção de calçados de couro de alto padrão. Esse projeto representou um marco na modernização do nosso portfólio e reforçou nosso compromisso com práticas ambientais responsáveis.

A ideia nasceu da própria proposição do Mateus, que identificou a possibilidade de aplicar tecnologias têxteis ao segmento de sapatos em couro, tradicionalmente mais conservador. Ele conduziu todas as etapas do projeto, desde o desenvolvimento da matéria-prima até os testes de ajuste e aplicação industrial, cálculo de custos, prazos de produção, qualidade dos itens, garantindo que o produto final mantivesse o padrão de conforto e acabamento que caracteriza a marca Bigioni.

O resultado foi imediato. Conseguimos agregar um novo público consumidor à nossa carteira de clientes, formado por consumidores que valorizam produtos sustentáveis e tecnologicamente modernos. Desde o início do ano de 2025 já vendemos mais de 2 000 pares apenas deste modelo, que passou a fazer parte fixa do nosso portfólio. Além do ganho comercial, o projeto nos posicionou como uma empresa atenta às tendências ambientais e à economia circular, abrindo novas oportunidades de parcerias e exportação.

Os resultados dessa colaboração vão muito além do aspecto técnico e evidenciam o Mateus como um empreendedor em inovação, capaz de identificar gargalos estruturais e antecipar tendências que estão redesenhando a indústria calçadista. A sua atuação contribui para modernizar um segmento tradicional do mercado brasileiro, introduzindo práticas de sustentabilidade, automação e tecnologia têxtil avançada que aumentam a eficiência produtiva e reduzem o impacto ambiental, que é um problema mundial.

Acredito que o trabalho do Mateus transcende a aplicação técnica e reflete uma mentalidade transformadora diante de um dos maiores desafios da indústria moderna: a necessidade de unir eficiência produtiva e responsabilidade ambiental. Ao desenvolver produtos com fios reciclados de garrafas PET, ele não apenas reduziu custos e desperdícios no processo fabril, mas também criou um modelo de produção economicamente viável e ambientalmente responsável. Essa combinação de pragmatismo empresarial e consciência ecológica demonstra uma compreensão madura das tendências globais de consumo e produção sustentável. Sua capacidade de



transformar um resíduo amplamente disponível em matéria-prima de alto desempenho revela uma visão empreendedora voltada à inovação prática e à sustentabilidade de longo prazo.

Sendo assim não tenho dúvida dos resultados que o Mateus poderá agregar à indústria dos Estados Unidos, especialmente em um contexto de crescente demanda por soluções sustentáveis e competitivas na manufatura têxtil. Sua experiência em gestão industrial, reaproveitamento de materiais e otimização de processos pode contribuir para fortalecer o setor produtivo, reduzindo custos, impulsionando a sustentabilidade e gerando novas perspectivas de desenvolvimento econômico e tecnológico.

Atenciosamente,
Cássio Alberto Cacere
Diretor-Proprietário – Calçados Bigioni / C.A. Cacere
E-mail: cassiocacere@com4.com.br
Telefone: +55 (16) 9208-4858

CÁSSIO ALBERTO CACERE

Email | cassiocacere@com4.com.br

Telephone | (55-16) 9208-4858

Professional with over 35 years of experience in the footwear industry, with solid experience in footwear and leather styling and pattern engineering for the domestic market, Latin America, and international markets. Specialist in new product development, 2D and 3D CAD/CAM modeling, technical specification development, production management, and quality control. Has worked with leading companies in the sector, contributing to high-impact projects and improvements in production processes. Possesses international experience, with frequent travel to Europe for product research and development, focusing on trends, innovation, and competitiveness. Currently serves as Owner-Director of Calçados Bigioni and C/A Cacere, leading projects and strategic decisions aimed at business growth and performance.

EXPERIENCE

OWNER-DIRECTOR

CALÇADOS BIGIONI AND C/A CACERE | FRANCA, SP, BRAZIL

06/2009 – PRESENT

I am responsible for the strategic and operational management of the companies, leading collection development and overseeing production. I am accountable for decision-making in styling, CAD/CAM modeling, and quality control, ensuring products meet domestic and international market standards. I also manage commercial partnerships and innovation projects that have resulted in significant sales growth and strengthened brand positioning within the footwear industry.

CAD/CAM 2D/3D SHOEMASTER MODELING INSTRUCTOR

TORIELLI DO BRASIL | NOVO HAMBURGO, RS, BRAZIL - 1999

I provided professional and corporate training within the footwear industry, delivering advanced instruction in 2D and 3D modeling software. I was responsible for transferring technical knowledge of Shoemaster tools, supporting companies in modernizing their product development departments.

FOOTWEAR PATTERN ENGINEERING INSTRUCTOR

SENAI MÁRCIO BAGUEIRA LEAL | FRANCA, SP, BRAZIL

I delivered theoretical and practical classes in CAD/CAM, pattern techniques, sizing systems, and general modeling. I contributed to the technical education of hundreds of students, developing instructional materials and assessing academic performance according to CENATEC standards.

TECHNICAL MANAGER – MODEL FACTORY

CALÇADOS AGABÊ & CALÇADOS PÉ DE FERRO - 1996 & 2004

I served as the technical manager responsible for coordinating the Model Factory, overseeing new footwear development workflows and ensuring integration between styling and production lines.

EDUCATION

BACHELOR'S DEGREE IN THEOLOGY

EETAD (*ASSEMBLEIAS DE DEUS* SCHOOL OF THEOLOGICAL EDUCATION)

CAMPINAS, SP, BRAZIL

DECEMBER 1999

FOOTWEAR TECHNICIAN – STYLING & PATTERN ENGINEERING

JOSÉ MARIA CARRASCO TECHNICAL FOOTWEAR INSTITUTE

NOVO HAMBURGO, RS, BRAZIL

DECEMBER 1994

Specialized technical training at one of the country's leading institutions in the sector, focusing on footwear design, construction, and industrial processes.

KEY COURSES / SEMINARS

- **ADVANCED TECHNIQUES IN FOOTWEAR STYLING AND PATTERN ENGINEERING (WITH ENZO GRANELI – A.R.S. SUTORIA, ITALY) – SEBRAE & CENATEC – SENAI – 2002**
- **CAD/CAM 2D MODELING – TESEO DO BRASIL – NOVO HAMBURGO – 2003**
- **FOOTWEAR STYLING – SENAI MÁRCIO BAGUEIRA LEAL – FRANCA – 1998**
- **MANAGERIAL DEVELOPMENT – KAIZEN CONSULTORIA – BELO HORIZONTE, MG – 1998**
- **TECHNOLOGICAL UPDATE WEEK – LEATHER AND COMPONENTS INDUSTRY – SENAI – 1993**
- **PATTERN ENGINEERING TECHNIQUES USING CIUCANI MACHINERY-ITALY / IVOMAQ (WITH LEONARDO LUNARD) – PUNT.MODA**

CERTIFICATIONS

- **TECHNICAL MANAGER – MODEL FACTORY – CALÇADOS AGABÊ – 1996**
- **TECHNICAL MANAGER – MODEL FACTORY – CALÇADOS PÉ DE FERRO – 2004**

AWARDS AND HONORS

- **CERTIFICATE OF HONOR AND MERIT – 1995**
AGABÊ COMPANY – FRANCA, SP, BRAZIL
Recognition granted by Calçados Agabê for exceptional performance and technical contribution to the organization.
 - **TOP STYLING (2 AWARDS)**
FRANCAL – SÃO PAULO, SP, BRAZIL
Awarded by Francal, one of the world's largest footwear and accessories fairs, recognizing excellence and innovation in footwear design and styling.
-

VOLUNTEER WORK

- **1ST MUNICIPAL HEALTH CONFERENCE OF FRANCA**
HEALTH DELEGATE
1998 – FRANCA, SP, BRAZIL
-

ADITIONAL SKILLS

- **ADVANCED PROFICIENCY IN 2D AND 3D CAD/CAM MODELING SOFTWARE (SHOEMASTER AND TESEO).**
 - **SPECIALIST IN STYLING, PRODUCT DEVELOPMENT, AND TECHNICAL FOOTWEAR AND LEATHER MODELING.**
 - **INDUSTRIAL PRODUCTION MANAGEMENT, QUALITY CONTROL, AND PREPARATION OF TECHNICAL SHEETS.**
 - **INTERNATIONAL EXPERIENCE IN TREND RESEARCH AND PRODUCT DEVELOPMENT IN EUROPE.**
 - **EXPERIENCE IN TECHNICAL TEACHING AND TEAM TRAINING FOR THE FOOTWEAR INDUSTRY.**
 - **LEADERSHIP AND STRATEGIC MANAGEMENT AS OWNER-DIRECTOR OF COMPANIES IN THE SECTOR.**
-

I, Raphael Michels Fantinato de Moura, telephone number [415 425-2508](tel:4154252508), mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: February 23, 2026.

CÁSSIO ALBERTO CACERE

E-mail | cassiocacere@com4.com.br

Telefone | (55-16) 9208-4858

Profissional com mais de 35 anos de atuação na indústria calçadista, com sólida experiência em estilismo e modelagem de calçados e couro para o mercado interno, América Latina e mercado externo. Especialista no desenvolvimento de novos produtos, modelagem CAD/CAM 2D e 3D, elaboração de fichas técnicas, gestão de produção e controle de qualidade. Atuou em empresas de referência do setor, contribuindo para projetos de alto impacto e aprimoramento de processos produtivos. Possui vivência internacional com viagens frequentes à Europa para pesquisa e desenvolvimento de produtos, com foco em tendências, inovação e competitividade. Atualmente, atua como Diretor Proprietário da Calçados Bigioni e C/A Cacere, liderando projetos e decisões estratégicas voltadas ao crescimento e à performance do negócio.

EXPERIÊNCIA

DIRETOR PROPRIETÁRIO

CALÇADOS BIGIONI E C/A CACERE | FRANCA, SP, BRASIL

06/2009 – PRESENTE

Atuo na gestão estratégica e operacional das empresas, liderando o desenvolvimento de coleções e a supervisão da produção. Sou responsável pela tomada de decisão em estilismo, modelagem CAD/CAM e controle de qualidade, garantindo que os produtos atendam aos padrões exigidos pelos mercados interno e externo. Gerencio parcerias comerciais e projetos de inovação que resultaram em um aumento significativo no volume de vendas e no fortalecimento da marca no setor calçadista.

PROFESSOR DE MODELAGEM CAD/CAM 2D/3D SHOEMASTER

TORIELLI DO BRASIL | NOVO HAMBURGO, RS, BRASIL - 1999

Atuei na capacitação de profissionais e empresas do setor calçadista, ministrando treinamentos avançados em softwares de modelagem 2D e 3D. Fui responsável por transferir conhecimento técnico sobre as ferramentas Shoemaster, auxiliando indústrias a modernizarem seus departamentos de desenvolvimento de produtos.

DOCENTE DO CURSO DE MODELAGEM

SENAI MÁRCIO BAGUEIRA LEAL | FRANCA, SP, BRASIL

Ministrei aulas teóricas e práticas sobre CAD/CAM, técnicas e medidas de forma e modelagem em geral. Contribuí para a formação técnica de centenas de alunos, desenvolvendo materiais didáticos e avaliando o rendimento escolar dentro das normas do CENATEC.

TÉCNICO RESPONSÁVEL PELA FÁBRICA MODELO

CALÇADOS AGABÊ & CALÇADOS PÉ DE FERRO - 1996 & 2004

Responsável técnico pela coordenação da Fábrica Modelo, onde gerenciei o fluxo de desenvolvimento de novos calçados e a integração entre o estilismo e a linha de produção.

EDUCAÇÃO

BACHARELADO EM TEOLOGIA

EETAD (ESCOLA DE EDUCAÇÃO TEOLÓGICA DAS ASSEMBLEIAS DE DEUS)

CAMPINAS, SP, BRASIL

DEZEMBRO 1999

TÉCNICO DE CALÇADOS – ESTILISMO E MODELAGEM

INSTITUTO DE ENSINO TÉCNICO DE CALÇADO JOSÉ MARIA CARRASCO

NOVO HAMBURGO, RS, BRASIL

DEZEMBRO 1994

Formação técnica especializada em uma das principais instituições do setor no país, com foco em design, construção de calçados e processos industriais.

PRINCIPAIS CURSOS / SEMINÁRIOS

- **TÉCNICAS EM ESTILISMO E MODELAGEM AVANÇADA DE CALÇADOS (COM ENZO GRANELI - A.R.S. SUTORIO - ITÁLIA) – SEBRAE E CENATEC – SENAI – 2002**
- **MODELAGEM CAD/CAM 2D – TESEO DO BRASIL – NOVO HAMBURGO – 2003**
- **ESTILISMO EM CALÇADOS – ESCOLA SENAI MÁRCIO BAGUEIRA LEAL – FRANCA – 1998**
- **DESENVOLVIMENTO GERENCIAL – KAIZEN CONSULTORIA – BELO HORIZONTE, MG – 1998**
- **SEMANA DE ATUALIZAÇÃO TECNOLÓGICA DA INDÚSTRIA DE COURO E COMPONENTES – SENAI – 1993**
- **TÉCNICA DE MODELAGEM EM MÁQUINAS CIUCANI-ITÁLIA / IVOMAQ (COM LEONARDO LUNARD) – PUNT.MODA**

CERTIFICAÇÕES

- **TÉCNICO RESPONSÁVEL PELA FÁBRICA MODELO – EMPRESA DE CALÇADOS AGABÊ – 1996**
- **TÉCNICO RESPONSÁVEL PELA FÁBRICA MODELO – EMPRESA DE CALÇADOS PÉ DE FERRO – 2004**

PRÊMIOS E HONRARIAS

- **CERTIFICADO DE HONRA AO MÉRITO – 1995**
EMPRESA AGABÊ – FRANCA, SP, BRASIL
Reconhecimento concedido pela empresa Calçados Agabê pelo desempenho excepcional e contribuição técnica à organização.
 - **TOP ESTILISMO (2 PREMIAÇÕES)**
FRANCAL – SÃO PAULO, SP, BRASIL
Premiação concedida pela Francal, uma das maiores feiras de calçados e acessórios do mundo, reconhecendo a excelência e inovação no design e estilismo de calçados.
-

TRABALHO VOLUNTÁRIO

- **1ª CONFERÊNCIA MUNICIPAL DE SAÚDE DE FRANCA**
DELEGADO DE SAÚDE
1998 – FRANCA, SP, BRASIL
-

OUTRAS HABILIDADES

- **DOMÍNIO AVANÇADO EM SOFTWARES DE MODELAGEM CAD/CAM 2D E 3D (SHOEMASTER E TESEO).**
 - **ESPECIALISTA EM ESTILISMO, DESENVOLVIMENTO DE PRODUTOS E MODELAGEM TÉCNICA DE CALÇADOS E COUROS.**
 - **GESTÃO DE PRODUÇÃO INDUSTRIAL, CONTROLE DE QUALIDADE E ELABORAÇÃO DE FICHAS TÉCNICAS.**
 - **VIVÊNCIA INTERNACIONAL EM PESQUISA DE TENDÊNCIAS E DESENVOLVIMENTO DE PRODUTOS NA EUROPA.**
 - **EXPERIÊNCIA EM DOCÊNCIA TÉCNICA E CAPACITAÇÃO DE EQUIPES PARA A INDÚSTRIA CALÇADISTA.**
 - **LIDERANÇA E GESTÃO ESTRATÉGICA COMO DIRETOR PROPRIETÁRIO DE EMPRESAS DO SETOR.**
-



To USCIS,

My name is Bruno Maciel Barbosa, and I am writing this letter in support of the EB-2 NIW petition of Mr. Mateus Pradela Castaldini. I am an entrepreneur in the e-commerce sector, with over thirteen years of hands-on experience in online sales. I have been an accredited consultant for Mercado Livre since 2019 and am the founder of EcommerceVerso, a platform that connects entrepreneurs and resellers with reliable suppliers, operating through dropshipping and direct distribution models. I also work as a speaker and mentor, having trained hundreds of sellers in e-commerce performance strategies and management.

Although I have known Mr. Castaldini for more than ten years, our business relationship began approximately two years ago. Since then, he has become an essential partner for my companies, supplying both self-manufactured sneakers and imported products. The quality, professionalism, and efficiency of Mateus's company have consistently stood out, allowing us to scale sales while maintaining high levels of customer satisfaction.

Currently, Mateus is responsible for manufacturing one of our main footwear lines, particularly sneakers, sold through online marketplaces. By controlling the entire production process, from raw materials to the final product, we were able to significantly reduce production costs, increasing our profit margins by approximately 30%. Beyond operational efficiency, the structure he developed, combining in-house manufacturing, inventory control, and direct integration with digital platforms, has become an agile and scalable production model, essential to sustaining the pace of e-commerce sales.

A concrete example of this efficiency occurred during this year's Valentine's Day campaign. Due to high demand, we quickly ran out of stock for certain models. Mateus responded with exceptional speed, producing and delivering a new batch within the campaign period. This agility allowed us to keep sales active and generate substantial additional revenue, avoiding losses that would have been inevitable with less structured suppliers.

In addition to his efficiency and commitment, I greatly admire Mateus's innovative mindset. He continuously seeks international references, participates in footwear industry trade fairs and conventions, and brings global trends to the Brazilian market, applying them with quality and speed. This global perspective has contributed not only to the growth of his business partnerships but also to the modernization of the footwear sector as a whole.

For these reasons, I firmly believe that the United States would directly benefit from Mateus's professional activities, particularly in the areas of manufacturing, e-commerce, and technological integration. His entrepreneurial vision and experience in productive efficiency have strong potential to generate tangible advances in innovation and competitiveness.

Sincerely,
Bruno Maciel Barbosa
Founder and CEO – EcommerceVerso CD LTDA
Email: bruno@cursomercadolivre.com.br
Phone: (16) 99173-5823

-----// signature//-----

Franca, Brazil. October 17, 2025.

I, Raphael Michels Fantinato de Moura, telephone number [415 425-2508](tel:415-425-2508), mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: January 5, 2026.



À USCIS.

Eu me chamo Bruno Maciel Barbosa e escrevo esta carta em suporte ao processo de EB-2 NIW do Sr. Mateus Pradela Castaldini. Eu sou empresário no setor de comércio eletrônico, com mais de treze anos de experiência prática em vendas online. Sou consultor credenciado pelo Mercado Livre desde 2019 e fundador da EcommerceVerso, uma plataforma que conecta empreendedores e revendedores a fornecedores confiáveis, operando no formato de dropshipping e distribuição direta. Também atuo como palestrante e mentor, tendo formado centenas de vendedores em estratégias de performance e gestão de e-commerce.

Embora eu conheça o Sr. Castaldini há mais de dez anos, a nossa relação comercial teve início há cerca de dois. Desde então, ele se tornou um parceiro essencial para as minhas empresas, fornecendo tênis de fabricação própria e também produtos importados. A qualidade, o profissionalismo e a agilidade da empresa do Mateus sempre foram diferenciais que nos permitiram escalar as vendas e manter alta satisfação dos clientes.

Atualmente, o Mateus é responsável pela fabricação de uma das nossas principais linhas de calçados, especialmente tênis, comercializada nos marketplaces. Por controlar todo o processo, desde a matéria-prima até o produto final, conseguimos reduzir significativamente os custos de produção, o que aumentou nossa margem de lucro em aproximadamente 30%. Além da eficiência operacional, a estrutura que ele desenvolveu, unindo manufatura própria, controle de estoque e integração direta com as plataformas digitais, tornou-se um modelo de produção ágil e escalável, essencial para sustentar o ritmo de vendas do e-commerce.

Um exemplo concreto dessa eficiência aconteceu durante a campanha de Dia dos Namorados deste ano. Devido à alta demanda, esgotamos rapidamente o estoque de determinados modelos. O Mateus reagiu com extrema rapidez, produzindo e entregando uma nova remessa ainda dentro do prazo da campanha. Essa agilidade nos permitiu manter as vendas ativas e obter um faturamento adicional expressivo, evitando perdas que seriam inevitáveis com fornecedores menos estruturados.

Além da eficiência e do comprometimento, admiro a postura inovadora do Mateus. Ele busca constantemente referências no exterior, participa de feiras e convenções do setor calçadista e traz tendências internacionais para o mercado brasileiro, aplicando-as com qualidade e rapidez. Esse olhar global tem contribuído não apenas para o crescimento de suas parcerias, mas também para a modernização do setor de calçados como um todo.

Por esse motivo, acredito que os Estados Unidos se beneficiarão diretamente com a atuação do Mateus, especialmente nos setores de manufatura, comércio eletrônico e integração tecnológica, onde sua visão empreendedora e experiência em eficiência produtiva podem gerar avanços concretos em inovação e competitividade.

Atenciosamente,
Bruno Maciel Barbosa
Fundador e CEO- EcommerceVerso CD LTDA
E-mail: bruno@cursomercadolivre.com.br
Telefone: (16) 99173-5823

Bruno Maciel Barbosa

Franca, Brazil. 17 de outubro de 2025.

BRUNO MACIEL BARBOSA

CONTACT INFORMATION

EMAIL: bruno@cursomercadolivre.com.br

TELEPHONE: (16) 99173-5823

PROFESSIONAL ADDRESS (CURRENT): RUA BENEDITO BARBOSA, 771 – JARDIM PAULISTANO – ZIP CODE 14402-035 – FRANCA/SP – BRAZIL

CURRENT COMPANY: ECOMMERCEVERSO CD LTDA (CNPJ 42.608.774/0001-40)

PROFESSIONAL SUMMARY

Online sales and e-commerce specialist with over 13 years of hands-on experience in e-commerce and marketplaces. Accredited consultant with *Mercado Livre* since 2019 (certified through the Official Consultant Training Program), with a focus on high performance, operational scaling, and advertising/paid traffic strategies for marketplaces. Work as a mentor, speaker, and educator, having impacted thousands of students through training programs, courses, and consulting services. Entrepreneur in the fashion sector, owning and operating his own manufacturing facility for purses, wallets, and women's accessories, as well as managing imports from China for resale in the domestic market. Founder of EcommerceVerso and creator of the *Mercado Líder*¹ Evolution program, bringing together entrepreneurial education and performance in online sales.

PROFESSIONAL EXPERIENCE

ADMINISTRATOR / DIRECTOR – E-COMMERCE AND ENTREPRENEURIAL EDUCATION

ECOMMERCEVERSO CD LTDA (CNPJ 42.608.774/0001-40) | FRANCA, SP, BRAZIL

07/2021 – PRESENT

- Company management with a focus on online sales performance and the structuring of e-commerce operations.
- Development and management of the EcommerceVerso platform, providing mentees with access to a product portfolio for resale through a dropshipping model, enabling them to start and scale sales without holding their own inventory.
Leadership of projects focused on professionalization and acceleration of results in marketplaces.

¹ Translator's Note: Mercado Livre's top-rated seller status.

ADMINISTRADOR / DIRETOR

BRUNO M. BARBOSA LTDA | FRANCA, SP, BRAZIL

07/2020 – PRESENT

- Management of projects related to entrepreneurial education and online sales consulting.
- Structuring and leadership of training and mentorship initiatives focused on e-commerce and marketplaces.

ACCREDITED CONSULTANT – MERCADO LIVRE

MERCADO LIVRE | BRAZIL

2019 – PRESENT

- Strategic consulting and advisory services for operations and sales growth within the platform.
- Implementation of practical methodologies to improve performance, positioning, and marketplace results.

ENTREPRENEUR – MANUFACTURING/PRODUCTION (FASHION AND WOMEN’S ACCESSORIES)

OWN MANUFACTURING FACILITY (PURSES, WALLETS AND WOMEN’S ACCESSORIES) |

- Production and operations management within the fashion sector.
- Product development and commercialization through digital sales channels.

PROJECTS / PRODUCTS

FOUNDER – ECOMMERCEVERSO

Platform connecting mentees to a product portfolio for resale through a dropshipping model.

FOUNDER – “MERCADO LÍDER EVOLUTION” PROGRAM

Program focused on high performance in Mercado Livre sales, featuring a practical methodology and personalized mentoring.

EDUCATION / RELEVANT COURSES

- ADVANCED ADVERTISING COURSE – MERCADO LIVRE – 2024
- BUSINESS MANAGEMENT COURSE (EAG – SELF-MANAGED COMPANY) – 2022
- OFFICIAL CONSULTANT TRAINING PROGRAM – MERCADO LIVRE

SPEAKING / EVENTS / MEDIA

- Participation in television interviews.
- Confirmed speaker at multiple industry events, recognized as a reference in the professionalization of e-commerce in Brazil.

CORE COMPETENCIES

- E-COMMERCE AND MARKETPLACES (FOCUS ON MERCADO LIVRE)
- ONLINE SALES STRATEGIES AND OPERATIONAL SCALING
- MARKETPLACE ADVERTISING / PAID TRAFFIC
- MENTORING, TRAINING, AND ENTREPRENEURIAL EDUCATION
- DEVELOPMENT AND MANAGEMENT OF DIGITAL PRODUCTS (COURSES / PLATFORMS)
- BUSINESS MANAGEMENT AND PROCESS STRUCTURING
- IMPORTING AND RESALE OPERATIONS (CHINA → BRAZIL)
- FASHION SECTOR EXPERIENCE (WOMEN'S ACCESSORIES)

I, Raphael Michels Fantinato de Moura, telephone number [415 425-2508](tel:415-425-2508), mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: February 23, 2026.

BRUNO MACIEL BARBOSA

DADOS DE CONTATO

E-MAIL: bruno@cursomercadolivre.com.br

TELEFONE: (16) 99173-5823

ENDEREÇO PROFISSIONAL (ATUAL): RUA BENEDITO BARBOSA, 771 – JARDIM PAULISTANO – CEP 14402-035 – FRANCA/SP – BRASIL

EMPRESA ATUAL: ECOMMERCEVERSO CD LTDA (CNPJ 42.608.774/0001-40)

RESUMO PROFISSIONAL

Especialista em vendas online e comércio eletrônico, com mais de 13 anos de experiência prática em e-commerce e marketplaces. Consultor credenciado pelo Mercado Livre desde 2019 (formado no Curso Oficial de Formação de Consultores), com atuação focada em alta performance, escala de operações e estratégias de publicidade/tráfego pago para marketplaces. Atua como mentor, palestrante e educador, tendo impactado milhares de alunos por meio de treinamentos, cursos e consultorias. Empresário com atuação no setor de moda, com fábrica própria de bolsas, carteiras e acessórios femininos, além de experiência com importações da China para revenda no mercado nacional. Criador do EcommerceVerso e do curso Mercado Líder Evolution, unindo educação empreendedora e performance em vendas online.

EXPERIÊNCIA PROFISSIONAL

ADMINISTRADOR / DIRETOR – E-COMMERCE E EDUCAÇÃO EMPREENDEDORA

ECOMMERCEVERSO CD LTDA (CNPJ 42.608.774/0001-40) | FRANCA, SP, BRASIL

07/2021 – PRESENTE

- Administração da empresa com foco em performance de vendas online e estruturação de operações de e-commerce.
- Desenvolvimento e gestão da plataforma EcommerceVerso, oferecendo aos mentorados acesso a portfólio de produtos para revenda em formato dropshipping, possibilitando iniciar e escalar vendas sem estoque próprio.
- Liderança de projetos voltados à profissionalização e aceleração de resultados em marketplaces.

ADMINISTRADOR / DIRETOR

BRUNO M. BARBOSA LTDA | FRANCA, SP, BRASIL

07/2020 – PRESENTE

- Gestão de projetos ligados a educação empreendedora e consultoria em vendas online.
- Estruturação e liderança de iniciativas de treinamento e mentoria para e-commerce e marketplaces.

CONSULTOR CREDENCIADO – MERCADO LIVRE

MERCADO LIVRE | BRASIL

2019 – PRESENTE

- Consultoria e orientação estratégica para operação e crescimento de vendas dentro da plataforma.
- Aplicação de metodologias práticas para melhoria de performance, posicionamento e resultados em marketplace.

EMPRESÁRIO – INDÚSTRIA/PRODUÇÃO (MODA E ACESSÓRIOS FEMININOS)

FÁBRICA PRÓPRIA (BOLSAS, CARTEIRAS E ACESSÓRIOS FEMININOS) |

- Gestão de produção e operação no setor de moda.
- Desenvolvimento e comercialização de produtos para canais digitais.

PROJETOS / PRODUTOS

CRIADOR – ECOMMERCEVERSO

Plataforma que conecta mentorados a um portfólio de produtos para revenda, com operação em modelo de dropshipping.

CRIADOR – CURSO “MERCADO LÍDER EVOLUTION”

Programa voltado à alta performance em vendas no Mercado Livre, com metodologia prática e acompanhamento personalizado.

FORMAÇÃO / CURSOS RELEVANTES

- CURSO DE PUBLICIDADE AVANÇADA – MERCADO LIVRE – 2024
- CURSO DE GESTÃO DE EMPRESAS (EAG – EMPRESA AUTOGERENCIÁVEL) – 2022
- CURSO OFICIAL DE FORMAÇÃO DE CONSULTORES – MERCADO LIVRE

PALESTRAS / EVENTOS / MÍDIA

- Participação em entrevistas para canais de televisão.
- Presença confirmada em diversos eventos do setor como palestrante e referência em profissionalização do comércio eletrônico no Brasil.

PRINCIPAIS COMPETÊNCIAS

- E-COMMERCE E MARKETPLACES (FOCO EM MERCADO LIVRE)
- ESTRATÉGIAS DE VENDAS ONLINE E ESCALA DE OPERAÇÃO
- PUBLICIDADE PARA MARKETPLACES / TRÁFEGO PAGO
- MENTORIA, TREINAMENTO E EDUCAÇÃO EMPREENDEDORA
- DESENVOLVIMENTO E GESTÃO DE PRODUTOS DIGITAIS (CURSOS/PLATAFORMAS)
- GESTÃO EMPRESARIAL E ESTRUTURAÇÃO DE PROCESSOS
- IMPORTAÇÃO E REVENDAS (CHINA → BRASIL)
- ATUAÇÃO NO SETOR DE MODA (ACESSÓRIOS FEMININOS)



October 17, 2025. Franca, Brazil

To the United States Immigration Officer,

My name is Alécio Santos Silva, and I currently serve as Commercial Manager at Fênix Indústria de Espumas, Tecidos e Dublagens em Geral (Fênix Foam, Fabrics, and Laminations Industry), a company located in Franca, São Paulo. I hold technical training in Patternmaking and Fashion Design from SENAI Márcio Bagueira Leal, in addition to complementary courses in Production Planning and Costing, 2D and 3D CAD Patternmaking, and Leather Tanning. Over more than twenty years working in the footwear industry, I have acquired extensive experience in design, patternmaking, cutting, and industrial process management.

I met Mr. Mateus Pradela Castaldini in 2019, and since then we have maintained an ongoing technical partnership through his current company, Tecknit Indústria de Componentes de Calçados (Tecknit Footwear Components Industry). Our collaboration involves the development of footwear, handbags, and textile components, including shirt collars and cuffs. Within this partnership, I am responsible for preparing the designs and technical projects, while Mateus's team carries out the textile and production stages, applying innovative knit technologies. Knit is a high-performance textile produced by automated machines, offering greater lightness, precision, and material efficiency when compared to traditional fabrics.

Prior to working with Mateus, it was necessary to rely on knit suppliers from other regions, which increased both costs and lead times. Through the structure he developed, Tecknit became the first company in the city capable of manufacturing this type of material at scale, incorporating technologies that had previously been available only in larger industrial hubs. This initiative filled a gap in the local market and significantly transformed production dynamics by reducing delivery times and costs while strengthening the competitiveness of regional companies.

Beyond the technical impact, Mateus's work has generated economic and social benefits for the city, including the creation of direct jobs and the introduction of sustainable technologies that represent the future of the footwear industry. His company has become a regional reference, attracting the interest of other professionals and patternmakers who seek to learn about knit manufacturing processes. This positive influence demonstrates how he has driven market modernization and disseminated technical knowledge within the community.



I believe that his experience and innovative profile extend beyond local boundaries and represent a meaningful contribution to the United States. For this reason, I am confident that the United States will benefit from his presence, particularly in the footwear and textile sectors, where his combination of technical expertise, entrepreneurial vision, and application of new technologies can strengthen production efficiency and foster industrial innovation.

Sincerely,
Alécio Santos Silva
Commercial Manager
Fênix Indústria de Espumas, Tecidos e Dublagens em Geral
Email: aleciosantoss@gmail.com
Phone: +55 (16) 99121-7386

-----// signature //-----

11/10/2025

I, Raphael Michels Fantinato de Moura, telephone number [415 425-2508](tel:4154252508), mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Raphael Michels Fantinato de Moura.

Date: January 5, 2026.



17 de outubro de 2025. Franca, Brasil.

Ao Oficial de Imigração dos Estados Unidos,

Meu nome é Alécio Santos Silva e atualmente sou gestor comercial da Fênix Indústria de Espumas, Tecidos e Dublagens em Geral, empresa localizada em Franca, São Paulo. Tenho formação técnica em Modelagem e Estilismo pelo SENAI Márcio Bagueira Leal, além de cursos complementares em Planejamento e Custo de Produção, Modelagem CAD 2D e 3D e Curtimento. Ao longo de mais de vinte anos de atuação na indústria calçadista, adquiri ampla experiência em design, modelagem, corte e gestão de processos industriais.

Conheci o Sr. Mateus Pradela Castaldini em 2019 e, desde então, mantemos uma parceria técnica constante por meio de sua atual empresa, a Tecknit Indústria de Componentes de Calçados. Nosso trabalho conjunto envolve o desenvolvimento de calçados, bolsas e componentes têxteis, incluindo golas e punhos de camisas. Nessa parceria, eu elaboro os desenhos e projetos, enquanto a equipe do Mateus executa a parte têxtil e de produção, aplicando tecnologias inovadoras em knit, um tipo de malha têxtil de alta performance produzida por máquinas automatizadas, que oferece mais leveza, precisão e aproveitamento de material em relação aos tecidos tradicionais.

Antes de conhecer o Mateus, era necessário recorrer a fornecedores de knit em outras regiões, o que aumentava nossos custos e prazos de entrega. Com a estrutura criada por ele, a Tecknit se tornou a primeira empresa da cidade capaz de fabricar esse tipo de material em escala, incorporando tecnologias que antes só estavam disponíveis em polos industriais maiores. Essa iniciativa preencheu uma lacuna no mercado local e transformou de maneira significativa a dinâmica de produção, reduzindo prazos, custos e fortalecendo a competitividade das empresas da região.

Além do impacto técnico, a atuação do Mateus tem gerado benefícios econômicos e sociais na cidade, com a criação de empregos diretos e a introdução de tecnologias sustentáveis que representam o futuro do setor calçadista. Sua empresa se tornou referência regional, despertando o interesse de outros profissionais e modelistas que buscam aprender sobre o processo de fabricação em knit. Essa influência positiva demonstra como ele tem impulsionado a modernização do mercado e disseminado conhecimento técnico em sua comunidade.



Acredito que a experiência e o perfil inovador do Mateus ultrapassam as fronteiras locais e representam uma contribuição relevante para os Estados Unidos. Por isso, estou convicto de que os Estados Unidos se beneficiarão com sua presença, especialmente no setor calçadista e têxtil, onde sua combinação de conhecimento técnico, visão empreendedora e aplicação de novas tecnologias pode fortalecer a eficiência produtiva e fomentar a inovação industrial.

Atenciosamente,
Alécio Santos Silva
Gestor Comercial

Fênix Indústria de Espumas, Tecidos e Dublagens em Geral
E-mail: aleciosantoss@gmail.com
Telefone: +55 (16) 99121-7386

10/11/2025

ALÉCIO SANTOS SILVA

Email: aleciosantoss@gmail.com · Phone: (16) 99121-7386

Commercial Manager and Technical Specialist with over 20 years of solid experience in the footwear industry, with expertise in design, modeling, cutting, and management of industrial processes. Currently serving as Commercial Manager at Fênix Indústria de Espumas, Tecidos e Dublagens, overseeing strategic technical partnerships and the development of high-performance textile components. Possesses extensive knowledge in 2D and 3D modeling technologies (CAD), production planning, and cost management, as well as broad experience in applying innovative materials such as *knit* fabrics. Recognized for the ability to modernize production processes and strengthen industrial competitiveness in the footwear and accessories components sector.

WORK EXPERIENCE

2019 – PRESENT

COMMERCIAL MANAGER

FÊNIX INDÚSTRIA DE ESPUMAS, TECIDOS E DUBLAGENS EM GERAL | FRANCA, SÃO PAULO, BRAZIL

Leadership of the commercial department and management of strategic technical partnerships for the development of textile components, footwear, and accessories. Responsible for creating technical drawings and project designs for components, coordinating the integration between design and industrial production.

Management of partnerships for the implementation of innovative technologies, such as the *knit* system (high-performance knit), optimizing product lightness and precision.

Direct involvement in cost and lead-time reduction through the development of local suppliers and modernization of production workflows.

Technical consulting in lamination processes and the application of foams and fabrics for the footwear and bag industry.

1994 – 2018

PATTERNMAKER / DEVELOPMENT TECHNICIAN

CALÇADOS SÂNDALO S/A | FRANCA, SÃO PAULO, BRAZIL

Over two decades of experience in the technical development of high-end men's footwear. Complete collection development, from design interpretation to final technical patterning and grading.

Expertise in cutting processes and material utilization management, focusing on leather and synthetic components.

Monitoring of production schedules and coordination with the supply department to enable new models and prototypes.

EDUCATION

FOOTWEAR PATTERNMAKING AND STYLING TECHNICIAN

NATIONAL SERVICE FOR INDUSTRIAL TRAINING (SENAI) MÁRCIO BAGUEIRA LEAL
FRANCA, SÃO PAULO, BRAZIL

COURSES

- ❖ **SENAI MÁRCIO BAGUEIRA LEAL | FRANCA, SÃO PAULO, BRAZIL**
Production Planning and Cost Course
- ❖ **SENAI MÁRCIO BAGUEIRA LEAL | FRANCA, SÃO PAULO, BRAZIL**
2D and 3D CAD Patternmaking Course
- ❖ **SENAI MÁRCIO BAGUEIRA LEAL | FRANCA, SÃO PAULO, BRAZIL**
Leather Tanning Course

TECHNICAL SKILLS AND COMPETENCIES

- ❖ **Industrial Process Management:**
Expertise in managing production processes in the footwear industry, with a focus on operational efficiency and workflow modernization.
- ❖ **2D and 3D CAD Technology:**
Proficient in using CAD software for precise development of patterns and technical designs
- ❖ **Technical Patternmaking and Design:**
Advanced expertise in technical patternmaking for footwear, bags, and textile components, covering the process from design conception to industrial grading.

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: February 20, 2026.

ALÉCIO SANTOS SILVA

Email: aleciosantoss@gmail.com · Telefone: (16) 99121-7386

Gestor Comercial e Especialista Técnico com mais de 20 anos de sólida trajetória na indústria calçadista, com expertise em design, modelagem, corte e gestão de processos industriais. Atualmente exerce a função de Gestor Comercial na Fênix Indústria de Espumas, Tecidos e Dublagens, onde lidera parcerias técnicas estratégicas e o desenvolvimento de componentes têxteis de alta performance. Possui profundo domínio em tecnologias de modelagem 2D e 3D (CAD), planejamento de produção e custos, além de vasta experiência na aplicação de materiais inovadores como o *knit*. Reconhecido pela capacidade de modernização de processos produtivos e fortalecimento da competitividade industrial no setor de componentes para calçados e acessórios.

EXPERIÊNCIA

2019 – PRESENTE

GESTOR COMERCIAL

FÊNIX INDÚSTRIA DE ESPUMAS, TECIDOS E DUBLAGENS EM GERAL | FRANCA, SÃO PAULO, BRASIL

Liderança da área comercial e gestão de parcerias técnicas estratégicas para o desenvolvimento de componentes têxteis, calçados e acessórios.

Responsável pela elaboração de desenhos e projetos técnicos de componentes, coordenando a integração entre o design e a produção industrial.

Gestão de parcerias para implementação de tecnologias inovadoras, como o sistema *knit* (malha de alta performance), otimizando a leveza e a precisão dos produtos.

Atuação direta na redução de custos e prazos de entrega através do desenvolvimento de fornecedores locais e modernização da dinâmica produtiva.

Consultoria técnica em processos de dublagem e aplicação de espumas e tecidos para o setor calçadista e de bolsas.

1994 – 2018

MODELISTA / TÉCNICO DE DESENVOLVIMENTO

CALÇADOS SÂNDALO S/A | FRANCA, SÃO PAULO, BRASIL

Atuação por mais de duas décadas no desenvolvimento técnico de calçados masculinos de alto padrão.

Desenvolvimento completo de coleções, desde a interpretação do design até a modelagem técnica final e escala.

Domínio de processos de corte e gestão de aproveitamento de materiais, com foco em couro e componentes sintéticos.

Acompanhamento do cronograma de produção e interface com o setor de suprimentos para viabilização de novos modelos e protótipos.

EDUCAÇÃO

.....
TÉCNICO EM MODELAGEM E ESTILISMO DE CALÇADOS
SENAI MÁRCIO BAGUEIRA LEAL
FRANCA, SÃO PAULO, BRASIL

CURSOS

- ❖ **SENAI MÁRCIO BAGUEIRA LEAL | FRANCA, SÃO PAULO, BRASIL**
Curso de Planejamento e Custo de Produção
- ❖ **SENAI MÁRCIO BAGUEIRA LEAL | FRANCA, SÃO PAULO, BRASIL**
Curso de Modelagem CAD 2D e 3D
- ❖ **SENAI MÁRCIO BAGUEIRA LEAL | FRANCA, SÃO PAULO, BRASIL**
Curso de Curtimento de Couro

COMPETÊNCIAS E HABILIDADES TÉCNICAS

- ❖ **Gestão de Processos Industriais:**
Expertise em gestão de processos produtivos na indústria calçadista, com foco em eficiência operacional e modernização de fluxos de trabalho.
- ❖ **Tecnologia CAD 2D e 3D:**
Proficiência na utilização de softwares CAD para o desenvolvimento preciso de moldes e projetos técnicos
- ❖ **Modelagem Técnica e Design:**
Domínio avançado em modelagem técnica de calçados, bolsas e componentes têxteis, abrangendo desde a concepção do design até a escala industrial.

Franca, Brazil.

To the USCIS.

My name is Fabrício Ditsuo de Paula Saito, and I am currently a cost analyst at Carmen Steffens Group, an international fashion network with over 400 stores in more than 18 countries, specializing in footwear, handbags, and accessories. I have been with the company since 2003 and, over the years, I have closely followed the development of various suppliers and strategic partners in the footwear sector. I am writing this letter to recommend Mr. Mateus Pradela Castaldini, a businessman with whom we have maintained a strong and long-standing professional partnership.

I have known Mateus since school days and have always been aware of his dedication to the footwear industry. Over time, he decided to create his own company, Tecknit Indústria de Componentes de Calçados, specializing in the manufacture of knit uppers (the upper part of the shoe made with technological mesh, providing lightness and high production efficiency). When Carmen Steffens Group began working with him, we were facing recurring challenges related to slow delivery times and a lack of agility in developing new pieces. These delays impacted the launch of collections and, consequently, the commercial performance of our lines.

Mateus's differentiating factor was proposing an innovative solution to a structural problem in the industry. While most knit companies outsource machine programming and rely on long lead times—usually over 30 days—he took the opposite approach: he trained and qualified two in-house programmers even before setting up the production line, ensuring that development control and technical adjustments were handled internally. This strategy resulted in a significant efficiency gain, drastically reducing the time between order and delivery.

With this structure, Tecknit began operating with full independence in programming, mechanics, production, and materials, maintaining a permanently available stock of inputs. This made it possible to deliver high-quality products in just one to three days, while other suppliers still required more than two weeks. In the case of Carmen Steffens, Mateus' team reduced the machine time needed for each upper by adjusting technical parameters, which decreased both weight and raw material consumption without compromising the aesthetic standards required by our collections.

The results went far beyond a technical advancement, highlighting Mateus's role as an innovation-driven entrepreneur, capable of identifying structural bottlenecks in the sector and implementing solutions with systemic impact. His work has helped modernize a traditional segment of the footwear industry by introducing practices of automation, predictability, technological integration, and operational independence, which reduced costs, increased delivery efficiency, and enhanced the competitiveness of partner brands. This proactive, efficiency-oriented approach is precisely the type of contribution that the EB-2 NIW technology visa seeks to recognize, as it reflects a commitment to economic and industry advancement.

For this reason, I believe that the United States will directly benefit from Mateus's work, especially in the textile manufacturing and footwear components sector, where his experience in industrial management, automation, and technological

innovation can help enhance the competitiveness and production efficiency of the U.S. market.

Sincerely,

-----//Signature//-----

Fabício Ditsuo de Paula Saito
Cost Analyst - Carmen Steffens Group
Email: fabriciosaito@gmail.com
Phone: +55 (16) 99214-4870

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: November 11, 2025.

Franca, Brasil.

À USCIS.

Meu nome é Fabrício Ditsuo de Paula Saito e atualmente sou analista de custos no Grupo Carmen Steffens, rede internacional de moda com mais de 400 lojas em mais de 18 países, especializada em calçados, bolsas e acessórios. Trabalho na empresa desde 2003 e, ao longo desses anos, tenho acompanhado de perto o desenvolvimento de diversos fornecedores e parceiros estratégicos do setor calçadista. Escrevo esta carta para recomendar o Sr. Mateus Pradela Castaldini, empresário com quem mantemos uma sólida e duradoura parceria profissional.

Conheço o Mateus desde a época escolar e sempre soube de sua dedicação à indústria de calçados. Com o tempo, ele decidiu criar sua própria empresa, a Tecknit Indústria de Componentes de Calçados, especializada na fabricação de cabedais em knit (parte superior do calçado produzida com malha tecnológica, que proporciona leveza e alta eficiência produtiva). Quando o Grupo Carmen Steffens passou a trabalhar com ele, enfrentávamos dificuldades recorrentes relacionadas à lentidão nos prazos de entrega e à falta de agilidade no desenvolvimento de novas peças. Esses atrasos afetavam o lançamento de coleções e, conseqüentemente, o desempenho comercial das linhas.

O diferencial do Mateus foi propor uma solução inovadora para um problema estrutural do setor. Enquanto a maioria das empresas de knit terceiriza a programação das máquinas e depende de prazos longos — geralmente superiores a 30 dias —, ele adotou uma abordagem oposta: formou e capacitou dois programadores internos antes mesmo de montar a linha de produção, garantindo que o controle de desenvolvimento e ajustes técnicos fosse feito dentro da própria empresa. Essa estratégia permitiu um ganho expressivo de eficiência, reduzindo de forma drástica o tempo entre o pedido e a entrega

Com essa estrutura, a Tecknit passou a operar com total independência em programação, mecânica, produção e materiais, mantendo um estoque de insumos permanentemente disponível. Isso tornou possível entregar produtos de alta qualidade em apenas um a três dias, enquanto outros fornecedores ainda precisavam de mais de duas semanas. No caso específico da Carmen Steffens, o time de Mateus reduziu o tempo de máquina necessário para cada cabedal, ajustando parâmetros técnicos que diminuíram o peso e o consumo de matéria-prima, sem comprometer o padrão estético exigido pelas nossas coleções.

Os resultados foram muito além de um avanço técnico, evidenciando o papel do Mateus como empreendedor em inovação, capaz de identificar gargalos estruturais no setor e propor soluções de impacto sistêmico. Sua atuação contribuiu para modernizar um segmento tradicional da indústria calçadista, introduzindo práticas de automação, integração tecnológica e independência operacional que reduziram custos, aumentaram a previsibilidade das entregas e ampliaram a competitividade das marcas parceiras. Essa postura proativa e orientada à eficiência é exatamente o tipo de contribuição que o visto EB-2 NIW busca reconhecer, pois reflete um compromisso com o avanço econômico e tecnológico do setor produtivo.

Por esse motivo, acredito que os Estados Unidos se beneficiarão diretamente com a atuação do Mateus, especialmente no setor de manufatura têxtil e de componentes para calçados, onde sua experiência em gestão industrial, automação e inovação tecnológica

pode contribuir para aumentar a competitividade e a eficiência produtiva do mercado norte-americano.

Atenciosamente,

A handwritten signature in black ink that reads "Fabrício Saito". The signature is written in a cursive, flowing style.

Fabrício Ditsuo de Paula Saito
Analista de Custos – Grupo Carmen Steffens
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Telephone: +55 (16) 99214-4870

Fabrcio Ditsuo de Paula Saito

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Cost Analyst with solid experience in the fashion and footwear industry, working at Grupo Carmen Steffens since 2003, an international network with over 400 stores in more than 18 countries. Throughout the career, he has monitored the development and performance of suppliers and strategic partners in the footwear industry, focusing on production efficiency, costs, and lead times. He has experience evaluating operational and financial impacts related to product development and the supply chain. Analytical, results-oriented, and committed to continuous improvement, with participation in leadership and professional development training.

Work Experience

GRUPO CARMEN STEFFENS | Cost Analyst | 01/2003 – 2026

- Franca, São Paulo, Brazil

Responsible for detailed production cost analysis for one of the largest international fashion networks, operating in 18 countries. Strategically involved in evaluating the financial feasibility of new products and components, such as the *knit* technology line. Led the management of supplier performance indicators, identifying logistical bottlenecks and proposing solutions that resulted in raw material cost reductions and optimized delivery times. Direct interface with strategic partners to ensure agility in the launch of global collections.

FEIRART COMERCIO DE CALCADOS LTDA | Managing Partner | 08/2012 – 02/2014

- Feira de Santana, Bahia, Brazil

Executive and administrative management of a franchised unit of the Carmen Steffens brand. Responsible for commercial operations, inventory management, financial planning, and sales team leadership. Focused on regional market analysis and implementation of retail strategies for the luxury footwear and accessories segment.

Education

- LEADER TRAINING COURSE – 07/2018
- TIME STUDY AND COST COURSE – NATIONAL SERVICE FOR INDUSTRIAL TRAINING (SENAI) – 2013
- ASSISTANT FOR MASTER MIND COURSE – 2011/2012

- **MASTER MIND COURSE – 2009**

Certifications

- **INDUSTRIAL TIME STUDY CERTIFICATION - 2013**

Other Skills

- **FINANCIAL FEASIBILITY ANALYSIS AND PRICING (FOOTWEAR INDUSTRY)**
- **SUPPLY CHAIN MANAGEMENT AND SUPPLIER PERFORMANCE**
- **EXPERTISE IN TECHNOLOGICAL COMPONENTS (KNIT AND HIGH-PERFORMANCE MATERIALS)**
- **TEAM LEADERSHIP AND MANAGEMENT OF STRATEGIC PARTNERSHIPS**
- **PROFICIENCY IN INDUSTRIAL PROCESSES AND TIME STUDY**

07/2025

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: February 23, 2026.

Fabrcio Ditsuo de Paula Saito

Telefone | +55 (16) 99214-4870

E-mail | fabriciosaito@gmail.com

Analista de custos com s3lida experi4ncia no setor de moda e calçados, atuando no Grupo Carmen Steffens desde 2003, rede internacional com mais de 400 lojas em mais de 18 pa3ses. Ao longo da carreira, acompanhou o desenvolvimento e a performance de fornecedores e parceiros estrat4gicos do setor calçadista, com foco em efici4ncia produtiva, custos e prazos. Experi4ncia na avaliaç3o de impactos operacionais e financeiros relacionados a desenvolvimento de produto e cadeia de suprimentos. Perfil anal3tico, orientado a resultados e melhoria cont3nua, com participaç3o em treinamentos de lideranç3 e desenvolvimento profissional.

Experi4ncia

GRUPO CARMEN STEFFENS | Analista de Custos | 01/2003 – 2026

- Franca, S3o Paulo, Brasil

Respons3vel pela an3lise detalhada de custos de produç3o para uma das maiores redes de moda internacional, com presenç3 em 18 pa3ses. Atuaç3o estrat4gica na avaliaç3o de viabilidade financeira de novos produtos e componentes, como a linha de tecnologia *knit*. Lideranç3 na gest3o de indicadores de performance de fornecedores, identificando gargalos log3sticos e propondo soluç3es que resultaram em reduç3o de custos de mat3ria-prima e otimizaç3o de prazos de entrega. Interface direta com parceiros estrat4gicos para garantir a agilidade no lançamento de coleç3es globais.

FEIRART COMERCIO DE CALCADOS LTDA | S3cio-Administrador | 08/2012 – 02/2014

- Feira de Santana, Bahia, Brasil

Gest3o executiva e administrativa de unidade franqueada da marca Carmen Steffens. Respons3vel pela operaç3o comercial, gest3o de estoque, planejamento financeiro e lideranç3 de equipe de vendas. Atuaç3o focada na an3lise de mercado regional e implementaç3o de estrat4gias de varejo para o segmento de calçados e acess3rios de luxo.

Educaç3o

- CURSO LEADER TRAINING – 07/2018
- CURSO DE CRONOAN3LISE E CUSTO – SENAI – 2013
- APOIADOR DO CURSO MASTER MIND – 2011/2012

- **CURSO MASTER MIND – 2009**

Certificações

- **CERTIFICAÇÃO EM CRONOANÁLISE INDUSTRIAL - 2013**

Outras Habilidades

- **ANÁLISE DE VIABILIDADE FINANCEIRA E FORMAÇÃO DE PREÇO DE VENDA (SETOR CALÇADISTA)**
- **GESTÃO DE CADEIA DE SUPRIMENTOS E PERFORMANCE DE FORNECEDORES**
- **EXPERTISE EM COMPONENTES TECNOLÓGICOS (KNIT E MATERIAIS DE ALTA PERFORMANCE)**
- **LIDERANÇA DE EQUIPES E GESTÃO DE PARCERIAS ESTRATÉGICAS**
- **DOMÍNIO DE PROCESSOS INDUSTRIAIS E CRONOANÁLISE**

07/2025

Carmen Steffens 16758628000190 Feira de Santana

 cnpj.biz/16758628000190

Carmen Steffens Feirart Comercio de Calçados LTDA 16.758.628/0001-90

Registration Information

CNPJ: **16.758.628/0001-90 - 16758628000190**

Company Name: **Feirart Comercio de Calçados LTDA**

Trade Name: **Carmen Steffens**

Opening Date: **August 24, 2012 13 years, 4 months and 9 days**

Size: **Small Business**

Legal Nature: **Limited Liability Company**

Option for MEI (Individual Microentrepreneur): **No**

Option for the Simplified Tax Regime: **No**

Date Option - Simple Exclusion: **08/24/2012 - 02/17/2014**

Share Capital: **R\$ 50,000.00**

Type: **Matrix**

Situation: **Lowlands**

Registration Status Date: **02/17/2014**

Reason for Registration Status: **Termination due to Voluntary Liquidation**

Contacts

Email: **ta****@****.com.br** (See Email)

Telephone(s):

(16) 370**-****** (See Telephone)

Location

Municipality: [Feira de Santana](#)

State: [Bahia](#)

Activities - CNAES

Main activity: **47.82-2-01 - Retail trade of footwear** ↓

This activity includes:

- *the retail sale of footwear of any material*

Activity descriptors:

Retail trade of shoe stores, Retail trade of shoe stores, Retail trade of clogs, Retail trade of footwear of any material, Retail trade of shoes, Retail trade of sports shoes, Retail trade of athletic footwear, Retail trade of sneakers, Retail trade of sandals, Retail trade of casual shoes, Retail trade of leather footwear, Retail trade of footwear in general.

Secondary:

47.81-4-00 - Retail trade of clothing and accessories ↓

This activity includes:

- *Retail sale of new clothing items of any material, such as: dresses, blouses, pants, underwear, school uniforms and similar items*

- *Retail sale of clothing accessories and complements of any material - ties, belts, scarves, socks, parasols and umbrellas, hats, gloves and similar items*

Activity descriptors:

Retail trade of clothing items, Retail trade of clothing stores, Retail trade of men's, women's, and children's fashion, Retail trade of men's, women's, and children's clothing, Retail trade of umbrellas, Retail trade of hats, Retail trade of clothing, clothing for animals, Retail trade of parasols, Retail trade of medical uniforms, Retail trade of ready-made clothing, Retail trade of boutiques, Retail trade of leather clothing, Retail trade of belts of any material, Retail trade of umbrellas, sun hats, Retail trade of clothing, Retail trade of shirts, Retail trade of ready-made clothing, Retail trade of clothing accessories, Retail trade of socks of any type, Retail trade of

underwear, Retail trade of blouses and shirts for children, Retail trade of lingerie, Retail trade of ties, Retail trade of raincoats, Retail trade of school uniforms, Retail trade of clothing items, Retail trade of wedding dresses, Retail trade of trousseaus, Retail trade of men's, women's, and children's clothing, Retail trade of clothing accessories, Retail trade of clothing in general.

47.89-0-01 - Retail trade of souvenirs, costume jewelry and handicrafts ↓

This activity includes:

- *Retail trade of souvenir items*
- *Retail trade of costume jewelry items*
- *Retail trade of handicraft items*

Activity descriptors:

Retail trade in souvenirs, Retail trade in costume jewelry, Retail trade in plated costume jewelry, Retail trade in handicrafts, Retail trade in plated jewelry (rings, earrings, wedding rings, bracelets, necklaces, piercings, pendants, chokers of various materials - except precious metals), Retail trade in costume jewelry.

List of Partners and Administrators

Dorival dos Santos Ferreira - Managing Partner
Fabricio Ditsuo de Paula Saito - Managing Partner

Company representative's qualifications: **Managing Partner**

On

The company Carmen Steffens, with CNPJ 16.758.628/0001-90, founded on August 24, 2012, and operating under the name Feirart Comercio de Calçados LTDA, is located in the city of Feira de Santana, Bahia state. Its main activity, according to the Federal Revenue Service, is 47.82-2-01 - Retail trade of footwear. Its registration status is currently inactive.

To share

Do your search:

FAQ - Questions and Answers

Who owns CNPJ 16.758.628/0001-90? ↓

The CNPJ (Brazilian tax ID) 16.758.628/0001-90 belongs to the company with the business name **Feirart Comercio de Calcados LTDA** and trade name **Carmen Steffens**, located in **Feira de Santana/BA**.

What is the company name of the company with CNPJ 16.758.628/0001-90? ↓

The company name is **Feirart Comercio de Calcados LTDA**.

What are the CNAE codes for the company Carmen Steffens Feirart Comercio de Calcados LTDA?

The main CNAE code is **47.82-2-01 - Retail trade of footwear** and the secondary CNAE codes are: **47.81-4-00 - Retail trade of clothing and accessories** , **47.89-0-01 - Retail trade of souvenirs, costume jewelry and handicrafts**.

What is the phone number for the company Carmen Steffens Feirart Comercio de Calcados LTDA - 16.758.628/0001-90 in Feira de Santana ?

The company's phone number is (16) 3707-**** this information can be found in the [contact](#) section of this page.

How do I contact the company Carmen Steffens Feirart Comercio de Calcados LTDA in Feira de Santana? ↓

You can contact the company by phone at (16) 3707-**** or by email at t*****@*****.com.br, this information can be found in the [contact](#) section of this page.

Other companies

[Vitor Thawa Arruda Mateus - 15.608.091/0001-10](#)

[Wanderley Vieira de Souza - 16.758.626/0001-00](#)

[Alexandre Cariello - 16.758.627/0001-46](#)

[Denilton Marciano Ferreira - 15.608.092/0001-64](#)

[Jhonatan de Mello - 15.608.093/0001-09](#)

[16,758,629 Fabia Santana de Araujo - 16,758,629/0001-35](#)

[Lucas Fernando Balioli - 16.758.630/0001-60](#)

[Prodis - Industrial Projects and Devices S/S LTDA - 16.758.631/0001-04](#)

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Registration Status: Registered
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Date of Registration: 2025-07-28T22:58:07.000+0000

First Name: MATEUS

Last Name: PRADELA CASTALDINI

Company Name: TECKNIT IN
Store Name/dba:
Address: jose pignatti st. 2155
City: Franca
State: São Paulo
Zip: 14402-009
Country: Brazil

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**Exhibit C.1 - First
Prong - Substantial
Merit and National
Importance**

TECKNIT

Business Plan

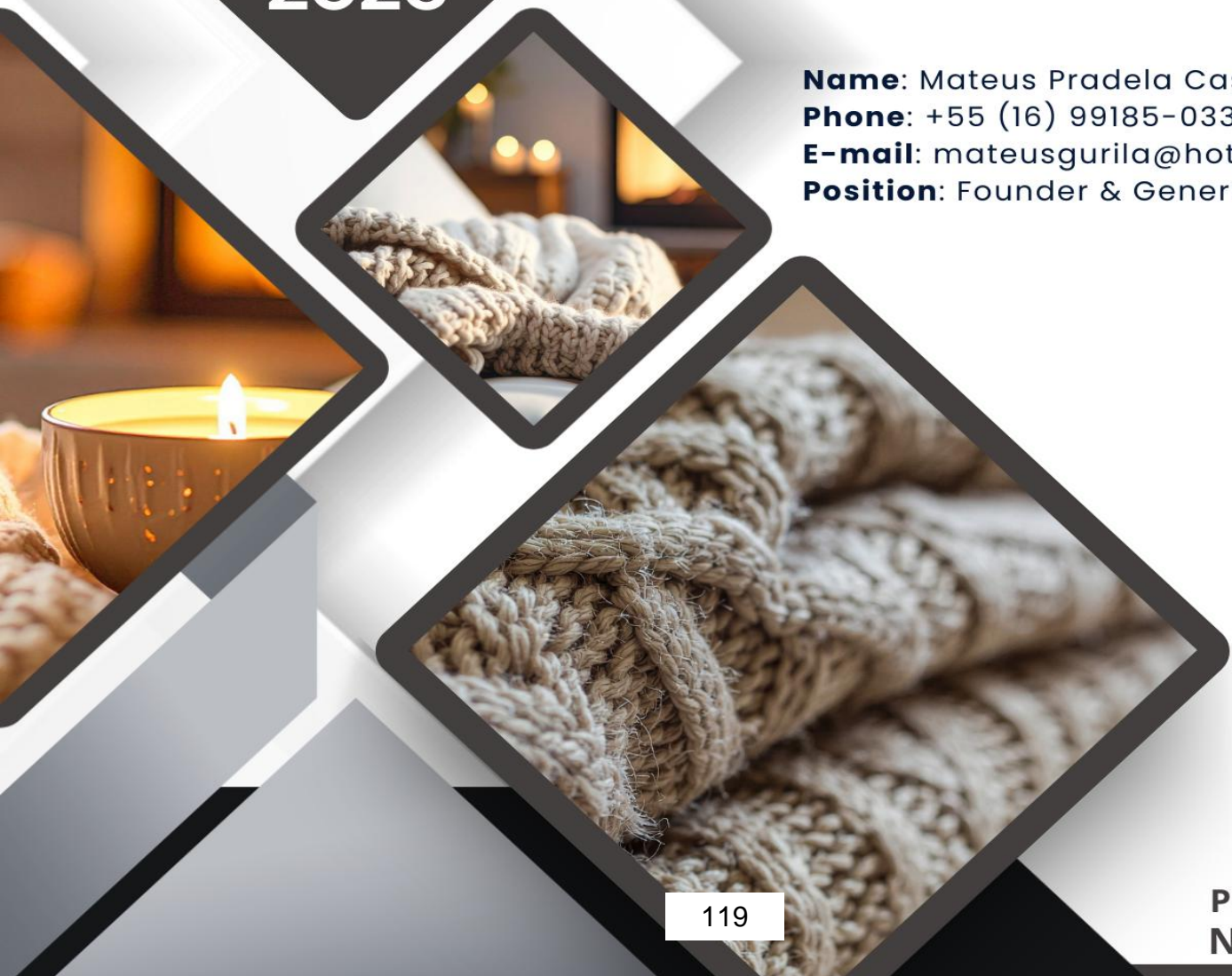
2026

Name: Mateus Pradela Castaldini

Phone: +55 (16) 99185-0334

E-mail: mateusgurila@hotmail.com

Position: Founder & General Manager



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1.0 Executive Summary

Tecknit will be established by **Mr. Mateus Pradela Castaldini** as an advanced industrial knit manufacturing company specializing in the domestic production of knit uppers for footwear, technical textile components for apparel, and functional orthopedic knit products. The company will be headquartered in Orlando, Florida, and will serve manufacturers, distributors, and industrial clients across the United States seeking reliable, high-quality, domestically produced knit components.

The company is structured as a U.S.-based manufacturing alternative to imported knit and textile components that are currently sourced predominantly from overseas supply chains. By internalizing production within the United States, Tecknit will support supply-chain resilience, reduce lead times, improve quality control, and strengthen domestic industrial capacity in the footwear, apparel, and orthopedic-product sectors.

Tecknit will be launched with a total owner investment of approximately **USD \$450,000**, fully funded through personal equity and allocated between initial capital expenditures and operating cash reserves. This capital structure ensures adequate production capability, workforce onboarding, and liquidity during the operational ramp-up phase, while avoiding reliance on external debt.

The company will operate through four core manufacturing and service lines:

- **Knit Uppers Manufacturing for the Footwear Industry**, including athletic, casual, fashion, and safety footwear
- **Technical Knit Components for Apparel Manufacturing**, such as collars, cuffs, and structural textile elements
- **Orthopedic and Functional Knit Products Manufacturing**, including braces, compression supports, and related items
- **Custom Development and Private-Label Knit Manufacturing for Industrial Clients**

These services address critical U.S. economic needs related to manufacturing reshoring, reduction of import dependency, and strengthening of domestic supply chains in industries that rely on advanced textile technologies.¹ By providing domestically manufactured alternatives, Tecknit enables U.S. companies to mitigate geopolitical risk, logistics volatility, and extended overseas production cycles while maintaining consistent quality and delivery standards.

Mr. Castaldini is an experienced textile-sector entrepreneur with more than a decade of hands-on leadership in industrial knit manufacturing. He is the founder and managing partner of Tecknit Indústria de Componentes de Calçados Ltda, a Brazil-based manufacturer specializing

¹ <https://www.deloitte.com/us/en/insights/industry/manufacturing-industrial-products/managing-supply-chains-amid-tariffs.html>

in knit uppers for footwear, with an established production capacity of approximately 15,000 pairs per month. His professional background includes full administrative and financial management, supplier negotiation, quality control oversight, product development, and direct coordination of industrial production teams.

In addition, Mr. Castaldini has participated in major industry trade fairs, including Magic Fair Las Vegas, Francal, and Fimec, supporting continuous market alignment, technical development, and international business relationships. He has further strengthened his technical foundation through formal training in textile fundamentals and design thinking, supporting innovation and scalable product development.

This combination of proven manufacturing experience, financial commitment, and operational leadership positions Mr. Castaldini to successfully establish and scale Tecknit's manufacturing operations in the United States.

National Importance / U.S. Needs

Tecknit's business model directly supports current U.S. national priorities related to **industrial reshoring, domestic manufacturing capacity, and supply-chain security**. Over recent years, U.S. manufacturers have faced increasing vulnerability due to overreliance on overseas textile and knit-component suppliers, particularly in Asia.² Trade disruptions, logistics constraints, and rising transportation costs have reinforced the strategic importance of rebuilding domestic production capabilities.

Tecknit contributes to these national objectives by:

- Reducing U.S. dependence on imported knit and textile components
- Expanding domestic manufacturing capacity in footwear, apparel, and orthopedic supply chains
- Creating skilled manufacturing and technical jobs in the United States
- Improving production reliability, quality control, and delivery timelines
- Supporting long-term supply-chain resilience through localized production

The company's operations align with broader federal economic priorities emphasizing Made-in-America production, private-sector manufacturing investment, and job creation through industrial activity.

1.1 Nature and Scope of the Business

Tecknit, led by Mr. Mateus Pradela Castaldini, will operate in Orlando, Florida, as an industrial knit manufacturing company specializing in the domestic production of knit uppers for footwear, technical knit components for apparel, and functional orthopedic textile products. The company will serve manufacturers, distributors, and industrial clients across the United

² <https://www.intelligentciso.com/2025/07/07/manufacturings-supply-chain-challenge-a-deep-dive/>

States that require reliable, high-quality, and locally produced knit components to support their production lines.

The business is structured to address the growing demand for U.S.-based manufacturing alternatives to imported textile and knit components, particularly those sourced from Asia. Tecknit's operations will focus on reducing supply-chain dependency, shortening production lead times, improving quality control, and supporting domestic industrial resilience within the footwear, apparel, and orthopedic-product sectors.

Tecknit will operate as a business-to-business (B2B) manufacturer, providing standardized and customized knit solutions to industrial clients. Production will be supported by specialized machinery, technical programming, finishing processes, and quality-control systems designed to meet U.S. manufacturing standards and client specifications. The company will operate on a scalable production model, including multi-shift operations, allowing capacity expansion in line with market demand.

Core Manufacturing and Service Offerings

- **Knit Uppers Manufacturing for the Footwear Industry:** Tecknit will manufacture knit uppers for athletic, casual, fashion, and safety footwear. These products are designed to meet performance, durability, and ergonomic requirements while allowing footwear manufacturers to reduce reliance on imported components and improve supply reliability.
- **Technical Knit Components for Apparel Manufacturing:** The company will produce technical knit components such as collars, cuffs, ribbed structures, and functional textile elements for apparel manufacturers. These components will be customized based on client specifications and production needs.
- **Orthopedic and Functional Knit Products Manufacturing:** Tecknit will manufacture knit-based orthopedic and functional support products, including braces, compression supports, and related items, supplying distributors and specialized industrial clients.
- **Custom Development and Private-Label Knit Manufacturing:** The company will offer customized product development, prototyping, and private-label manufacturing services for U.S.-based brands and industrial clients seeking tailored knit solutions.

Through these activities, Tecknit will contribute to U.S. priorities related to manufacturing reshoring, domestic supply-chain strengthening, job creation, and industrial competitiveness. By supporting U.S. manufacturers with locally produced knit components, the company enhances operational resilience, quality assurance, and economic sustainability across multiple industrial sectors.

1.2 Mr. Mateus Pradela Castaldini's Expertise

Mr. Mateus Pradela Castaldini is an experienced entrepreneur and industrial manager with a strong background in textile manufacturing, footwear components, and operational business

leadership. He is the founder and managing partner of Tecknit Indústria de Componentes de Calçados Ltda, a Brazil-based company specializing in the production of knit uppers for footwear, which he has successfully led since 2014.

Over more than a decade, Mr. Castaldini has been directly responsible for the administrative, financial, and operational management of an industrial manufacturing business with an average production capacity of approximately 15,000 pairs of knit uppers per month. His responsibilities have included financial planning and cost control, supplier negotiation, raw-material procurement, production scheduling, quality assurance, and direct commercial engagement with clients in the footwear and apparel industries.

Mr. Castaldini has extensive hands-on experience managing industrial production processes, including coordination of machine operators, finishing teams, and quality-control activities. He has overseen the development of new knit models and customized products in response to market demand, balancing technical feasibility, cost efficiency, and client specifications. His leadership style emphasizes operational efficiency, continuous improvement, and long-term commercial partnerships.

In addition to his core manufacturing business, Mr. Castaldini is also the owner of Blueberry Brasil, a company focused on product importation and sales through digital platforms. This experience has expanded his understanding of international trade, logistics, supplier coordination, pricing strategy, and multi-channel commercial operations, further strengthening his ability to manage supply chains and market-oriented production strategies.

Mr. Castaldini has actively participated in major industry trade fairs, including Magic Fair Las Vegas (2022), Franca São Paulo (2023), and Fimec Rio Grande do Sul (2024). These events have supported international networking, market intelligence gathering, and continuous updating of his company's product portfolio in line with global industry trends and technological advancements.

His combined experience in industrial manufacturing management, financial control, supplier negotiation, team leadership, and product development positions Mr. Castaldini as a qualified professional to lead Tecknit's U.S. operations. His background demonstrates the technical competence, managerial capability, and entrepreneurial discipline required to establish and scale a manufacturing enterprise aligned with U.S. industrial standards and economic priorities.

2.0 The Company

Tecknit will operate under a phased growth and workforce expansion model, beginning with a lean but fully functional manufacturing structure in Year 1 and progressively expanding to a comprehensive industrial organization by Year 5. This approach ensures that operational capacity, staffing levels, and fixed costs remain aligned with revenue growth, production demand, and market penetration.

The company's organizational development strategy prioritizes production efficiency, quality control, and financial discipline, while allowing for scalable expansion as client demand increases across the footwear, apparel, and orthopedic-product sectors.

Year 1 – Initial Operational Structure

During its first year of operations, Tecknit will focus on establishing manufacturing capacity, initiating production activities, securing initial B2B clients, and stabilizing supply-chain operations. The Year 1 structure is intentionally streamlined to allow direct oversight by senior leadership, efficient cost control, and operational flexibility during the market-entry phase.

The initial team will consist of the following positions:

1 Founder & General Manager – Mr. Mateus Pradela Castaldini: Responsible for overall business leadership, production oversight, financial management, supplier negotiation, and commercial strategy. Mr. Castaldini will be directly involved in operational decision-making, client relationships, and coordination of manufacturing activities.

10 Production Machine Operators: Operate industrial knit machinery, execute production processes, and ensure output consistency in accordance with quality and safety standards.

1 Knit Machine Programmer: Programs and optimizes knit machines, develops production patterns, and ensures technical accuracy and efficiency of manufacturing processes.

1 Technical Designer / Stylist: Develops knit designs and technical specifications for footwear uppers, apparel components, and functional products.

1 Finance & HR Manager: Oversees financial control, payroll, budgeting, compliance, and human resources administration.

1 Fabric Finishing Technician: Performs finishing, inspection, and preparation of knit components prior to delivery or further processing.

3 External Sales Representatives: Responsible for B2B client acquisition, account management, and commercial outreach within the U.S. market.

3 Logistics Coordinators: Manage inbound raw materials, internal inventory movement, and outbound product shipments.

1 Accountant: Handles accounting records, financial reporting, tax compliance, and coordination with external accounting professionals.

This lean structure enables Tecknit to initiate production operations efficiently while maintaining close managerial control and financial sustainability during the initial growth phase.

Year 5 – Expanded Operational Structure

As production volumes increase and the client base expands, Tecknit will gradually scale its workforce to support higher output, multi-shift operations, quality assurance, and expanded commercial activity. By Year 5, the company will operate with a fully developed industrial organization capable of supporting larger production volumes, export activity, and diversified product lines.

By Year 5, the workforce will include:

1 Founder & General Manager – Mr. Mateus Pradela Castaldini

19 Production Machine Operators

2 Knit Machine Programmers

1 Technical Designer / Stylist

1 Finance & HR Manager

1 Fabric Finishing Technician

4 External Sales Representatives

3 Logistics Coordinators

1 Accountant

1 Quality Control Analyst

1 Technical Product Designer

1 Production Manager

1 Purchasing Analyst

2 Upper Finishing Technicians

1 Marketing Manager

2 Commercial Support Specialists

1 Maintenance Technician

1 Export Coordinator

1 Sustainability & Certifications Specialist

1 Shift Supervisor

This expanded structure supports continuous production across multiple shifts, stronger quality-control systems, proactive maintenance of equipment, and the development of export-ready and sustainability-compliant operations.

Strategic Workforce Rationale

Tecknit's phased workforce expansion reflects a disciplined, execution-driven growth strategy. Staffing levels are directly tied to production capacity, revenue performance, and operational complexity, avoiding premature overstaffing while ensuring sufficient technical and managerial support as operations scale.

This structure enables Tecknit to:

Maintain operational efficiency and cost control

Scale manufacturing output responsibly

Create skilled industrial and technical jobs in the United States

Strengthen domestic supply chains

Support long-term manufacturing sustainability and competitiveness

By aligning workforce growth with measurable business performance, Tecknit ensures financial resilience while expanding its contribution to U.S. manufacturing capacity and industrial development.

2.1 Company's Targets

Tecknit's target customers are organizations that currently depend on imported textile components and are seeking U.S.-based manufacturing partners aligned with quality, consistency, and long-term operational resilience.

Primary Market Focus

1. Footwear Manufacturers

U.S. footwear manufacturers, including athletic, casual, fashion, and safety footwear producers, will require consistent access to high-performance knit uppers that meet durability, comfort, and technical standards. Many of these manufacturers currently rely on overseas suppliers, which exposes them to logistics delays and supply instability.

Tecknit will support footwear manufacturers by manufacturing knit uppers domestically, offering customized designs based on technical specifications, reducing production lead times and dependence on imported components, and providing consistent quality control with flexible order volumes.

2. Apparel and Workwear Manufacturers

Apparel and workwear manufacturers will require technical knit components such as collars, cuffs, ribbed structures, and functional textile elements that integrate efficiently into their production lines.

Tecknit will serve this segment by manufacturing technical knit components tailored to client requirements, supporting flexible production runs for small and mid-sized manufacturers, and ensuring stable supply with consistent material performance.

These services will enable apparel manufacturers to improve operational efficiency while maintaining design integrity and quality standards.

Secondary Market Focus

3. Orthopedic Product Distributors and Industrial Health Suppliers

Distributors and suppliers of orthopedic and functional support products will require reliable manufacturing partners capable of producing knit-based supports that meet performance, comfort, and durability expectations.

Tecknit will support this segment by manufacturing knit-based orthopedic and functional products, supporting private-label and customized product lines, and providing scalable production capacity to meet growing demand.

This market will benefit from stable demand driven by workplace safety requirements, preventive care, and health-related applications.

4. Brands Seeking Custom and Private-Label Manufacturing

U.S.-based brands and industrial clients seeking customized or private-label knit products will often face challenges sourcing flexible domestic manufacturers.

Tecknit will support these clients by offering custom product development and prototyping, providing private-label manufacturing services, and supporting long-term business-to-business partnerships.

This segment will expand as the company increases its technical capabilities and production capacity.

Long-Term Strategy and Vision

Tecknit's long-term strategy will be to become a recognized domestic manufacturing partner within the U.S. footwear, apparel, and orthopedic product supply chains. The company's vision will include expanding domestic production capacity to reduce reliance on imports, building long-term relationships with U.S. manufacturers and distributors, supporting reshoring and Made in America manufacturing initiatives, creating skilled industrial and technical jobs in the United States, and developing sustainable and scalable manufacturing operations.

By supporting U.S. manufacturers with reliable, domestically produced knit components, Tecknit will contribute to supply-chain resilience, industrial competitiveness, and long-term economic sustainability within the U.S. manufacturing sector.

2.2 Need for the Company's Services

The increasing reliance of U.S. manufacturers on imported textile and knit components has created structural vulnerabilities across footwear, apparel, and orthopedic-product supply chains.³ Many organizations continue to depend on overseas suppliers, particularly in Asia, which exposes them to extended lead times, logistics disruptions, fluctuating costs, and limited control over quality and production schedules.

Tecknit will address this gap by providing a domestic manufacturing alternative focused on consistency, technical reliability, and supply-chain stability. The need for Tecknit's services will be driven by the following factors:

- **Dependence on Imported Textile Components:** Many U.S. manufacturers will continue to rely on foreign suppliers for knit uppers and technical textile components, creating exposure to transportation delays, geopolitical risks, and supply interruptions.⁴
- **Demand for Shorter Lead Times and Local Production:** Manufacturers will increasingly require faster turnaround times and flexible production volumes that overseas suppliers are often unable to provide.⁵ Domestic manufacturing will allow greater responsiveness to market demand and production planning.
- **Quality Control and Product Consistency Challenges:** Imported components may present variability in materials, finishing, and technical performance.⁶ Local production will enable closer quality oversight, improved consistency, and faster corrective actions when needed.
- **Customization and Technical Adaptation Needs:** Footwear, apparel, and orthopedic manufacturers will require customized knit solutions tailored to specific product designs and functional requirements.⁷ These needs are more effectively met through direct collaboration with domestic manufacturing partners.
- **Workplace Safety and Health-Related Product Demand:** The orthopedic and functional support segment will continue to grow due to workplace safety requirements, preventive care practices, and industrial health applications, increasing demand for reliable domestic suppliers.

By supplying domestically manufactured knit components, Tecknit will support U.S. manufacturers in reducing supply-chain risk, improving operational efficiency, and strengthening long-term production resilience.

³ https://www.itmf.org/images/dl/articles/2025/US-tariffs_Textiles-Resources.pdf

⁴ https://www.advancedmanufacturing.org/industries/the-u-s-is-overly-dependent-on-imports/article_77bdf500-1ba0-11ef-bf04-6351f2f9cee3.html

⁵ <https://www.nist.gov/blogs/manufacturing-innovation-blog/whats-coming-us-manufacturing-2025>

⁶ <https://documents.thermofisher.com/TFS-Assets/BPD/Reference-Materials/controlling-raw-materials-variability-article.pdf>

⁷ <https://www.osha.gov/apparel-footwear>

2.3 Company's Expansion

Tecknit will pursue a structured and sustainable expansion strategy designed to align production capacity, workforce growth, and market reach with increasing demand for domestically manufactured knit components. The company's expansion will be guided by disciplined capital allocation, operational scalability, and long-term partnerships within the U.S. manufacturing ecosystem.

1. Production Capacity Expansion

As demand increases, Tecknit will progressively expand its production capacity through additional machinery, extended operating shifts, and workforce growth. This approach will allow the company to scale output while maintaining quality standards and cost control.

2. Market and Geographic Expansion

After establishing its initial manufacturing operations in Orlando, Florida, Tecknit will expand its customer base across additional U.S. regions with strong footwear, apparel, and industrial manufacturing activity. Future expansion will prioritize states with established manufacturing clusters and logistics infrastructure, supporting efficient distribution and client access.

Over time, the company will also prepare for export-oriented operations, supporting U.S.-based brands that serve international markets.

3. Workforce Development

As operations scale, Tecknit will expand its workforce across production, quality control, maintenance, logistics, sales, and management functions. Workforce growth will be aligned with production volume and operational complexity, ensuring efficient staffing and long-term sustainability.

4. Strategic Partnerships

Tecknit will establish strategic relationships with:

Raw material suppliers

Equipment and machinery providers

Logistics and distribution partners

Industry associations and trade organizations

These partnerships will support supply stability, operational efficiency, workforce training, and alignment with industry standards.

5. Investment in Process Improvement and Sustainability

The company will invest in continuous process improvement, equipment optimization, and sustainability initiatives. These investments will focus on reducing material waste, improving

energy efficiency, and preparing for relevant industry certifications, supporting long-term competitiveness and regulatory compliance.

Through this expansion strategy, Tecknit will aim to become a recognized domestic manufacturing partner within the U.S. footwear, apparel, and orthopedic-product supply chains. Supported by Mr. Mateus Pradela Castaldini's manufacturing experience and disciplined leadership approach, the company will be positioned to deliver consistent, high-quality products while contributing to supply-chain resilience, job creation, and sustainable industrial growth in the United States.

2.4 Company's Economic Benefits

Tecknit will generate measurable economic benefits through domestic manufacturing activity, job creation, tax contributions, and supply-chain strengthening within the United States. The company's five-year financial projections demonstrate steady and scalable growth driven by increased production capacity, expanding client relationships, and diversification of revenue streams across footwear, apparel, and orthopedic-product manufacturing.

During the first year of operations, Tecknit is projected to generate approximately \$1,656,000 in sales, reflecting initial production capacity and early market penetration. As operations scale, revenues are projected to increase to \$5,697,120 by Year 5, supported by higher output, expanded staffing, and broader market reach. This revenue growth reflects a disciplined expansion model aligned with production capacity and demand.

Gross margins are projected to remain strong throughout the forecast period, increasing from approximately \$1,200,600 in Year 1 to \$4,130,412 by Year 5. This trajectory reflects efficient production processes, optimized material utilization, and economies of scale achieved through increased manufacturing volumes.

Net profit is projected to grow consistently as operations mature, increasing from approximately \$78,819 in Year 1 to \$306,660 by Year 5. This growth demonstrates the company's ability to maintain financial stability, reinvest in production capacity, and support long-term operational sustainability while remaining competitive within the U.S. manufacturing sector.

Fiscal Contributions and Public Revenue Impact

In addition to direct business performance, Tecknit will contribute to public revenues through federal, state, and payroll tax payments. Total tax contributions are projected to increase from approximately \$117,059 in Year 1 to \$428,103 in Year 5, reflecting rising payroll levels, profitability, and business activity.

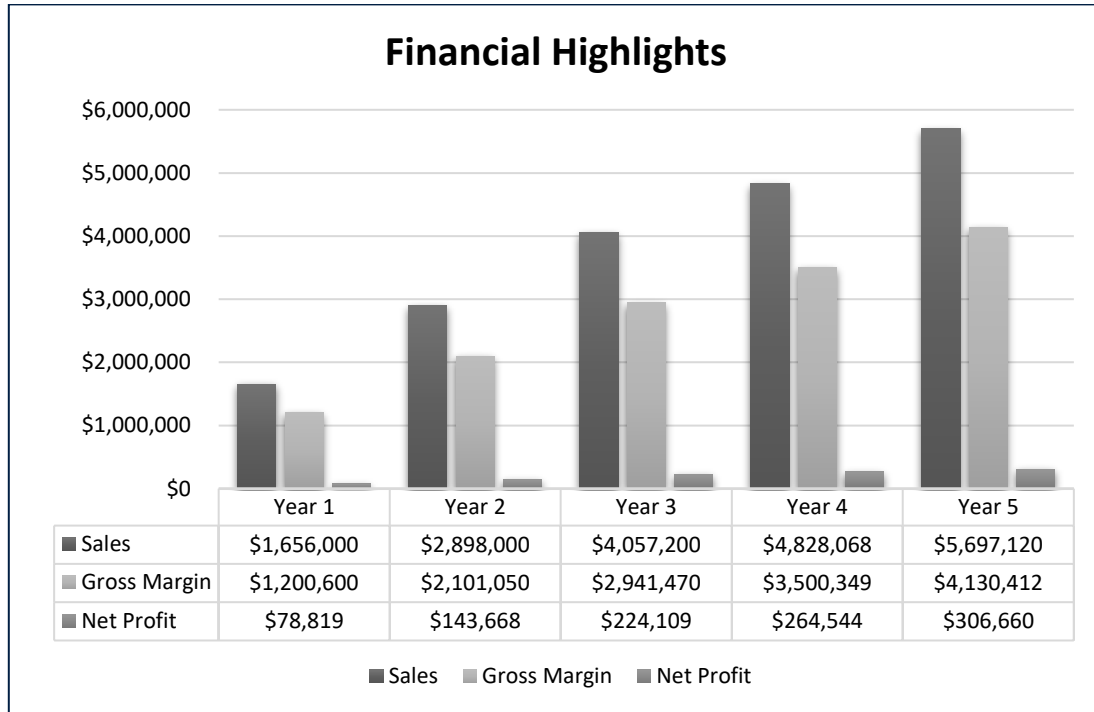
Over the five-year period, Tecknit's cumulative tax contributions are projected to reach approximately \$1,429,325, including:

\$376,446 in federal and state taxes

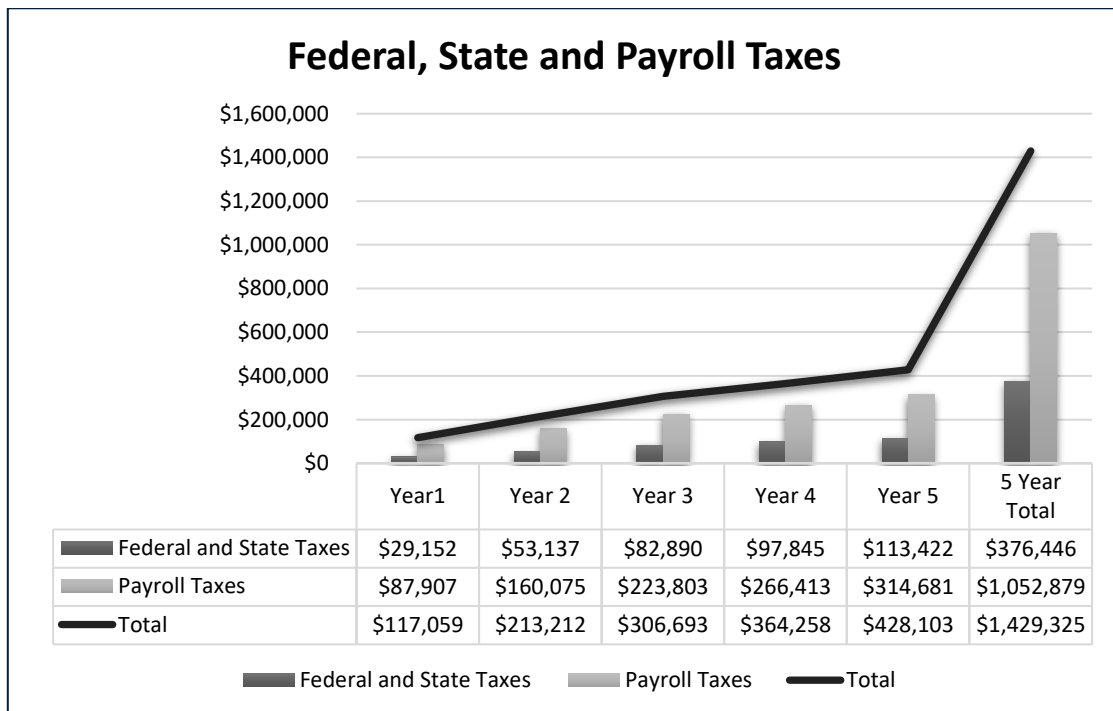
\$1,052,879 in payroll taxes

These tax contributions will support public services, workforce programs, and infrastructure investment at both the state and federal levels.

2.4.1 Financial Highlights Chart



2.4.2 Federal, State and Payroll Taxes Chart



2.5 Summary of Investment

Tecknit will be launched through a total owner investment of \$450,000, fully funded through personal equity contributed by Mr. Mateus Pradela Castaldini. This investment will be allocated between initial startup expenses required to establish manufacturing operations and working capital reserves necessary to support cash flow during the early stages of production.

The investment structure will ensure that the company begins operations with sufficient production capacity, regulatory compliance, and financial stability, while avoiding reliance on external debt. This disciplined capital allocation will support a controlled market entry and provide flexibility as operations scale.

Startup Expenses

Startup expenses are projected at **\$270,000** and will be allocated to the assets and setup costs required to initiate domestic knit manufacturing operations. These expenditures will focus on production capability, facility readiness, and compliance with operational requirements.

Planned startup expenses will include:

Industrial Knit Machinery and Equipment: \$145,000: Acquisition of industrial knit machines and auxiliary equipment required for footwear uppers, apparel components, and orthopedic products.

Facility Setup and Leasehold Improvements: \$45,000: Preparation of the production facility, including electrical adjustments, safety systems, and layout configuration.

Initial Raw Materials Inventory: \$35,000: Procurement of yarns, fibers, elastics, and consumables required for initial production cycles.

IT Infrastructure and Production Software: \$18,000: Software and systems used for machine programming, production tracking, and internal operations.

Office Equipment and Furniture: \$7,000: Administrative workstations and basic office infrastructure.

Legal, Accounting, and Business Formation: \$10,000: Business registration, legal compliance, accounting setup, and regulatory documentation.

Insurance (Initial Coverage): \$10,000: General liability, workers' compensation, and equipment insurance coverage.

Total Startup Expenses: \$270,000

Working Capital and Startup Assets

In addition to fixed startup expenses, Tecknit will allocate **\$180,000** as working capital to support operational cash flow during the ramp-up period. This reserve will be used to cover

payroll, utilities, raw material replenishment, logistics, and other recurring operating expenses as production volumes stabilize.

No long-term debt, inventory financing, or external funding will be required at launch.

Cash Required: \$180,000

Total Startup Assets: \$180,000

The \$450,000 investment demonstrates Mr. Castaldini’s substantial personal commitment to establishing a long-term manufacturing operation in the United States. This capital foundation positions Tecknit to scale production responsibly, create skilled industrial jobs, and contribute to domestic supply-chain resilience within the U.S. footwear, apparel, and orthopedic-product sectors.

2.5.1 Startup Requirements Table

<i>Startup</i>	
Requirements	
Startup Expenses	
Industrial Knit Machinery & Equipment	\$145,000
Facility Setup & Leasehold Improvements	\$45,000
Initial Raw Materials Inventory	\$35,000
IT Infrastructure & Production Software	\$18,000
Office Equipment & Furniture	\$7,000
Legal, Accounting & Business Formation	\$10,000
Insurance (Initial Coverage)	\$10,000
Total Startup Expenses	\$270,000
Startup Assets	
Cash Required	\$180,000
Startup Inventory	\$0
Other Current Assets	\$0
Long-term Assets	\$0
Total Assets	\$180,000
Total Requirements	\$450,000

3.0 Company’s Services

Tecknit will operate as a business-to-business industrial manufacturer specializing in the domestic production of knit-based textile components for the footwear, apparel, and orthopedic sectors. The company’s services will be designed to support U.S. manufacturers and distributors seeking reliable domestic sourcing, consistent quality, and reduced dependence on imported components.

All services will be delivered through structured manufacturing processes supported by specialized knit machinery, technical programming, finishing operations, and quality-control systems aligned with U.S. manufacturing standards.

1. Footwear Knit Uppers

Tecknit's primary service will be the manufacture of knit uppers for the footwear industry, serving athletic, casual, fashion, and safety footwear manufacturers. Knit uppers provide performance benefits such as flexibility, breathability, weight reduction, and ergonomic comfort, making them an increasingly important component in modern footwear production.

This service will include:

- Manufacturing of knit uppers based on client technical specifications
- Customization of knit structures, yarn composition, elasticity, and reinforcement zones
- Support for performance, durability, and comfort requirements
- Flexible production volumes to accommodate different manufacturing scales
- Consistent quality control throughout production and finishing processes

By manufacturing knit uppers domestically, Tecknit will allow footwear manufacturers to reduce lead times, improve production planning, and strengthen supply-chain reliability.

2. Apparel Knit Components

Tecknit will manufacture technical knit components for apparel and workwear manufacturers, including collars, cuffs, ribbed elements, and functional textile structures that integrate directly into garment assembly processes.

This service will include:

- Production of knit components tailored to garment specifications
- Support for different textures, thicknesses, and functional characteristics
- Flexible production runs for small, mid-sized, and industrial manufacturers
- Consistent material performance to support quality and durability standards

These components will support apparel manufacturers seeking dependable domestic suppliers capable of meeting both design and operational requirements.

3. Orthopedic Knit Products

Tecknit will manufacture knit-based orthopedic and functional support products for distributors, industrial health suppliers, and specialized clients. These products will be designed to provide compression, structural support, and comfort for professional, preventive, and workplace-related applications.

This service will include:

- Manufacturing of knit-based orthopedic products such as knee supports, elbow supports, compression sleeves, and related items
- Customization of compression levels, sizing, and structural reinforcement
- Support for private-label product lines and specialized applications
- Scalable production volumes to meet consistent market demand

This service will address demand driven by workplace safety requirements, preventive care practices, and functional performance needs.

4. Custom and Private-Label Manufacturing

Tecknit will offer custom product development and private-label manufacturing services for U.S.-based brands and industrial clients seeking tailored knit solutions and domestically produced products under their own brand identity.

This service will include:

- Development of customized knit products based on client specifications
- Prototyping and technical validation prior to full-scale production
- Private-label manufacturing with confidentiality and intellectual-property protection
- Long-term supply arrangements supporting consistent quality and delivery
- Custom and private-label services will support product differentiation, strengthen client relationships, and provide higher-value manufacturing opportunities as the company's capabilities expand.

Through these four service lines, Tecknit will position itself as a reliable U.S.-based manufacturing partner, supporting domestic supply chains, reducing reliance on imported textile components, and contributing to long-term industrial resilience in the United States.

4.0 Industry Overview

The U.S. textile and footwear manufacturing industry will continue to play a strategic role in supporting domestic supply chains, employment, and industrial competitiveness. Within this broader sector, knit-based components used in footwear, apparel, and orthopedic products will represent a growing segment due to their performance characteristics, production efficiency, and adaptability to modern manufacturing requirements.

Historically, a significant portion of knit textile components consumed in the United States has been sourced from overseas manufacturers, particularly in Asia. While global sourcing has offered cost advantages, it has also exposed U.S. manufacturers to extended lead times, logistics disruptions, geopolitical risk, and limited control over quality and production

schedules⁸. As a result, U.S. companies will increasingly seek domestic manufacturing alternatives that provide reliability, flexibility, and closer operational coordination.

Footwear and Apparel Manufacturing Trends

The U.S. footwear and apparel industries will continue to evolve toward lighter, more functional, and performance-oriented products, driving increased demand for knit uppers and technical knit components.⁹ Knit technologies allow manufacturers to optimize material usage, improve comfort and fit, and integrate functional zones within a single component, reducing assembly complexity and waste.

Footwear manufacturers will increasingly rely on knit uppers for athletic, casual, fashion, and safety footwear, while apparel and workwear producers will require consistent access to technical knit components such as collars, cuffs, and structural textile elements. These trends will favor manufacturers capable of delivering customized, high-quality knit components with short lead times.

Growth of Orthopedic and Functional Textile Products

The orthopedic and functional textile segment will continue to expand due to demographic trends, workplace safety requirements, and increased emphasis on preventive care and physical support products. Knit-based orthopedic supports will be favored for their flexibility, comfort, and ability to provide graduated compression and structural reinforcement.

Manufacturers and distributors in this segment will increasingly seek reliable domestic suppliers capable of meeting quality standards, regulatory expectations, and consistent delivery schedules.

Reshoring and Domestic Manufacturing Initiatives

U.S. industrial policy and market dynamics will continue to support reshoring and nearshoring initiatives, encouraging domestic production of critical components. Private-sector manufacturers will prioritize supply-chain resilience, production transparency, and reduced reliance on long-distance logistics.

These dynamics will create opportunities for domestic manufacturers that can combine technical capability, operational efficiency, and scalable production models. Companies positioned to supply knit components domestically will benefit from increased demand driven by reshoring strategies and Made in America initiatives.

Competitive Landscape

The domestic market for industrial knit manufacturing will remain relatively fragmented, with limited large-scale U.S. producers focused specifically on knit uppers and technical

⁸ <https://textechindustries.com/industries/high-performance-textiles/>

⁹ <https://www.euromonitor.com/article/where-is-us-apparel-and-footwear-headed-amid-relentless-change>

components. This fragmentation will create opportunities for specialized manufacturers capable of serving niche and mid-scale production needs with flexibility and technical expertise.

Tecknit will enter the market as a specialized domestic manufacturer focused on footwear knit uppers, apparel knit components, orthopedic knit products, and custom private-label manufacturing, positioning itself to serve clients seeking dependable U.S.-based partners rather than mass offshore suppliers.

Industry Outlook

Over the next years, the U.S. knit textile manufacturing sector is expected to experience steady growth driven by reshoring, customization demand, and performance-oriented product design.¹⁰ Manufacturers capable of integrating efficient production processes, quality control, and flexible capacity will be best positioned to capture this demand.

Within this context, Tecknit will operate in an industry environment that favors domestic production, technical specialization, and supply-chain reliability, supporting the company's long-term growth strategy and contribution to U.S. manufacturing resilience

4.1 Industry Analysis

The U.S. footwear, apparel, and textile component industries will continue to operate within a market environment characterized by high import dependence, growing concern over supply-chain resilience, and increasing interest in domestic manufacturing alternatives. Despite the size and sophistication of the U.S. consumer market, the majority of textile-based products sold domestically are manufactured overseas. Industry data indicates that approximately 97% of clothing and footwear purchased in the United States are imported, primarily from Asian manufacturing hubs, underscoring the structural reliance on foreign production and long-distance logistics.¹¹

This level of import dependence exposes U.S. manufacturers and brands to extended lead times, transportation volatility, trade policy uncertainty, and limited control over production quality and scheduling. Recent industry analysis has highlighted that, while a full return of large-scale apparel and footwear manufacturing to the United States is unlikely in the short term, companies are increasingly seeking partial reshoring and nearshoring solutions, particularly for components that benefit from speed, customization, and closer coordination with domestic operations .

Within this context, the U.S. footwear sector represents a significant downstream market supported by a large distribution and retail ecosystem. Industry estimates place U.S. shoe and

¹⁰ <https://www.usfashionindustry.com/news/fashion-intel-analysis/the-state-of-u-s-textile-and-apparel-manufacturing-employment-and-trade>

¹¹ <https://www.mckinsey.com/industries/retail/our-insights/state-of-fashion>

footwear manufacturing revenue at approximately \$1.4 billion, while footwear wholesaling revenue exceeds \$45.5 billion, and retail shoe store sales reach approximately \$67.5 billion annually.¹² These figures illustrate the scale of the market that depends on a steady flow of components and materials upstream, even when final assembly occurs abroad .

The broader U.S. textile manufacturing base remains substantial and continues to support domestic industrial activity. Textile mills in the United States generate approximately \$38.5 billion in annual revenue, while cut-and-sew apparel manufacturing contributes an additional \$5.3 billion, reflecting ongoing demand for textile inputs and component-level production capabilities.¹³ At the same time, official trade data shows that U.S. apparel imports reached \$79.3 billion in 2023, highlighting the gap between domestic consumption and domestic production capacity .

These market conditions create opportunities for specialized manufacturers focused on component-level production, where domestic sourcing can provide strategic advantages without competing directly with mass offshore manufacturing. Knit-based components such as footwear uppers, apparel trims, and functional textiles are particularly well suited to domestic production due to their need for precision, customization, quality consistency, and rapid turnaround.

In parallel, the market for orthopedic and functional knit products is expected to expand steadily. Research estimates the U.S. orthopedic braces and supports market at approximately \$1.39 billion, with projected growth to nearly \$1.95 billion by 2030, supported by a compound annual growth rate of approximately 5.8%.¹⁴ This growth is driven by workplace safety requirements, preventive care practices, and increasing demand for functional support products across industrial and health-related applications .

Overall, the competitive landscape for domestic knit manufacturing remains relatively fragmented, with limited U.S.-based producers focused specifically on knit uppers, technical apparel components, and functional textile products. This fragmentation favors manufacturers that can offer flexible production volumes, close client collaboration, and consistent quality, rather than competing on mass-scale pricing alone.

Within this industry environment, Tecknit will operate in a market shaped by strong downstream demand, persistent import reliance, and growing interest in domestic manufacturing solutions. These conditions will support the company's strategy to provide U.S.-based knit components for footwear, apparel, orthopedic, and private-label applications,

¹² <https://www.ibisworld.com/united-states/industry/shoe-footwear-manufacturing/369/>

¹³ <https://www.ibisworld.com/united-states/industry/textile-mills/300/>

¹⁴ https://www.academia.edu/144531504/Advances_in_Biomaterials_Research_Book_Chapter_Biomaterials_Today_and_Tomorrow

contributing to supply-chain resilience, production reliability, and long-term industrial competitiveness.

Major Market Segmentation

Tecknit will operate in a business-to-business manufacturing environment serving multiple segments within the U.S. footwear, apparel, and functional textile markets. The company's market segmentation will be based on end-use application, production requirements, and sourcing needs, allowing Tecknit to tailor its manufacturing services to the operational realities of each client group.

The primary market segment will consist of U.S. footwear manufacturers, including producers of athletic, casual, fashion, and safety footwear. These manufacturers will require consistent access to high-performance knit uppers that meet technical, durability, and comfort standards. Many companies in this segment currently depend on overseas suppliers, which creates exposure to logistics delays and limited flexibility. Tecknit will target manufacturers seeking domestic partners capable of supporting shorter lead times, customized production, and closer quality oversight. This segment is expected to represent the company's largest source of recurring revenue.

A second major segment will include apparel and workwear manufacturers that require technical knit components such as collars, cuffs, ribbed structures, and functional textile elements. These clients will range from small and mid-sized manufacturers to established industrial producers. Tecknit will focus on companies that value flexible production volumes, consistent material performance, and reliable domestic supply rather than mass offshore production. This segment will support steady production demand and diversified revenue streams.

Another important segment will be distributors and suppliers of orthopedic and functional support products. This group will include companies serving industrial health, workplace safety, preventive care, and functional performance markets. Demand in this segment will be driven by regulatory safety requirements, aging workforce dynamics, and increased emphasis on injury prevention. Tecknit will serve these clients by manufacturing knit-based orthopedic products that meet performance, comfort, and durability expectations, with the ability to support private-label and customized product lines.

Tecknit will also serve brands and industrial clients seeking custom and private-label manufacturing. These customers will include U.S.-based brands that require domestically produced knit components or finished products under their own branding. This segment will prioritize product customization, confidentiality, and long-term supply relationships. As Tecknit expands its technical and production capabilities, this segment is expected to grow in strategic importance and margin contribution.

Across all segments, Tecknit’s target customers will share common characteristics, including reliance on imported textile components, need for production reliability, and interest in U.S.-based manufacturing partnerships. By addressing these shared needs while adapting to segment-specific requirements, Tecknit will position itself to serve a diversified client base while maintaining operational focus and manufacturing efficiency.

4.3 Business Location

Tecknit will be located in Orlando, Florida, a rapidly expanding metropolitan region within Central Florida known for its dynamic economic growth and supportive business environment. As one of the fastest-growing metropolitan areas in the United States, Orlando demonstrated strong population and employment expansion in recent years, adding approximately 76,000 residents between July 1, 2023 and July 1, 2024, bringing the regional population close to 2.94 million and reflecting significant workforce growth potential for new industries and manufacturing enterprises.¹⁵

Orlando’s economy has exhibited notable growth in both jobs and economic output. According to recent economic data, the region has outpaced many comparable U.S. metropolitan areas in job creation and overall economic performance, driven by diverse industry activity across technology, professional services, logistics, healthcare, and manufacturing-support sectors.

The city of Orlando itself is the fourth-most populous city in Florida, with a population recorded at 307,573 as of the 2020 U.S. Census, and forms part of a larger metropolitan statistical area that ranks among the top 25 largest in the United States.¹⁶ This growing population base contributes to a strong local labor pool and thriving regional economy well suited to support industrial manufacturing operations.

Orlando also benefits from a strategic transportation and logistics infrastructure, including Orlando International Airport, one of the busiest airports in the United States with extensive domestic and international connectivity, and proximity to multiple deepwater ports and major interstate highways. Such connectivity supports efficient inbound supply sourcing and outbound distribution, which will be important for Tecknit’s manufacturing and logistics operations.

The region’s business base has expanded substantially in recent years. As of 2022, the Orlando metropolitan area was home to more than 76,000 businesses with paid employees, representing nearly 11,000 new businesses added over a five-year period and reflecting broad growth across sectors and company sizes.

Florida’s overall manufacturing sector remains a meaningful contributor to the state economy, with hundreds of thousands of manufacturing jobs statewide, supported by a growing focus on

¹⁵ <https://news.orlando.org/blog/triple-crown-orlando-leads-the-nation-in-job-population-and-gdp-growth/>

¹⁶ <https://www.census.gov/quickfacts/fact/table/orlandocityflorida/PST045224>

advanced manufacturing, workforce training programs, and state-level economic development initiatives encouraging investment and industrial diversification.

Tecknit's location in Orlando will enable the company to leverage these advantages, including a growing workforce, expanding business base, robust transportation network, and proximity to suppliers and logistics providers. This combination creates a favorable operational environment for establishing and scaling knit textile manufacturing operations in the United States.

5.0 Strategy and Implementation

Tecknit's strategy and implementation plan will focus on establishing the company as a reliable U.S.-based manufacturer of knit textile components, supporting domestic footwear, apparel, and orthopedic supply chains. The company's approach will emphasize production quality, supply-chain reliability, flexible manufacturing capacity, and long-term business-to-business relationships.

The implementation strategy will be built around four core pillars: operational execution, market penetration, brand positioning, and scalable growth. By combining disciplined manufacturing processes with targeted commercial outreach, Tecknit will position itself to attract industrial clients seeking alternatives to imported knit components and to expand steadily as demand increases.

5.1 Swot Analysis

Tecknit's primary strength will be its domestic manufacturing capability, which will allow clients to reduce reliance on imported knit components and mitigate supply-chain risks. The company will benefit from direct control over production quality, scheduling, and customization, enabling faster response times and closer collaboration with clients.

5.1.1 Strengths

- Domestic manufacturing of knit textile components, reducing client dependence on imported suppliers
- Direct control over production quality, timelines, and customization
- Founder's hands-on experience in knit manufacturing, production management, and supplier negotiation
- Ability to offer flexible production volumes for small, mid-sized, and industrial clients
- Specialized focus on knit uppers, technical apparel components, and orthopedic products
- Capability to support custom and private-label manufacturing
- Modern industrial knit machinery supporting efficiency and scalability
- Debt-free capital structure funded entirely by owner investment

5.1.2 Weaknesses

- Limited brand recognition during the initial years of operation
- Initial production capacity constraints while operations scale
- Single-location manufacturing model in the early stages

5.1.3 Opportunities

- High U.S. dependence on imported footwear and apparel components
- Growing demand for domestic manufacturing and reshoring initiatives
- Increased use of knit technology in footwear and functional apparel
- Expansion of the orthopedic and workplace safety product markets
- Opportunity to establish long-term supply agreements with U.S. manufacturers
- Growth in private-label and custom manufacturing demand
- Ability to expand production shifts to increase output
- Potential future expansion into export-oriented manufacturing

5.1.4 Threats

- Price competition from low-cost overseas manufacturers
- Volatility in raw material prices and labor costs
- Macroeconomic and trade policy uncertainties affecting manufacturing demand

5.2 Website and Digital Marketing

Tecknit's website and digital marketing strategy will play a supporting but strategic role in establishing the company's presence within the U.S. footwear, apparel, and orthopedic manufacturing sectors. As a new manufacturing operation, the company's digital presence will focus on credibility, clarity, and business-to-business communication, rather than high-volume consumer marketing.

The primary objective will be to present Tecknit as a reliable U.S.-based manufacturing partner, clearly communicating its production capabilities, service offerings, and commitment to quality and supply-chain reliability.

Website Strategy

Tecknit's website will serve as a central information platform for potential clients, partners, and suppliers. The site will be designed to reflect the company's industrial focus, operational professionalism, and technical manufacturing capabilities.

The website will feature a clean, straightforward design with intuitive navigation and clearly defined sections describing the company, its manufacturing services, production capabilities, and contact information. Content will be structured to support decision-makers in footwear, apparel, and orthopedic manufacturing companies.

Dedicated service pages will be developed for each of Tecknit's core offerings, including Footwear Knit Uppers, Apparel Knit Components, Orthopedic Knit Products, and Custom and Private-Label Manufacturing. Each page will explain the application, production process, customization options, and advantages of domestic manufacturing.

A resources or insights section may be introduced to share company updates, participation in industry events, and general information related to knit manufacturing trends. This content will support credibility and visibility without positioning the company as a media or content-driven business.

The website will include clear contact forms and calls to action, allowing potential clients to request information, discuss technical requirements, or initiate business inquiries. The site will be fully responsive to ensure usability across desktop and mobile devices.

Basic search engine optimization practices will be implemented to ensure the website is discoverable for relevant industry-related searches, particularly by companies seeking U.S.-based knit manufacturing solutions.

Digital Marketing Strategy

Tecknit's digital marketing efforts will be targeted, selective, and relationship-oriented, reflecting the company's B2B manufacturing model. Rather than mass advertising, the focus will be on visibility within relevant industrial and professional networks.

The company will maintain a professional presence on platforms such as LinkedIn to support corporate visibility, share company milestones, and connect with industry professionals, manufacturers, and distributors. Social media activity will be limited and purposeful, emphasizing credibility rather than volume.

Digital outreach will support direct sales efforts by reinforcing brand awareness among potential clients who encounter the company through trade shows, referrals, or industry contacts. Email communication may be used selectively to follow up with prospects, share company updates, or support long-term business relationships.

Tecknit will also use basic analytics tools to monitor website traffic, inquiry sources, and engagement levels. This information will help refine messaging, understand client behavior, and ensure that digital efforts remain cost-effective and aligned with business objectives.

Strategic Role of Digital Presence

Overall, Tecknit's website and digital marketing strategy will function as a supporting infrastructure for business development rather than a primary sales channel. By presenting clear, accurate, and professional information, the company will strengthen trust with potential clients and reinforce its positioning as a dependable domestic manufacturing partner.

This disciplined digital approach will complement Tecknit’s direct sales activities, trade show participation, and referral-based growth strategy while maintaining focus on operational execution and long-term industrial partnerships.

5.3 Sales Strategy

Tecknit’s sales strategy will be centered on establishing long-term business-to-business relationships with U.S. footwear, apparel, and orthopedic product manufacturers that require reliable, domestically produced knit components. The company will prioritize repeat business, supply consistency, and technical alignment over high-volume transactional sales.

The sales approach will begin with a detailed understanding of each customer’s production requirements. Tecknit will work directly with prospective clients to assess technical specifications, expected volumes, quality standards, and delivery schedules. This consultative process will ensure that production capacity and client expectations remain aligned from the outset.

Tecknit’s unique selling proposition will be based on the following elements:

- Domestic U.S.-based manufacturing
- Reduced lead times compared to imported components
- Flexible production volumes
- Direct control over quality and finishing
- Ability to support customization and private-label manufacturing

Relationship development will be a central component of the sales strategy. The company will emphasize responsive communication, consistent product performance, and dependable delivery to encourage repeat orders and long-term supply agreements. As relationships mature, Tecknit will seek to expand accounts by supplying additional product categories and higher production volumes.

Referrals will serve as an important growth channel. Satisfied clients, suppliers, and industry partners will be encouraged to introduce Tecknit to other manufacturers within their networks, supporting steady growth while maintaining controlled client onboarding.

Digital tools will support, but not replace, direct sales efforts. The company’s website and professional networking platforms will reinforce credibility, communicate manufacturing capabilities, and facilitate initial contact with potential clients.

Sales personnel will receive training focused on knit manufacturing processes, product applications, and client production workflows. This technical understanding will support accurate pricing, realistic delivery commitments, and effective communication with manufacturing decision-makers.

Sales performance will be monitored through key indicators, including the number of active clients, order volume growth, repeat purchase rates, and average order value. These metrics will support ongoing refinement of pricing, capacity planning, and outreach efforts.

5.4 Sales Forecast

Tecknit projects steady and scalable revenue growth over its first five years of operation, driven by increasing demand for domestically manufactured knit components and the phased expansion of production capacity. Sales assumptions are conservative in Year 1 and increase progressively as operations stabilize and market penetration expands.

Revenue will be generated across four product categories:

- Footwear Knit Uppers
- Apparel Knit Components
- Orthopedic Knit Products
- Custom and Private-Label Manufacturing

Footwear knit uppers are expected to represent the company's primary revenue source, reflecting strong demand from footwear manufacturers seeking domestic sourcing alternatives. Apparel knit components and orthopedic knit products will provide diversified and stable revenue streams, while custom and private-label manufacturing will support higher-value orders and long-term partnerships.

Total sales are projected to grow from \$1,656,000 in Year 1 to \$5,697,120 by Year 5, reflecting increased production capacity, additional staffing, and broader client adoption.

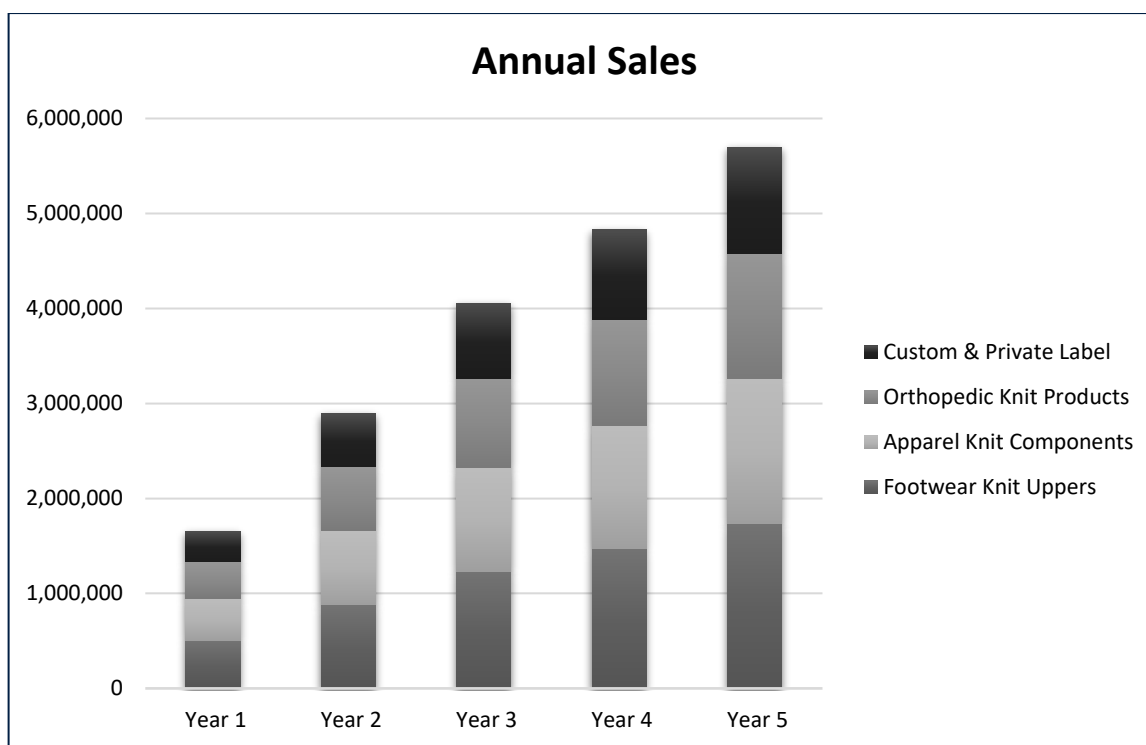
Direct costs of sales will consist primarily of raw materials, production labor, machine operation, and finishing processes. These costs are expected to increase proportionally with production volume while remaining controlled through operational efficiency and economies of scale. Gross margins are projected to remain strong throughout the forecast period, supporting reinvestment in equipment, workforce expansion, and process improvements.

Overall, the sales forecast reflects a measured, execution-driven growth strategy aligned with Tecknit's manufacturing capacity, capital investment, and hiring plan. The projections demonstrate the company's ability to scale responsibly while maintaining financial stability, production quality, and delivery reliability.

5.4.1 Annual Sales Forecast Table

<i>Sales Forecast</i>					
	Year 1	Year 2	Year 3	Year 4	Year 5
Sales					
Footwear Knit Uppers	\$504,000	\$882,000	\$1,234,800	\$1,469,412	\$1,733,906
Apparel Knit Components	\$444,000	\$777,000	\$1,087,800	\$1,294,482	\$1,527,489
Orthopedic Knit Products	\$384,000	\$672,000	\$940,800	\$1,119,552	\$1,321,071
Custom & Private Label	\$324,000	\$567,000	\$793,800	\$944,622	\$1,114,654
Total Sales	\$1,656,000	\$2,898,000	\$4,057,200	\$4,828,068	\$5,697,120
Direct Cost of Sales					
Footwear Knit Uppers	\$138,600	\$242,550	\$339,570	\$404,088	\$476,824
Apparel Knit Components	\$122,100	\$213,675	\$299,145	\$355,983	\$420,059
Orthopedic Knit Products	\$105,600	\$184,800	\$258,720	\$307,877	\$363,295
Custom & Private Label	\$89,100	\$155,925	\$218,295	\$259,771	\$306,530
Subtotal Direct Cost of Sales	\$455,400	\$796,950	\$1,115,730	\$1,327,719	\$1,566,708

5.4.2 Annual Sales Chart



6.0 Management Structure

Tecknit will operate under a centralized and execution-focused management structure designed to support industrial manufacturing operations, quality control, and scalable growth. The company will be led by Mr. Mateus Pradela Castaldini, who will serve as Founder and General Manager, with overall responsibility for strategic direction, production oversight, financial management, and commercial development.

The management structure will emphasize direct supervision of manufacturing activities, close coordination between production and commercial functions, and disciplined operational control. This approach will allow Tecknit to maintain production efficiency, product consistency, and responsiveness to client requirements during its initial years of operation.

As reflected in the Personnel Plan, Tecknit will make gradual and controlled investments in human resources, aligning workforce expansion with production capacity, order volume, and revenue growth. By Year 5, the company is projected to employ 46 professionals, including production, technical, administrative, and management personnel.

6.1 Staffing Requirements

Tecknit has developed a structured personnel plan to support its manufacturing operations and long-term growth in the footwear, apparel, and orthopedic textile sectors. The staffing strategy is designed to ensure that workforce expansion remains aligned with production demand, operational complexity, and financial sustainability.

Initial Operations – Year 1

In Year 1, Tecknit will begin operations with a lean but operationally complete team, focused on establishing production routines, quality standards, and initial client relationships. The workforce will include Mr. Mateus Pradela Castaldini as Founder and General Manager, along with core production, programming, sales, logistics, and administrative personnel.

Hiring during the first year will occur progressively throughout the year, reflecting the phased start-up of manufacturing activities. As a result, Year 1 payroll reflects partial-year employment for certain positions, rather than full twelve-month compensation.

Workforce Expansion – Years 2 through 5

From Year 2 onward, personnel will be hired on a full-year basis, and the workforce will expand in line with increased production volumes, additional shifts, and diversification of product lines. Staffing growth will prioritize production roles, quality control, and operational support, while maintaining appropriate administrative and commercial capacity.

Key staffing categories will include:

Production and Technical Operations: Production Machine Operators, Knit Machine Programmers, Upper Finishing Technicians, Fabric Finishing Technicians, Maintenance Technicians, and Shift Supervisors. These roles will form the backbone of Tecknit's manufacturing capacity and will expand steadily as production scales.

Design, Programming, and Quality: Technical Designers, Technical Product Designers, Quality Control Analysts, and Sustainability and Certifications Specialists. These positions will support product development, consistency, compliance, and preparation for industry certifications.

Operations and Supply Chain: Production Managers, Purchasing Analysts, Logistics Coordinators, and Export Coordinators. These roles will ensure efficient material sourcing, inventory control, production scheduling, and outbound logistics.

Sales and Commercial Support: External Sales Representatives, Commercial Support Specialists, and Marketing Managers. This group will support client acquisition, order management, and long-term relationship development.

Administration and Finance: Finance and HR Managers and Accountants, supporting financial control, payroll, compliance, and administrative functions.

Staffing Scale and Payroll Outlook

Based on the personnel tables provided, total headcount is projected to grow from 22 employees in Year 1 to 46 employees by Year 5. This growth reflects expanded production capacity, multi-shift operations, and increased demand across all four product categories.

Total payroll is projected to increase in proportion to workforce expansion and operational maturity, rising from approximately \$879,071 in Year 1 to \$3,146,813 by Year 5. This payroll structure supports competitive compensation for skilled industrial labor while remaining aligned with projected revenue growth and operational efficiency.

Organizational Rationale

Tecknit’s management and staffing structure reflects a manufacturing-first strategy, prioritizing production efficiency, quality control, and supply-chain reliability. By scaling personnel in a disciplined and phased manner, the company will maintain financial stability while building the operational capacity required to support long-term growth.

Under the leadership of Mr. Mateus Pradela Castaldini, Tecknit will operate with clear accountability, strong operational oversight, and a workforce structured to support consistent output, client satisfaction, and sustainable industrial development in the United States.

6.2 Annual Personnel Plan Table

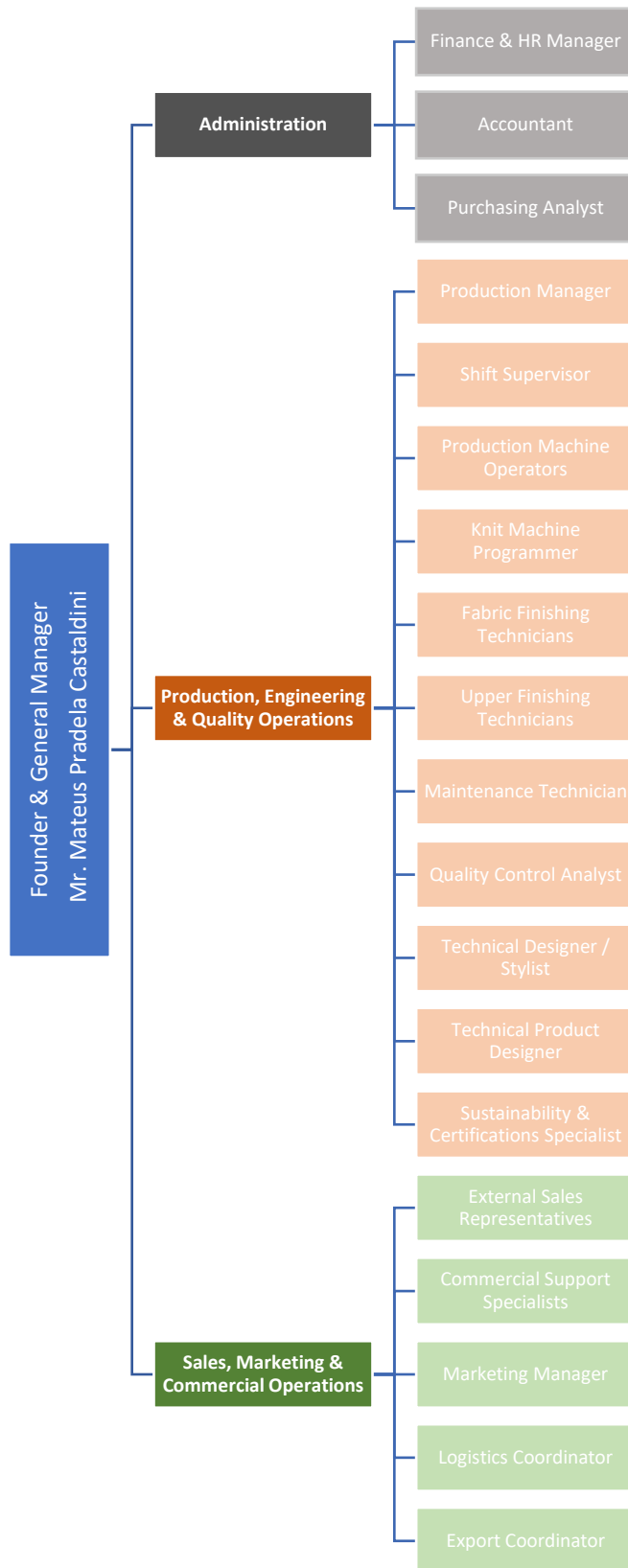
<i>Personnel Plan</i>					
	Year 1	Year 2	Year 3	Year 4	Year 5
Founder & General Manager - Mr. Mateus Pradela Castaldini	\$90,000	\$115,000	\$132,250	\$152,087	\$174,901
Production Machine Operators	\$307,500	\$614,250	\$843,413	\$885,583	\$1,039,258
Knit Machine Programmer	\$75,000	\$78,750	\$165,375	\$173,644	\$182,326
Technical Designer / Stylist	\$65,004	\$68,250	\$71,663	\$75,246	\$79,008
Finance & HR Manager	\$69,996	\$73,500	\$77,175	\$81,034	\$85,085
Fabric Finishing Technicians	\$42,000	\$44,100	\$46,305	\$48,620	\$51,051
External Sales Representatives	\$100,826	\$231,000	\$242,550	\$254,678	\$267,411
Logistics Coordinator	\$96,243	\$173,250	\$181,913	\$191,008	\$200,559
Accountant	\$32,502	\$68,250	\$71,663	\$75,246	\$79,008
Quality Control Analyst	\$0	\$63,000	\$66,150	\$69,458	\$72,930
Technical Product Designer	\$0	\$71,400	\$74,970	\$78,719	\$82,654

Production Manager	\$0	\$0	\$93,713	\$98,398	\$103,318
Purchasing Analyst	\$0	\$0	\$71,663	\$75,246	\$79,008
Upper Finishing Technicians	\$0	\$0	\$99,225	\$104,186	\$109,396
Marketing Manager	\$0	\$0	\$0	\$98,398	\$103,318
Commercial Support Specialists	\$0	\$0	\$0	\$127,339	\$133,706
Maintenance Technician	\$0	\$0	\$0	\$75,246	\$79,008
Export Coordinator	\$0	\$0	\$0	\$0	\$79,008
Sustainability & Certifications Specialist	\$0	\$0	\$0	\$0	\$60,775
Shift Supervisor	\$0	\$0	\$0	\$0	\$85,085
Total People	22	28	37	41	46
Total Payroll	\$879,071	\$1,600,750	\$2,238,025	\$2,664,134	\$3,146,813

6.3 Five-Year Personnel Plan Table

<i>Personnel Plan</i>					
	Year 1	Year 2	Year 3	Year 4	Year 5
Founder & General Manager - Mr. Mateus Pradela Castaldini	1	1	1	1	1
Production Machine Operators	10	13	17	17	19
Knit Machine Programmer	1	1	2	2	2
Technical Designer / Stylist	1	1	1	1	1
Finance & HR Manager	1	1	1	1	1
Fabric Finishing Technicians	1	1	1	1	1
External Sales Representatives	3	4	4	4	4
Logistics Coordinator	3	3	3	3	3
Accountant	1	1	1	1	1
Quality Control Analyst	0	1	1	1	1
Technical Product Designer	0	1	1	1	1
Production Manager	0	0	1	1	1
Purchasing Analyst	0	0	1	1	1
Upper Finishing Technicians	0	0	2	2	2
Marketing Manager	0	0	0	1	1
Commercial Support Specialists	0	0	0	2	2
Maintenance Technician	0	0	0	1	1
Export Coordinator	0	0	0	0	1
Sustainability & Certifications Specialist	0	0	0	0	1
Shift Supervisor	0	0	0	0	1
Total People	22	28	37	41	46

6.4 Organizational Chart – Year 5



6.5 Duties and Responsibilities

Founder & General Manager – Mr. Mateus Pradela Castaldini: The Founder and General Manager will oversee Tecknit’s overall business operations, strategic direction, and manufacturing performance. He will be responsible for aligning production capacity with commercial demand, ensuring financial discipline, and maintaining quality and compliance standards. His role will include supervising management staff, approving investments, leading key client relationships, and guiding the company’s long-term growth strategy.

Production Machine Operators: Production Machine Operators will be responsible for operating industrial knitting machines and related equipment used in the manufacture of knit uppers, textile components, and orthopedic products. Their duties will include monitoring machine performance, following technical specifications, ensuring production targets are met, and maintaining consistency and quality throughout the manufacturing process.

Knit Machine Programmer: The Knit Machine Programmer will develop, adjust, and optimize machine programs used in the production of technical knit products. This role will involve translating design specifications into machine instructions, testing programs, resolving production issues, and collaborating closely with designers and production teams to ensure efficiency and product accuracy.

Technical Designer / Stylist: The Technical Designer / Stylist will support product development by creating and refining knit designs based on client specifications and market requirements. Responsibilities will include preparing technical drawings, defining material specifications, supporting prototyping, and ensuring that designs are compatible with production capabilities and quality standards.

Technical Product Designer: The Technical Product Designer will focus on the development of functional knit products, including footwear uppers, apparel components, and orthopedic applications. This role will involve coordinating between design and production teams, supporting product innovation, and ensuring technical feasibility and performance consistency.

Quality Control Analyst: The Quality Control Analyst will monitor production quality and ensure that finished products meet internal standards and client specifications. Responsibilities will include conducting inspections, documenting nonconformities, supporting corrective actions, and maintaining quality records in compliance with industry and client requirements.

Upper Finishing Technicians: Upper Finishing Technicians will perform final processing tasks on knit uppers and textile components, including trimming, reinforcement, inspection, and preparation for delivery. Their role will ensure that finished products meet aesthetic, functional, and durability standards before shipment.

Fabric Finishing Technicians: Fabric Finishing Technicians will handle post-production treatments such as washing, stabilization, and finishing processes required to achieve the desired texture, strength, and performance characteristics of knit materials.

Maintenance Technician: The Maintenance Technician will be responsible for preventive and corrective maintenance of production equipment and machinery. Duties will include troubleshooting mechanical issues, performing routine inspections, minimizing downtime, and ensuring equipment operates safely and efficiently.

Shift Supervisor: The Shift Supervisor will oversee daily production activities during assigned shifts, coordinating operators, monitoring output, enforcing safety procedures, and ensuring production targets and quality standards are met. This role will serve as a direct link between production staff and management.

Production Manager: The Production Manager will coordinate overall manufacturing operations, including scheduling, workflow optimization, capacity planning, and performance monitoring. This role will ensure efficient use of labor and equipment while meeting delivery timelines and quality objectives.

Purchasing Analyst: The Purchasing Analyst will manage sourcing of raw materials and production inputs. Responsibilities will include supplier negotiations, cost control, inventory planning, and ensuring timely availability of materials required for uninterrupted production.

Logistics Coordinator: The Logistics Coordinator will manage inbound materials and outbound product shipments. This role will include coordinating transportation, managing inventory movement, preparing shipping documentation, and supporting timely deliveries to domestic and international clients.

Export Coordinator: The Export Coordinator will oversee international shipping operations, including export documentation, customs coordination, and compliance with international trade regulations. This position will support Tecknit's growing international client base and export activities.

External Sales Representatives: External Sales Representatives will be responsible for client acquisition and relationship management. Their duties will include prospecting U.S.-based manufacturers, presenting product capabilities, negotiating contracts, and maintaining long-term B2B relationships.

Commercial Support Specialists: Commercial Support Specialists will assist the sales team by managing quotations, order processing, client communications, and coordination between sales and production departments to ensure smooth execution of customer orders.

Marketing Manager: The Marketing Manager will develop and implement marketing strategies to support brand positioning and sales growth. Responsibilities will include managing digital presence, supporting trade show participation, preparing promotional materials, and strengthening Tecknit's visibility within the manufacturing sector.

Finance & HR Manager: The Finance & HR Manager will oversee financial planning, budgeting, payroll, and internal controls, as well as human resources functions including hiring coordination, employee records, and compliance with labor regulations.

Accountant: The Accountant will manage bookkeeping, financial reporting, tax compliance, and support audits. This role will ensure accurate financial records and support management decision-making.

Sustainability & Certifications Specialist: The Sustainability & Certifications Specialist will support compliance with environmental, quality, and industry certification standards. Responsibilities will include documentation, audits, supplier assessments, and preparation for certifications relevant to footwear, apparel, and orthopedic manufacturing.

7.0 Financial Summary

Tecknit's financial plan has been developed to support the establishment and long-term operation of a domestic manufacturing company focused on knit components for footwear, apparel, orthopedic products, and private-label applications. The financial projections present a realistic and execution-driven view of the company's expected performance, reflecting production capacity, workforce expansion, capital investment, and market demand.

The financial plan evaluates the company's projected revenue, operating costs, profitability, and cash flow over a five-year period. It incorporates startup capital allocation, cost of goods sold, payroll growth, fixed operating expenses, and reinvestment requirements associated with scaling manufacturing operations. This structured approach provides a clear framework for assessing financial feasibility and guiding management decisions throughout the company's growth phases.

Tecknit's financial structure is designed to ensure operational sustainability, disciplined cost control, and gradual margin expansion as production volumes increase and economies of scale are achieved.

7.1 Break-even Analysis

The break-even analysis identifies the point at which Tecknit's total operating revenues are expected to fully cover its fixed and variable costs. Reaching this point represents a critical milestone in the company's transition from startup operations to sustained profitability.

Based on projected operating expenses and production margins, Tecknit is expected to reach its break-even point when monthly revenue reaches approximately **\$125,589**, corresponding to a stable production and sales cadence across its core product lines.

This analysis is based on the following assumptions:

- **Estimated Monthly Fixed Costs:** Approximately **\$91,052**, including payroll, rent, insurance, utilities, and administrative expenses
- **Average Revenue per Production Unit:** Reflecting blended sales across footwear uppers, apparel components, orthopedic products, and private-label manufacturing
- **Controlled Variable Costs:** Direct production costs scale proportionally with output while maintaining stable gross margins

Understanding the break-even threshold allows management to establish realistic sales targets, manage cash flow effectively, and plan production volumes with financial discipline. Achieving this level of monthly revenue will indicate that core manufacturing operations are self-sustaining and positioned for expansion.

7.1.1 Break-even Analysis Chart

<i>Break-even Analysis</i>	
Monthly Revenue Break-even	\$125,589
Assumptions:	
Estimated Monthly Fixed Cost	\$91,052

7.2 Profit and Loss Assumptions

Tecknit’s profit and loss projections reflect a manufacturing-driven cost structure, with direct costs tied primarily to labor, raw materials, and production operations. As the company expands production capacity and workforce size, direct costs and operating expenses are expected to increase proportionally with revenue growth.

The company’s investment in skilled production personnel, technical programming, quality control, and operations management is central to maintaining consistent output and product quality. Payroll and related costs therefore represent a significant component of operating expenses and scale in alignment with increased production volumes and additional shifts.

Marketing and commercial activities will focus on business-to-business client acquisition, industry events, and direct sales efforts rather than consumer advertising. These expenses are expected to remain controlled while supporting steady growth in order volume.

Under this model, Tecknit’s financial performance is projected as follows:

- **Sales Growth:** From **\$1,656,000 in Year 1** to **\$5,697,120 by Year 5**, driven by increased production capacity and expanded client relationships
- **Gross Margin:** Maintained consistently at approximately **72.5%**, reflecting efficient production processes and disciplined cost management
- **Operating Expenses:** Increase gradually in line with workforce expansion, facility growth, and equipment investment

- **Net Profit:** Grows from **\$78,819 in Year 1** to **\$306,660 by Year 5**, supporting reinvestment and long-term financial stability

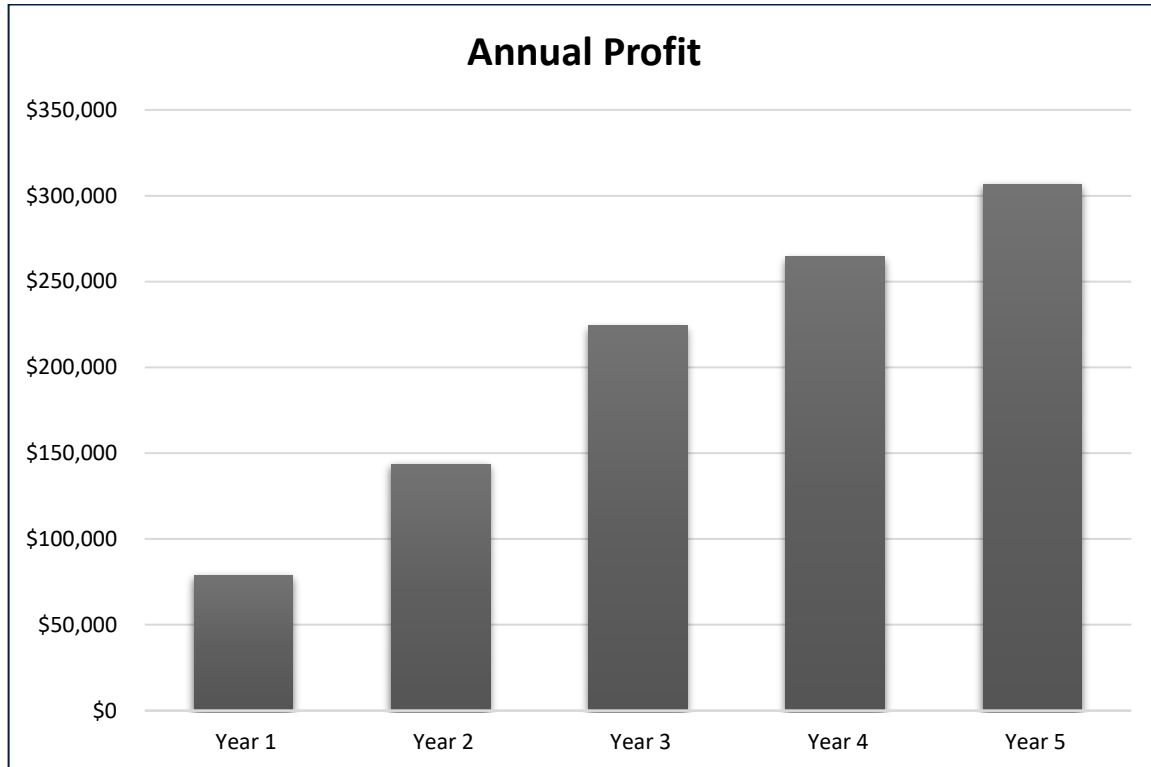
These projections demonstrate Tecknit’s ability to scale manufacturing operations while maintaining profitability and cash-flow discipline.

By aligning production growth with market demand and maintaining strict financial oversight, Tecknit is expected to generate consistent returns, reinvest in equipment and personnel, and contribute meaningfully to domestic manufacturing employment and economic activity in the United States.

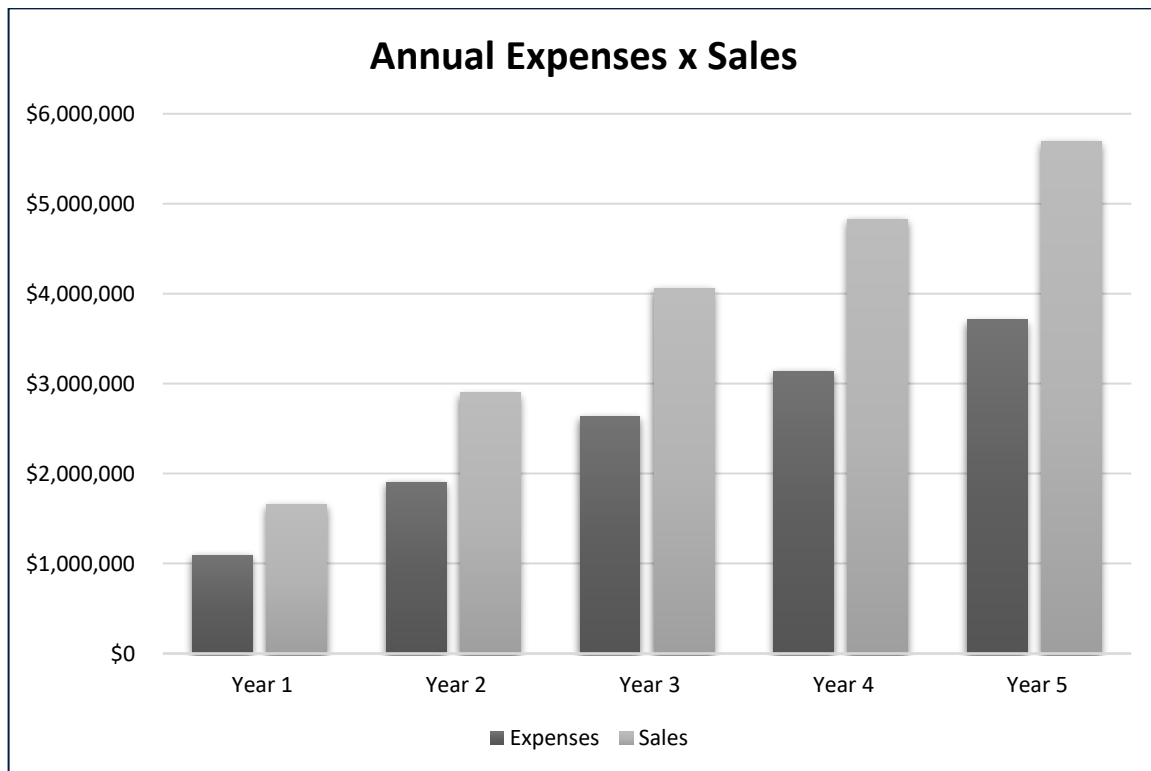
7.2.1 Annual Profit and Loss Table

<i>Pro Forma Profit and Loss</i>					
	Year 1	Year 2	Year 3	Year 4	Year 5
Sales	\$1,656,000	\$2,898,000	\$4,057,200	\$4,828,068	\$5,697,120
Direct Cost of Sales	\$455,400	\$796,950	\$1,115,730	\$1,327,719	\$1,566,708
Other Costs of Sales	\$0	\$0	\$0	\$0	\$0
Total Cost of Sales	\$455,400	\$796,950	\$1,115,730	\$1,327,719	\$1,566,708
Gross Margin	\$1,200,600	\$2,101,050	\$2,941,470	\$3,500,349	\$4,130,412
Gross Margin %	72.50%	72.50%	72.50%	72.50%	72.50%
Expenses					
Payroll	\$879,071	\$1,600,750	\$2,238,025	\$2,664,134	\$3,146,813
Payroll Taxes	\$87,907	\$160,075	\$223,803	\$266,413	\$314,681
Depreciation	\$0	\$3,000	\$4,500	\$6,000	\$7,500
Rent	\$60,000	\$72,000	\$86,400	\$103,680	\$124,416
Insurance	\$14,400	\$17,280	\$20,736	\$24,883	\$29,860
Marketing/Promotion	\$7,000	\$8,400	\$10,080	\$12,096	\$14,515
Utilities/Internet/Phone	\$2,450	\$2,940	\$3,528	\$4,234	\$5,080
Employees Education	\$0	\$8,000	\$9,600	\$11,520	\$13,824
Equipment	\$40,000	\$30,000	\$36,000	\$43,200	\$51,840
Accountant	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800
Total Operating Expenses	\$1,092,628	\$1,904,245	\$2,634,472	\$3,137,960	\$3,710,330
Profit Before Interest and Taxes	\$107,972	\$196,805	\$306,999	\$362,389	\$420,082
EBITDA	\$107,972	\$199,805	\$311,499	\$368,389	\$427,582
Interest Expense	\$0	\$0	\$0	\$0	\$0
Taxes Incurred	\$29,152	\$53,137	\$82,890	\$97,845	\$113,422
Net Other Income	\$0	\$0	\$0	\$0	\$0
Net Profit	\$78,819	\$143,668	\$224,109	\$264,544	\$306,660
Net Profit/Sales	4.76%	4.96%	5.52%	5.48%	5.38%

7.2.2 Annual Profit Chart



7.2.3 Annual Expenses x Sales Chart



7.3 Cash Flow Assumptions

Tecknit's cash flow projections reflect a conservative and disciplined financial strategy designed to support domestic manufacturing operations while maintaining strong liquidity throughout the first five years of activity. The Pro Forma Cash Flow statement demonstrates the company's ability to generate positive operating cash flow, cover all operational obligations, and preserve a growing cash balance without reliance on debt financing.

Cash inflows will be derived exclusively from operating activities, primarily the sale of knit footwear uppers, apparel knit components, orthopedic knit products, and custom or private-label manufacturing services. No non-operating income, external borrowing, or additional equity injections are assumed beyond the owner's initial investment.

In Year 1, total cash received from operations is projected at \$1,656,000, reflecting balanced cash sales and receivables as production and client relationships are established. Cash inflows are expected to increase steadily each year, reaching \$5,697,120 by Year 5, in line with expanded production capacity, workforce growth, and additional shifts.

Cash expenditures will be primarily operational and will scale in proportion to production volumes and staffing expansion. Operating cash spending, including payroll and direct production labor, is projected to increase from \$879,071 in Year 1 to \$3,146,813 by Year 5. Bill payments related to rent, utilities, insurance, marketing, equipment, and professional services are projected to rise from \$605,635 in Year 1 to \$2,207,975 in Year 5.

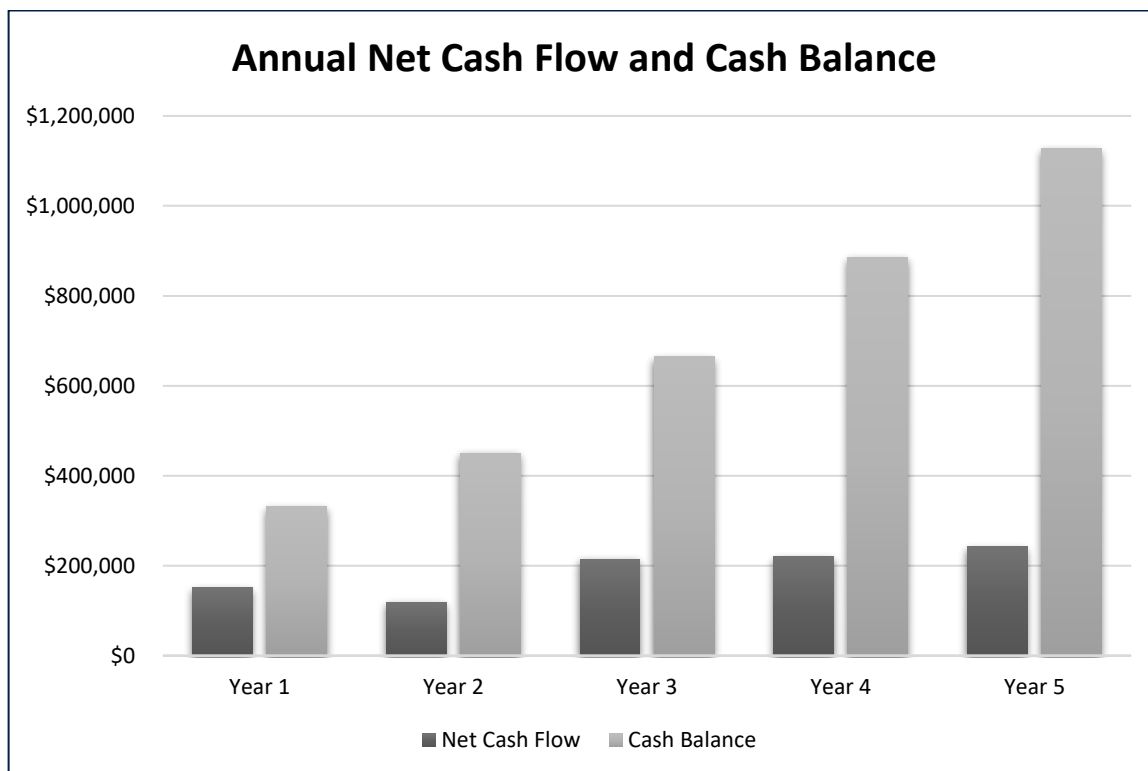
The only non-operational cash outflows assumed are dividend distributions to the owner, beginning at \$20,000 in Year 1 and gradually increasing to \$100,000 by Year 5, reflecting improved profitability and cash availability while preserving adequate working capital.

As a result of controlled expenditures and consistent revenue growth, net cash flow is projected to remain positive throughout the forecast period. The company's cash balance is expected to grow from \$331,294 at the end of Year 1 to approximately \$1,127,593 by the end of Year 5, providing a strong liquidity position to support ongoing operations, equipment maintenance, and future expansion.

7.3.1 Annual Cash Flow Table

<i>Pro Forma Cash Flow</i>					
	Year 1	Year 2	Year 3	Year 4	Year 5
Cash Received					
Cash from Operations					
Cash Sales	\$828,000	\$1,449,000	\$2,028,600	\$2,414,034	\$2,848,560
Cash from Receivables	\$828,000	\$1,449,000	\$2,028,600	\$2,414,034	\$2,848,560
Subtotal Cash from Operations	\$1,656,000	\$2,898,000	\$4,057,200	\$4,828,068	\$5,697,120
Additional Cash Received					
Non-Operating (Other) Income	\$0	\$0	\$0	\$0	\$0
Sales Tax, VAT, HST/GST Received	\$0	\$0	\$0	\$0	\$0
New Current Borrowing	\$0	\$0	\$0	\$0	\$0
New Other Liabilities (interest-free)	\$0	\$0	\$0	\$0	\$0
New Long-term Liabilities	\$0	\$0	\$0	\$0	\$0
Sales of Other Current Assets	\$0	\$0	\$0	\$0	\$0
Sales of Long-term Assets	\$0	\$0	\$0	\$0	\$0
New Investment Received	\$0	\$0	\$0	\$0	\$0
Subtotal Cash Received	\$1,656,000	\$2,898,000	\$4,057,200	\$4,828,068	\$5,697,120
Expenditures					
Expenditures from Operations					
Cash Spending	\$879,071	\$1,600,750	\$2,238,025	\$2,664,134	\$3,146,813
Bill Payments	\$605,635	\$1,148,488	\$1,554,403	\$1,868,500	\$2,207,975
Subtotal Spent on Operations	\$1,484,706	\$2,749,238	\$3,792,428	\$4,532,634	\$5,354,789
Additional Cash Spent					
Non-Operating (Other) Expense	\$0	\$0	\$0	\$0	\$0
Sales Tax, VAT, HST/GST Paid Out	\$0	\$0	\$0	\$0	\$0
Principal Repayment of Current Borrowing	\$0	\$0	\$0	\$0	\$0
Other Liabilities Principal Repayment	\$0	\$0	\$0	\$0	\$0
Long-term Liabilities Principal Repayment	\$0	\$0	\$0	\$0	\$0
Purchase Other Current Assets	\$0	\$0	\$0	\$0	\$0
Purchase Long-term Assets	\$0	\$0	\$0	\$0	\$0
Dividends	\$20,000	\$30,000	\$50,000	\$75,000	\$100,000
Subtotal Cash Spent	\$1,504,706	\$2,779,238	\$3,842,428	\$4,607,634	\$5,454,789
Net Cash Flow	\$151,294	\$118,762	\$214,772	\$220,434	\$242,332
Cash Balance	\$331,294	\$450,056	\$664,828	\$885,261	\$1,127,593

7.3.2 Annual Net Cash Flow and Cash Balance Chart



7.4 Balance Sheet Assumptions

Tecknit's Pro Forma Balance Sheet reflects a financially conservative structure characterized by strong liquidity, no debt obligations, and a steadily increasing equity base supported by retained earnings. The company's balance sheet is designed to prioritize cash preservation, operational flexibility, and long-term financial stability.

Current assets will be composed almost entirely of cash, reflecting the company's operational model and disciplined working-capital management. Cash balances are projected to increase from \$331,294 in Year 1 to \$1,127,593 by Year 5, supported by positive net cash flow and retained profits. No accounts receivable or inventory balances are assumed, reflecting efficient client payment cycles and made-to-order production practices.

Long-term assets are not projected to increase during the forecast period, as major capital investments are accounted for at startup. Accumulated depreciation is expected to increase gradually, reaching \$21,000 by Year 5, reflecting standard depreciation of production and office equipment.

On the liabilities side, Tecknit will maintain limited current liabilities, primarily accounts payable related to operating expenses. Accounts payable are projected to increase moderately from \$92,474 in Year 1 to \$183,793 by Year 5, remaining well covered by current assets. The company will not incur short-term or long-term debt at any point during the forecast period.

Paid-in capital will remain constant at \$450,000, representing the owner's total equity investment in the company. Retained earnings will initially reflect startup expenditures but will improve steadily as profitability increases, turning positive in later years and reaching \$166,140 by Year 5. Annual earnings will grow from \$78,819 in Year 1 to \$306,660 by Year 5, strengthening total equity.

As a result, total capital is projected to increase from \$238,819 in Year 1 to \$922,800 by Year 5, reflecting strong financial performance and disciplined reinvestment. Total assets and total liabilities plus equity remain fully balanced throughout the forecast period.

7.4.1 Annual Balance Sheet Table

<i>Pro Forma Balance Sheet</i>					
	Year 1	Year 2	Year 3	Year 4	Year 5
Assets					
Current Assets					
Cash	\$331,294	\$450,056	\$664,828	\$885,261	\$1,127,593
Accounts Receivable	\$0	\$0	\$0	\$0	\$0
Inventory	\$0	\$0	\$0	\$0	\$0
Other Current Assets	\$0	\$0	\$0	\$0	\$0
Total Current Assets	\$331,294	\$450,056	\$664,828	\$885,261	\$1,127,593
Long-term Assets					
Long-term Assets	\$0	\$0	\$0	\$0	\$0
Accumulated Depreciation	\$0	\$3,000	\$7,500	\$13,500	\$21,000
Total Long-term Assets	\$0	(\$3,000)	(\$7,500)	(\$13,500)	(\$21,000)
Total Assets	\$331,294	\$447,056	\$657,328	\$871,761	\$1,106,593
Liabilities and Capital	Year 1	Year 2	Year 3	Year 4	Year 5
Current Liabilities					
Accounts Payable	\$92,474	\$94,568	\$130,731	\$155,621	\$183,793
Current Borrowing	\$0	\$0	\$0	\$0	\$0
Other Current Liabilities	\$0	\$0	\$0	\$0	\$0
Subtotal Current Liabilities	\$92,474	\$94,568	\$130,731	\$155,621	\$183,793
Long-term Liabilities	\$0	\$0	\$0	\$0	\$0
Total Liabilities	\$92,474	\$94,568	\$130,731	\$155,621	\$183,793
Paid-in Capital	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000
Retained Earnings	(\$290,000)	(\$241,181)	(\$147,513)	\$1,596	\$166,140
Earnings	\$78,819	\$143,668	\$224,109	\$264,544	\$306,660
Total Capital	\$238,819	\$352,487	\$526,596	\$716,140	\$922,800
Total Liabilities and Capital	\$331,294	\$447,056	\$657,328	\$871,761	\$1,106,593
Net Worth	\$238,819	\$352,487	\$526,596	\$716,140	\$922,800

8.0 Mr. Mateus Pradela Castaldini’s National-level Impact

Tecknit will contribute to the United States by strengthening domestic manufacturing capacity for knit textile components used in footwear, apparel, and orthopedic-support applications. The company will operate as a U.S.-based production partner for organizations that currently depend on imported textile components, reducing exposure to overseas logistics disruptions and improving supply-chain reliability through domestic output, quality control, and predictable lead times.

Although Tecknit will be a private manufacturing enterprise, its planned operations will align with widely recognized U.S. economic priorities that emphasize (i) expanding domestic production, (ii) strengthening industrial supply chains, (iii) creating skilled jobs, and (iv) improving the competitiveness of U.S. manufacturers and distributors.

1) Strengthening Domestic Manufacturing and “Made in America” Supply Chains

Tecknit will support domestic sourcing by producing knit uppers and other knit components in the United States rather than relying exclusively on offshore suppliers. This objective is consistent with federal policy efforts to increase U.S.-made content and reduce dependence on imported inputs, including national “Made in America” initiatives and related procurement frameworks.¹⁷

Practical U.S. value created by this approach will include:

- shorter and more reliable lead times for U.S. footwear and apparel manufacturers
- reduced exposure to overseas shipping volatility and port delays
- improved quality consistency through U.S.-based production oversight
- greater resilience for manufacturers that require dependable component supply for continuous production

2) Job Creation and Workforce Development

Tecknit’s projections indicate direct U.S. job creation from 22 positions in Year 1 to 46 positions by Year 5, including machine operators, programmers, designers, logistics staff, sales professionals, and quality/sustainability roles. This workforce expansion will generate payroll circulation, local consumer spending, and tax contributions while supporting the development of specialized industrial skills.

In Florida, Tecknit may be able to leverage state workforce-training support that is specifically designed to increase the competitiveness of businesses through customized training. For example, CareerSource Florida’s Quick Response Training (QRT) program provides training

¹⁷ <https://www.federalregister.gov/documents/2021/01/28/2021-02038/ensuring-the-future-is-made-in-all-of-america-by-all-of-americas-workers>

support for eligible businesses and is positioned as a competitiveness tool for Florida employers.

3) Utilizing U.S. Manufacturing Support Infrastructure (Technical and Operational Improvement)

As a U.S. manufacturer, Tecknit may also benefit from the Manufacturing Extension Partnership (MEP) network administered by the U.S. Department of Commerce (NIST). MEP centers are structured to help small and medium-sized U.S. manufacturers improve operations, adopt new technologies, expand markets, strengthen supply-chain value, and address workforce challenges.¹⁸

This type of support infrastructure matters for public benefit because it accelerates the ability of manufacturers to:

- implement operational excellence and continuous-improvement systems
- strengthen quality-control processes and documentation
- improve productivity and reduce production risk
- scale responsibly while maintaining compliance and consistency

4) Capital Investment in U.S. Production and Fixed Assets

Tecknit will be funded with \$450,000 in owner investment, including \$270,000 allocated to startup expenses (industrial machinery, facility setup, initial raw material inventory, IT/software, insurance, and professional formation costs) and \$180,000 maintained as cash reserves to protect operational stability during ramp-up.

If the company chooses to complement equity with eligible financing later (without relying on it), U.S. programs such as the SBA 504 Loan Program are explicitly designed to support long-term, fixed-rate financing for major fixed assets that promote business growth and job creation.

5) Export Potential and Trade-Enablement Resources

While Tecknit's primary focus will be supplying U.S. customers, domestic production can also support future exports of U.S.-made textile components and finished knit-based products. Federal export assistance resources exist to help U.S. companies expand internationally, including the U.S. Commercial Service (International Trade Administration) and export development support through the SBA State Trade Expansion Program (STEP).

As export activity grows, U.S. exporters may also access tools like EXIM's Working Capital Loan Guarantee, which is designed to strengthen exporters' cash flow capacity to fulfill orders and grow internationally.

¹⁸ <https://www.nist.gov/mep>

6) Economic and Fiscal Contributions

Tecknit’s pro forma projections show meaningful economic activity through:

- growing annual sales from \$1,656,000 (Year 1) to \$5,697,120 (Year 5)
- increasing payroll and payroll taxes as the workforce expands
- federal/state tax contributions and payroll taxes generated by operations over five years

These outputs are measurable, locally grounded, and tied directly to domestic production, job creation, and industrial capacity-building.

9.0 Indirect jobs creation - Economic Policy Institute

Each industry has backward linkages to economic sectors that provide the materials needed for the industry’s output, just as each industry has forward linkages to the economic sectors where the industry’s workers spend their income. Therefore, in addition to the jobs directly supported by an industry, a large number of indirect jobs may also be supported by that industry. The subtraction or addition of jobs and output in industries with strong backward and forward linkages to other economic sectors can cause large ripple effects.

According to the national job multipliers published by the Economy Policy Institute (EPI) on January 23, 2019,¹⁹ 100 direct jobs in the Other professional, scientific, and technical services industry generate a total of 154.3 total indirect jobs, as demonstrated in the following table:

Employment multipliers per 100 direct jobs, all private-sector industries

Industry	Direct jobs	Supplier jobs*	Induced jobs**	Total indirect jobs
<i>Professional, scientific, and technical services</i>				
125 Legal services	100.0	89.2	111.3	200.5
126 Accounting, tax preparation, bookkeeping, and payroll services	100.0	52.0	81.3	133.4
127 Architectural, engineering, and related services	100.0	90.0	114.1	204.1
128 Specialized design services	100.0	67.5	97.4	164.9
129 Computer systems design and related services	100.0	134.1	149.3	283.4
130 Management, scientific, and technical consulting services	100.0	91.1	116.5	207.6
131 Scientific research and development services	100.0	519.3	323.7	842.9
132 Advertising, public relations, and related services	100.0	460.9	270.7	731.6
133 Other professional, scientific, and technical services	100.0	70.8	83.6	154.3

Since Mr. Castaldini will create 46 direct jobs by the end of Year 5, the total number of indirect jobs to be generated in the same period will reach 70 according to the multipliers provided by the EPI. In addition to its in-house team, Tecknit will hire a number of

¹⁹ <https://www.epi.org/publication/updated-employment-multipliers-for-the-u-s-economy/>

independent contractors on a project basis, including legal professionals and technicians. Additionally, the company will mediate in the hiring of professionals that will perform services that are deemed to be required. Therefore, the company will stimulate the employment of a number of workers of different profiles. Furthermore, the company will hire an outsourced marketing company to develop its website and work with marketing campaigns.

The direct and indirect job creation by Tecknit , as well as the utilization of independent contractors and outsourced services, will have a significant positive impact on the local and national economy, fostering job growth, generating income, and contributing to overall economic prosperity.

In conclusion, Tecknit's expansion plans, under the leadership of Mr. Mateus Pradela Castaldini, encompass the creation of direct and indirect employment opportunities, the payment of substantial taxes, and the utilization of local resources and services. By contributing to job creation, tax revenue, and economic growth, Tecknit aims to make a lasting and positive impact on both the local community and the broader U.S. economy.

9.1 Distressed Communities

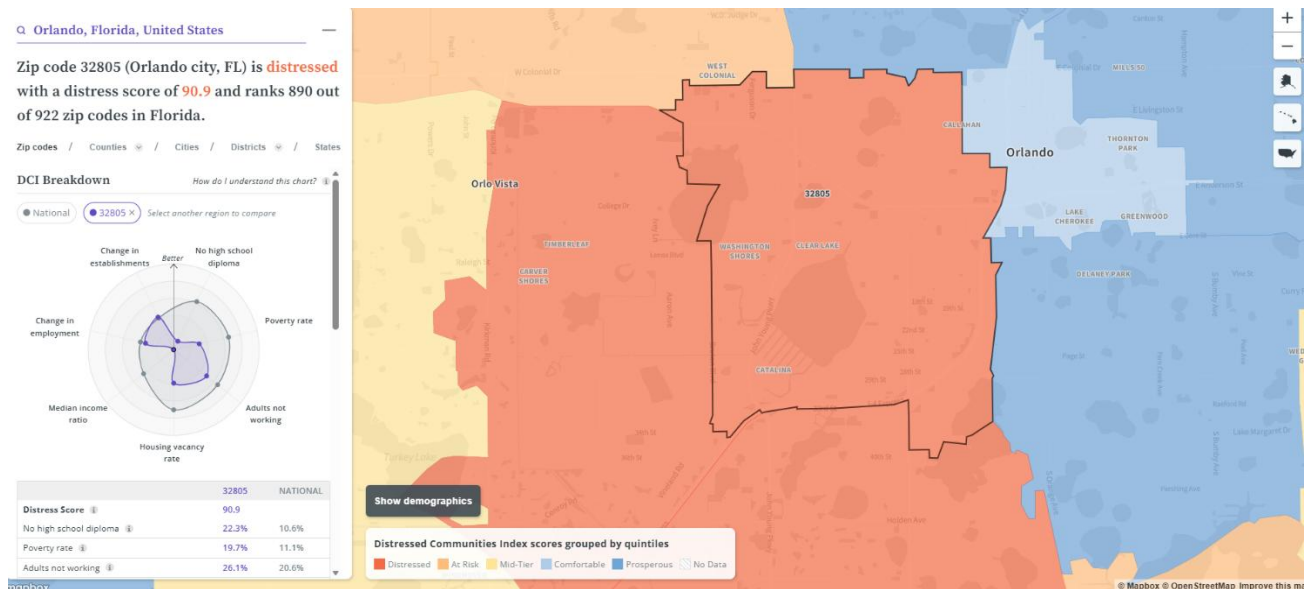
Tecknit plans to establish its manufacturing operations in Orlando, Florida, ZIP code 32805, an area officially classified as economically distressed according to the Distressed Communities Index (DCI). This zip code has a distress score of 90.9, ranking 890 out of 922 zip codes in the State of Florida, indicating significant socioeconomic challenges but also meaningful opportunities for targeted economic revitalization.

Demographic and Socioeconomic Context

ZIP code 32805 exhibits several indicators of economic distress that directly affect employment stability, income levels, and workforce participation:

- **Educational Attainment:** Approximately 22.3% of residents lack a high school diploma, compared to a national average of 10.6%. This highlights a strong need for accessible employment opportunities that do not require advanced formal education but offer on-the-job training and skill development.
- **Poverty and Income Levels:** The poverty rate stands at 19.7%, substantially higher than the national average of 11.1%. The median income ratio is 52.1% of the national median, reflecting limited household purchasing power and economic vulnerability.
- **Employment Challenges:** About 26.1% of adults are not working, compared to 20.6% nationally. Employment growth has remained modest, underscoring underutilized labor capacity within the community.
- **Housing and Stability:** A housing vacancy rate of 12.8%, nearly double the national average, further reflects economic instability and reduced neighborhood investment.

- **Demographic Composition:** The area has a predominantly African-American population (approximately 69.7%), with additional racial and ethnic diversity. About 13.9% of residents are foreign-born, contributing to a multicultural labor pool.²⁰



Relevance to Tecknit’s Manufacturing Model

Tecknit’s operational structure is particularly well suited to the socioeconomic profile of ZIP code 32805. As a domestic textile manufacturer, the company will create accessible industrial jobs that rely on technical training, production skills, and operational discipline rather than advanced academic credentials.

The company’s phased hiring plan will allow for:

- Direct job creation in machine operation, finishing, logistics, quality control, and maintenance
- On-the-job training that enables workforce upskilling and long-term employability
- Stable, year-round employment through multi-shift manufacturing operations
- Career progression pathways into supervisory, technical, and quality-focused roles

By offering structured industrial employment, Tecknit will help reduce unemployment, improve household income stability, and foster workforce participation in a community where such opportunities are limited.

²⁰ <https://eig.org/distressed-communities-interactive/?regions%5B0%5D=32805&geo=zctas&lat=28.53&lon=-81.41&z=12.75>

Community and Economic Impact

Beyond direct employment, Tecknit's presence in a distressed area will generate secondary economic benefits, including:

- Increased local spending by employees
- Payroll and income tax contributions at the local, state, and federal levels
- Demand for local services, logistics, and support vendors
- Long-term stabilization of industrial activity in the surrounding area

The company's focus on domestic manufacturing and supply-chain resilience further strengthens its role as a sustainable economic contributor rather than a short-term or speculative enterprise.

Strategic Fit with Public Interest Objectives

By locating operations in a distressed community, Tecknit aligns its private business objectives with broader public policy goals related to:

- Workforce inclusion and job access
- Economic revitalization of underserved areas
- Expansion of domestic manufacturing capacity
- Reduction of dependency on overseas production

While Tecknit will operate as a private enterprise, its business model produces measurable, localized public benefits through employment, skills development, and economic activity in an area identified as economically distressed.

Conclusion

Tecknit's decision to operate in Orlando's ZIP code 32805 reflects a deliberate strategy to combine business growth with meaningful community impact. Through job creation, workforce training, and sustained industrial activity, the company will contribute to economic improvement in a distressed area while supporting its long-term operational goals.

This localized economic contribution reinforces the practical value of the endeavor to the United States, demonstrating tangible benefits that extend beyond the company itself and into the surrounding community.

APPENDIX

Monthly Sales Forecast Table

<i>Sales Forecast</i>													
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Sales													
Footwear Knit Uppers		\$20,000	\$24,000	\$28,000	\$32,000	\$36,000	\$40,000	\$44,000	\$48,000	\$52,000	\$56,000	\$60,000	\$64,000
Apparel Knit Components		\$15,000	\$19,000	\$23,000	\$27,000	\$31,000	\$35,000	\$39,000	\$43,000	\$47,000	\$51,000	\$55,000	\$59,000
Orthopedic Knit Products		\$10,000	\$14,000	\$18,000	\$22,000	\$26,000	\$30,000	\$34,000	\$38,000	\$42,000	\$46,000	\$50,000	\$54,000
Custom & Private Label		\$5,000	\$9,000	\$13,000	\$17,000	\$21,000	\$25,000	\$29,000	\$33,000	\$37,000	\$41,000	\$45,000	\$49,000
Total Sales		\$50,000	\$66,000	\$82,000	\$98,000	\$114,000	\$130,000	\$146,000	\$162,000	\$178,000	\$194,000	\$210,000	\$226,000
Direct Cost of Sales		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Footwear Knit Uppers	28%	\$5,500	\$6,600	\$7,700	\$8,800	\$9,900	\$11,000	\$12,100	\$13,200	\$14,300	\$15,400	\$16,500	\$17,600
Apparel Knit Components	28%	\$4,125	\$5,225	\$6,325	\$7,425	\$8,525	\$9,625	\$10,725	\$11,825	\$12,925	\$14,025	\$15,125	\$16,225
Orthopedic Knit Products	28%	\$2,750	\$3,850	\$4,950	\$6,050	\$7,150	\$8,250	\$9,350	\$10,450	\$11,550	\$12,650	\$13,750	\$14,850
Custom & Private Label	28%	\$1,375	\$2,475	\$3,575	\$4,675	\$5,775	\$6,875	\$7,975	\$9,075	\$10,175	\$11,275	\$12,375	\$13,475
Subtotal Direct Cost of Sales		\$13,750	\$18,150	\$22,550	\$26,950	\$31,350	\$35,750	\$40,150	\$44,550	\$48,950	\$53,350	\$57,750	\$62,150

Monthly Personnel Plan Table

<i>Personnel Plan</i>													
	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	
Founder & General Manager - Mr. Mateus Pradela Castaldini	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	
Production Machine Operators	\$15,000	\$15,000	\$15,000	\$22,500	\$22,500	\$22,500	\$30,000	\$30,000	\$30,000	\$30,000	\$37,500	\$37,500	
Knit Machine Programmer	\$6,250	\$6,250	\$6,250	\$6,250	\$6,250	\$6,250	\$6,250	\$6,250	\$6,250	\$6,250	\$6,250	\$6,250	
Technical Designer / Stylist	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	
Finance & HR Manager	\$5,833	\$5,833	\$5,833	\$5,833	\$5,833	\$5,833	\$5,833	\$5,833	\$5,833	\$5,833	\$5,833	\$5,833	
Fabric Finishing Technicians	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	
External Sales Representatives	\$4,583	\$4,583	\$4,583	\$4,583	\$4,583	\$9,166	\$9,166	\$9,166	\$9,166	\$13,749	\$13,749	\$13,749	
Logistics Coordinator	\$4,583	\$4,583	\$4,583	\$4,583	\$4,583	\$4,583	\$9,166	\$9,166	\$9,166	\$13,749	\$13,749	\$13,749	
Accountant	\$0	\$0	\$0	\$0	\$0	\$0	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	\$5,417	
Quality Control Analyst	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Technical Product Designer	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Production Manager	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Purchasing Analyst	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Upper Finishing Technicians	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Marketing Manager	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Commercial Support Specialists	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Maintenance Technician	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Export Coordinator	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Sustainability & Certifications Specialist	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Shift Supervisor	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total People	11	11	11	13	13	13	18	18	18	19	22	22	
Total Payroll	\$52,666	\$52,666	\$52,666	\$60,166	\$60,166	\$64,749	\$82,249	\$82,249	\$82,249	\$91,415	\$98,915	\$98,915	

Monthly Profit and Loss Table

<i>Pro Forma Profit and Loss</i>													
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Sales		\$50,000	\$66,000	\$82,000	\$98,000	\$114,000	\$130,000	\$146,000	\$162,000	\$178,000	\$194,000	\$210,000	\$226,000
Direct Cost of Sales		\$13,750	\$18,150	\$22,550	\$26,950	\$31,350	\$35,750	\$40,150	\$44,550	\$48,950	\$53,350	\$57,750	\$62,150
Other Costs of Sales		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Cost of Sales		\$13,750	\$18,150	\$22,550	\$26,950	\$31,350	\$35,750	\$40,150	\$44,550	\$48,950	\$53,350	\$57,750	\$62,150
Gross Margin		\$36,250	\$47,850	\$59,450	\$71,050	\$82,650	\$94,250	\$105,850	\$117,450	\$129,050	\$140,650	\$152,250	\$163,850
Gross Margin %		72.50%	72.50%	72.50%	72.50%	72.50%	72.50%	72.50%	72.50%	72.50%	72.50%	72.50%	72.50%
Expenses													
Payroll		\$52,666	\$52,666	\$52,666	\$60,166	\$60,166	\$64,749	\$82,249	\$82,249	\$82,249	\$91,415	\$98,915	\$98,915
Payroll Taxes	10%	\$5,267	\$5,267	\$5,267	\$6,017	\$6,017	\$6,475	\$8,225	\$8,225	\$8,225	\$9,142	\$9,892	\$9,892
Depreciation		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rent		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Insurance		\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200
Marketing/Promotion		\$1,500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500
Utilities/Internet/Phone		\$800	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150
Employees Education	0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	0%	\$0	\$0	\$0	\$0	\$0	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Accountant	0%	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150
Total Operating Expenses		\$66,583	\$64,933	\$64,933	\$73,183	\$73,183	\$88,224	\$102,474	\$102,474	\$102,474	\$112,557	\$120,807	\$120,807
Profit Before Interest and Taxes		(\$30,333)	(\$17,083)	(\$5,483)	(\$2,133)	\$9,467	\$6,026	\$3,376	\$14,976	\$26,576	\$28,094	\$31,444	\$43,044
EBITDA		(\$30,333)	(\$17,083)	(\$5,483)	(\$2,133)	\$9,467	\$6,026	\$3,376	\$14,976	\$26,576	\$28,094	\$31,444	\$43,044
Interest Expense		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Taxes Incurred		(\$8,190)	(\$4,612)	(\$1,480)	(\$576)	\$2,556	\$1,627	\$912	\$4,044	\$7,176	\$7,585	\$8,490	\$11,622
Net Other Income		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Profit		(\$22,143)	(\$12,470)	(\$4,002)	(\$1,557)	\$6,911	\$4,399	\$2,465	\$10,933	\$19,401	\$20,508	\$22,954	\$31,422
Net Profit/Sales		-44.29%	-18.89%	-4.88%	-1.59%	6.06%	3.38%	1.69%	6.75%	10.90%	10.57%	10.93%	13.90%

Monthly Cash Flow Table

<i>Pro Forma Cash Flow</i>													
		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Cash Received													
Cash from Operations													
Cash Sales		\$25,000	\$33,000	\$41,000	\$49,000	\$57,000	\$65,000	\$73,000	\$81,000	\$89,000	\$97,000	\$105,000	\$113,000
Cash from Receivables		\$25,000	\$33,000	\$41,000	\$49,000	\$57,000	\$65,000	\$73,000	\$81,000	\$89,000	\$97,000	\$105,000	\$113,000
Subtotal Cash from Operations		\$50,000	\$66,000	\$82,000	\$98,000	\$114,000	\$130,000	\$146,000	\$162,000	\$178,000	\$194,000	\$210,000	\$226,000
Additional Cash Received													
Non-Operating (Other) Income		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales Tax, VAT, HST/GST Received	0.00%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New Current Borrowing		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New Other Liabilities (interest-free)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New Long-term Liabilities		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales of Other Current Assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales of Long-term Assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New Investment Received		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal Cash Received		\$50,000	\$66,000	\$82,000	\$98,000	\$114,000	\$130,000	\$146,000	\$162,000	\$178,000	\$194,000	\$210,000	\$226,000
Expenditures		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Expenditures from Operations													
Cash Spending		\$52,666	\$52,666	\$52,666	\$60,166	\$60,166	\$64,749	\$82,249	\$82,249	\$82,249	\$91,415	\$98,915	\$98,915
Bill Payments		\$649	\$19,688	\$26,055	\$33,538	\$39,642	\$47,387	\$60,866	\$61,538	\$69,070	\$76,541	\$82,279	\$88,382
Subtotal Spent on Operations		\$53,315	\$72,354	\$78,721	\$93,704	\$99,808	\$112,136	\$143,115	\$143,787	\$151,319	\$167,956	\$181,194	\$187,297
Additional Cash Spent													
Non-Operating (Other) Expense		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales Tax, VAT, HST/GST Paid Out		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Principal Repayment of Current Borrowing		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Liabilities Principal Repayment		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Long-term Liabilities Principal Repayment		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchase Other Current Assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchase Long-term Assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Dividends		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
Subtotal Cash Spent		\$53,315	\$72,354	\$78,721	\$93,704	\$99,808	\$112,136	\$143,115	\$143,787	\$151,319	\$167,956	\$181,194	\$207,297
Net Cash Flow		(\$3,315)	(\$6,354)	\$3,279	\$4,296	\$14,192	\$17,864	\$2,885	\$18,213	\$26,681	\$26,044	\$28,806	\$18,703
Cash Balance		\$176,685	\$170,331	\$173,610	\$177,906	\$192,098	\$209,962	\$212,846	\$231,060	\$257,741	\$283,785	\$312,591	\$331,294

Monthly Balance Sheet Table

<i>Pro Forma Balance Sheet</i>													
	Starting Balances	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Assets													
Current Assets													
Cash	\$180,000	\$176,685	\$170,331	\$173,610	\$177,906	\$192,098	\$209,962	\$212,846	\$231,060	\$257,741	\$283,785	\$312,591	\$331,294
Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inventory	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Current Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Current Assets	\$180,000	\$176,685	\$170,331	\$173,610	\$177,906	\$192,098	\$209,962	\$212,846	\$231,060	\$257,741	\$283,785	\$312,591	\$331,294
Long-term Assets													
Long-term Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Accumulated Depreciation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Long-term Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Assets	\$180,000	\$176,685	\$170,331	\$173,610	\$177,906	\$192,098	\$209,962	\$212,846	\$231,060	\$257,741	\$283,785	\$312,591	\$331,294
Liabilities and Capital		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
Current Liabilities													
Accounts Payable	\$0	\$18,828	\$24,944	\$32,225	\$38,078	\$45,359	\$58,824	\$59,244	\$66,524	\$73,805	\$79,341	\$85,194	\$92,474
Current Borrowing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Current Liabilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal Current Liabilities	\$0	\$18,828	\$24,944	\$32,225	\$38,078	\$45,359	\$58,824	\$59,244	\$66,524	\$73,805	\$79,341	\$85,194	\$92,474
Long-term Liabilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Liabilities	\$0	\$18,828	\$24,944	\$32,225	\$38,078	\$45,359	\$58,824	\$59,244	\$66,524	\$73,805	\$79,341	\$85,194	\$92,474
Paid-in Capital	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000
Retained Earnings	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$270,000)	(\$290,000)
Earnings	\$0	(\$22,143)	(\$34,613)	(\$38,615)	(\$40,172)	(\$33,261)	(\$28,862)	(\$26,397)	(\$15,465)	\$3,936	\$24,444	\$47,398	\$78,819
Total Capital	\$180,000	\$157,857	\$145,387	\$141,385	\$139,828	\$146,739	\$151,138	\$153,603	\$164,535	\$183,936	\$204,444	\$227,398	\$238,819
Total Liabilities and Capital	\$180,000	\$176,685	\$170,331	\$173,610	\$177,906	\$192,098	\$209,962	\$212,846	\$231,060	\$257,741	\$283,785	\$312,591	\$331,294
Net Worth	\$180,000	\$157,857	\$145,387	\$141,385	\$139,828	\$146,739	\$151,138	\$153,603	\$164,535	\$183,936	\$204,444	\$227,398	\$238,819



PRESIDENTIAL ACTIONS

America First Trade Policy

The White House

January 20, 2025

January 20, 2025

MEMORANDUM FOR THE SECRETARY OF STATE

THE SECRETARY OF THE TREASURY

THE SECRETARY OF DEFENSE

THE SECRETARY OF COMMERCE

THE SECRETARY OF HOMELAND SECURITY

THE DIRECTOR OF THE OFFICE OF MANAGEMENT AND

BUDGET

THE UNITED STATES TRADE REPRESENTATIVE

THE ASSISTANT TO THE PRESIDENT FOR ECONOMIC

POLICY

THE SENIOR COUNSELOR FOR TRADE AND MANUFACTURING

SUBJECT: America First Trade Policy

Section 1. Background. In 2017, my Administration pursued trade and economic policies that put the American economy, the American worker, and our national security first.

This spurred an American revitalization marked by stable supply chains, massive economic growth, historically low inflation, a substantial increase in real wages and real net worth, and a path toward eliminating destructive trade deficits.

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My Administration treated trade policy as a critical component to national security and reduced our Nation's dependence on other countries to meet our key security needs. Americans benefit from and deserve an America First trade policy. Therefore, I am establishing a robust and reinvigorated trade policy that promotes investment and productivity, enhances our Nation's industrial and technological advantages, defends our economic and national security, and — above all — benefits American workers, manufacturers, farmers, ranchers, entrepreneurs, and businesses.

Sec. 2. Addressing Unfair and Unbalanced Trade. (a) The Secretary of Commerce, in consultation with the Secretary of the Treasury and the United States Trade Representative, shall investigate the causes of our country's large and persistent annual trade deficits in goods, as well as the economic and national security implications and risks resulting from such deficits, and recommend appropriate measures, such as a global supplemental tariff or other policies, to remedy such deficits.

(b) The Secretary of the Treasury, in consultation with the Secretary of Commerce and the Secretary of Homeland Security, shall investigate the feasibility of establishing and recommend the best methods for designing, building, and implementing an External Revenue Service (ERS) to collect tariffs, duties, and other foreign trade-related revenues.

(c) The United States Trade Representative, in consultation with the Secretary of the Treasury, the Secretary of Commerce, and the Senior Counselor for Trade and Manufacturing, shall undertake a review of, and identify, any unfair trade practices by other countries and recommend appropriate actions to remedy such practices under applicable authorities, including, but not limited to, the Constitution of the United States; sections 71 through 75 of title 15, United States Code; sections 1337, 1338, 2252, 2253, and 2411 of title 19, United States Code; section 1701 of title 50, United States Code; and trade agreement implementing acts.

(d) The United States Trade Representative shall commence the public consultation process set out in section 4611(b) of title 19, United States Code, with respect to the United States-Mexico-Canada Agreement (USMCA) in preparation for the July 2026 review of the USMCA. Additionally, the United States Trade Representative, in consultation with the heads of other relevant executive departments and agencies, shall assess the impact of the USMCA on American workers, farmers, ranchers, service providers, and other businesses and make recommendations regarding the United States' participation in the agreement. The United States Trade Representative shall

also report to appropriate congressional committees on the operation of the USMCA and related matters consistent with section 4611(b) of title 19, United States Code.

(e) The Secretary of the Treasury shall review and assess the policies and practices of major United States trading partners with respect to the rate of exchange between their currencies and the United States dollar pursuant to section 4421 of title 19, United States Code, and section 5305 of title 22, United States Code. The Secretary of the Treasury shall recommend appropriate measures to counter currency manipulation or misalignment that prevents effective balance of payments adjustments or that provides trading partners with an unfair competitive advantage in international trade, and shall identify any countries that he believes should be designated as currency manipulators.

(f) The United States Trade Representative shall review existing United States trade agreements and sectoral trade agreements and recommend any revisions that may be necessary or appropriate to achieve or maintain the general level of reciprocal and mutually advantageous concessions with respect to free trade agreement partner countries.

(g) The United States Trade Representative shall identify countries with which the United States can negotiate agreements on a bilateral or sector-specific basis to obtain export market access for American workers, farmers, ranchers, service providers, and other businesses and shall make recommendations regarding such potential agreements.

(h) The Secretary of Commerce shall review policies and regulations regarding the application of antidumping and countervailing duty (AD/CVD) laws, including with regard to transnational subsidies, cost adjustments, affiliations, and “zeroing.” Further, the Secretary of Commerce shall review procedures for conducting verifications pursuant to section 1677m of title 19, United States Code, and assess whether these procedures sufficiently induce compliance by foreign respondents and governments involved in AD/CVD proceedings. The Secretary of Commerce shall consider modifications to these procedures, as appropriate.

(i) The Secretary of the Treasury, the Secretary of Commerce, the Secretary of Homeland Security, and the Senior Counselor for Trade and Manufacturing, in consultation with the United States Trade Representative, shall assess the loss of tariff revenues and the risks from importing counterfeit products and contraband drugs, e.g., fentanyl, that each result from the current implementation of the \$800 or less, duty-free *de minimis* exemption under section 1321 of title 19, United States Code, and shall

recommend modifications as warranted to protect both the revenue of the United States and the public health by preventing unlawful importations.

(j) The Secretary of the Treasury, in consultation with the Secretary of Commerce and the United States Trade Representative, shall investigate whether any foreign country subjects United States citizens or corporations to discriminatory or extraterritorial taxes pursuant to section 891 of title 26, United States Code.

(k) The United States Trade Representative, in consultation with the Senior Counselor for Trade and Manufacturing, shall review the impact of all trade agreements — including the World Trade Organization Agreement on Government Procurement — on the volume of Federal procurement covered by Executive Order 13788 of April 18, 2017 (Buy American and Hire American), and shall make recommendations to ensure that such agreements are being implemented in a manner that favors domestic workers and manufacturers, not foreign nations.

Sec. 3. Economic and Trade Relations with the People’s Republic of China (PRC). (a) The United States Trade Representative shall review the Economic and Trade Agreement Between the Government of the United States of America and the Government of the People’s Republic of China to determine whether the PRC is acting in accordance with this agreement, and shall recommend appropriate actions to be taken based upon the findings of this review, up to and including the imposition of tariffs or other measures as needed.

(b) The United States Trade Representative shall assess the May 14, 2024, report entitled “Four-Year Review of Actions Taken in the Section 301 Investigation: China’s Acts, Policies, and Practices Related to Technology Transfer, Intellectual Property, and Innovation” and consider potential additional tariff modifications as needed under section 2411 of title 19, United States Code — particularly with respect to industrial supply chains and circumvention through third countries, including an updated estimate of the costs imposed by any unfair trade practices identified in such review — and he shall recommend such actions as are necessary to remediate any issues identified in connection with this process.

(c) The United States Trade Representative shall investigate other acts, policies, and practices by the PRC that may be unreasonable or discriminatory and that may burden or restrict United States commerce, and shall make recommendations regarding appropriate responsive actions, including, but not limited to, actions authorized by section 2411 of title 19, United States Code.

(d) The Secretary of Commerce and the United States Trade Representative shall assess legislative proposals regarding Permanent Normal Trade Relations with the PRC and make recommendations regarding any proposed changes to such legislative proposals.

(e) The Secretary of Commerce shall assess the status of United States intellectual property rights such as patents, copyrights, and trademarks conferred upon PRC persons, and shall make recommendations to ensure reciprocal and balanced treatment of intellectual property rights with the PRC.

Sec. 4. Additional Economic Security Matters. (a) The Secretary of Commerce, in consultation with the Secretary of Defense and the heads of any other relevant agencies, shall conduct a full economic and security review of the United States' industrial and manufacturing base to assess whether it is necessary to initiate investigations to adjust imports that threaten the national security of the United States under section 1862 of title 19, United States Code.

(b) The Assistant to the President for Economic Policy, in consultation with the Secretary of Commerce, the United States Trade Representative, and the Senior Counselor for Trade and Manufacturing, shall review and assess the effectiveness of the exclusions, exemptions, and other import adjustment measures on steel and aluminum under section 1862 of title 19, United States Code, in responding to threats to the national security of the United States, and shall make recommendations based upon the findings of this review.

(c) The Secretary of State and the Secretary of Commerce, in cooperation with the heads of other agencies with export control authorities, shall review the United States export control system and advise on modifications in light of developments involving strategic adversaries or geopolitical rivals as well as all other relevant national security and global considerations. Specifically, the Secretary of State and the Secretary of Commerce shall assess and make recommendations regarding how to maintain, obtain, and enhance our Nation's technological edge and how to identify and eliminate loopholes in existing export controls -- especially those that enable the transfer of strategic goods, software, services, and technology to countries to strategic rivals and their proxies. In addition, they shall assess and make recommendations regarding export control enforcement policies and practices, and enforcement mechanisms to incentivize compliance by foreign countries, including appropriate trade and national security measures.

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(d) The Secretary of Commerce shall review and recommend appropriate action with respect to the rulemaking by the Office of Information and Communication Technology and Services (ICTS) on connected vehicles, and shall consider whether controls on ICTS transactions should be expanded to account for additional connected products.

(e) The Secretary of the Treasury, in consultation with the Secretary of Commerce and, as appropriate, the heads of any other relevant agencies, shall review whether Executive Order 14105 of August 9, 2023 (Addressing United States Investments in Certain National Security Technologies and Products in Countries of Concern) should be modified or rescinded and replaced, and assess whether the final rule entitled “Provisions Pertaining to U.S. Investments in Certain National Security Technologies and Products in Countries of Concern,” 89 Fed. Reg. 90398 (November 15, 2024), which implements Executive Order 14105, includes sufficient controls to address national security threats. The Secretary of the Treasury shall make recommendations based upon the findings of this review, including potential modifications to the Outbound Investment Security Program.

(f) The Director of the Office of Management and Budget shall assess any distorting impact of foreign government financial contributions or subsidies on United States Federal procurement programs and propose guidance, regulations, or legislation to combat such distortion.

(g) The Secretary of Commerce and the Secretary of Homeland Security shall assess the unlawful migration and fentanyl flows from Canada, Mexico, the PRC, and any other relevant jurisdictions and recommend appropriate trade and national security measures to resolve that emergency.

Sec. 5. Reports. The results of the reviews and investigations, findings, identifications, and recommendations identified in:

(a) sections 2(a), 2(h), 3(d), 3(e), 4(a), 4(b), 4(c), 4(d), and 4(g) shall be delivered to me in a unified report coordinated by the Secretary of Commerce by April 1, 2025;

(b) sections 2(b), 2(e), 2(i), 2(j), and 4(e) shall be delivered to me in a unified report coordinated by the Secretary of the Treasury by April 1, 2025;

(c) sections 2(c), 2(d), 2(f), 2(g), 2(k), 3(a), 3(b), and 3(c) shall be delivered to me in a unified report coordinated by the United States Trade Representative by April 1, 2025; and

(d) section 4(f) shall be delivered to me by the Director of the Office of Management and Budget by April 30, 2025.

Sec. 6. General Provisions. (a) Nothing in this memorandum shall be construed to impair or otherwise affect:

(i) the authority granted by law to an executive department or agency, or the head thereof; or

(ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(b) This memorandum shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This memorandum is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



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Presidential 2025 Tariff Actions: Timeline and Status

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Summary

Since the beginning of his second term on January 20, 2025, President Donald J. Trump has increased tariffs on U.S. imports from all global partners. To implement these tariffs, the President has cited authorities in the International Emergency Economic Powers Act (IEEPA, 50 U.S.C. §§1701 *et seq.*) and Section 232 of the Trade Expansion Act of 1962 (Section 232, 19 U.S.C. §1862, as amended). The Trump Administration has also initiated investigations under Section 232 which may result in additional sectoral tariffs. The Administration may also consider tariffs as a remedy for unfair trade practices under Section 301 of the Trade Act of 1974 (Section 301, 19 U.S.C. §§2411-20).

Since announcing these tariff actions, the Administration has been in negotiations with some partners on tariff and nontariff matters, and some trade partners have announced retaliatory tariffs on U.S. exports. Between April and December 2025, the Administration released 12 joint statements regarding framework agreements with partners on tariff issues (including with the European Union, Japan, South Korea, the United Kingdom, Switzerland, and others) and also announced a series of temporary tariff truces with China. Negotiations with other partners are ongoing. The conclusion of ongoing talks and the

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implementation of agreed terms may further alter the details of the tariff actions summarized in the following tables.

This report begins with a brief summary of U.S. actions ([Table 1](#)). The report then outlines in more detail the tariff actions initiated by the President ([Table 2](#), [Table 3](#), [Table 4](#), and [Table 5](#)), tariff-related joint statements with partners ([Table 6](#)), and retaliatory tariff actions initiated by foreign governments ([Table 7](#)) from January 20, 2025, through December 31, 2025. These tables are based on official government documents; they include the status of each action and a brief timeline.

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- [Table 5. Tariff Actions and Investigations: Section 301](#)
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Table 1. Summary of U.S. Executive Tariff Actions

January 20, 2025–December 31, 2025

Description	Country Affected	Current Tariff Rate / Status
<i>Actions under the International Emergency Economic Powers Act (IEEPA, Table 2)</i>		
Fentanyl-related	Canada	35% on most goods; 10% on potash and Canadian energy; United States-Mexico-Canada Agreement (USMCA) exemption.
Fentanyl & Migration	Mexico	25% on most goods; 10% on potash; USMCA exemption.
Fentanyl-related	China	10% on all goods; ended de minimis duty-free treatment.
Venezuelan Oil	Designated	25% on all goods from countries designated by the Sec. of State.
Trade Deficit/ Reciprocal	Global	10%-41%, by country of origin, on most goods (with exceptions); <i>Paused: 125% on China.</i>
Ending De Minimis Treatment	Global	Ended de minimis duty-free treatment.
Brazil's Government Policies	Brazil	40% on select goods (with exceptions).
Importing Russian Oil	India	25% on most goods (with exceptions).
<i>Actions under Section 232 of the Trade Expansion Act of 1962 (Section 232, Table 3 and Table 4)</i>		



PRESIDENTIAL ACTIONS

MADE IN AMERICA WEEK, 2025

Proclamations

July 25, 2025

By the President of the United States of America

A Proclamation

Since the earliest days of our history, our Nation’s future has been forged by skilled American hands and proud American hearts. From the settlers at Jamestown to the titans of industrialization and manufacturing, America has understood that, in order to be a great Nation, we must be a Nation that builds, creates, innovates, and fights for the needs of our own workers, families, and industries first. This Made in America Week, my Administration recommits to furthering this legacy – and we pledge to embolden our workers, reenergize our industries, and bring back those beautiful words: “Made in the U.S.A.”

Though the United States has long been a hub of manufacturing and an epicenter of ingenuity, over the decades, a globalist ruling class closed our factories, shipped away our jobs, and stripped our families and our communities of their homes, fortunes, and dreams. They hollowed out America as they built up China, and American citizens suffer as a result.

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Every day, my Administration is once again reclaiming American sovereignty by modernizing and improving existing trade agreements, negotiating new deals based on the principles of fairness and reciprocity, and taking strong enforcement actions against trading partners that break the rules. We are putting our Nation's interests first.

In March, I proudly signed an Executive Order to create the United States Investment Accelerator, establishing an office within the Department of Commerce tasked with facilitating investments higher than \$1 billion in America. I also signed a Presidential Memorandum to bolster foreign investment while defending our national security interests. To further unleash domestic production, with the enactment of the historic One Big Beautiful Bill earlier this month, we delivered interest deduction for loans on new American-made vehicles, as well as 100 percent expensing for new factories, equipment, and machinery. These pro-worker, pro-family policies are leveling the playing field for American businesses and boosting production on American shores.

I have also directed the Federal Trade Commission to crack down on sellers who falsely claim their products are "Made in the U.S.A." Americans want to support their fellow citizens rather than send their money overseas in exchange for poor-quality goods. The "Made in the U.S.A." label is not just a slogan, but a sign that a product truly connects us with the ingenuity, quality craftsmanship, and livelihood of our Nation.

As a result of my Administration's leadership and America First vision, companies are lining up to do business with the United States. Already, we have attracted trillions of dollars' worth of foreign and domestic investments — and our work is only just beginning. These historic investments are drastically increasing our domestic manufacturing capabilities, reinvigorating struggling industries, and unleashing a new wave of American innovation. Thanks to my Administration's commonsense policies, for 4 months in a row, job numbers have beat market expectations, with American-born workers accounting for all of the job gains since I took office.

Together, we are rebuilding our Nation with American heart, hands, and grit. We are bringing back a culture of boldness and creativity that will empower the next generation of innovators, unleash the full strength of the American spirit, and ensure our economy,

our culture, and our way of life remain the envy of the world. Above all, under my leadership, we are proudly building, inventing, and creating in the United States of America once again.

NOW, THEREFORE, I, DONALD J. TRUMP, President of the United States of America, by virtue of the authority vested in me by the Constitution and the laws of the United States, do hereby proclaim this week, July 20 through July 26, 2025, as Made in America Week. I call upon all Americans to pay special tribute to the builders, the ranchers, the crafters, the entrepreneurs, and all those who work with their hands every day to make America great.

IN WITNESS WHEREOF, I have hereunto set my hand this twenty-fifth day of July, in the year of our Lord two thousand twenty-five, and of the Independence of the United States of America the two hundred and fiftieth.

DONALD J. TRUMP



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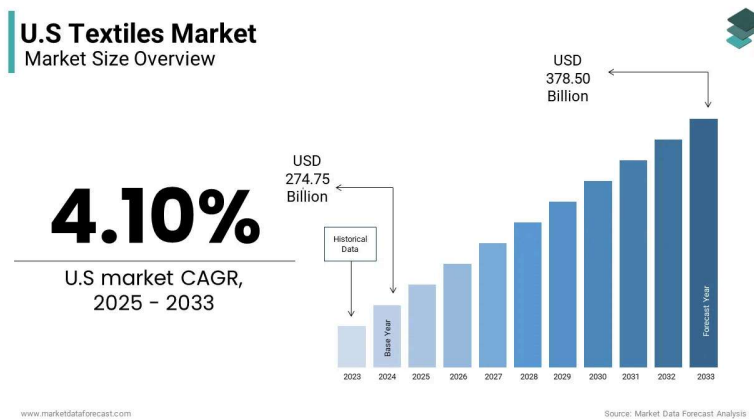
U.S Textile Market Size, Share, Growth, Trends & Analysis Research Report, Segmented By Raw Material, Product, Application, And By Country (The U.S, Canada, Mexico and Rest of North America), Industry Analysis From 2025 to 2033

ID: 17000 | Pages: 110

Description	TOC
LOT	

U.S Textile Market Size

The U.S textile market size was valued at USD 263.64 billion in 2024 and is anticipated to reach USD 274.75 billion in 2025 to USD 378.50 billion by 2033, growing at a CAGR of 4.10% during the forecast period from 2025 to 2033.



MARKET OVERVIEW

A textile is any flexible material made from natural or synthetic fibers, typically by weaving, knitting, or felting. This broad term includes raw fibers and yarns, as well as the resulting fabrics. The textiles manufacturing is traditional method evolving into a high-value, technology-integrated sector, which includes technical fabrics, defense textiles, medical nonwovens, and advanced composites. Textiles serve a wide range of purposes, from basic uses like clothing, bedding, and home furnishings to highly technical applications. For instance, specialized or "technical textiles" are engineered for specific functions, such as medical dressings, protective gear, and automotive interiors. They are a fundamental part of everyday life and industry. As per the Data from the Bureau of Labor Statistics (BLS) and industry reports, such as a USFIA analysis citing the U.S. Census Bureau, indicate that total employment across the textile and apparel manufacturing sectors is around 270,700. The structural pivot redefines textiles not as a sunset industry but as a significant materials platform embedded in national infrastructure, defense, and health systems.

MARKET DRIVERS

Reshoring of Critical Supply Chains for National Security and Resilience

The rising production of mission-critical materials, which is being enhanced by the federal mandatory policies, is significantly escalating the growth of US Textile Market. According to the Department of Defense's Industrial Base Analysis, most of the uniforms, body armor, and tentage for U.S. armed forces must now be sourced from domestic mills under modernized Berry Amendment protocols. As per the Federal Emergency Management Agency's 2023 Strategic National Stockpile replenishment program allocated millions for domestically produced medical gowns and N95-grade filtration textiles, which is an increase from pre-pandemic levels. Simultaneously, various sources designated flame-resistant workwear and chemical protective suits as "critical infrastructure items," requiring 75% U.S. content by 2029. This policy-driven demand creates a volume floor insulated from global price competition and fast fashion cycles.

Consumer and Corporate Shift Toward Traceable, Sustainable Fiber Systems

The verifiable environmental and ethical provenance, which is anchored in regulatory frameworks and brand ESG commitments is enhancing the demand for the US Textile Market growth 2023 Global Lifestyle Monitor survey reported that globally, sustainability has a strong or moderate influence on clothing purchases for consumers in various countries. For instance, 74% of

pushing brands toward third-party verified supply chains like U.S. Cotton Trust Protocol. For Instance, the Securities and Exchange Commission's proposed climate disclosure rules compel public apparel firms to map Scope 3 emissions, 68% of which originate in upstream textile manufacturing. This regulatory and reputational pressure funnels procurement toward transparent, domestically anchored fiber systems.

MARKET RESTRAINTS

Chronic Shortage of Skilled Technical Labor in Advanced Textile Manufacturing

The U.S. textile industry faces a structural workforce deficit that constrains capacity expansion and technology adoption, which is significantly restraining the expansion of the U.S. textile Market. According to the National Council for Advanced Manufacturing, nearly half of the U.S. textile technicians are over age 55, with only 12% of new hires possessing certifications in digital knitting, nonwoven lamination, or composite weaving, which is hindering the market growth. As per the Bureau of Labor Statistics reports, vacancy rates for textile machine operators exceed 18% the highest among all manufacturing subsectors. For Instance, the Manufacturing Institute's 2023 Skills Gap Analysis reveals that more than half of the U.S. technical textile firms delay equipment upgrades due to a lack of trained personnel to operate automated looms and plasma coating systems. This human capital deficit throttles innovation velocity and forces reliance on legacy processes, which is undermining competitiveness in high-margin technical segments.

Regulatory Fragmentation and Compliance Cost Inflation

The textile manufacturers navigate an increasingly complex web of overlapping federal, state, and international compliance mandates that inflate operational costs and delay market entry, leading to limited growth of the US Textile Market. According to the Environmental Protection Agency's 2023 Sector Compliance Report, U.S. textile mills must adhere to distinct regulatory frameworks from PFAS restrictions under TSCA to California's Proposition 65 labeling for dye metabolites. According to the American Apparel & Footwear Association, estimates compliance adds per linear yard for performance fabrics, which is eroding margins in price-sensitive segments. Simultaneously, the U.S. Customs and Border Protection's enforcement of the Uyghur Forced Labor Prevention Act increased detention rates for imported textile inputs in 2023, by forcing domestic mills to audit entire upstream chains. This regulatory friction disincentivizes material innovation and penalizes small and mid-sized producers lacking legal infrastructure.

MARKET OPPORTUNITIES

Integration of Smart and Functional Textiles into Industrial and Medical Applications

The convergence of material science and embedded electronics is unlocking premium markets for textiles that sense, respond, and communicate is creating growth opportunities for the US Textile Market. According to the Advanced Textiles Association, U.S. production of smart textiles for healthcare and defense grew in 2023, including ECG-monitoring garments and temperature-regulating combat uniforms. As per the National Institutes of Health, it funded millions in 2023 for research into antimicrobial wound dressings and biosignal-integrated bandages, with 14 clinical trials now validating textile-based diagnostics. Simultaneously, the Department of Energy is investing millions in U.S. firms developing phase-change material linings for building insulation textiles, which are projected to reduce HVAC loads. This technological pivot transforms textiles from passive materials to active systems is commanding 3-5x value premiums and long-term government and institutional contracts.

Circular Economy Infrastructure and Recycled Fiber Innovation

The Federal and corporate investment in textile-to-textile recycling is creating a parallel domestic supply chain for post-consumer fiber recovery, which is leading to the prominent growth of the US Textile Market. According to the U.S. Environmental Protection Agency's 2023 Materials Recovery Report, million tons of post-consumer textiles were collected for recycling, which is an increase from 2021, with tons reprocessed into new yarns and nonwovens. As per the Department of Energy's REMADE Institute, which allocated \$42 million in 2023 to scale enzymatic depolymerization of polyester-cotton blends, by achieving 92% fiber purity in pilot runs. For Instance, the Federal Trade Commission's updated Textile Recycling Claims Guidelines now enable brands to label garments as "Made with X% Recycled U.S. Textiles," creating consumer-facing value. This closed-loop infrastructure reduces import dependency, satisfies ESG mandates, and unlocks federal grant funding by positioning U.S. mills as circularity enablers rather than linear producers.

MARKET CHALLENGES

Energy Intensity and Decarbonization Pressure in Wet Processing

Textile finishing, which includes dyeing, scouring, and coating, remains one of U.S. manufacturing's most energy and water-intensive processes, triggering regulatory and cost headwinds that pose prominent challenges in the growth of the US Textile Market. As per the Environmental Protection Agency, its 2023 Clean Water Act enforcement actions targeted 27 U.S. finishing mills for exceeding effluent limits on chromium and formaldehyde, which is resulting in millions in penalties. For Instance, the

Department of Energy's Industrial Assessment Centers report that most of the U.S. dyehouses operate equipment over 20 years old, which lacks heat recovery or water recirculation. Without capital investment in closed-loop systems, mills face escalating compliance costs, carbon fees, and exclusion from corporate supply chains mandating science-based emissions targets.

Global Logistics Disadvantages for Time-Sensitive Fashion Segments

chains dominate is creating significant challenges in the US textile market. According to a survey, U.S. firms average 6.7 weeks for fabric-to-cut delivery, 3.2 times longer than Vietnam or Bangladesh. According to the National Retail Federation, more than half of fast fashion brands bypass U.S. suppliers for seasonal collections due to inflexible minimum order quantities and a lack of digital print-on-demand infrastructure. As per the Surface Transportation Board reports, inland freight delays for textile shipments increased by around half due to rail congestion and chassis shortages at Gulf ports. This logistical friction relegates U.S. producers to basics, uniforms, and technical niches, which excludes them from high-volume, margin-rich fashion cycles despite superior sustainability credentials.

REPORT COVERAGE

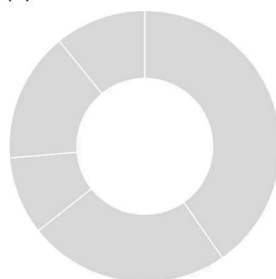
REPORT METRIC	DETAILS
Market Size Available	2024 to 2033
Base Year	2024
Forecast Period	2025 to 2033
CAGR	4.10%
Segments Covered	By Raw Material, Product, Application, and Country
Various Analyses Covered	Global, Regional, and Country Level Analysis, Segment-Level Analysis; DROC, PESTLE Analysis; Porter's Five Forces Analysis; Competitive Landscape; Analyst Overview of Investment Opportunities.
Regions Covered	US, Canada, and the Rest of North America
Market Leaders Profiled	Hengli Petrochemical Co., Ltd., Shenzhou International Group Holdings Ltd, Toray Industries, Inc., Inditex, Chargeurs SA, Far Eastern New Century Corporation, Sasa Polyester Sanayi A.Ş., Eclat Textile Co., Ltd, TJX Companies, Vardhman Textiles

SEGMENTAL ANALYSIS

By Raw Material Insights

The chemical fibers segment, such as polyester, nylon, and acrylic, dominated the US Textile Market with the most prominent share across the region. This dominance stems from versatility, cost stability, and performance engineering unmatched by natural counterparts. As per the U.S. Department of Defense's Logistics Agency, most military uniforms and tactical gear utilize high-tenacity polyester blends for moisture-wicking, abrasion resistance, and color fastness under extreme conditions. According to the National Institute for Occupational Safety and Health (NIOSH), part of the Centers for Disease Control and Prevention (CDC), sets the performance standards and certifies N95 respirators. The FDA also regulates N95s for medical use, consuming thousands of tons annually. This institutional reliance, coupled with automotive and geotextile sectors demanding UV-stable synthetics, entrenches chemical fibers as non-substitutable industrial inputs.

U.S Textiles Market Share, By Raw Material (%)



■ Cotton ■ Chemical ■ Wool ■ Silk ■ Others

www.marketdataforecast.com

Source: Market Data Forecast Analysis

Recycled Chemical Fibers segment, primarily rPET and chemically depolymerized nylon, is expected to expand at a 18.7% CAGR between 2025 and 2033 in the U.S. Textile Market. The segment growth is propelled by federal circular economy mandates and corporate ESG procurement: for instance, the Department of Energy's REMADE Institute announced \$19.6 million in new technology research, selecting 14 new research, development, and demonstration projects in 2023. According to the U.S.

By Product Insights

The Polyester segment led the US Textile Market by capturing a 57.7% share in 2024 across the region. The growth is driven by its dominance in non-apparel and performance-driven applications. As per the Advanced Textiles Association document, most of the U.S.-made airbags, seatbelts, and tire cords utilize high-tenacity polyester due to its tensile strength and fatigue resistance. According to the Department of Energy's Building Technologies Office, polyester-based radiant barrier textiles were installed in millions of U.S. homes in 2023, which reduced cooling loads on average. For Instance, the Federal Aviation Administration utilizes flame-retardant polyester composites in 100% of commercial aircraft interiors, which consumes thousands of tons annually. This technical indispensability, insulated from fashion cycles, anchors polyester as the material substrate of mobility, safety, and energy efficiency.

Bio-based and Regenerative natural fibers segment, including organic cotton, hemp, and Tencel Lyocel, is growing at 2a 2.3% CAGR from 2025 to 2033 in the US Textile Market. This surge is fueled by federal grants and corporate traceability mandates: for instance, the U.S. Department of Agriculture awarded \$2.8 billion in 70 selected projects under the first funding pool for Partnerships for Climate-Smart Commodities. This included a \$90 million grant for the U.S. Climate Smart Cotton Program. According to the Federal Trade Commission's "Green Guides," enforcement prioritizes third-party certifications like U.S. Regenerative Organic Certified, which is creating premium market access and insulating producers from synthetic price volatility.

By Application Insights

The Technical textiles segment dominated the US Textile Market with a significant share by serving medical, automotive, defense, and construction sectors, which is surpassing household applications due to policy-backed and non-discretionary demand. As per the Centers for Disease Control and Prevention, U.S. hospitals consumed billions of procedure gowns and around a billion surgical drapes in 2023, with 92% made from domestically produced SMS nonwovens. As per the Department of Transportation's Federal Highway Administration, which mandates geotextiles in 100% of federally funded roadbed stabilization projects is consuming tons annually. As per NASA's Artemis program sourced 14 metric tons of radiation-shielding and micrometeoroid-resistant woven composites were sourced from U.S. mills for lunar habitat modules. This application segment thrives not on consumer trends but on statutory procurement, engineering specifications, and national mission imperatives.

The Household textiles segment is estimated to grow at a 9.4% CAGR between 2025 and 2033 in the US Textile Market, which includes bedding, towels, and upholstery. The segment growth is driven by consumer preference for "Made in USA" provenance and supply chain transparency. As per the Cotton Board's 2023 Home Textile Tracker report, more than half of U.S. consumers now prioritize domestically made bedding for perceived quality and ethical labor practices, up from 2020. According to the U.S. International Trade Commission, it documented an increase in anti-dumping petitions on imported towels and sheets since 2021, which is triggering tariffs that are reshoring production. Companies like Standard Textile and Springs Creative Products expanded U.S. manufacturing capacity by 34% in 2023 to meet demand from boutique hotels and e-commerce brands marketing traceable, small-batch home goods by transforming household textiles into a high-margin, brand-driven segment.

COUNTRY ANALYSIS

United States Market Analysis

The United States functions not as a volume leader but as a value and standards setter in global textile markets, which is leveraging policy, innovation, and sovereignty imperatives to carve defensible niches. According to the World Trade Organization, the U.S. ranked significantly in global textile exports in 2023, behind China, India, Germany, and Bangladesh, yet it commands the highest average export value per kilogram due to its technical and specialty product mix. As per the U.S. International Trade Commission confirms most exported U.S. textiles serve defense, aerospace, or medical sectors, markets where compliance, certification, and IP protection outweigh cost. The majority of U.S. textile and apparel exports go to nearby markets, specifically Mexico and Canada, leveraging free trade agreements like USMCA. In 2023, Mexico and Canada accounted for the two largest export destinations for U.S. textiles. According to the Department of Commerce's Bureau of Industry and Security restricts the export of 17 advanced textile technologies under EAR controls, which is reinforcing strategic advantage. Unlike mass-market exporters, the U.S. competes on embedded innovation, regulatory alignment, and mission-critical reliability, which is exporting not fabric, but engineered solutions with sovereign assurance.

COMPETITIVE LANDSCAPE

Competition in the U.S. Textile Market is defined by technical sovereignty, regulatory alignment, and embedded sustainability rather than cost or volume. Players compete to position their materials as certified, compliant, and mission-critical within Asia Pacific's industrial, healthcare, and construction ecosystems. Differentiation stems from chain-of-custody transparency, co-engineered performance attributes, and adherence to overlapping U.S. and Asian environmental standards. With regional

governments mandating green building codes and circular procurement, U.S. firms compete as enablers of compliance is exporting not just fabric but auditable systems. The battlefield has shifted from loom speed to lifecycle credentials is making competition a contest of certification, co-innovation, and policy fluency, not commodity pricing.

KEY MARKET PLAYERS

- Hengli Petrochemical Co., Ltd.
- Shenzhou International Group Holdings Ltd
- Toray Industries, Inc.
- Inditex
- Chargeurs SA
- Far Eastern New Century Corporation
- Sasa Polyester Sanayi A.S.
- Eclat Textile Co. Ltd
- TJX Companies
- Vardhman Textiles

Top Players in the Market

Milliken & Company leverages its advanced material science to supply performance fabrics and nonwovens across the regional automotive, healthcare, and architecture sectors. In 2023, Unifi was involved in other textile innovations and sustainability initiatives. A key announcement in late 2023 was the expansion of their REPREEVE product offerings to include biodegradable additives. It also established a technical center in Seoul to support Korean EV manufacturers with battery insulation textiles. These moves embed Milliken as a solutions innovator is aligning its sustainability and safety credentials with Asia's green infrastructure and electrification mandates.

Unifi Manufacturing, Inc. exports U.S.-made recycled and specialty yarns to the United States through strategic licensing and regional blending hubs. Unifi's subsidiary in China, Unifi Textiles (Suzhou) Co., Ltd., was designated to manage the sales and distribution of REPREEVE exported from Vietnam. This structure shows that Unifi works *with* licensed partners and intermediaries in the region. In Q1 2024, Unifi focused on its own sustainability reports and initiatives, such as expanding its portfolio of circular polyester products and launching new offerings like biodegradable yarn technology. Simultaneously, it opened a color-matching lab in Dhaka to accelerate sampling for Bangladeshi knitwear exporters. These initiatives position Unifi not as a bulk supplier but as a compliance enabler, which is helping Asian manufacturers satisfy Western ESG audits while reducing lead times and enhancing premium fiber differentiation in global supply chains.

Shaw Industries, a leader in performance flooring and contract textiles, is extending U.S. design and sustainability standards into regional commercial real estate and hospitality sectors. In early 2024 saw Shaw launched "Cradle to Cradle Platinum" certified hospitality collections tailored for Japanese ryokan renovations and Korean wellness resorts. It also partnered with India's Godrej Interio to adapt U.S. acoustic textile panels for high-density urban workspaces. These actions embed Shaw's lifecycle design philosophy into the regional built environment is transforming its brand into a licensable standard for sustainable commercial interiors across the region's booming urban corridors.

Top Strategies Used By the Key Market Participants

Key players deploy circular material certification, regional technical co-development, digital traceability integration, policy-aligned product adaptation, and trans-Pacific IP licensing to fortify market positioning. They embed third-party verified recycled content claims to satisfy Asia's tightening green public procurement rules. Strategic joint development with local manufacturers ensures compliance with regional fire and chemical safety codes. Blockchain-enabled traceability reduces audit friction for export-oriented factories. Product lines are reformulated to meet Asia-specific humidity, UV, and acoustic performance standards. Licensing of U.S. textile patents and manufacturing processes enables local production without diluting quality, which is transforming American innovation into embedded regional infrastructure.

RECENT MARKET NEWS

- In January 2024, Shaw Contract announced the "Teamwork" collection, a low-carbon carpet tile for the Asia-Pacific (APAC) market, which aligns with modern workspace design. In May 2024, the company also organized a "Global Day for People + Planet" in multiple Indian cities.
- In April 2024, Unifi Manufacturing announced the launch of REPREEVE yarn enhanced with CiCLO technology, a biodegradable additive designed to reduce microplastic pollution.
- In late 2024, FENC was recognized as an industry leader in sustainability, with an emphasis on its own net-zero goals and financial instruments.

MARKET SEGMENTATION

This research report on the U.S textiles market is segmented and sub-segmented into the following categories.

By Raw Material Type

- Wool
- Silk
- Others

By Product Type

- Natural Fibers
- Polyesters
- Nylon
- Others

By Application Type

- Household
 - Bedding
 - Kitchen
 - Upholstery
 - Towel
 - Others
- Technical
 - Construction
 - Transport
 - Medical
 - Protective
- Fashion & Clothing
 - Apparel
 - Ties & Clothing
 - Handbags
 - Others
- Others

By Country

- USA
- Canada
- Mexico

Frequently Asked Questions

What are the key drivers of the U.S. textiles market today?	+
How is sustainability influencing textile production in the U.S.?	+
Which textile segments are growing the fastest?	+
What role does nearshoring play in the current market?	+
Who are the major players in the U.S. textiles sector?	+
How is digitalization transforming textile manufacturing?	+
Are natural fibers making a comeback?	+
What are the biggest challenges facing U.S. textile manufacturers?	+

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**C.II - Second Prong -
Well-Positioned to
Advance the
Proposed Endeavor**

Please refer to all documents at
exhibit B

Exhibit C.II - Second Prong - Financial Feasibility

REAL ESTATE APPRAISAL REPORT

Property: Residential House

Property Registration No.: 88.176

Identification of the Appraised Property – Address: Rua Couto Magalhães, No. 970, Centro, Franca, State of São Paulo, ZIP Code 14400-020, Brazil.

Property Description

Land Area: 98.00 m² / Built Area: 98.00 m²

Main House: 2 Bedrooms, Living Room, Kitchen, Bathroom, Laundry Area.

Finishes and General Condition: Ceramic flooring and concrete slab ceiling throughout the house; paintwork in good condition. The property is overall in a good state of conservation.

Appraisal Result

Suggested Sale Value: R\$300,000.00 (THREE HUNDRED THOUSAND REAIS)

The values expressed above were determined in accordance with the liquidity of the local market as of this date, observing the specific attributes of the property, its physical characteristics, its location, and the supply of similar properties in the real estate market.

Final Remarks

For all legal and juridical purposes, I, Lucas Guilherme Peixoto, accountant registered with the CRC under No. 1SP291562/O-7, hereby certify this appraisal opinion, which was prepared in accordance with Article 3 of Law No. 6,530/78.



Lucas Guilherme Peixoto
CRC 1SP291.562/O-7
ACCOUNTANT

LUCAS GUILHERME PEIXOTO - 11/16/2025

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: January 6, 2026

LAUDO DE AVALIAÇÃO DE BENS IMÓVEIS

Imóvel: Casa residencial

Matrícula do Imóvel: 88.176

Identificação do Bem Avaliando – Endereço: Rua Couto Magalhães n. 970, centro, Franca, estado de São Paulo, 14400-020.

Descrição do Imóvel

Área Terreno: 98,00 m² / Área Construída: 98,00 m²

Casa Principal: 02 Dormitórios, Sala, Cozinha, Banheiro Social, Área de Serviço.

Acabamento e Condições Gerais: Piso frio e teto com laje em toda a casa, pintura em bom estado. Casa toda em bom estado de conservação.

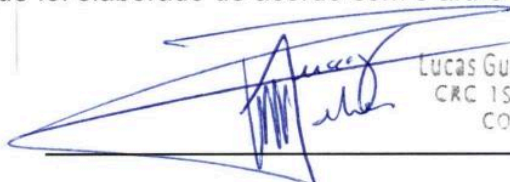
Resultado da Avaliação

Valor de Venda Sugerido - R\$ 300.000,00 (TREZENTOS MIL REAIS)

Os valores expressos acima foram obtidos em concordância com a liquidez do mercado local, na presente data, obedecendo aos atributos particulares do imóvel, suas características físicas, sua localização e a oferta de imóveis assemelhados no mercado imobiliário.

Observações finais

Para que produza os seus legais e jurídicos efeitos, eu Lucas Guilherme Peixoto, contador inscrito no CRC sob nº 1SP291562/O-7, certifico este parecer, que foi elaborado de acordo com o art. 3º da Lei 6.530/78.



Lucas Guilherme Peixoto
CRC 1SP291.562/O-7
CONTADOR

LUCAS GUILHERME PEIXOTO - 16/11/2025



Validate this document here

1st Real Estate Registry Office of Franca – SP
Bel. Lincoln Bueno Alves
Rua Thomaz Gonzaga, No. 2071 – Franca – State of São Paulo
*** Phone: (016) 3712-4888 ***

Page 1 of 6
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LINCOLN BUENO ALVES, Registrar, CERTIFIES, in compliance with what was requested by the interested party. According to a verbal request, and upon review of Book No. 2 – General Registry, contains the following registration:

CNM No.: 111013.2.0088176-47

BOOK No. 2 – GENERAL REGISTRY



**1st REAL ESTATE REGISTRY
OFFICE OF FRANCA – SP**

Registration

88.176

Record Sheet

01

Franca, October 11, 2011

PROPERTY: A RESIDENTIAL HOUSE located in this city of Franca-SP, 1st Subdistrict, on Rua Couto Magalhães, under No. 970, together with its respective land measuring 10.00 meters in frontage facing said street, the same dimension at the rear, bordering Sauto Fiore and Francisco Fiore, 9.80 meters on one side, bordering Henrique Ferro, and the same dimension on the other side, bordering José Domingues.

TAXPAYER NUMBER: 1.11.15.015.21.01

OWNER: SANDRA ANTONIA MONTANINI, a minor of legal age, and ADRIANA MONTANINI, underage, assisted and represented by their father Octávio Montanini, Brazilians, residents herein.

PRIOR REGISTRATION: Transcription No. 58,299, dated May 10, 1973.

THE REGISTRAR:

Kleber Geron
Deputy Registrar

ANNOTATION (AV.01/88.176) – October 11, 2011
Protocol No.: 225,925, dated September 26, 2011.

With respect to the property subject to this registration, **there is recorded a right of lifetime usufruct rights in favor of OCTAVIO MONTANINI, merchant, and his wife LUZIA PALUDETTO MONTANINI, homemaker, Brazilians, residents herein, the usufruct will remain in full effect as long as the usufructuaries are alive, recorded in Book 4-RD-10, page 171, under No. 8,287, on May 10, 1973.**

The Clerk:

Stela Amabile Geron C. Branco
Authorized Clerk

ANNOTATION (AV.02/88.176) – October 11, 2011

This annotation is hereby made "ex officio", pursuant to Article 213, item I, letter "a" of Law No. 6,015/73, as amended by Law No. 10,931 of August 2, 2004, based on the deed dated November 26, 1968 (Book 338, page 022ev.), **reproduced in the form of a certificate dated August 29, 2011, issued by the 1st Notary Public Office of Franca-SP, to state that the usufruct mentioned in Annotation AV.01 hereof is valid for as long as both spouses or only one of them are alive, with the deceased spouse's share accruing to the surviving spouse, and not as previously stated.**

*** CONTINUES ON THE REVERSE SIDE ***

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Registration 88.176	Record Sheet 01 Reverse
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Stela Amabile Geron C. Branco

 Stela Amabile Geron C. Branco
 Authorized Clerk

ANNOTATION (AV.03/88.176) – October 11, 2011
Protocol No.: 225,925, dated September 26, 2011.

By **request** dated July 26, 2011, this annotation is made to state that the residential house located at Rua Couto Magalhães, No. 970, **currently bears No. 2374**, as evidenced by Certificate No. 59,625, issued on August 31, 2011, by the local Municipal Government.

The Clerk: *Stela Amabile Geron C. Branco*

 Stela Amabile Geron C. Branco
 Authorized Clerk

ANNOTATION (AV.04/88.176) – October 11, 2011
Protocol No.: 225,925, dated September 26, 2011.

By **request** dated July 26, 2011, this annotation is made to state that the ID number of **SANDRA ANTONIA MONTANINI** is **5.264.686-SSP/SP**, and her CPF/MF number is **394.763.658-03**.

The Clerk: *Stela Amabile Geron C. Branco*

 Stela Amabile Geron C. Branco
 Authorized Clerk

ANNOTATION (AV.05/88.176) – October 11, 2011
Protocol No.: 225,925, dated September 26, 2011.

By **request** dated July 26, 2011, and based on a **Marriage Certificate** extracted from Entry No. 11714, page 144, of Book No. B-54, issued on October 17, 1991, by the Civil Registry Office of the 1st Subdistrict of this city of Franca-SP, this annotation is made to state that **SANDRA ANTONIA MONTANINI** entered into marriage on January 4, 1974, under the community property regime, with **JOÃO FLAVIO ANDRADE DE CASTRO**, CPF/MF No. 158.183.148-04, ID No. 4.423,493-4-SSP/SP, Brazilian, retired Judge of Law, from that date forward, the contracting party began signing as **SANDRA ANTONIA MONTANINI DE CASTRO**, CPF/MF No. 394.763.658-03, ID No. 5.264.686-SSP/SP, Brazilian, homemaker, both residents and domiciled herein.

*** CONTINUES ON RECORD SHEET 02 ***



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CNM No.: 111013.2.0088176-47

BOOK No. 2 – GENERAL REGISTRY



1st REAL ESTATE REGISTRY
OFFICE OF FRANCA – SP

Registration

88.176

Record Sheet

02

Franca, October 11, 2011

Stela Amabile Geron C. Branco

Stela Amabile Geron C. Branco
Authorized Clerk

ANNOTATION (AV.06/88.176) – October 11, 2011

Protocol No.: 225,925, dated September 26, 2011.

By request dated July 26, 2011, this annotation is made to state that the ID number of **ADRIANA MONTANINI** is **68.879.668-1-SSP/SP**, and her CPF/MF number is **861.954.848-49**.

The Clerk:

Stela Amabile Geron C. Branco

Stela Amabile Geron C. Branco
Authorized Clerk

ANNOTATION (AV.07/88.176) – October 11, 2011

Protocol No.: 225,926, dated September 26, 2011.

By request dated July 26, 2011, and based on a **Marriage Certificate** extracted from Registration No. 122697.01.55.1982.2.00171.284.0022625-73, issued on May 20, 2010, by the Civil Registry Officer of Natural Persons and of Interdictions and Guardianships of the 1st Subdistrict of the head office of Franca-SP, this annotation is made to state that **ADRIANA MONTANINI** entered into marriage on July 29, 1982, under the partial community of property regime, with **DONISETI APARECIDO PEREZ**, CPF/MF No. 876.102.308-63, ID No. 6.416.034-8-SSP/SP Brazilian, property owner, from that date forward, the contracting party began signing as **ADRIANA MONTANINI PEREZ**, CPF/MF 861.954.848-49, ID 8.879.668-1-SSP/SP, Brazilian, property owner, both residents and domiciled herein.

The Clerk:

Stela Amabile Geron C. Branco

Stela Amabile Geron C. Branco
Authorized Clerk

ANNOTATION (AV.08/88.176) – October 11, 2011

Protocol No.: 225,925, dated September 26, 2011.

By request dated July 26, 2011, this annotation is made to state that the ID number of **OCTAVIO MONTANINI** is **697.041-SSP/SP**, and his CPF/MF number is **203.520.858-00**.

The Clerk:

Stela Amabile Geron C. Branco

Stela Amabile Geron C. Branco
Authorized Clerk

*** CONTINUES ON THE REVERSE SIDE ***

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Registration 88.176	Record Sheet 02 Reverse
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ANNOTATION (AV.09/88.176) – October 11, 2011
Protocol No.: 225,925, dated September 26, 2011.

By request dated July 26, 2011, this annotation is made to state that the ID number of **LUZIA PALUDETO MONTANINI** is **10.796.504-SSP/SP**, and her CPF/MF number is **6947.625.858-82**.

The Clerk:

Stela Amabile Geron C. Branco
Stela Amabile Geron C. Branco
Authorized Clerk

ANNOTATION (AV.10/88.176) – October 11, 2011
Protocol No.: 225,925, dated September 26, 2011.

By request dated July 26, 2011, and based on a **Death Certificate** extracted from Registration No. 122754 01 55 2010 4 00030 273 0012852-14, issued on May 9, 2010, by the Civil Registry Officer of Natural Persons of the 2nd Subdistrict of the head office of Franca-SP, it is recorded that, due to the death of **LUZIA PALUDETO MONTANINI**, which occurred on May 9, 2010, **her share of the lifetime usufruct is added to that of the widower OCTAVIO MONTANINI. VALUE: R\$ 6,790.23.**

The Clerk:

Stela Amabile Geron C. Branco
Stela Amabile Geron C. Branco
Authorized Clerk

ANNOTATION (AV.11/88.176) – October 11, 2011
Protocol No.: 225,925, dated September 26, 2011.

By request dated July 26, 2011, and based on a **Death Certificate** extracted from Registration No. 122754 01 55 2011 4 00032 128 0013759-43, issued on July 6, 2011, by the Civil Registry Officer of Natural Persons of the 2nd Subdistrict of the head office of Franca-SP, this annotation is made to record the **death of OCTAVIO MONTANINI**, which occurred on July 6, 2011.

The Clerk:

Stela Amabile Geron C. Branco
Stela Amabile Geron C. Branco
Authorized Clerk

*** CONTINUES ON RECORD SHEET 03 ***



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CNM No.: 111013.2.0088176-47

BOOK No. 2 – GENERAL REGISTRY



1st REAL ESTATE REGISTRY
OFFICE OF FRANCA – SP

Registration
88.176

Record Sheet
03

Franca, October 11, 2011

ANNOTATION (AV.12/88.176) – October 11, 2011

Protocol No.: 225,925, dated September 26, 2011.

By request dated July 26, 2011, and based on the **Death Certificate** mentioned in Annotation AV.11 hereof, this annotation is made to state that, due to the death of **OCTAVIO MONTANINI**, the **LIFETIME USUFRUCT RIGHTS** mentioned in Annotation AV.01 of this registration **IS HEREBY CANCELED. VALUE: BRL 13,580.45.**

The Clerk:

Stela Amabile Geron C. Branco
Authorized Clerk

ANNOTATION (AV.13/88.176) – August 20, 2025 – Document

Protocol No.: 376,314, dated August 11, 2025

Digital Seal No.: 111013331FS0006380730D256

By **Deed** dated August 6, 2025, executed before the 1st Notary Public Office of Franca-SP (Book 1.635, pages 200/202), by means of an **electronic document produced pursuant to Provision No. 58/89, Chapter 20, Section XI, Subsection VII, Article 354 et seq., of the Judicial Administrative Department of the State of São Paulo**, this annotation is made to state that the ID number of **SANDRA ANTONIA MONTANINI DE CASTRO** is currently **5.264.686-5-SSP/SP.**

The Clerk:

Marna Helena S. R. Barbosa
Authorized Clerk

REGISTRATION (R.14/88.176) – August 20, 2025 – Purchase and Sale

Protocol No.: 376,314, dated August 11, 2025

Digital Seal No.: 111013321NC000638074RR259.

By the **Deed** mentioned in Annotation AV.13 hereof, **1) SANDRA ANTONIA MONTANINI DE CASTRO**, ID No. 5.264.686-5-SSP/SP, CPF/MF No. 394.763.658-03, Brazilian, homemaker, and her husband **JOÃO FLÁVIO ANDRADE DE CASTRO**, ID No. 4.423.493-SSP/SP, CPF/MF No. 158.183.148-04, Brazilian, retired Judge of Law, legally capable, married under the universal community of property regime, before the effectiveness of Law No. 6,515/77, residents and domiciled at Rua Doutor Júlio Cardoso, No. 1070, Centro, Franca-SP; and **2) ADRIANA MONTANINI PEREZ**, ID No. 8.879.668-1-SSP/SP, CPF/MF No. 861.954.848-49, Brazilian, electronics technician, assisted by her husband **DONISETI APARECIDO PEREZ**, ID No. 6.416.034-8-SSP/SP, CPF/MF No.

*** CONTINUES ON THE REVERSE SIDE ***

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Registration
88.176

Record Sheet
03
 Reverse

CNM No.: 111013.2.0088176-47

876.102.308-63, Brazilian, engineer, legally capable, married under the partial community of property regime, pursuant to Law No. 6,515/77, residents and domiciled at Rua Tapajós, No. 308, Apartment No. 71, Jardim Barbosa, Guarulhos-SP, **TRANSFERRED THE PROPERTY** to **MATEUS PRADELA CASTALDINI**, ID No. 41.396.876-SSP/SP, CPF/MF No. 228.465.758-35, Brazilian, veterinarian, legally capable, married under the partial community of property regime, pursuant to Laws No. 6,515/77 and No. 10,406/02, to **ALINE CRISTINA NOVAES BERTELI**, ID No. 35.404.089-SSP/SP, CPF/MF No. 315.404.708-57, Brazilian, dental surgeon, residents and domiciled in this city of Franca-SP, at Rua Floriano Peixoto, No. 1.560, Apartment No. 12, Centro, for the price of **R\$200,000.00** as of the date of the deed. **MARKET VALUE: R\$93,746.01, ITBI VALUE: R\$200,000.00.**

The Clerk:


Marna Helena S. R. Barbosa
 Authorized Clerk

CERTIFICATE – 1st Real Estate Registry Office of Franca – SP
 Certifies that no further entries exist other than those already reported in this certificate, issued in reprographic form pursuant to paragraph 1 of Article 19 of Law No. 6,015, dated 12/31/1973. The foregoing is true, and I certify.



Fees: R\$ 44,20	Sinoreg: R\$ 2,33	State: R\$ 12,56	Ipesp.: R\$ 8,60
Justice: R\$ 3,03	MP.: R\$ 2,12	ISS.: R\$ 2,21	Total: R\$ 75,05

This certificate was verified and digitally signed in accordance with the ICP-Brasil Digital Certification, pursuant to Provisional Measure No. 2,200-2/2001, CG Provision No. 30/2018, Article 7, item V, as well as the Software Requirements Specifications of the Court of Justice of the State of São Paulo.

[1110133C3KV000650979KW25J]

Franca, October 6, 2025.

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I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: January 6, 2026



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1º Oficial de Registro de Imóveis de Franca - SP
Bel. Lincoln Bueno Alves
Rua Thomaz Gonzaga, 2071 - Franca - Estado de São Paulo
**** Tel. (016) 3712-4888 ****

Página 1 de 6
Data da Impressão: 06/10/2025 - 13:52
Protocolo: 486.758 - S25100156091D
Documento: 88176

LINCOLN BUENO ALVES, oficial, CERTIFICA atendendo o que lhe foi requerido pelo(a) parte interessada. Conforme pedido verbal, que revendo no livro 2 de Registro Geral, deles, consta a matrícula do teor seguinte:

CNM nº: 111013.2.0088176-47

LIVRO Nº 2 - REGISTRO GERAL



1.º OFICIAL DE REGISTRO DE IMÓVEIS DE FRANCA - SP

Matrícula
88.176

Ficha
01

FRANCA, 11 de outubro de 20 11

IMÓVEL:- UMA CASA DE MORADA situada nesta cidade de Franca-SP, 1º Subdistrito, na Rua Couto Magalhães, sob nº 970 e seu respectivo terreno medindo 10,00 metros de frente para referida rua, igual dimensão ao fundo, confrontando com Sauto Fiore e Francisco Fiore; 9,80 metros de um lado, confrontando com Henrique Ferro, igual dimensão do outro lado, confrontando com José Domingues.

CONTRIBUINTE:- 1.11.15.015.21.01

PROPRIETARIAS:- SANDRA ANTÔNIA MONTANINI, menor púbere, e **ADRIANA MONTANINI**, menor impúbere, assistida e representada por seu pai Octávio Montanini, brasileiros, aqui residentes.

REGISTRO ANTERIOR:- Transcrição nº 58.299 feita em 10 de maio de 1973.

O OFICIAL:-

Kleber Geron

Oficial Substituto

AV.01/88.176 - em 11 de outubro de 2011.

Protocolo nº. 225.925 de 26 de setembro de 2011.

Sobre o imóvel objeto desta matrícula, consta o direito de usufruto vitalício a favor de **OCTAVIO MONTANINI**, do comércio e sua mulher **LUZIA PALUDETTO MONTANINI**, do lar, brasileiros, aqui residentes, enquanto forem vivos os usufrutuários, o usufruto se manterá íntegro, inscrito no Livro 4-RD-10 às fls.171 sob nº 8.287, em 10 de maio de 1.973.

A(O) escrevente:-

Stela Amabile Geron C. Branco
Escrevente Autorizada

AV.02/88.176 em 11 de outubro de 2011

Procede-se a presente averbação "ex-offício" nos termos do Artigo 213, inciso I, alínea "a" da Lei nº 6.015/73, alterada pela Lei nº 10.931 de 02 de agosto de 2.004, à vista da escritura datada de 26 de novembro de 1968 (Lº 338, fls.022evº), reproduzida em forma de certidão datada de 29 de agosto de 2011, do 1º Tabelião de Notas de Franca-SP, para constar que o usufruto mencionado na AV.1 desta, é enquanto forem vivos ambos ou um só, acrescendo a parte do cônjuge falecido para o sobrevivente, e não como constou.

*** CONTINUA - NO VERSO ***

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Matricula 88.176	Ficha 01
	verso

A(O) escrevente:- *Stela Amabile Geron C. Branco*
Stela Amabile Geron C. Branco
 Escrevente Autorizada §

AV.03/88.176 - em 11 de outubro de 2011.
 Protocolo nº. 225.925 de 26 de setembro de 2011.

Por requerimento datado de 26 de julho de 2011, é feita a presente averbação para constar que a casa de morada à Rua Couto Magalhães, nº 970, possui atualmente o nº 2374, conforme prova certidão nº 59625, expedida em 31 de agosto de 2011, pela Prefeitura Municipal local.

A(O) escrevente:- *Stela Amabile Geron C. Branco*
Stela Amabile Geron C. Branco
 Escrevente Autorizada §

AV. 04/88.176 - em 11 de outubro de 2011.
 Protocolo nº. 225.925 de 26 de setembro de 2011.

Por requerimento datado de 26 de julho de 2011, é feita a presente averbação para constar que o número do RG. de SANDRA ANTONIA MONTANINI é 5.264.686-SSP/SP, e do CPF/MF é 394.763.658-03.

A(O) escrevente:- *Stela Amabile Geron C. Branco*
Stela Amabile Geron C. Branco
 Escrevente Autorizada §

AV.05/88.176 - em 11 de outubro de 2011.
 Protocolo nº. 225.925 de 26 de setembro de 2011.

Por requerimento datado de 26 de julho de 2011 e Certidão de Casamento extraída do termo nº 11714, fls.144 do livro nº B-54, expedida em 17 de outubro de 1991, pelo Cartório do Registro Civil do 1º Subdistrito desta cidade de Franca-SP, é feita a presente averbação para constar que SANDRA ANTONIA MONTANINI contraiu matrimônio no dia 04 de janeiro de 1974, no regime da comunhão universal de bens, com JOÃO FLÁVIO ANDRADE DE CASTRO, CPF/MF nº. 158.183.148-04, RG nº. 4.423.493-4-SSP/SP, brasileiro, juiz de direito aposentado, passando a contraente a assinar SANDRA ANTONIA MONTANINI DE CASTRO, CPF/MF 394.763.658-03, RG 5.264.686-SSP/SP, brasileira, do lar, aqui residentes e domiciliados.

*** CONTINUA - NA FICHA 02 ***



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CNM nº: 111013.2.0088176-47

LIVRO Nº 2 - REGISTRO GERAL



1.º OFICIAL DE REGISTRO DE IMÓVEIS DE FRANCA - SP

Matrícula: 88.176

Ficha: 02

FRANCA, 11 de outubro de 20 11

A(O) escrevente: Stela Amabile Geron C. Branco

Stela Amabile Geron C. Branco
Escrevente Autorizada

AV. 06/88.176 - em 11 de outubro de 2011.
Protocolo nº. 225.925 de 26 de setembro de 2011.

Por requerimento datado de 26 de julho de 2011, é feita a presente averbação para constar que o número do RG. de ADRIANA MONTANINI é 8.879.668-1-SSP/SP, e do CPF/MF é 861.954.848-49.

A(O) escrevente: Stela Amabile Geron C. Branco

Stela Amabile Geron C. Branco
Escrevente Autorizada

AV. 07/88.176 - em 11 de outubro de 2011.
Protocolo nº. 225.925 de 26 de setembro de 2011.

Por requerimento datado de 26 de julho de 2011 e Certidão de Casamento extraída da matrícula nº 122697.01.55.1982.2.00171.284.0022625-73, expedida em 20 de maio de 2010, pelo Oficial de Registro Civil das Pessoas Naturais e de Interdições e Tutelas do 1º Subdistrito da Sede de Franca-SP, é feita a presente averbação para constar que ADRIANA MONTANINI contraiu matrimônio no dia 29 de julho de 1982, no regime da comunhão parcial de bens, com DONISETI APARECIDO PEREZ, CPF/MF nº. 876.102.308-63, RG nº. 6.416.034-8-SSP/SP, brasileiro, proprietário, passando a contraente a assinar ADRIANA MONTANINI PEREZ, CPF/MF 861.954.848-49, RG 8.879.668-1-SSP/SP, brasileira, proprietária, aqui residentes e domiciliados.

A(O) escrevente: Stela Amabile Geron C. Branco

Stela Amabile Geron C. Branco
Escrevente Autorizada

AV. 08/88.176 - em 11 de outubro de 2011.
Protocolo nº. 225.925 de 26 de setembro de 2011.

Por requerimento datado de 26 de julho de 2011, é feita a presente averbação para constar que o número do RG. de OCTAVIO MONTANINI é 697.041-SSP/SP, e do CPF/MF é 203.520.858-00.

A(O) escrevente: Stela Amabile Geron C. Branco

Stela Amabile Geron C. Branco
Escrevente Autorizada

*** CONTINUA - NO VERSO ***

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Matrícula 88.176	Ficha 02
	Verso

**AV.09/88.176 - em 11 de outubro de 2011.
Protocolo nº. 225.925 de 26 de setembro de 2011.**

Por requerimento datado de 26 de julho de 2011, é feita a presente averbação para constar que o número do RG. de **LUZIA PALUDETO MONTANINI** é **10.796.504-SSP/SP**, e do CPF/MF é **047.625.858-82**.

A(O) escrevente:- Stela Amabile Geron C. Branco
Escrevente Autorizada §

**AV.10/88.176 - em 11 de outubro de 2011.
Protocolo nº. 225.925 de 26 de setembro de 2011.**

Por requerimento datado de 26 de julho de 2011 e **Certidão de Óbito** extraída da matrícula nº 122754 01 55 2010 4 00030 273 0012852-14, expedida em 09 de maio de 2010, pelo Oficial de Registro Civil das Pessoas Naturais do 2º Subdistrito da Sede de Franca-SP, consta que em virtude de falecimento de **LUZIA PALUDETO MONTANINI** ocorrido no dia 09 de maio de 2010, **fica a parte do usufruto vitalício a seu favor, acrescida à do viúvo OCTAVIO MONTANINI. VALOR R\$ 6.790,23.**

A(O) escrevente:- Stela Amabile Geron C. Branco
Escrevente Autorizada §

**AV. 11/88.176 - em 11 de outubro de 2011.
Protocolo nº. 225.925 de 26 de setembro de 2011.**

Por requerimento datado de 26 de julho de 2011 e **Certidão de Óbito** extraída da matrícula nº 122754 01 55 2011 4 00032 128 0013759-43, expedida em 06 de julho de 2011, pelo Oficial de Registro Civil das Pessoas Naturais do 2º. Subdistrito da Sede de Franca-SP, é feita a presente averbação para constar o **falecimento de OCTAVIO MONTANINI** ocorrido no dia 06 de julho de 2011.

A(O) escrevente:- Stela Amabile Geron C. Branco
Escrevente Autorizada §

*** CONTINUA - NA FICHA 03 ***



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LIVRO Nº 2 - REGISTRO GERAL



1.º OFICIAL DE REGISTRO DE IMÓVEIS DE FRANCA - SP

Matrícula
88.176

Ficha
03

FRANCA, 11 de outubro de 20 11

AV.12/88.176 - em 11 de outubro de 2011.
Protocolo nº. 225.925 de 26 de setembro de 2011.

Por requerimento datado de 26 de julho de 2011 e Certidão de Óbito mencionada na Av.11 desta, é feita a presente averbação para constar que em virtude do falecimento de OCTAVIO MONTANINI, **FICA CANCELADO O USUFRUTO VITALICIO** mencionado na AV.1 desta matrícula. VALOR R\$ 13.580,45.

A(O) escrevente:- *Stela Amabile Geron C. Branco*
Escrevente Autorizada

AV.13/88.176 - em 20 de agosto de 2025 - Documento.
Protocolo nº. 376.314 de 11 de agosto de 2025.
Selo digital nº 111013331FS000638073OD256

Por Escritura datada de 06 de agosto de 2025, lavrada no 1º Tabelião de Notas de Franca-SP, (Lº 1.635, fls. 200/202), através de Documento eletrônico produzido conforme Provimento 58/89, capítulo 20, seção XI, Subseção VII, artigo 354 e seguintes, da Corregedoria Geral da Justiça do Estado de São Paulo, é feita a presente averbação para constar que o número do RG de **SANDRA ANTONIA MONTANINI DE CASTRO** atualmente é **5.264.686-5-SSP/SP**.

A(O) escrevente:- *Manna Helena S. R. Barbosa*
Escrevente Autorizada

R.14/88.176 - em 20 de agosto de 2025 - Compra e Venda.
Protocolo nº 376.314 de 11 de agosto de 2025.
Selo digital nº 111013321NC000638074RR259.

Por Escritura mencionada na AV.13 desta, 1) SANDRA ANTONIA MONTANINI DE CASTRO, RG nº 5.264.686-5-SSP/SP, CPF/MF nº 394.763.658-03, brasileira, do lar e seu marido, JOÃO FLÁVIO ANDRADE DE CASTRO, RG nº 4.423.493-SSP/SP, CPF/MF nº 158.183.148-04, brasileiro, juiz de direito aposentado, capazes, casados no regime da comunhão universal de bens, antes da vigência da Lei 6.515/77, residentes e domiciliados na Rua Doutor Júlio Cardoso, nº 1070, Centro, Franca-SP e 2) ADRIANA MONTANINI PEREZ, RG nº 8.879.668-1-SSP/SP, CPF/MF nº 861.954.848-49, brasileira, técnica em eletrônica, assistida por seu marido, DONISETI APARECIDO PEREZ, RG nº 6.416.034-8-SSP/SP, CPF/MF nº

*** CONTINUA NO VERSO ***

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Matrícula
88.176

Ficha
03
Verso

CNM nº: 111013.2.0088176-47

876.102.308-63, brasileiro, engenheiro, capazes, casados no regime da comunhão parcial de bens, na vigência da Lei 6.515/77, residentes e domiciliados na Rua Tapajós, nº 308, apartamento nº 71, Jardim Barbosa, Guarulhos-SP, **TRANSMITIRAM O IMÓVEL** a **MATEUS PRADELA CASTALDINI**, RG nº 41.396.876-SSP/SP, CPF/MF nº 228.465.758-35, brasileiro, médico veterinário, capaz, casado no regime da comunhão parcial de bens, na vigência das Leis 6.515/77 e 10.406/02, com **ALINE CRISTINA NOVAES BERTELI**, RG nº 35.404.089-SSP/SP, CPF/MF nº 315.404.708-57, brasileira, cirurgiã dentista, residentes e domiciliados nesta cidade de Franca-SP, na Rua Floriano Peixoto, nº 1.560, apartamento nº 12, Centro, pelo preço de **RS\$200.000,00** na data do título. **VALOR VENAL RS\$93.746,01. VALOR ITBI RS\$200.000,00.**

A(O) escrevente:- _____

Marna Helena S. R. Barbosa
Escrevente Autorizada

CERTIDÃO - 1º Oficial de Registro de Imóveis de Franca - SP

Certifica que nada mais consta além do que já foi relatado na presente certidão, expedida em forma reprográfica nos termos do par. 1. Art. 19 da Lei 6.015 de 31/12/1973, O referido é verdade e dou fé.



Emolumentos.: R\$ 44,20	Sinoreg: R\$ 2,33	Estado: R\$ 12,56	Ipesp.: R\$ 8,60
Justiça.: R\$ 3,03	MP.: R\$ 2,12	ISS.: R\$ 2,21	Total: R\$ 75,05

Certidão conferida e assinada digitalmente em conformidade com a Certificação Digital ICP-Brasil, nos termos da Medida Provisória nº 2200-2/2001, do Provimento CG nº 30/2018, artigo 7º, V, assim como as Especificações dos Requisitos de Software do Tribunal de Justiça-SP.

Franca, 06 de outubro de 2025.



Personalitê

Account balance R\$ 1.432,01	Used Account Overdraft Limit R\$ 0,00	Available Overdraft Limit R\$ 47.800,00	Total Overdraft Limit * R\$ 47.800,00
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* Total contracted. The use of the Overdraft Limit and the Additional Overdraft Limit may be subject to interest charges plus IOF (Tax on Financial transactions).

checking account statement

transactions

viewing period: last 90 days – from 08/15/2025 to 11/13/2025

issued on: 11/13/2025 3:54:37 pm

date	transactions	amount (R\$)	balance (R\$)
08/15/2025	PREVIOUS BALANCE		875,31
08/20/2025	CDB-DI (Certificate of Deposit) REDEMPTION	1.750,63	
08/20/2025	PIX TRANSFER Andrea 08/20	-750,00	
08/20/2025	PIX TRANSFER JOANA D08/20	-1.000,00	
08/20/2025	PIX QR CODE PAYMENT EXPRESS 08/20	-434,50	
08/20/2025	TOTAL AVAILABLE DAILY BALANCE		441,44
08/21/2025	PIX TRANSFER LEONARD08/21	5.700,00	
08/21/2025	PIX TRANSFER MARINA 08/21	-1.596,00	
08/21/2025	TOTAL AVAILABLE DAILY BALANCE		4.545,44
08/22/2025	PIX TRANSFER 15 228 08/22	-130,00	
08/22/2025	TOTAL AVAILABLE DAILY BALANCE		4.415,44
08/25/2025	PIX TRANSFER Douglas08/25	10.000,00	
08/25/2025	CARD INSURANCE	-13,41	
08/25/2025	TOTAL AVAILABLE DAILY BALANCE		14.402,03
08/26/2025	PIX TRANSFER TECKNIT08/26	-10.000,00	
08/26/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,03	
08/26/2025	AUTOMATIC DEBIT VIVO-SP 11165777937	-325,01	
08/26/2025	TOTAL AVAILABLE DAILY BALANCE		4.077,05
08/28/2025	CDB-DI REDEMPTION	44.000,91	
08/28/2025	PIX TRANSFER NOMAD F08/28	-44.357,00	
08/28/2025	AUTOMATIC DEBIT ELECTRICITY BILL 10143766925	-302,48	
08/28/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,01	
08/28/2025	TOTAL AVAILABLE DAILY BALANCE		3.418,49
08/29/2025	PIX TRANSFER LEONARD08/29	6.872,00	
08/29/2025	TOTAL AVAILABLE DAILY BALANCE		10.290,49
09/01/2025	CDB-DI REDEMPTION	26.000,52	
09/01/2025	PIX TRANSFER NOMAD F08/30	-26.000,00	
09/01/2025	BANK SLIP PAYMENT 505008824000	-558,85	

09/01/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,01	
09/01/2025	TOTAL AVAILABLE DAILY BALANCE		9.732,17
09/03/2025	BANK SLIP PAYMENT THREE HILLS ESCOLA DE ENSINO	-2.684,24	
09/03/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,05	
09/03/2025	TOTAL AVAILABLE DAILY BALANCE		7.047,98
09/04/2025	PIX TRANSFER THREE H04/09	-2.198,00	
09/04/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,01	
09/04/2025	TOTAL AVAILABLE DAILY BALANCE		4.849,99
09/05/2025	PIX TRANSFER Tecknit09/05	20.000,00	
09/05/2025	PIX TRANSFER Andrea 09/05	-750,00	
09/05/2025	PIX TRANSFER JOANA D09/05	-1.200,00	
09/05/2025	CDB-DI REDEMPTION	3.000,19	
09/05/2025	TOTAL AVAILABLE DAILY BALANCE		25.900,18
09/08/2025	PIX TRANSFER Samuel 09/06	1.000,00	
09/08/2025	PIX TRANSFER TECKNIT09/08	-1.000,00	
09/08/2025	PIX TRANSFER BLUEBER09/08	4.000,00	
09/08/2025	PIX TRANSFER Blueber09/08	5.000,00	
09/08/2025	CDB-DI REDEMPTION	13.000,76	
09/08/2025	PIX TRANSFER NOMAD F09/08	-20.000,00	
09/08/2025	PIX TRANSFER ECOMMER09/08	4.310,00	
09/08/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,10	
09/08/2025	PERS BLACK 3623-5725	-23.702,83	
09/08/2025	TOTAL AVAILABLE DAILY BALANCE		8.508,21
09/09/2025	CDB-DI REDEMPTION	15.000,86	
09/09/2025	BANK SLIP PAYMENT PORTOSEG SA C FINANC E INVEST	-1.049,43	
09/09/2025	PIX TRANSFER NOMAD F09/09	-20.000,00	
09/09/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,02	
09/09/2025	TOTAL AVAILABLE DAILY BALANCE		2.459,66
09/11/2025	PIX TRANSFER 56.776.09/11	-90,00	
09/11/2025	CDB-DI REDEMPTION	10.000,91	
09/11/2025	PIX TRANSFER NOMAD F09/11	-10.000,00	
09/11/2025	TOTAL AVAILABLE DAILY BALANCE		2.370,57
09/15/2025	CDB-DI REDEMPTION	2.000,28	
09/15/2025	PIX QR CODE PAYMENT BGX SERVIC09/15	-2.719,25	
09/15/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,01	
09/15/2025	TOTAL AVAILABLE DAILY BALANCE		1.651,61
09/16/2025	PIX TRANSFER ECOMMER09/16	2.400,00	
09/16/2025	PIX TRANSFER THREE H09/16	-444,13	
09/16/2025	TOTAL AVAILABLE DAILY BALANCE		3.607,48
09/17/2025	INTERNAL TRANSACTION /WATER BILL 0222356231	-4,60	
09/17/2025	TOTAL AVAILABLE DAILY BALANCE		3.602,88
09/18/2025	PIX TRANSFER Andrea 09/18	-750,00	

09/18/2025	PIX TRANSFER JOANA D09/18	-1.000,00	
09/18/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,06	
09/18/2025	TOTAL AVAILABLE DAILY BALANCE		1.852,94
09/22/2025	PIX TRANSFER 56.776.09/21	-60,00	
09/22/2025	PIX TRANSFER ALINE C09/21	690,00	
09/22/2025	PIX TRANSFER CASA DE09/22	-260,24	
09/22/2025	TOTAL AVAILABLE DAILY BALANCE		2.222,70
09/23/2025	PIX TRANSFER Tecknit09/23	92.754,00	
09/23/2025	FINANCIAL CONTRACT SALE	-86.767,49	
09/23/2025	FOREIGN EXCHANGE IOF	-3.036,86	
09/23/2025	PIX TRANSFER ICOMP S09/23	11.500,00	
09/23/2025	CARD INSURANCE	-13,41	
09/23/2025	TOTAL AVAILABLE DAILY BALANCE		16.658,94
09/24/2025	PIX TRANSFER RAFAEL 09/24	208,00	
09/24/2025	TOTAL AVAILABLE DAILY BALANCE		16.866,94
09/25/2025	PIX TRANSFER Camila 09/25	-180,00	
09/25/2025	PIX TRANSFER CAIO BE09/25	-20,00	
09/25/2025	TOTAL AVAILABLE DAILY BALANCE		16.666,94
09/26/2025	AUTOMATIC DEBIT VIVO-SP 11165777937	-299,90	
09/26/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,01	
09/26/2025	TOTAL AVAILABLE DAILY BALANCE		16.367,05
09/29/2025	PIX TRANSFER Tecknit09/29	80,00	
09/29/2025	PIX TRANSFER Tecknit09/29	700,00	
09/29/2025	PIX QR CODE PAYMENT Eduardo And09/29	-100,00	
09/29/2025	PIX TRANSFER Bruno M09/29	4.200,00	
09/29/2025	PIX QR CODE PAYMENT ARIEL DOS S09/29	-30,00	
09/29/2025	CDB-DI INVESTMENT	-18.000,00	
09/29/2025	AUTOMATIC DEBIT ELECTRICITY BILL 10143766925	-320,98	
09/29/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,14	
09/29/2025	TOTAL AVAILABLE DAILY BALANCE		2.896,21
09/30/2025	BANK SLIP PAYMENT 505008824000	-486,30	
09/30/2025	PIX TRANSFER JEAN PA09/30	-150,00	
09/30/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,01	
09/30/2025	TOTAL AVAILABLE DAILY BALANCE		2.259,92
10/01/2025	PIX TRANSFER JOUBERT10/01	-300,00	
10/01/2025	TOTAL AVAILABLE DAILY BALANCE		1.959,92
10/02/2025	PIX TRANSFER LEANDRO10/02	13.260,00	
10/02/2025	PIX TRANSFER CONSUEL10/02	-9.153,00	
10/02/2025	TOTAL AVAILABLE DAILY BALANCE		6.066,92
10/06/2025	INTERNAL TRANSACTION / ELECTRICITY BILL PAULIST 325835	-46,63	
10/06/2025	CDB-DI REDEMPTION	11.000,82	
10/06/2025	PIX QR CODE PAYMENT OPERADOR NA10/06	-75,05	

10/06/2025	PIX TRANSFER 56.776. 10/06	-75,00	
10/06/2025	PIX TRANSFER Andrea 10/06	-750,00	
10/06/2025	CDB-DI REDEMPTION	1.600,18	
10/06/2025	PIX TRANSFER JOANA D10/06	-1.070,41	
10/06/2025	VEHICLE REGISTRATION PAYMENT	-167,74	
10/06/2025	PIX TRANSFER Caio Br10/06	-357,00	
10/06/2025	PIX TRANSFER CASA DE010/06	-227,11	
10/06/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,08	
10/06/2025	PERS BLACK 3623-5725	-15.711,51	
10/06/2025	TOTAL AVAILABLE DAILY BALANCE		187,55
10/07/2025	CDB-DI REDEMPTION	1.500,11	
10/07/2025	PIX TRANSFER ECOMMER10/07	5.520,00	
10/07/2025	PIX TRANSFER T-CAR10/07	-990,00	
10/07/2025	PIX TRANSFER REAL DE010/07	-209,00	
10/07/2025	PIX QR CODE PAYMENT WATER BILL10/08	-68,74	
10/07/2025	TOTAL AVAILABLE DAILY BALANCE		5.939,92
10/08/2025	PIX QR CODE PAYMENT WATER BILL10/08	-68,74	
10/08/2025	TOTAL AVAILABLE DAILY BALANCE		5.871,18
10/10/2025	SISPAG TECKNIT INDUSTRIA DE	15.000,00	
10/10/2025	TOTAL AVAILABLE DAILY BALANCE		20.871,18
10/13/2025	INTERNAL TRANSACTION /ELECTRICITY BILL PAULIST 312636	-66,57	
10/13/2025	INTERNAL TRANSACTION /ELECTRICITY BILL PAULIST 305038	-67,63	
10/13/2025	CDB-DI INVESTMENT	-18.000,00	
10/13/2025	PIX TRANSFER JOAO FL13/10	134,20	
10/13/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,05	
10/13/2025	TOTAL AVAILABLE DAILY BALANCE		2.871,23
10/14/2025	CDB-DI REDEMPTION	1.000,52	
10/14/2025	PIX QR CODE PAYMENT BGX SERVICIO10/14	-2.670,49	
10/14/2025	CDB-DI REDEMPTION	2.000,03	
10/14/2025	PIX TRANSFER ARIADNE14/10	-2.455,74	
10/14/2025	TOTAL AVAILABLE DAILY BALANCE		745,55
10/15/2025	BANK SLIP PAYMENT 358295769000	-1.049,43	
10/15/2025	CDB-DI REDEMPTION	1.000,95	
10/15/2025	PIX TRANSFER D Marti10/15	-208,58	
10/15/2025	PIX TRANSFER ECOMMER10/15	2.400,00	
10/15/2025	TOTAL AVAILABLE DAILY BALANCE		2.888,49
10/16/2025	CDB-DI REDEMPTION	1.000,36	
10/16/2025	INTERNAL TRANSACTION /PM FRANC 2570450009	-2.112,00	
10/16/2025	PIX TRANSFER THREE H10/16	-444,13	
10/16/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,01	
10/16/2025	TOTAL AVAILABLE DAILY BALANCE		1.332,73
10/17/2025	PIX TRANSFER Technit10/17	110.500,00	

10/17/2025	FINANCIAL CONTRACT SALE	-106.548,01	
10/17/2025	FOREIGN EXCHANGE IOF	-3.729,18	
10/17/2025	TOTAL AVAILABLE DAILY BALANCE		1.555,54
10/20/2025	PIX TRANSFER JACQUEL10/18	-50,00	
10/20/2025	CDB-DI REDEMPTION	1.700,03	
10/20/2025	PIX TRANSFER JOANA D10/20	-1.000,00	
10/20/2025	PIX TRANSFER Andrea 10/20	-750,00	
10/20/2025	INTERNAL / DOC COLLECTION E-SOCIAL E-SOCI 07	-500,38	
10/20/2025	TOTAL AVAILABLE DAILY BALANCE		955,19
10/21/2025	SISPAG TECKNIT INDUSTRIA DE	800,00	
10/21/2025	PIX TRANSFER MATEUS 10/21	-223,00	
10/21/2025	PIX TRANSFER 56.776.10/21	-90,00	
10/21/2025	PIX TRANSFER 15 228 10/21	-130,00	
10/21/2025	CDB-DI REDEMPTION	2.500,05	
10/21/2025	PIX QR CODE PAYMENT OPERADOR NA10/21	-2.495,77	
10/21/2025	TOTAL AVAILABLE DAILY BALANCE		1.316,47
10/22/2025	PIX QR CODE PAYMENT MECS SPORTS10/22	-100,00	
10/22/2025	PIX QR CODE PAYMENT MECS SPORTS10/22	-30,00	
10/22/2025	TOTAL AVAILABLE DAILY BALANCE		1.186,47
10/23/2025	CARD INSURANCE	-13,41	
10/23/2025	TOTAL AVAILABLE DAILY BALANCE		1.173,06
10/24/2025	CDB-DI REDEMPTION	77.700,13	
10/24/2025	PIX TRANSFER CARLOS 10/24	-50.000,00	
10/24/2025	PIX TRANSFER EDUARDO10/24	-27.700,00	
10/24/2025	PIX QR CODE PAYMENT SECRETARIA 10/24	-208,26	
10/24/2025	TOTAL AVAILABLE DAILY BALANCE		964,93
10/27/2025	PIX TRANSFER ECOMMER10/27	2.400,00	
10/27/2025	PIX TRANSFER LUIZ AN10/27	2.765,85	
10/27/2025	AUTOMATIC DEBIT VIVO-SP 11165777937	-300,69	
10/27/2025	TOTAL AVAILABLE DAILY BALANCE		5.830,09
10/28/2025	PIX TRANSFER Camila 10/28	-700,00	
10/28/2025	AUTOMATIC DEBIT ELECTRICITY BILL 10143766925	-446,67	
10/28/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,01	
10/28/2025	TOTAL AVAILABLE DAILY BALANCE		4.683,43
10/30/2025	BANK SLIP PAYMENT 505008824000	-406,99	
10/30/2025	TOTAL AVAILABLE DAILY BALANCE		4.276,44
10/31/2025	PIX REFUND T-CAR31/10	990,00	
10/31/2025	PIX TRANSFER CAIO BE31/10	-40,00	
10/31/2025	PIX TRANSFER CAIO BE31/10	40,00	
10/31/2025	TOTAL AVAILABLE DAILY BALANCE		5.266,44
11/03/2025	SISPAG PIX AMBIENTHA INTERIO...	1.000,00	
11/03/2025	SISPAG TECKNIT INDUSTRIA DE	1.847,00	

11/03/2025	BANK SLIP PAYMENT THREE HILLS ESCOLA DE ENSINO	-1.711,76	
11/03/2025	PIX QR CODE PAYMENT MARCOS DONI11/03	-80,00	
11/03/2025	PIX TRANSFER ALINE C11/03	-87.000,00	
11/03/2025	CDB-DI INVESTMENT	-117.000,00	
11/03/2025	TED (Available Electronic Transfer)104.0000CAIXA ECON F	212.895,65	
11/03/2025	TOTAL AVAILABLE DAILY BALANCE		15.217,33
11/04/2025	PIX TRANSFER FERNAND11/04	9.700,00	
11/04/2025	CDB-DI INVESTMENT	-11.000,00	
11/04/2025	PIX TRANSFER BLUEBER11/04	7.000,00	
11/04/2025	PIX TRANSFER ECOMMER11/04	7.295,00	
11/04/2025	CDB-DI INVESTMENT	-15.000,00	
11/04/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,04	
11/04/2025	TOTAL AVAILABLE DAILY BALANCE		13.212,37
11/05/2025	CDB-DI REDEMPTION	26.500,55	
11/05/2025	PIX TRANSFER GERMANO11/05	-26.750,33	
11/05/2025	PIX TRANSFER ALINE C11/05	-254,00	
11/05/2025	PIX TRANSFER NOMAD F11/05	-113,00	
11/05/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,02	
11/05/2025	TOTAL AVAILABLE DAILY BALANCE		12.595,61
11/06/2025	CDB-DI REDEMPTION	2.500,99	
11/06/2025	PIX TRANSFER Andrea 11/06	-750,00	
11/06/2025	PIX TRANSFER JOANA D11/06	-785,41	
11/06/2025	PAID EARNINGS AUTOMATIC INVESTMENT	0,08	
11/06/2025	PERS BLACK 3623-5725	-11.931,51	
11/06/2025	TOTAL AVAILABLE DAILY BALANCE		1.629,76
11/07/2025	PIX TRANSFER 56.776.11/07	-45,00	
11/07/2025	SISPAG TECKNIT INDUSTRIA DE	5.781,00	
11/07/2025	CHECK DEPOSIT APP N. 700289	9.219,00	
11/07/2025	TOTAL AVAILABLE DAILY BALANCE		7.365,76
11/10/2025	PIX QR CODE PAYMENT Sabrina Lau11/10	-2,75	
11/10/2025	PIX QR CODE PAYMENT DIRETORIA G11/10	-9,09	
11/10/2025	PIX QR CODE PAYMENT MARIA ROSA 11/10	-6,00	
11/10/2025	TOTAL AVAILABLE DAILY BALANCE		7.347,92
11/12/2025	PIX TRANSFER JOANA D11/12	-230,00	
11/12/2025	PIX TRANSFER THIAGO 11/12	48.000,00	
11/12/2025	PIX TRANSFER Tecknit11/12	235.000,00	
11/12/2025	CDB-DI INVESTMENT	-298.000,00	
11/12/2025	PAID EARNINGS AUTOMATIC INVESTMENT APR	0,09	
11/12/2025	CHECK DEPOSIT CAIXA AG 5437	282.920,00	
11/12/2025	TOTAL AVAILABLE DAILY BALANCE		1.337,01
11/13/2025	PIX TRANSFER VINICIU11/13	95,00	

future transactions

future outflows

date	future transactions	amount (R\$)	balance (R\$)
11/14/2025	BANK SLIP PAYMENT BANK 756	-444,13	
11/17/2025	BANK SLIP PAYMENT 318295769000	-1.049,51	
12/01/2025	AUTOMATIC DEBIT ELECTRICITY BILL 10143766925	-362,12	
12/01/2025	BANK SLIP PAYMENT 505008824000	-391,89	

consolidated position

description	amount
(+)TOTAL OVERDRAFT LIMIT	47.800,00
(-)USED OVERDRAFT LIMIT	0,00
(=) AVAILABLE OVERDRAFT LIMIT	47.800,00
available balance excluding automatic investments	283.016,00
(+) balance in automatic investment – automatic investment	1.335,92
(+) earnings from automatic investments	0,09
(=) total available balance	1.432,01
(+) blocked balance – check deposits	282.920,00
(+)balance in automatic investment – automatic investment	1.335,92
(+) earnings from automatic investments	0,09

limits

Overdraft Limit

contract term: 11/05/2025 to 12/04/2025

details	amount
NUMBER OF DAYS USED (UP TO 11/12)	1 day
CONTRACTED OVERDRAFT LIMIT	R\$ 17.800,00
CONTRACTED ADDITIONAL OVERDRAFT LIMIT	R\$ 30.000,00

Accumulated Interest and IOF up to 11/12

details	amount
OVERDRAFT INTEREST	R\$ 60,91
EXCESS INTEREST	R\$ 0,00
IOF	R\$ 59,11

overdraft limit usage history up to 11/12/2025

Daily amounts related to the use of your Overdraft Limit, calculated at the end of each day of use, considering the term of your contract.
Note: usage on weekends and holidays will be accounted for on the next business day.

details

amount

11/12

-15.229,00

Additional Information on the Overdraft Limit

details

amount

IOF DEBIT DATE	2 nd business day
MONTHLY EFFECTIVE RATE	8,00 %
MONTHLY TOTAL EFFECTIVE COST (CET)	8,63 %
ANNUAL TOTAL EFFECTIVE COST (CET)	173,77 %

- The interest and IOF calculation period considers the use of the Overdraft Limit and the Additional Overdraft Limit within the term of the contract.
- The Overdraft Limit is a credit for temporary and emergency use, and its utilization is subject to charges. If you need credit for a longer period, please check the options available through our channels.

Notice!

The balances above are based on the information available at this moment and may change at any time due to new transactions. Post-fixed operation: amount is for reference only. The debit amount will be determined on the settlement date of the operation, as contracted. Please consult the latest version of the General Terms and Conditions of your Itaú University Account and Services at www.itaubank.com.br/contacorrente/conveniencia. In accordance with CMN/BACEN Resolution 5.057/2022, credit operations may be transferred to another financial institution through Portability. For more information, see: www.itaubank.com.br no menu: under Services > Credit Portability.

For inquiries, information, and transactional services, visit itaubank.com.br or call 4004 4828 (capitals and metropolitan areas) or 0800 970 4828 (other locations), every day, 24 hours a day, or visit your branch. For complaints, cancellations, and general information, call the Customer Service (SAC): 0800 728 0728, every day, 24 hours a day. If you are not satisfied with the solution provided, with your protocol number, contact the Ombudsman: 0800 570 0011, on business days from 9 a.m. to 6 p.m. Hearing/speech impaired: 0800 722 1722, every day, 24 hours a day. Or contact us immediately through "Contact Us" on the Itaú website.

I, André Vinícius Inacio Penna Mello, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: January 6, 2026.



saldo em conta	Limite da Conta utilizado	Limite da Conta disponível	Limite da Conta total*
R\$ 1.432,01	R\$ 0,00	R\$ 47.800,00	R\$ 47.800,00

* Total contratado. O uso do Limite da Conta e Limite da Conta adicional poderá ter cobrança de juros + IOF.

extrato conta corrente

lançamentos

período de visualização: últimos 90 dias - de 15/08/2025 a 13/11/2025

emitido em: 13/11/2025 15:54:37

data	lançamentos	valor (R\$)	saldo (R\$)
15/08/2025	SALDO ANTERIOR		875,31
20/08/2025	RESGATE CDB DI	1.750,63	
20/08/2025	PIX TRANSF Andrea 20/08	-750,00	
20/08/2025	PIX TRANSF JOANA D20/08	-1.000,00	
20/08/2025	PIX QRS PAGO EXPRES20/08	-434,50	
20/08/2025	SALDO TOTAL DISPONÁVEL DIA		441,44
21/08/2025	PIX TRANSF LEONARD21/08	5.700,00	
21/08/2025	PIX TRANSF MARINA 21/08	-1.596,00	
21/08/2025	SALDO TOTAL DISPONÁVEL DIA		4.545,44
22/08/2025	PIX TRANSF 15 228 22/08	-130,00	
22/08/2025	SALDO TOTAL DISPONÁVEL DIA		4.415,44
25/08/2025	PIX TRANSF Douglas25/08	10.000,00	
25/08/2025	SEGURO CARTAO	-13,41	
25/08/2025	SALDO TOTAL DISPONÁVEL DIA		14.402,03
26/08/2025	PIX TRANSF TECKNIT26/08	-10.000,00	
26/08/2025	REND PAGO APLIC AUT MAIS	0,03	
26/08/2025	DA VIVO-SP 11165777937	-325,01	
26/08/2025	SALDO TOTAL DISPONÁVEL DIA		4.077,05
28/08/2025	RESGATE CDB DI	44.000,91	
28/08/2025	PIX TRANSF NOMAD F28/08	-44.357,00	
28/08/2025	DA CPFL PTA 10143766925	-302,48	
28/08/2025	REND PAGO APLIC AUT MAIS	0,01	
28/08/2025	SALDO TOTAL DISPONÁVEL DIA		3.418,49
29/08/2025	PIX TRANSF LEONARD29/08	6.872,00	
29/08/2025	SALDO TOTAL DISPONÁVEL DIA		10.290,49
01/09/2025	RESGATE CDB DI	26.000,52	
01/09/2025	PIX TRANSF NOMAD F30/08	-26.000,00	
01/09/2025	PAG TIT INT 505008824000	-558,85	

01/09/2025	REND PAGO APLIC AUT MAIS	0,01	
01/09/2025	SALDO TOTAL DISPONÁVEL DIA		9.732,17
03/09/2025	PAG BOLETO THREE HILLS ESCOLA DE ENSINO	-2.684,24	
03/09/2025	REND PAGO APLIC AUT MAIS	0,05	
03/09/2025	SALDO TOTAL DISPONÁVEL DIA		7.047,98
04/09/2025	PIX TRANSF THREE H04/09	-2.198,00	
04/09/2025	REND PAGO APLIC AUT MAIS	0,01	
04/09/2025	SALDO TOTAL DISPONÁVEL DIA		4.849,99
05/09/2025	PIX TRANSF Tecknit05/09	20.000,00	
05/09/2025	PIX TRANSF Andrea 05/09	-750,00	
05/09/2025	PIX TRANSF JOANA D05/09	-1.200,00	
05/09/2025	RESGATE CDB DI	3.000,19	
05/09/2025	SALDO TOTAL DISPONÁVEL DIA		25.900,18
08/09/2025	PIX TRANSF Samuel 06/09	1.000,00	
08/09/2025	PIX TRANSF TECKNIT08/09	-1.000,00	
08/09/2025	PIX TRANSF BLUEBER08/09	4.000,00	
08/09/2025	PIX TRANSF Blueber08/09	5.000,00	
08/09/2025	RESGATE CDB DI	13.000,76	
08/09/2025	PIX TRANSF NOMAD F08/09	-20.000,00	
08/09/2025	PIX TRANSF ECOMMER08/09	4.310,00	
08/09/2025	REND PAGO APLIC AUT MAIS	0,10	
08/09/2025	PERS BLACK 3623-5725	-23.702,83	
08/09/2025	SALDO TOTAL DISPONÁVEL DIA		8.508,21
09/09/2025	RESGATE CDB DI	15.000,86	
09/09/2025	PAG BOLETO PORTOSEG SA C FINANC E INVEST	-1.049,43	
09/09/2025	PIX TRANSF NOMAD F09/09	-20.000,00	
09/09/2025	REND PAGO APLIC AUT MAIS	0,02	
09/09/2025	SALDO TOTAL DISPONÁVEL DIA		2.459,66
11/09/2025	PIX TRANSF 56.776.11/09	-90,00	
11/09/2025	RESGATE CDB DI	10.000,91	
11/09/2025	PIX TRANSF NOMAD F11/09	-10.000,00	
11/09/2025	SALDO TOTAL DISPONÁVEL DIA		2.370,57
15/09/2025	RESGATE CDB DI	2.000,28	
15/09/2025	PIX QRS BGX SERVICO15/09	-2.719,25	
15/09/2025	REND PAGO APLIC AUT MAIS	0,01	
15/09/2025	SALDO TOTAL DISPONÁVEL DIA		1.651,61
16/09/2025	PIX TRANSF ECOMMER16/09	2.400,00	
16/09/2025	PIX TRANSF THREE H16/09	-444,13	
16/09/2025	SALDO TOTAL DISPONÁVEL DIA		3.607,48
17/09/2025	INT /SABESP 0222356231	-4,60	
17/09/2025	SALDO TOTAL DISPONÁVEL DIA		3.602,88
18/09/2025	PIX TRANSF Andrea 18/09	-750,00	

18/09/2025	PIX TRANSF JOANA D18/09	-1.000,00	
18/09/2025	REND PAGO APLIC AUT MAIS	0,06	
18/09/2025	SALDO TOTAL DISPONÁVEL DIA		1.852,94
22/09/2025	PIX TRANSF 56.776.21/09	-60,00	
22/09/2025	PIX TRANSF ALINE C21/09	690,00	
22/09/2025	PIX TRANSF CASA DE22/09	-260,24	
22/09/2025	SALDO TOTAL DISPONÁVEL DIA		2.222,70
23/09/2025	PIX TRANSF Tecknit23/09	92.754,00	
23/09/2025	CONTR FINANCEIRO VENDA	-86.767,49	
23/09/2025	IOF CAMBIO	-3.036,86	
23/09/2025	PIX TRANSF ICOMP S23/09	11.500,00	
23/09/2025	SEGURO CARTAO	-13,41	
23/09/2025	SALDO TOTAL DISPONÁVEL DIA		16.658,94
24/09/2025	PIX TRANSF RAFAEL 24/09	208,00	
24/09/2025	SALDO TOTAL DISPONÁVEL DIA		16.866,94
25/09/2025	PIX TRANSF Camila 25/09	-180,00	
25/09/2025	PIX TRANSF CAIO BE25/09	-20,00	
25/09/2025	SALDO TOTAL DISPONÁVEL DIA		16.666,94
26/09/2025	DA VIVO-SP 11165777937	-299,90	
26/09/2025	REND PAGO APLIC AUT MAIS	0,01	
26/09/2025	SALDO TOTAL DISPONÁVEL DIA		16.367,05
29/09/2025	PIX TRANSF Tecknit29/09	80,00	
29/09/2025	PIX TRANSF Tecknit29/09	700,00	
29/09/2025	PIX QRS Eduardo And29/09	-100,00	
29/09/2025	PIX TRANSF Bruno M29/09	4.200,00	
29/09/2025	PIX QRS ARIEL DOS S29/09	-30,00	
29/09/2025	APLICACAO CDB DI	-18.000,00	
29/09/2025	DA CPFL PTA 10143766925	-320,98	
29/09/2025	REND PAGO APLIC AUT MAIS	0,14	
29/09/2025	SALDO TOTAL DISPONÁVEL DIA		2.896,21
30/09/2025	PAG TIT INT 505008824000	-486,30	
30/09/2025	PIX TRANSF JEAN PA30/09	-150,00	
30/09/2025	REND PAGO APLIC AUT MAIS	0,01	
30/09/2025	SALDO TOTAL DISPONÁVEL DIA		2.259,92
01/10/2025	PIX TRANSF JOUBERT01/10	-300,00	
01/10/2025	SALDO TOTAL DISPONÁVEL DIA		1.959,92
02/10/2025	PIX TRANSF LEANDRO02/10	13.260,00	
02/10/2025	PIX TRANSF CONSUEL02/10	-9.153,00	
02/10/2025	SALDO TOTAL DISPONÁVEL DIA		6.066,92
06/10/2025	INT /CPFL PAULIST 325835	-46,63	
06/10/2025	RESGATE CDB DI	11.000,82	
06/10/2025	PIX QRS OPERADOR NA06/10	-75,05	

06/10/2025	PIX TRANSF 56.776.06/10	-75,00	
06/10/2025	PIX TRANSF Andrea 06/10	-750,00	
06/10/2025	RESGATE CDB DI	1.600,18	
06/10/2025	PIX TRANSF JOANA D06/10	-1.070,41	
06/10/2025	PAGTO Licenciamento de Veículo	-167,74	
06/10/2025	PIX TRANSF Caio Br06/10	-357,00	
06/10/2025	PIX TRANSF CASA DE06/10	-227,11	
06/10/2025	REND PAGO APLIC AUT MAIS	0,08	
06/10/2025	PERS BLACK 3623-5725	-15.711,51	
06/10/2025	SALDO TOTAL DISPONÁVEL DIA		187,55
07/10/2025	RESGATE CDB DI	1.500,11	
07/10/2025	PIX TRANSF ECOMMER07/10	5.520,00	
07/10/2025	PIX TRANSF T-CAR07/10	-990,00	
07/10/2025	PIX TRANSF REAL DE07/10	-209,00	
07/10/2025	PIX QRS SABESP07/10	-68,74	
07/10/2025	SALDO TOTAL DISPONÁVEL DIA		5.939,92
08/10/2025	PIX QRS SABESP08/10	-68,74	
08/10/2025	SALDO TOTAL DISPONÁVEL DIA		5.871,18
10/10/2025	SISPAG TECKNIT INDUSTRIA DE	15.000,00	
10/10/2025	SALDO TOTAL DISPONÁVEL DIA		20.871,18
13/10/2025	INT /CPFL PAULIST 312636	-66,57	
13/10/2025	INT /CPFL PAULIST 305038	-67,63	
13/10/2025	APLICACAO CDB DI	-18.000,00	
13/10/2025	PIX TRANSF JOAO FL13/10	134,20	
13/10/2025	REND PAGO APLIC AUT MAIS	0,05	
13/10/2025	SALDO TOTAL DISPONÁVEL DIA		2.871,23
14/10/2025	RESGATE CDB DI	1.000,52	
14/10/2025	PIX QRS BGX SERVICO14/10	-2.670,49	
14/10/2025	RESGATE CDB DI	2.000,03	
14/10/2025	PIX TRANSF ARIADNE14/10	-2.455,74	
14/10/2025	SALDO TOTAL DISPONÁVEL DIA		745,55
15/10/2025	PAG TIT INT 358295769000	-1.049,43	
15/10/2025	RESGATE CDB DI	1.000,95	
15/10/2025	PIX TRANSF D Marti15/10	-208,58	
15/10/2025	PIX TRANSF ECOMMER15/10	2.400,00	
15/10/2025	SALDO TOTAL DISPONÁVEL DIA		2.888,49
16/10/2025	RESGATE CDB DI	1.000,36	
16/10/2025	INT /PM FRANC 2570450009	-2.112,00	
16/10/2025	PIX TRANSF THREE H16/10	-444,13	
16/10/2025	REND PAGO APLIC AUT MAIS	0,01	
16/10/2025	SALDO TOTAL DISPONÁVEL DIA		1.332,73
17/10/2025	PIX TRANSF Tecknit17/10	110.500,00	

17/10/2025	CONTR FINANCEIRO VENDA	-106.548,01	
17/10/2025	IOF CAMBIO	-3.729,18	
17/10/2025	SALDO TOTAL DISPONÁVEL DIA		1.555,54
20/10/2025	PIX TRANSF JACQUEL18/10	-50,00	
20/10/2025	RESGATE CDB DI	1.700,03	
20/10/2025	PIX TRANSF JOANA D20/10	-1.000,00	
20/10/2025	PIX TRANSF Andrea 20/10	-750,00	
20/10/2025	INT /DOC ARREC E-SOCI 07	-500,38	
20/10/2025	SALDO TOTAL DISPONÁVEL DIA		955,19
21/10/2025	SISPAG TECKNIT INDUSTRIA DE	800,00	
21/10/2025	PIX TRANSF MATEUS 21/10	-223,00	
21/10/2025	PIX TRANSF 56.776.21/10	-90,00	
21/10/2025	PIX TRANSF 15 228 21/10	-130,00	
21/10/2025	RESGATE CDB DI	2.500,05	
21/10/2025	PIX QRS OPERADOR NA21/10	-2.495,77	
21/10/2025	SALDO TOTAL DISPONÁVEL DIA		1.316,47
22/10/2025	PIX QRS MECS SPORTS22/10	-100,00	
22/10/2025	PIX QRS MECS SPORTS22/10	-30,00	
22/10/2025	SALDO TOTAL DISPONÁVEL DIA		1.186,47
23/10/2025	SEGURO CARTAO	-13,41	
23/10/2025	SALDO TOTAL DISPONÁVEL DIA		1.173,06
24/10/2025	RESGATE CDB DI	77.700,13	
24/10/2025	PIX TRANSF CARLOS 24/10	-50.000,00	
24/10/2025	PIX TRANSF EDUARDO24/10	-27.700,00	
24/10/2025	PIX QRS SECRETARIA 24/10	-208,26	
24/10/2025	SALDO TOTAL DISPONÁVEL DIA		964,93
27/10/2025	PIX TRANSF ECOMMER27/10	2.400,00	
27/10/2025	PIX TRANSF LUIZ AN27/10	2.765,85	
27/10/2025	DA VIVO-SP 11165777937	-300,69	
27/10/2025	SALDO TOTAL DISPONÁVEL DIA		5.830,09
28/10/2025	PIX TRANSF Camila 28/10	-700,00	
28/10/2025	DA CPFL PTA 10143766925	-446,67	
28/10/2025	REND PAGO APLIC AUT MAIS	0,01	
28/10/2025	SALDO TOTAL DISPONÁVEL DIA		4.683,43
30/10/2025	PAG TIT INT 505008824000	-406,99	
30/10/2025	SALDO TOTAL DISPONÁVEL DIA		4.276,44
31/10/2025	DEV PIX T-CAR31/10	990,00	
31/10/2025	PIX TRANSF CAIO BE31/10	-40,00	
31/10/2025	PIX TRANSF CAIO BE31/10	40,00	
31/10/2025	SALDO TOTAL DISPONÁVEL DIA		5.266,44
03/11/2025	SISPAG PIX AMBIENTHA INTERIO...	1.000,00	
03/11/2025	SISPAG TECKNIT INDUSTRIA DE	1.847,00	

03/11/2025	PAG BOLETO THREE HILLS ESCOLA DE ENSINO	-1.711,76	
03/11/2025	PIX QRS MARCOS DONI03/11	-80,00	
03/11/2025	PIX TRANSF ALINE C03/11	-87.000,00	
03/11/2025	APLICACAO CDB DI	-117.000,00	
03/11/2025	TED 104.0000CAIXA ECON F	212.895,65	
03/11/2025	SALDO TOTAL DISPONÁVEL DIA		15.217,33
04/11/2025	PIX TRANSF FERNAND04/11	9.700,00	
04/11/2025	APLICACAO CDB DI	-11.000,00	
04/11/2025	PIX TRANSF BLUEBER04/11	7.000,00	
04/11/2025	PIX TRANSF ECOMMER04/11	7.295,00	
04/11/2025	APLICACAO CDB DI	-15.000,00	
04/11/2025	REND PAGO APLIC AUT MAIS	0,04	
04/11/2025	SALDO TOTAL DISPONÁVEL DIA		13.212,37
05/11/2025	RESGATE CDB DI	26.500,55	
05/11/2025	PIX TRANSF GERMANO05/11	-26.750,33	
05/11/2025	PIX TRANSF ALINE C05/11	-254,00	
05/11/2025	PIX TRANSF NOMAD F05/11	-113,00	
05/11/2025	REND PAGO APLIC AUT MAIS	0,02	
05/11/2025	SALDO TOTAL DISPONÁVEL DIA		12.595,61
06/11/2025	RESGATE CDB DI	2.500,99	
06/11/2025	PIX TRANSF Andrea 06/11	-750,00	
06/11/2025	PIX TRANSF JOANA D06/11	-785,41	
06/11/2025	REND PAGO APLIC AUT MAIS	0,08	
06/11/2025	PERS BLACK 3623-5725	-11.931,51	
06/11/2025	SALDO TOTAL DISPONÁVEL DIA		1.629,76
07/11/2025	PIX TRANSF 56.776.07/11	-45,00	
07/11/2025	SISPAG TECKNIT INDUSTRIA DE	5.781,00	
07/11/2025	DEP CHEQUE APP N. 700289	9.219,00	
07/11/2025	SALDO TOTAL DISPONÁVEL DIA		7.365,76
10/11/2025	PIX QRS Sabrina Lau10/11	-2,75	
10/11/2025	PIX QRS DIRETORIA G10/11	-9,09	
10/11/2025	PIX QRS MARIA ROSA 10/11	-6,00	
10/11/2025	SALDO TOTAL DISPONÁVEL DIA		7.347,92
12/11/2025	PIX TRANSF JOANA D12/11	-230,00	
12/11/2025	PIX TRANSF THIAGO 12/11	48.000,00	
12/11/2025	PIX TRANSF Technit12/11	235.000,00	
12/11/2025	APLICACAO CDB DI	-298.000,00	
12/11/2025	REND PAGO APLIC AUT APR	0,09	
12/11/2025	DEP CHEQUE CAIXA AG 5437	282.920,00	
12/11/2025	SALDO TOTAL DISPONÁVEL DIA		1.337,01
13/11/2025	PIX TRANSF VINICIU13/11	95,00	

lançamentos futuros

saídas futuras

data	lançamentos futuros	valor (R\$)	saldo (R\$)
14/11/2025	PAG TIT BANCO 756	-444,13	
17/11/2025	PAG TIT 318295769000	-1.049,51	
01/12/2025	DA CPFL PTA 10143766925	-362,12	
01/12/2025	PAG TIT 505008824000	-391,89	

posição consolidada

descrição	valor
(+) LIMITE DA CONTA TOTAL	47.800,00
(-) LIMITE DA CONTA UTILIZADO	0,00
(=) LIMITE DA CONTA DISPONÍVEL	47.800,00
saldo disponível sem investimentos automáticos	283.016,00
(+) saldo em aplicação automática - aplic aut mais	1.335,92
(+) rendimentos de aplicações automáticas	0,09
(=) saldo total disponível	1.432,01
(+) saldo bloqueado - dep. cheques	282.920,00
(+) saldo em aplicação automática - aplic aut mais	1.335,92
(+) rendimentos de aplicações automáticas	0,09

limites

Limite da Conta

período de vigência do contrato: 05/11/2025 à 04/12/2025

detalhamento	valor
QUANTIDADE DE DIAS UTILIZADOS (ATÉ 12/11)	1 dia
LIMITE DA CONTA CONTRATADO	R\$ 17.800,00
LIMITE DA CONTA ADICIONAL CONTRATADO	R\$ 30.000,00

Juros e IOF acumulados até 12/11

detalhamento	valor
JUROS DO LIMITE DA CONTA	R\$ 60,91
JUROS DO EXCESSO	R\$ 0,00
IOF	R\$ 59,11

histórico de utilização de Limite da Conta até 12/11/2025

Valores diários referentes à utilização do seu Limite da Conta, apurados ao final de cada dia de utilização, considerando o período de vigência do seu contrato. Obs: a utilização no final de semana e feriado será contabilizada no próximo dia útil.

detalhamento	valor
12/11	-15.229,00

informações adicionais do Limite da Conta

detalhamento	valor
DATA DO DÉBITO DO IOF	2º dia útil
TAXA EFETIVA MENSAL	8,00 %
CUSTO EFETIVO TOTAL (CET) MENSAL	8,63 %
CUSTO EFETIVO TOTAL (CET) ANUAL	173,77 %

• O período de apuração de juros e IOF considera o período de utilização do Limite da Conta e Limite da Conta adicional, dentro da vigência do contrato.

• O Limite da Conta é um crédito para uso temporário e emergencial e sua utilização está sujeita a encargos. Se você precisa de crédito por um período maior, consulte as opções em nossos canais.

Aviso!

Os saldos acima são baseados nas informações disponíveis até esse instante e poderão ser alterados a qualquer momento em função de novos lançamentos. Operação pós-fixada: valor meramente indicativo. O valor do débito será determinado na data de liquidação da operação, conforme contratado. Consulte a última versão das Condições Gerais da sua Conta Universitária Itaú e dos Serviços no site www.itaubr.com.br/contacorrente/conveniencia. Conforme Resolução 5.057/2022 do CMN/BANCEN, as operações de crédito podem ser transferidas para outra instituição Financeira por meio da Portabilidade. Para mais informações, consulte: www.itaubr.com.br no menu: Serviços>Portabilidade de crédito

Consultas, informações e serviços transacionais, acesse itaubr.com.br ou ligue 4004 4828 (capitais e regiões metropolitanas) ou 0800 970 4828 (demais localidades), todos os dias, 24 horas por dia ou procure sua agência. Reclamações, cancelamentos e informações gerais, ligue para o SAC: 0800 728 0728, todos os dias, 24 horas por dia. Se não ficar satisfeito com a solução apresentada, de posse do protocolo, contate a Ouvidoria: 0800 570 0011, em dias úteis, das 9h às 18h. Deficiente auditivo/fala: 0800 722 1722, todos os dias, 24 horas por dia. Ou entre em contato agora mesmo através do Fale conosco, no site do Itaú.



MATEUS PRADELA CASTALDINI
228.465.758-35

Branch
5437

Checking Account
11565-1

Checking Account Statement / Consolidated Position Balances

Issued on 11/14/2025 at 07:46:37 AM

Description	Amount (R\$)
Available balance excluding automatic investments	282,921.00
(+) Balance in automatic investment – Aplic Aut Mais	46,431.01
(+) Earnings from automatic investments	0.01
(=) Total available balance	329,352.02

Investment position with automatic redemption

Description	Amount (R\$)
(+) Balance in automatic investment – Aplic Aut Mais	46,431.01
(+) Earnings from automatic investments	0.01

Notice!

- The balances above are based on the information available at this moment and may be changed at any time due to new transactions.
- Post-fixed operation: amount for reference purposes only. The debit amount will be determined on the settlement date of the transaction, as contracted.
- Request from your account manager the latest version of the General Terms and Conditions of your Multiconta Personnalité and the related services at your branch.
- In accordance with Resolution No. 4,292/13 of the National Monetary Council (CMN/BACEN), credit operations may be transferred to another financial institution through Portability. For further information, visit www.itaú.com.br, menu: Services > Credit Portability.

For inquiries, information, and transactional services, access itaupersonnalite.com.br or call 3003-7377 (state capitals and metropolitan regions) or 0800-724-7377 (other locations), available 24 hours a day, every day, or contact your account manager. For complaints, cancellations, and general information, call SAC: 0800-722-7377, available 24 hours a day. If you are not satisfied with the solution provided, with your protocol number in hand, contact the Ombudsman's Office: 0800-570-0011, on business days from 9:00 a.m. to 6:00 p.m. For hearing- or speech-impaired customers: 0800-722-1722, available 24 hours a day. Or contact us directly through Contact Us on the Itaú website.

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: January 6, 2026



Personnalité

MATEUS PRADELA CASTALDINI
228.465.758-35

agência
5437

conta corrente
11565-1

Extrato conta corrente / Posição Consolidada saldos

emitido em 14/11/2025 07:46:37

descrição	valor (R\$)
saldo disponível sem investimentos automáticos	282.921,00
(+) saldo em aplicação automática - aplic aut mais	46.431,01
(+) rendimentos de aplicações automáticas	0,01
(=) saldo total disponível	329.352,02

posição de investimentos com resgate automático

descrição	valor (R\$)
(+) saldo em aplicação automática - aplic aut mais	46.431,01
(+) rendimentos de aplicações automáticas	0,01

Aviso!

- Os saldos acima são baseados nas informações disponíveis até esse instante e poderão ser alterados a qualquer momento em função de novos lançamentos.
- Operação pós-fixada: valor meramente indicativo. O valor do débito será determinado na data de liquidação da operação, conforme contratado.
- Solicite ao seu gerente a última versão das Condições Gerais de sua Multiconta Personnalité e dos Serviços em sua agência.
- Conforme Resolução 4.292/13 do CMN/BACEN, as operações de crédito podem ser transferidas para outra instituição Financeira por meio da Portabilidade. Para maiores informações, consulte: www.itaubank.com.br no menu: Serviços > Portabilidade de crédito.

Consultas, informações e serviços transacionais, acesse itaupersonalite.com.br ou ligue 3003 7377 (capitais e regiões metropolitanas) ou 0800 724 7377 (demais localidades), todos os dias, 24 horas por dia ou fale com seu gerente. Reclamações, cancelamentos e informações gerais, ligue para o SAC: 0800 722 7377, todos os dias, 24 horas por dia. Se não ficar satisfeito com a solução apresentada, de posse do protocolo, contate a Ouvidoria: 0800 570 0011, em dias úteis, das 9h às 18h. Deficiente auditivo/fala: 0800 722 1722, todos os dias, 24 horas por dia. Ou entre em contato agora mesmo através do Fale conosco, no site do Itaú.



Monthly Transaction Statement – CDB-DI (Certificate of Deposit)

Account information:

Name: **MATEUS PRADELA CASTALDINI**
 CPF/CNPJ: **228.465.758-35**
 Branch: **5437** Account: **11565-1**

Statement information:

Period: **11/03/2025 to 11/18/2025**

Date	Transaction History	Amount(*)	IOF (Tax on Financial Operations)	IR (Income Tax)	Amount credited	Investment amount	Yield (%)	Return for the period (%)	Investment Date	Maturity date	Transaction No.
10/31/2025	PREVIOUS BALANCE	101.638,59									
11/03/2025	INVESTMENT	117.000,00					100,00			10/08/2030	2253074673567
11/04/2025	INVESTMENT	11.000,00					100,00			10/09/2030	2253084978754
11/04/2025	INVESTMENT	15.000,00					100,00			10/09/2030	2253085098572
11/05/2025	REDEMPTION	6.714,55		56,37	6.658,18	6.464,00	100,00	3,87	07/31/2025	07/05/2030	2252129109762
11/05/2025	REDEMPTION	1.646,05		12,83	1.633,22	1.589,00	100,00	3,59	08/07/2025	07/12/2030	2252191776219
11/05/2025	REDEMPTION	18.269,86		60,71	18.209,15	18.000,00	100,00	1,49	09/29/2025	09/03/2030	2252721636836
11/06/2025	REDEMPTION	2.522,46		21,47	2.500,99	2.427,00	100,00	3,93	07/31/2025	07/05/2030	2252129109762
11/12/2025	INVESTMENT	298.000,00					100,00			10/17/2030	2253168382699
11/14/2025	INVESTMENT	324.000,00					100,00			10/21/2030	2253189207638
11/14/2025	INVESTMENT	45.000,00					100,00			10/21/2030	2253189456683
11/14/2025	INVESTMENT	3.000,00					100,00			10/21/2030	2253189456952
11/17/2025	REDEMPTION	1.505,60		4,63	1.500,97	1.485,00	100,00	1,38	10/13/2025	09/17/2030	2252867057950
11/17/2025	REDEMPTION	2.508,32		7,72	2.500,60	2.474,00	100,00	1,38	10/13/2025	09/17/2030	2252867057950
11/18/2025	INVESTMENT	81.000,00					100,00			10/23/2030	2253220570003
11/18/2025	INVESTMENT	60.000,00					100,00			10/23/2030	2253220601718
11/18/2025	INVESTMENT	67.000,00					100,00			10/23/2030	2253220630585
11/18/2025	INVESTMENT	120.000,00					100,00			10/23/2030	2253220634373
11/18/2025	INVESTMENT	132.000,00					100,00			10/23/2030	2253220659032
11/18/2025	FINAL BALANCE	1.343.923,54									

(*)Amount: considers the gross accumulated yield up to the indicated date. Does not include SWAP.

Position referring to the invested amount, adjusted by the rate corresponding to the period elapsed up to this date. For CDB Plus, Itaúvest, and Compromissada Plus products, please note that the longer the elapsed period, the higher the return will be.

Period Summary:

	Previous balance	Investments	Redemptions / Repurchases	Maturities	Accumulated earnings	Final gross balance (**)	Estimated taxes	Final balance(**)
Total	101.638,59	1.273.000,00	33.166,84	0,00	2.451,79	1.343.923,54	2.080,69	1.341.842,85

(**)Estimated amounts based on the contracted conditions. They shall not be used as a reference for any early redemptions, when permitted.

Position as of 11/18/2025:

Transaction No.	Maturity date	Investment date	Investment amount	Yield (%)	Amount as of 10/31/2025	Amount as of 11/18/2025	Return for the period (%)	Associated derivative transaction No.
2251973938438	06/21/2030	07/16/2025	16.765,00	100,00	17.491,80	17.607,87	5,02	
2251974036923	06/21/2030	07/16/2025	33.000,00	100,00	34.430,63	34.659,11	5,02	
2252129109762	07/05/2030	07/31/2025	2.385,00	100,00	11.693,73	2.489,76	4,39	
2252867057950	09/17/2030	10/13/2025	14.041,00	100,00	18.139,42	14.243,65	1,44	
2253074673567	10/08/2030	11/03/2025	117.000,00	100,00		117.711,49	0,60	
2253084978754	10/09/2030	11/04/2025	11.000,00	100,00		11.060,79	0,55	
2253085098572	10/09/2030	11/04/2025	15.000,00	100,00		15.082,90	0,55	
2253168382699	10/17/2030	12/11/2025	298.000,00	100,00		298.657,70	0,22	
2253189207638	10/21/2030	11/14/2025	324.000,00	100,00		324.357,34	0,11	
2253189456683	10/21/2030	11/14/2025	45.000,00	100,00		45.049,63	0,11	
2253189456952	10/21/2030	11/14/2025	3.000,00	100,00		3.003,30	0,11	
2253220601718	10/23/2030	11/18/2025	60.000,00	100,00		60.000,00		
2253220630585	10/23/2030	11/18/2025	67.000,00	100,00		67.000,00		
2253220634373	10/23/2030	11/18/2025	120.000,00	100,00		120.000,00		
2253220659032	10/23/2030	11/18/2025	132.000,00	100,00		132.000,00		
2253220570003	10/23/2030	11/18/2025	81.000,00	100,00		81.000,00		
	TOTAL		1.339.191,00		81.755,58	1.343.923,54		

I, André Vinícius Inacio Penna Mello, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



Date: January 6, 2026.

Extrato de movimentação mensal - CDB-DI

Dados da conta:

Nome: **MATEUS PRADELA CASTALDINI**
 CPF/CNPJ: **228.465.758-35**
 Agência: **5437** Conta: **11565-1**

Dados do extrato:

Período: **03/11/2025 à 18/11/2025**

Data	Histórico	Valor(*)	IOF	IR	Valor creditado	Valor aplicação	Remuneração (%)	Rentab. no período(%)	Data aplicação	Data vencimento	N. operação
31/10/2025	SALDO ANTERIOR	101.638,59									
03/11/2025	APLICACAO	117.000,00					100,00			08/10/2030	2253074673567
04/11/2025	APLICACAO	11.000,00					100,00			09/10/2030	2253084978754
04/11/2025	APLICACAO	15.000,00					100,00			09/10/2030	2253085098572
05/11/2025	RESGATE	6.714,55		56,37	6.658,18	6.464,00	100,00	3,87	31/07/2025	05/07/2030	2252129109762
05/11/2025	RESGATE	1.646,05		12,83	1.633,22	1.589,00	100,00	3,59	07/08/2025	12/07/2030	2252191776219
05/11/2025	RESGATE	18.269,86		60,71	18.209,15	18.000,00	100,00	1,49	29/09/2025	03/09/2030	2252721636836
06/11/2025	RESGATE	2.522,46		21,47	2.500,99	2.427,00	100,00	3,93	31/07/2025	05/07/2030	2252129109762
12/11/2025	APLICACAO	298.000,00					100,00			17/10/2030	2253168382699
14/11/2025	APLICACAO	324.000,00					100,00			21/10/2030	2253189207638
14/11/2025	APLICACAO	45.000,00					100,00			21/10/2030	2253189456683
14/11/2025	APLICACAO	3.000,00					100,00			21/10/2030	2253189456952
17/11/2025	RESGATE	1.505,60		4,63	1.500,97	1.485,00	100,00	1,38	13/10/2025	17/09/2030	2252867057950
17/11/2025	RESGATE	2.508,32		7,72	2.500,60	2.474,00	100,00	1,38	13/10/2025	17/09/2030	2252867057950
18/11/2025	APLICACAO	81.000,00					100,00			23/10/2030	2253220570003
18/11/2025	APLICACAO	60.000,00					100,00			23/10/2030	2253220601718
18/11/2025	APLICACAO	67.000,00					100,00			23/10/2030	2253220630585
18/11/2025	APLICACAO	120.000,00					100,00			23/10/2030	2253220634373
18/11/2025	APLICACAO	132.000,00					100,00			23/10/2030	2253220659032
18/11/2025	SALDO FINAL	1.343.923,54									

(*)Valor: considera o rendimento bruto acumulado até a data indicada. Não considera SWAP.

Posição referente ao valor aplicado, corrigido pela taxa correspondente ao prazo decorrido até esta data. Para os produtos CDB Plus, Itaúvest e Compromissada Plus, lembre-se de que quanto maior o prazo decorrido, maior será a sua rentabilidade.

Resumo do período:

	Saldo anterior	Aplicações	Resgates/ Recompras	Vencimentos	Rendim. acumulado	Saldo bruto final(**)	Impostos estimados	Saldo final(**)
Total	101.638,59	1.273.000,00	33.166,84	0,00	2.451,79	1.343.923,54	2.080,69	1.341.842,85

(**)Valores estimados com base nas condições contratadas. Não serão utilizados como referência para eventuais resgates antecipados, quando admitidos.

Posição em 18/11/2025:

N. operação	Data vencimento	Data aplicação	Valor aplicação	Remuneração (%)	Valor em 31/10/2025	Valor em 18/11/2025	Rentab. no período(%)	N. oper. derivat. associada
2251973938438	21/06/2030	16/07/2025	16.765,00	100,00	17.491,80	17.607,87	5,02	
2251974036923	21/06/2030	16/07/2025	33.000,00	100,00	34.430,63	34.659,11	5,02	
2252129109762	05/07/2030	31/07/2025	2.385,00	100,00	11.693,73	2.489,76	4,39	
2252867057950	17/09/2030	13/10/2025	14.041,00	100,00	18.139,42	14.243,65	1,44	
2253074673567	08/10/2030	03/11/2025	117.000,00	100,00		117.711,49	0,60	
2253084978754	09/10/2030	04/11/2025	11.000,00	100,00		11.060,79	0,55	
2253085098572	09/10/2030	04/11/2025	15.000,00	100,00		15.082,90	0,55	
2253168382699	17/10/2030	12/11/2025	298.000,00	100,00		298.657,70	0,22	
2253189207638	21/10/2030	14/11/2025	324.000,00	100,00		324.357,34	0,11	
2253189456683	21/10/2030	14/11/2025	45.000,00	100,00		45.049,63	0,11	
2253189456952	21/10/2030	14/11/2025	3.000,00	100,00		3.003,30	0,11	
2253220601718	23/10/2030	18/11/2025	60.000,00	100,00		60.000,00		
2253220630585	23/10/2030	18/11/2025	67.000,00	100,00		67.000,00		
2253220634373	23/10/2030	18/11/2025	120.000,00	100,00		120.000,00		
2253220659032	23/10/2030	18/11/2025	132.000,00	100,00		132.000,00		
2253220570003	23/10/2030	18/11/2025	81.000,00	100,00		81.000,00		
	TOTAL		1.339.191,00		81.755,58	1.343.923,54		



DETRAN- SP

DIGITAL CERTIFICATE OF VEHICLE REGISTRATION AND LICENSING

NATIONAL REGISTRY OF MOTOR VEHICLES
(RENAVAM) CODE

01249186711

LICENSE PLATE	YEAR
ORS6D63	2025

YEAR OF MANUFACTURE	MODEL YEAR
2020	2020

VEHICLE REGISTRATION CERTIFICATE
(CRV) NUMBER
254363630620



Validate this QR code with the VIO app

ANNUAL LICENSING CERTIFICATE (CLA) SECURITY CODE	CAT (Certificate of Compliance with Traffic Legislation)
54414558210	***

MAKE / MODEL / VERSION

I/LR VELAR P300 SE RDYN

CLASS / TYPE

MIXED / UTILITY

PREVIOUS LICENSE PLATE / STATE	CHASSIS
*****/**	SALYA2BXXLA292687

PRIMARY COLOR	FUEL
BLACK	GASOLINE

Document issued by CDT (758ef567) on 05/22/2025, at 5:05:08 PM.

VEHICLE NOTES

ADMINISTRATIVE RESTRICTION

SENATRAN MESSAGES

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Scan the QR Code and download it now.



REGISTRATION CATEGORY	CAPACITY		
PRIVATE	0.41		
POWER / DISPLACEMENT	TOTAL GROSS WEIGHT		
300hp / 1997	2.47		
ENGINE	GWWR (CMT)	AXLES	SEATING CAPACITY
200929Y0177PT204	4.87	2	05P
BODYWORK			
JEEP			
NAME			
MATEUS PRADELA CASTALDINI			
			CPF / CNPJ
			228.465.758-35
PLACE			DATE
FRANCA SP			05/22/2025

DIGITALLY SIGNED BY DETRAN

DPVAT INSURANCE DATA

RATE CATEGORY	PAYMENT DATE	PAYMENT METHOD	
*	*	<input type="checkbox"/> SINGLE INSTALLMENT	<input type="checkbox"/> INSTALLMENTS
MANDATORY TRANSFER TO NATIONAL HEALTH FUND (R\$)	TICKET COST (R\$)	ACTUAL INSURANCE COST (R\$)	
*	*	*	
MANDATORY TRANSFER TO NATIONAL DEPARTMENT OF TRAFFIC (R\$)	IOF TAX AMOUNT (R\$)	TOTAL AMOUNT TO BE PAID BY THE INSURED (R\$)	
*	*	*	

DPVAT INSURANCE INFORMATION

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: January 5, 2026



DETRAN - SP

CERTIFICADO DE REGISTRO E LICENCIAMENTO DE VEÍCULO - DIGITAL

CÓDIGO RENAVAM

01249186711

PLACA

ORS6D63

EXERCÍCIO

2025

ANO FABRICAÇÃO

2020

ANO MODELO

2020

NÚMERO DO CRV

254363630620



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CÓDIGO DE SEGURANÇA DO CLA

54414558210

CAT

MARCA / MODELO / VERSÃO

I/LR VELAR P300 SE RDYN

ESPÉCIE / TIPO

MISTO UTILITARIO

PLACA ANTERIOR / UF

*******/****

CHASSI

SALYA2BXXLA292687

COR PREDOMINANTE

PRETA

COMBUSTÍVEL

GASOLINA

Documento emitido por CDT (758ef567) em 22/05/2025 às 17:05:08.

CATEGORIA

PARTICULAR

CAPACIDADE

0.41

POTÊNCIA/CILINDRADA

300CV/1997

PESO BRUTO TOTAL

2.47

MOTOR

200929Y0177PT204

CMT

4.87

EIXOS

2

LOTAÇÃO

05P

CARROCERIA

JIPE

NOME

MATEUS PRADELA CASTALDINI

CPF / CNPJ

228.465.758-35

LOCAL

FRANCA SP

DATA

22/05/2025

ASSINADO DIGITALMENTE PELO DETRAN

DADOS DO SEGURO DPVAT

CAT. TARIF

DATA DE QUITAÇÃO

PAGAMENTO

COTA ÚNICA

PARCELADO

REPASSE OBRIGATÓRIO AO FUNDO NACIONAL DE SAÚDE (R\$)

CUSTO DO BILHETE (R\$)

CUSTO EFETIVO DO SEGURO (R\$)

REPASSE OBRIGATÓRIO AO DEPARTAMENTO NACIONAL DE TRÂNSITO (R\$)

VALOR DO IOF (R\$)

VALOR TOTAL A SER PAGO PELO SEGURADO (R\$)

OBSERVAÇÕES DO VEÍCULO

RESTRIÇÃO ADMINISTRATIVA

INFORMAÇÕES DO SEGURO DPVAT

MENSAGENS SENATRAN

Você Sabia?

Na Carteira Digital de Trânsito - CDT, você tem acesso ao CRLV, à CNH e ainda ganha desconto de 40% nas infrações, além de muitos outros serviços de trânsito, sem nenhum custo!

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DETRAN-SP

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NATIONAL REGISTRY OF MOTOR VEHICLES (RENAVAM) CODE

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ORS6D63	2025

YEAR OF MANUFACTURE	MODEL YEAR
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Validate this QR code with the VIO app

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I/LR VELAR P300 SE RDYN

CLASS / TYPE

MIXED / UTILITY

PREVIOUS LICENSE PLATE / STATE	CHASSIS
*****/**	SALYA2BXXLA292687

PRIMARY COLOR	FUEL
BLACK	GASOLINE

Document issued by CDT (758ef567) on 05/22/2025, at 5:05:08 PM.

VEHICLE NOTES

WITHOUT NOTES

SENATRAN MESSAGES

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BODYWORK			
JEEP			
NAME			
MATEUS PRADELA CASTALDINI			
			CPF / CNPJ
			228.465.758-35
PLACE		DATE	
FRANCA SP		05/22/2025	

DIGITALLY SIGNED BY DETRAN

DPVAT INSURANCE DATA

RATE CATEGORY	PAYMENT DATE	PAYMENT METHOD	
*	*	<input type="checkbox"/> SINGLE INSTALLMENT	<input type="checkbox"/> INSTALLMENTS
MANDATORY TRANSFER TO NATIONAL HEALTH FUND (R\$)	TICKET COST (R\$)	ACTUAL INSURANCE COST (R\$)	
*	*	*	
MANDATORY TRANSFER TO NATIONAL DEPARTMENT OF TRAFFIC (R\$)	IOF TAX AMOUNT (R\$)	TOTAL AMOUNT TO BE PAID BY THE INSURED (R\$)	
*	*	*	

DPVAT INSURANCE INFORMATION

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: January 5, 2026



DETRAN- SP

CERTIFICADO DE REGISTRO E LICENCIAMENTO DE VEÍCULO - DIGITAL

CÓDIGO RENAVAM

01249186711

PLACA

ORS6D63

EXERCÍCIO

2025

ANO FABRICAÇÃO

2020

ANO MODELO

2020

NÚMERO DO CRV

254363630620



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CÓDIGO DE SEGURANÇA DO CLA

54414558210

CAT

MARCA / MODELO / VERSÃO

I/LR VELAR P300 SE RDYN

ESPÉCIE / TIPO

MISTO UTILITARIO

PLACA ANTERIOR / UF

*****/**

CHASSI

SALYA2BXXLA292687

COR PREDOMINANTE

PRETA

COMBUSTÍVEL

GASOLINA

Documento emitido por DETRAN SP (2f2EE82350FEE16296D9FFB23C20F964D4900B52) em 18/11/2025 às 14:43:51.

CATEGORIA		CAPACIDADE	
PARTICULAR		0.41	
POTÊNCIA/CILINDRADA		PESO BRUTO TOTAL	
300CV/1997		2.47	
MOTOR	CMT	EIXOS	LOTAÇÃO
200929Y0177PT204	4.87	2	05P
CARROCERIA			
JIPE			
NOME			
MATEUS PRADELA CASTALDINI			
		CPF / CNPJ	
		228.465.758-35	
LOCAL		DATA	
FRANCA SP		22/05/2025	

ASSINADO DIGITALMENTE PELO DETRAN

DADOS DO SEGURO DPVAT

CAT. TARIF	DATA DE QUITAÇÃO	PAGAMENTO	
*	*	<input type="checkbox"/> COTA ÚNICA	<input type="checkbox"/> PARCELADO
REPASSE OBRIGATÓRIO AO FUNDO NACIONAL DE SAÚDE (R\$)	CUSTO DO BILHETE (R\$)	CUSTO EFETIVO DO SEGURO (R\$)	
*	*	*	
REPASSE OBRIGATÓRIO AO DEPARTAMENTO NACIONAL DE TRÁNSITO (R\$)	VALOR DO IOF (R\$)	VALOR TOTAL A SER PAGO PELO SEGURADO (R\$)	
*	*	*	

OBSERVAÇÕES DO VEÍCULO

SEM OBSERVAÇÕES

INFORMAÇÕES DO SEGURO DPVAT

MENSAGENS SENATRAN

Você Sabia?

Na Carteira Digital de Trânsito - CDT, você tem acesso ao CRLV, à CNH e ainda ganha desconto de 40% nas infrações, além de muitos outros serviços de trânsito, sem nenhum custo!

Leia o QR Code e baixe agora.



Reference Month:	November 2025
FIPE Code:	033162-7
Make:	Land Rover
Model:	Range R. VE. R-Dyn SE 2.0 4x4 300cv Aut.
Model Year:	2020 – Gasoline
Authentication Code	qwylhx2w4x5dd6
Date of Inquiry	Tuesday, November 18, 2025, at 12:21 PM
Average Price	R\$ 332.302,00

I, Marina Viana Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that I have performed the professional translation of this document from Portuguese to English, as a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.

Marina Viana

Date: January 5, 2026

Mês de referência:	novembro de 2025
Código Fipe:	033162-7
Marca:	Land Rover
Modelo:	Range R. VE. R-Dyn SE 2.0 4x4 300cv Aut.
Ano Modelo:	2020 Gasolina
Autenticação	qwylhx2w4x5dd6
Data da consulta	terça-feira, 18 de novembro de 2025 12:21
Preço Médio	R\$ 332.302,00



Currency Converter

Quotation date

Value

Convert from

↔

To

↻

Conversion result

Conversion from: Real/BRL (790)
Amount to convert: 2,304,928.88

To: United States Dollar/USD (220)
Conversion result: 440.367,7576

Exchange rate used: 06/02/2026

Rate:
 1 Real/BRL (790) = 0.1910548 US Dollar/USD (220)
 1 US Dollar/USD (220) = 5.2341 Real/BRL (790)

- The calculation performed is for informational purposes only and does not replace the provisions of Brazilian exchange regulations for specific conversion cases.
- Conversions are available for dates entered from 01/02/1999 onwards.
- For non-working days, the exchange rate of the immediately preceding working day is assumed.
- The Central Bank assumes no responsibility for the non-simultaneous or lack of information provided, as well as for any errors in currency parities, or any other error, except for the parity relative to the United States dollar in relation to the Real. Likewise, it is not responsible for delays or unavailability of telecommunications services, interruptions, failures, or inaccuracies in the provision of services or information. It also assumes no responsibility for any loss or damage arising from such interruptions, delays, failures, or imperfections, as well as for the improper use of the information contained in the transaction.

Follow the BC

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<http://www.twitter.com/bcb>
<http://www.whatsapp.com/bcb>
atendimento@bcb.gov.br

Acesso à informação



Exhibit D - Personal Documents



FEDERATIVE REPUBLIC OF BRAZIL
CIVIL REGISTRY OF NATURAL PERSONS

BIRTH CERTIFICATE

Name

MATEUS PRADELA CASTALDINI

CPF

228.465.758-35

REGISTRATION

123281 01 55 1986 1 00128 052 0041975-49

Date of birth	Day	Month	Year
June Twenty-third, Nineteen eighty-six	23	06	1986

Time of Birth	City of Birth	State
12:40 PM	FRANCA	São Paulo

Place of Birth	City of Birth	State	Sex
at the maternity of the Regional Hospital	Franca	São Paulo	MALE

Parent	City of Birth	State
FERNANDO CASTALDINI	Franca	São Paulo

Respective Grandparent(s)
CACILDA APARECIDA PEREIRA CASTALDINI; SIMÃO CASTALDINI

Parent	City of Birth	State
SHEILA CRISTINA LIPORONI PRADELA CASTALDINI	Franca	São Paulo

Respective Grandparent(s)
CRISTINA CLEIDE LIPORONI PRADELA; OSVALDO PRADELA

Date of Registration	Live Birth Registration Number
July Fourteenth, Nineteen eighty-six	NO RECORD

Notes/Annotations

NOTE: Married in this registry office to Aline Cristina Novaes Berteli. Religious marriage on 07/15/2017 and registered on 07/25/2017. Marriage record No. 8269, page 169, book B-aux. 27. Franca, 08/02/2017. Authorized clerk, Débora Cristina Gonçalves.
ANNOTATION: The registrant is enrolled in the CPF under No. 228.465.758-35, according to a query conducted on this date with the Federal Revenue Service of Brazil's database, made available by the Civil Registry Information Center – CRC. Franca/São Paulo, 07/29/2025. I, Gabriela Lopes Pires - Clerk, typed it. Nothing further was required for me to certify.

CNS No. 12.328-1

Civil Registry Office of Natural Persons, Guardianships, and Trusteeships - 1st Subdistrict of the Main Office
Registrar: Bachelor Emerson Acosta
City/State: Franca - São Paulo
Address: Rua Líbero Badaró No. 1604, Centro, Zip Code 14.400-570
Phone/Email: (16) 3722-2833 franca1@arpensp.org.br
Website: www.cartoriofranca1.com.br

The content of this certificate is true. I certify.
Franca/São Paulo, July 29, 2025.



-----//Signature//-----

Gabriela Lopes Pires - Clerk

I hereby certify, by similarity, the signature above of: Gabriela Lopes Pires - Clerk.
Valid only with the seal of authenticity.
Of this amount, R\$8.76 was collected as a fee. Franca-SP, on the above date.

Fees and Emoluments: R\$ 92.25



In witness _____ of the true.

-----//Signature//-----

Alex Sandro Mércuri - Clerk



I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: September 29, 2025.



REPÚBLICA FEDERATIVA DO BRASIL
REGISTRO CIVIL DAS PESSOAS NATURAIS

CERTIDÃO DE NASCIMENTO

Nome

MATEUS PRADELA CASTALDINI

Número do CPF

228.465.758-35

MATRICULA

123281 01 55 1986 1 00128 052 0041975 -49

Data de nascimento

vinte e três dias do mês de Junho do ano de Um Mil, Novecentos e Oitenta e Seis

Dia Mês Ano

23 06 1986

Horário de Nascimento

12:40

Município da naturalidade

FRANCA

UF

SP

Local Nascimento

na maternidade do Hospital Regional

Município de nascimento

Franca

UF

SP

Sexo

MASCULINO

Genitor(a)

FERNANDO CASTALDINI

Município de nascimento

Franca

UF

SP

Avô(ó)s respectivo(s)

CACILDA APARECIDA PEREIRA CASTALDINI; SIMÃO CASTALDINI

Genitor(a)

SHEILA CRISTINA LIPORONI PRADELA CASTALDINI

Município de nascimento

Franca

UF

SP

Avô(ó)s respectivo(s)

CRISTINA CLEIDE LIPORONI PRADELA; OSVALDO PRADELA

Data de Registro

quatorze dias do mês de Julho do ano de Um Mil, Novecentos e Oitenta e Seis

DNV

NÃO CONSTA

Anotações/Averbações

ANOTAÇÃO: Casou-se. neste cartório com Aline Cristina Novaes Berteli. Casamento religioso realizado aos 15/07/2017 e registrado aos 25/07/2017. Reg. cas. n° 8269, fls.169, livro B-aux. 27. Franca, 02/08/2017. A escrevente autorizada, Débora Cristina Gonçalves. AVERBAÇÃO: O registrado está inscrito no CPF sob o n° 228.465.758-35, conforme consulta realizada nesta data junto à base de dados da Receita Federal do Brasil disponibilizada pela Central de Informações do Registro Civil - CRC. Franca/SP, 29/07/2025. Eu, Gabriela Lopes Pires - Escrevente, a digitei." Nada mais me cumpria certificar

CNS nº 12.328-1

Oficial de Registro Civil das Pessoas Naturais, Interdições e Tutelas – 1º Subdistrito da Sede

Oficial Bel. Emerson Acosta

Município/UF Franca-SP

Endereço Rua Líbero Badaró Nº 1804, Centro, 14.400-570

Telefone/e-mail (16) 3722-2833 franca1@arpenap.org.br

Site: www.cartoriofranca1.com.br

Custas e Emolumentos: R\$ 92,25



O conteúdo da certidão é verdadeiro. Dou fé.

Franca/SP, 29 de julho de 2025.



Gabriela Lopes Pires - Escrevente

Reconheço por semelhança a firma supra de: Gabriela Lopes Pires - Escrevente.

Válida somente com selo de autenticidade.

Deste 8,76, taxa recolhida p/ verba. Franca-SP, data supra.

Em testemunho _____ da verdade.

Alex Sandro Mércuri - Escrevente



IA 008096188



FEDERATIVE REPUBLIC OF BRAZIL
CIVIL REGISTRY OF NATURAL PERSONS

Religious Marriage Certificate with Civil Validity

SPOUSES:

MATEUS PRADELA CASTALDINI
ALINE CRISTINA NOVAES BERTELI

REGISTRATION

123281 01 55 2017 3 00027 169 0008269-08

FULL BIRTH NAMES, DATES AND PLACES OF BIRTH, NATIONALITY, AND FILIATION OF THE SPOUSES

MATEUS PRADELA CASTALDINI, born on 06/23/1986 (June Twenty-third, Nineteen Eighty-six), in FRANCA, SÃO PAULO, 1st Subdistrict, Brazilian, BUSINESSMAN, son of FERNANDO CASTALDINI and SHEILA CRISTINA LIPORONI PRADELA CASTALDINI,

ALINE CRISTINA NOVAES BERTELI, born on 03/25/1983 (March Twenty-fifth, Nineteen Eighty-three), in ARARAS, SÃO PAULO, Brazilian, DENTIST, daughter of HAMILTON JORGE FUGA BERTELI and JACYRA NOVAES BERTELI.

DATE OF MARRIAGE REGISTRATION (IN FULL)

DAY/MONTH/YEAR

July Twenty-fifth, Two Thousand Seventeen

25/07/2017

MARITAL PROPERTY REGIME

PARTIAL COMMUNITY PROPERTY

NAME EACH SPOUSE BEGAN TO USE (IF CHANGED)

HE: Same Name
SHE: THE SAME NAME

NOTES/ ANNOTATIONS

BOOK B-AUX-27

PAGE: 169

ENTRY: 8269

Religious marriage performed on 07/15/2017. Nothing further was required for me to certify.

Fees and Emoluments: R\$31.30



The content of this certificate is true. I certify.

FRANCA-SÃO PAULO, July 25, 2017.

-----//Signature//-----

Danieli Cintra de Menezes - Clerk

I hereby certify, by similarity, the signature above of: Danieli Cintra de Menezes - Clerk.

Valid only with the seal of authenticity.

Of this amount, R\$5.93 was collected as a fee. Franca-SP, on the above date.

In witness _____ of the true.

-----//Signature//-----

Débora Cristina Gonçalves - Clerk

Civil Registry Office for Natural Persons,
Guardianships, and Trusteeships - **1st Subdistrict of the Main Office**
CLERK: BACHELOR NALIDE GATTO MARTINS
City and Judicial District of FRANCA - SÃO PAULO
Rua Líbero Badaró No. 1604, Centro, Zip Code 14.400-570
Phone/Fax: (16) 3722-2833
Email: franca1@arpensp.org.br



12328-1-AA 000098628



I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: September 29, 2025.



REPÚBLICA FEDERATIVA DO BRASIL
REGISTRO CIVIL DAS PESSOAS NATURAIS

Certidão de Casamento Religioso c/ Efeito Civil

CÔNJUGES:
MATEUS PRADELA CASTALDINI
ALINE CRISTINA NOVAES BERTELI

MATRÍCULA
123281 01 55 2017 3 00027 169 0008269-08

NOMES COMPLETOS DE SOLTEIRO, DATAS E LOCAIS DE NASCIMENTO, NACIONALIDADE E FILIAÇÕES DOS CÔNJUGES

MATEUS PRADELA CASTALDINI, nascido ao(s) 23/06/1986 (vinte e três dias do mês de Junho do ano de Um Mil, Novecentos e Oitenta e Seis), em FRANCA-SP, 1ºSUB, nacionalidade: Brasileira, EMPRESÁRIO, filho de FERNANDO CASTALDINI e de SHEILA CRISTINA LIPORONI PRADELA CASTALDINI,

ALINE CRISTINA NOVAES BERTELI, nascida ao(s) 25/03/1983 (vinte e cinco dias do mês de Março do ano de Um Mil, Novecentos e Oitenta e Tres), em ARARAS-SP, nacionalidade: Brasileira, CIRURGIÃ DENTISTA, filha de HAMILTON JORGE FUGA BERTELI e de JACYRA NOVAES BERTELI,

DATA DO REGISTRO DO CASAMENTO (POR EXTENSO)

vinte e cinco dias do mês de Julho do ano de Dois Mil e Dezessete

DIA / MÊS/ ANO

25/07/2017

REGIME DE BENS DO CASAMENTO

COMUNHÃO PARCIAL DE BENS

NOME QUE CADA UM DOS CÔNJUGES PASSOU A UTILIZAR (QUANDO HOUVER ALTERAÇÃO)

ELE: Mesmo Nome
ELA: O MESMO NOME

OBSERVAÇÕES/AVERBAÇÕES

Livro B-AUX- 27

Folha: 169

Termo: 8269

Casamento religioso realizado aos 15/07/2017 . Nada mais me cumpria certificar.

Custas e Emolumentos: R\$ 31,30

O conteúdo da certidão é verdadeiro. Dou fé.
FRANCA-SP, 25 de julho de 2017.

Oficial de Registro Civil das Pessoas Naturais,
Interdições e Tutelas – 1º Subdistrito da Sede
ESCRIVÃ: BELª NALIDE GATTO MARTINS
Município e Comarca de FRANCA-SP
Rua Libero Badaró, 1604, Centro, CEP:14400-570
Fone/Fax: (16) 3722-2833
e-mail: franca1@arpensp.org.br

Danieli Cintra de Menezes - Escrevente

Reconheço por semelhança a firma supra de: Danieli Cintra de Menezes - Escrevente.
Válida somente com selo de autenticidade.
Deste R\$ 5,93 taxa recolhida p/ verba.

Em testemunho _____ da verdade

Débora Cristina Gonçalves - Escrevente



12328-1 - AA 000098628

12328-1-098001-100000-0517



CIVIL REGISTRY OFFICE

STATE OF SÃO PAULO
JUDICIAL DISTRICT OF ARARAS
CITY OF ARARAS

DISTRICT OF ARARAS

Civil Registry Office and Annexes
ARARAS (SP) - ZIP [unreadable]
Bachelor Rubens Bueno
CLERK
Ronaldo Afonso Bueno
DEPUTY REGISTRAR
Luiz Roberto Franzino
AUTHORIZED CLERK
[unreadable] *de Oliveira*
AUTHORIZED CLERK

BACHELOR RUBENS BUENO
CLERK

RONALDO AFONSO BUENO
DEPUTY REGISTRAR

Birth Certificate

I CERTIFY that on page 134 of book A -12 under
Entry number 13,622 the birth of ALINE CRISTINA NOVAES BERTELI. -
_____ was recorded.

female, born on the twenty-fifth (25th) of March, nineteen
eighty-three (1983) at 9:30 AM at Marina Crespi
Maternity, in this city.

daughter of HAMILTON JORGE FUGA BERTELI

and Ms. JACYRA NOVAES BERTELI

Paternal grandparents Lair Carlos Berteli

and Ms. Jacira Fuga Berteli

and maternal grandparents Elpidio Novaes

and Ms. Lucilia Pamplona

The record was drawn up on April 04, 1983 and the declarant was
the father.

and the witnesses were Genesio Rebelato and José Claudio Perinotto.

Notes: Brazilian parents, married at this registry office.

The above is true and I certify.

ARARAS / São Paulo, April 4, 19 83

-----//Signature//-----

Registrar

Record of Recognition of Filiation
by Verbal Declaration

I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: January 06, 2026.



CARTÓRIO DE REGISTRO CIVIL

ESTADO DE SÃO PAULO
COMARCA DE ARARAS
MUNICÍPIO DE ARARAS
DISTRITO DE ARARAS

Cartório de Registro Civil e Anexos
ARARAS - (SP) CEP 13.000
Bel. Rubens Bueno
ESCRIVÃO
Ronaldo Afonso Bueno
OFICIAL MAIOR
Luiz Roberto Franzini
ESCREVENTE AUTORIZADO
Early A. Uccela de Oliveira
ESCREVENTE HABILITADO

BEL. RUBENS BUENO
ESCRIVÃO

RONALDO AFONSO BUENO
OFICIAL MAIOR

Certidão de Nascimento

CERTIFICO que, às fls. 134 do Livro A -12, sob N.º de
Ordem 13.622 foi lavrado do nascimento de ALINE CRISTINA NOVAES BERTELI.

do sexo feminino, nascid a no dia vinte e cinco (25) de março de mil novecentos e oitenta e três (1983)
às 09 horas e 30 minutos, em Maternidade - Marina Crespi, nesta cidade.

filh a de HAMILTON JORGE FUGA BERTELI

e de Dona JACYRA NOVAES BERTELI

Sendo avós paternos Lair Carlos Berteli

e Dona Jacíra Fuga Berteli

e avós maternos Elpidio Novaes

e dona Lucilia Pamplona

O assento foi lavrado em 04 de abril de 1983 tendo sido declarante O Pai.

e serviram de testemunhas Srs. Genesio Rebelato e José Claudio Perinotto.

Observações: Pais brasileiros, casados neste cartório.-

L. Ap. Rec. por Verba

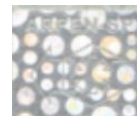
O referido é verdade e dou fé.

ARARAS/S. P., 04 de abril de 19 83

Oficial



FEDERATIVE REPUBLIC OF BRAZIL
CIVIL REGISTRY OF NATURAL PERSONS



BIRTH CERTIFICATE

NAME

CAIO BERTELI PRADELA

REGISTRATION

123281 01 55 2013 1 00425 162 0150804-13

DATE OF BIRTH IN FULL

DAY MONTH YEAR

January twelfth, Two Thousand Thirteen	12/01/2013
--	------------

TIME OF BIRTH

CITY OF BIRTH AND FEDERATIVE UNIT

09:27 AM	FRANCA - SÃO PAULO
----------	--------------------

CITY OF REGISTRATION / FEDERATIVE UNIT

PLACE OF BIRTH

SEX

Franca - São Paulo - 1st Subdistrict	at the maternity of the Regional Hospital	Male
--------------------------------------	---	------

FILIATION

MATEUS PRADELA CASTALDINI, born in FRANCA - SÃO PAULO ALINE CRISTINA NOVAES BERTELI, born in ARARAS - SÃO PAULO
--

GRANDPARENTS

PATERNAL: FERNANDO CASTALDINI and SHEILA CRISTINA LIPORONI PRADELA CASTALDINI MATERNAL: HAMILTON JORGE FUGA BERTELI and JACYRA NOVAES BERTELI
--

TWINS

NAME AND REGISTRATION NUMBER OF THE TWINS

No	No Record - No Record No Record - No Record
----	--

DATE OF REGISTRATION IN FULL

LIVE BIRTH REGISTRATION NUMBER

January thirty-first, Two Thousand Thirteen	30-055232176-3
---	----------------

NOTES/ ANNOTATIONS/ IDENTIFICATION OF TWINS (IF APPLICABLE)

BOOK A-425

PAGE: 162

ENTRY: 150804

No record

Fees and Emoluments: R\$23.15



Civil Registry Office of Natural Persons, Guardianships, and Trusteeships - 1st Subdistrict of the Main Office
CLERK: BACHELOR NALIDE GATTO MARTINS
City and Judicial District of **FRANCA - SÃO PAULO**
Rua Líbero Badaró No. 1604, Centro, Zip Code 14.400-570
Phone/Fax: (16) 3722-2833
Email: recivilcentro@netsite.com.br

The content of this certificate is true. I certify.

Franca-São Paulo, February 19, 2013.

-----//Signature//-----

Fernanda Mércuri Soares da Silva - 2nd Deputy Clerk

I hereby certify, by similarity, the signature above of: **Fernanda Mércuri Soares da Silva - 2nd Deputy Clerk.**

Valid only with the seal of authenticity.

Of this amount, R\$4.25 was collected as a fee.

Franca-SP, on the above date.

In witness _____ of the true.

-----//Signature//-----

Alex Sandro Mércuri - Clerk



1226G-AA 074802



I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: September 29, 2025.

REPÚBLICA FEDERATIVA DO BRASIL
REGISTRO CIVIL DAS PESSOAS NATURAIS
CERTIDÃO DE NASCIMENTO



NOME
CAIO BERTELI PRADELA

MATRÍCULA
123281 01 55 2013 1 00425 162 0150804-13

DATA DE NASCIMENTO POR EXTENSO

doze dias do mês de Janeiro do ano de Dois Mil e Treze

DIA / MÊS / ANO

12/1/2013

HR.DO NASCIMENTO MUNICIPIO DE NASCIMENTO E UNIDADE DA FEDERAÇÃO

09:27

FRANCA-SP

MUNICÍPIO DE REGISTRO/UF

Franca-SP - 1º Sub.

LOCAL DO NASCIMENTO

NA MATERNIDADE DO HOSPITAL REGIONAL

SEXO

Masculino

FILIAÇÃO

MATEUS PRADELA CASTALDINI, natural de FRANCA-SP
ALINE CRISTINA NOVAES BERTELI, natural de ARARAS-SP

AVÓS

PATERNOS: FERNANDO CASTALDINI e SHEILA CRISTINA LIPORONI PRADELA CASTALDINI
MATERNOS: HAMILTON JORGE FUGA BERTELI e JACYRA NOVAES BERTELI

GEMEOS

NOME E MATRICULA DO(S) GEMEO(S)

Não

Nada Consta - Nada Consta
Nada Consta - Nada Consta

DATA DO REGISTRO POR EXTENSO

trinta e um dias do mês de Janeiro do ano de Dois Mil e Treze

Nº DA DNV

30-055232176-3

OBSERVAÇÕES/ AVERBAÇÕES/ IDENTIFICAÇÃO DE GÊMEOS (SE HOVER)

LIVRO: A-425
Nada Consta

FOLHA: 162

TERMO: 150804

Custas e Emolumentos: R\$ 23,15

O conteúdo da certidão é verdadeiro. Dou fé.

Franca-SP, 19 de fevereiro de 2013.

Oficial de Registro Civil das Pessoas Naturais
Interdições e Tutelas - 1º Subdistrito da Sede
ESCRIVÃ: BELª NALIDE GATTO MARTINS
Município e Comarca de FRANCA-SP
Rua Líbero Badaró, 1604, Centro, CEP 14400-570
Fone/Fax: (16) 3722-2833
e-mail: recivilcentro@netsite.com.br

Fernanda Mércuri Soares da Silva - 2ª Subst. Escrivã

Reconheço por semelhança a firma supra de: Fernanda Mércuri Soares da Silva - 2ª Subst. Escrivã.
Válida somente com selo de autenticidade.
Deste R\$ 4,25, taxa recolhida p/ verba.
Franca-SP, data supra.

Em testemunho da verdade,

Alex Sandro Mércuri - Escrevente



1026G - AA 074802

1026G-74001-75000-1212



FEDERATIVE REPUBLIC OF BRAZIL
CIVIL REGISTRY OF NATURAL PERSONS

BIRTH CERTIFICATE

NAME

DANIEL BERTELI PRADELA

REGISTRATION

123281 01 55 2017 1 00480 274 0167413-02

CPF: 538.509.468-43

DATE OF BIRTH IN FULL

DAY MONTH YEAR

November Twenty-ninth, Two Thousand Seventeen

29/11/2017

TIME OF BIRTH

CITY OF BIRTH AND FEDERATIVE UNIT

05:45 AM

FRANCA - SÃO PAULO

PLACE OF BIRTH/ FEDERATIVE UNIT

PLACE OF BIRTH

SEX

Franca - São Paulo - 1st Subdistrict

AT THE MATERNITY OF SÃO JOAQUIM HOSPITAL

Male

FILIATION

MATEUS PRADELA CASTALDINI, born in FRANCA - SÃO PAULO
ALINE CRISTINA NOVAES BERTELI, born in ARARAS - SÃO PAULO

GRANDPARENTS

FERNANDO CASTALDINI and SHEILA CRISTINA LIPORONI PRADELA CASTALDINI
HAMILTON JORGE FUGA BERTELI and JACYRA NOVAES BERTELI

TWINS

NAME AND REGISTRATION NUMBER OF THE TWINS

No

No Record - No Record
No Record - No Record

DATE OF REGISTRATION IN FULL

LIVE BIRTH REGISTRATION NUMBER

November Twenty-ninth, Two Thousand Seventeen

30-73698564-8

NOTES/ ANNOTATIONS/ IDENTIFICATION OF TWINS (IF APPLICABLE)

BOOK A-480

PAGE: 274

ENTRY: 167413

Place of Birth: Franca/SP. Nothing further was required for me to certify.

Exempt from Fees and Emoluments

Civil Registry Office of Natural Persons, Guardianships,
and Trusteeships - 1st Subdistrict of the Main Office
CLERK: BACHELOR NALIDE GATTO MARTINS - City and
Judicial District of FRANCA - SÃO PAULO
Rua Líbero Badaró No. 1604, Centro, Zip Code 14.400-570
Phone/Fax: (16) 3722-2833
Email: franca1@arpensp.org.br
Website: www.cartoriofranca1.com.br

The content of this certificate is true. I certify.

Franca/São Paulo, November 29, 2017.

-----//Signature//-----

Débora Cristina Gonçalves - Clerk



12328-1 - AA 000106604



I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: September 29, 2025.



REPÚBLICA FEDERATIVA DO BRASIL
REGISTRO CIVIL DAS PESSOAS NATURAIS
CERTIDÃO D E NASCIMENTO

NOME
DANIEL BERTELI PRADELA
MATRÍCULA
123281 01 55 2017 1 00480 274 0167413-02
CPF: 538.509.468-43

DATA DE NASCIMENTO POR EXTENSO

vinte e nove dias do mês de Novembro do ano de Dois Mil e Dezessete

DIA / MÊS / ANO

29/11/2017

HR.DO NASCIMENTO MUNICÍPIO DE NASCIMENTO E UNIDADE DA FEDERAÇÃO

05:45

FRANCA-SP

MUNICÍPIO DE REGISTRO/UF

Franca-SP - 1º Sub.

LOCAL DO NASCIMENTO

NA MATERNIDADE DO HOSPITAL SÃO JOAQUIM

SEXO

Masculino

FILIAÇÃO

MATEUS PRADELA CASTALDINI, natural de FRANCA-SP
ALINE CRISTINA NOVAES BERTELI, natural de ARARAS-SP

AVÓS

FERNANDO CASTALDINI e SHEILA CRISTINA LIPORONI PRADELA CASTALDINI
HAMILTON JORGE FUGA BERTELI e JACYRA NOVAES BERTELI

GEMEOS

NOME E MATRICULA DO(S) GEMEO(S)

Não

Nada Consta - Nada Consta
Nada Consta - Nada Consta

DATA DO REGISTRO POR EXTENSO

vinte e nove dias do mês de Novembro do ano de Dois Mil e Dezessete

Nº DA DNV

30-73698564-8

OBSERVAÇÕES/ AVERBAÇÕES/ IDENTIFICAÇÃO DE GÊMEOS (SE HOUVER)

LIVRO: A-480

FOLHA: 274

TERMO: 167413

Naturalidade: FRANCA/SP. Nada mais me cumpria certificar.

Isenta de Custas e Emolumentos

O conteúdo da certidão é verdadeiro. Dou fé.

Franca-SP, 29 de novembro de 2017.

Oficial de Registro Civil das Pessoas Naturais, Interdições
e Tutelas - 1º Subdistrito da Sede ESCRIVÃ: BEL*
NALIDE GATTO MARTINS - Município e Comarca de
FRANCA/SP
Rua Líbero Badaró Nº 1604, Centro, CEP:14.400-570
Fone/Fax: (16) 3722-2833
e-mail: francal@arpensp.org.br
site: www.cartoriofrancal.com.br

Débora Cristina Gonçalves
Débora Cristina Gonçalves - Escrevente



12328-1 - AA 000106604



12328-1-106601-108000-1017

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FEDERATIVE REPUBLIC OF BRAZIL
CIVIL REGISTRY OF NATURAL PERSONS



BIRTH CERTIFICATE

NAME

GIOVANNA BERTELI PRADELA

CPF	REGISTRATION
605.261.648-24	123281 01 55 2022 1 00529 122 0181893-76

DATE OF BIRTH OF FULL	DAY	MONTH	YEAR
September thirteenth, Two Thousand Twenty-Two	13	09	2022

TIME OF BIRTH	CITY OF BIRTH
7:32 AM	FRANCA - SÃO PAULO

PLACE OF REGISTRATION	PLACE, CITY OF BIRTH AND FEDERATIVE UNIT	SEX
FRANCA - SÃO PAULO	SÃO JOAQUIM HOSPITAL, FRANCA, SÃO PAULO	Female

FILIATION
MATEUS PRADELA CASTALDINI, born in FRANCA - SÃO PAULO, ALINE CRISTINA NOVAES BERTELI, born in ARARAS - SÃO PAULO

GRANDPARENT(S)
FERNANDO CASTALDINI, SHEILA CRISTINA LIPORONI PRADELA CASTALDINI,
HAMILTON JORGE FUGA BERTELI, JACYRA NOVAES BERTELI

TWINS	NAME AND REGISTRATION NUMBER OF THE TWINS
No	No record

DATE OF REGISTRATION IN FULL	LIVE BIRTH REGISTRATION NUMBER
September nineteenth, Two Thousand Twenty-Two	30 88813281 8

ANNOTATIONS AND NOTES TO BE ADDED
Nothing further was required for me to certify

REGISTRATION NOTES
*The registration notes above do not exempt the interested party from presenting the original document when required by the requesting agency or when necessary for the identification of the holder.

Civil Registry Office of Natural Persons, Guardianships, and
Trusteeships - 1st Subdistrict of the Main Office

Registrar: Emerson Acosta
City/State: Franca - São Paulo
Address: Rua Líbero Badaró No. 1604, Centro, Zip Code 14.400-570
Phone/Email: (16) 3722-2833 franca1@arpensp.org.br
Website: www.cartoriofranca1.com.br

The content of this certificate is true. I certify.
Franca/São Paulo, September 19, 2022.

-----//Signature//-----

Gabriela Lopes Pires - Clerk

Exempt from Fees and Emoluments



I, Carolina Favero da Silva, telephone number 415 425-2508, mailing address P.O. Box 90487, San Diego, CA 92169, certify that the professional translation of this document from Portuguese to English has been performed by myself, a qualified translator fluent in both languages, and that the following is an accurate and complete translation of the document.



_____ Date: September 29, 2025.

Selo digital nº: 1232812PV000000123879722D
<https://selodigital.tjsp.jus.br>



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REPÚBLICA FEDERATIVA DO BRASIL
 REGISTRO CIVIL DAS PESSOAS NATURAIS

CERTIDÃO DE NASCIMENTO

NOME

GIOVANNA BERTELI PRADELA

CPF

605.261.648-24

MATRICULA

123281 01 55 2022 1 00529 122 0181893-76

DATA DE NASCIMENTO POR EXTENSO

treze dias do mês de Setembro do ano de Dois Mil e Vinte e Dois

DIA

13

MÊS

09

ANO

2022

HORA DE NASCIMENTO

07:32:00

NATURALIDADE

FRANCA-SP

MUNICÍPIO-UF DE REGISTRO

FRANCA-SP

LOCAL, MUNICÍPIO DE NASCIMENTO E UF

HOSPITAL SÃO JOAQUIM, FRANCA, SP

SEXO

Feminino

FILIAÇÃO

MATEUS PRADELA CASTALDINI, natural de FRANCA- SP, ALINE CRISTINA NOVAES BERTELI, natural de ARARAS-SP

AVÓS

FERNANDO CASTALDINI, SHEILA CRISTINA LIPORONI PRADELA CASTALDINI,
 HAMILTON JORGE FUGA BERTELI, JACYRA NOVAES BERTELI

GEMEOS

Não

NOME E MATRÍCULA DOS GÊMEOS

Nada a constar

DATA DO REGISTRO POR EXTENSO

dezenove dias do mês de Setembro do ano de Dois Mil e Vinte e Dois

NÚMERO DA DNV

30 88813281 8

AVERBAÇÕES E ANOTAÇÕES A ACRESER

Nada mais me cumpria certificar

ANOTAÇÕES DE CADASTRO

*As anotações de cadastro acima não dispensam a parte interessada da apresentação do documento original, quando exigido pelo órgão solicitante ou quando necessário para a identificação de seu portador.

Oficial de Registro Civil das Pessoas Naturais, Interdições e Tutelas - 1º
 Subdistrito da Sede

Oficial: Emerson Acosta

Município/UF: Franca-SP

Endereço: Rua Libero Badaró Nº 1604, Centro, 14.400-570

Telefone/E-mail: (16) 3722-2833 franca1@arpemsp.org.br

Site: www.cartoriofranca1.com.br

Isenta de Custas e Emolumentos

O conteúdo da certidão é verdadeiro. Dou fé.
 Franca/SP, 19 de setembro de 2022.

Gabriela Lopes Pires - Escrevente

